

# **CITY OF WEST COVINA, CALIFORNIA**

1444 W. Garvey Avenue South, West Covina CA 91790

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## **ADOPTED BUDGET**

for fiscal year  
July 1, 2019 - June 30, 2020

## **CITY COUNCIL**

Lloyd Johnson, Mayor  
Tony Wu, Mayor Pro Tem  
Dario Castellanos  
Letty Lopez-Viado  
Jessica C. Shewmaker

## **ELECTED OFFICIALS**

Nickolas S. Lewis, City Clerk  
Colleen B. Rozatti, City Treasurer

## **INTERIM CITY MANAGER**

David N. Carmany

## **EXECUTIVE MANAGEMENT TEAM**

Nikole Bresciani, Assistant City Manager / Public Services Director  
Scott E. Porter, City Attorney  
Carrie Gallagher, Assistant City Clerk  
Robbeyn Bird, Interim Finance Director  
Michael Hambel, Acting Fire Chief  
Vacant Position, Human Resources Director  
Jeff Anderson, Community Development Director  
Richard Bell, Acting Police Chief

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June 18, 2019

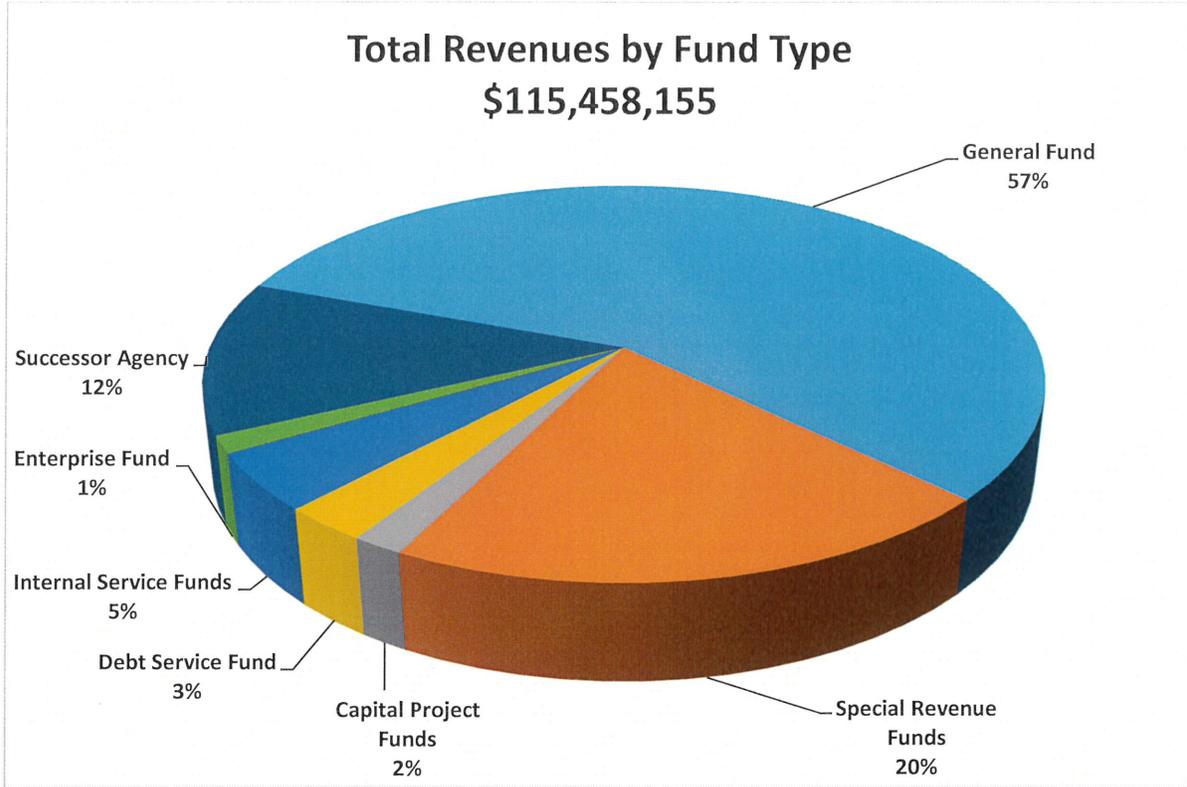
Honorable Mayor, Members of the City Council, and Citizens of West Covina:

### **Introduction**

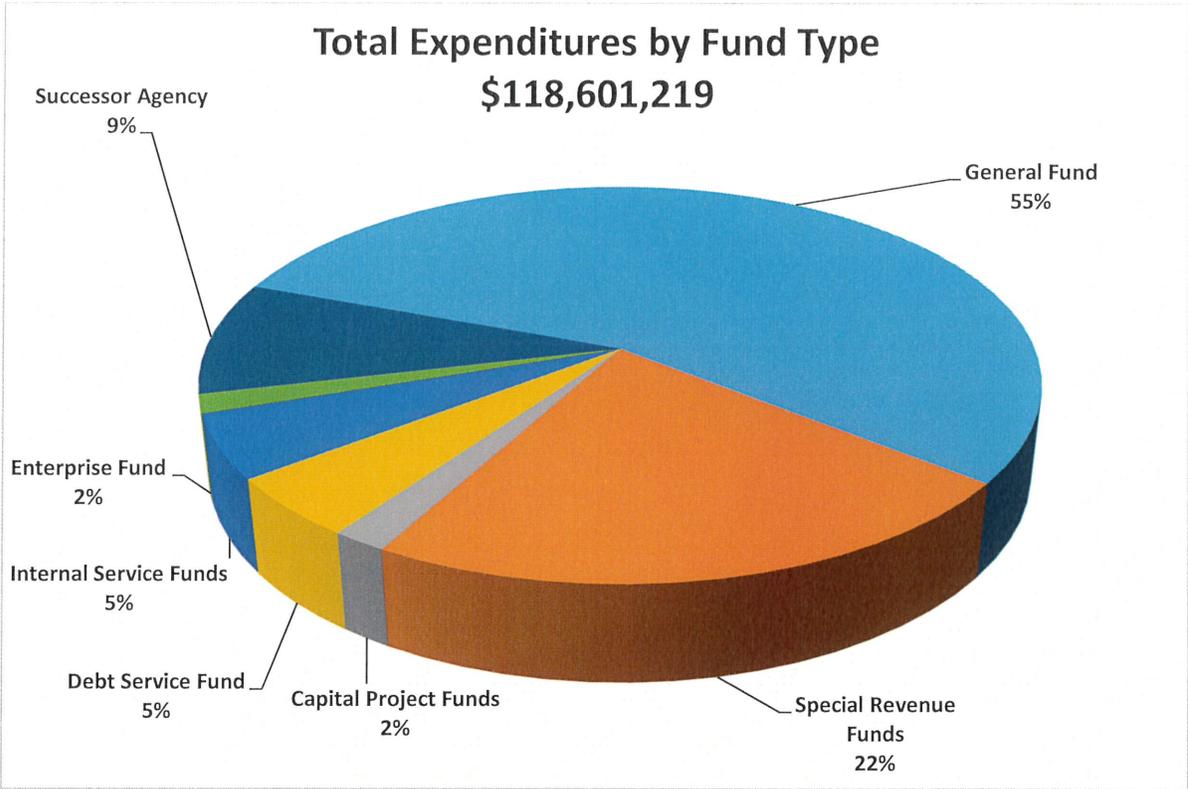
It is my honor to present the Recommended Fiscal Year 2019-20 Budget for the City of West Covina and the Successor Agency to the Former Redevelopment Agency of the City of West Covina. The Budget provides the framework for providing services and programs to the community of West Covina at a time when it is at a financial crossroads. The services and programs included in the budget represent the delivery of core services and priorities. The budget document includes the General Fund, Special Revenue Funds, Capital Projects Fund, and Enterprise Funds as well as both Operating and Capital Improvement Program (CIP) budgets. The proposed budget demonstrates a financial plan for the next twelve months. It is a closely balanced budget with current revenues equal to current expenditures. The ultimate goal is to position the City for long-term success – the City has work to do to get there.

### **Overall Summary**

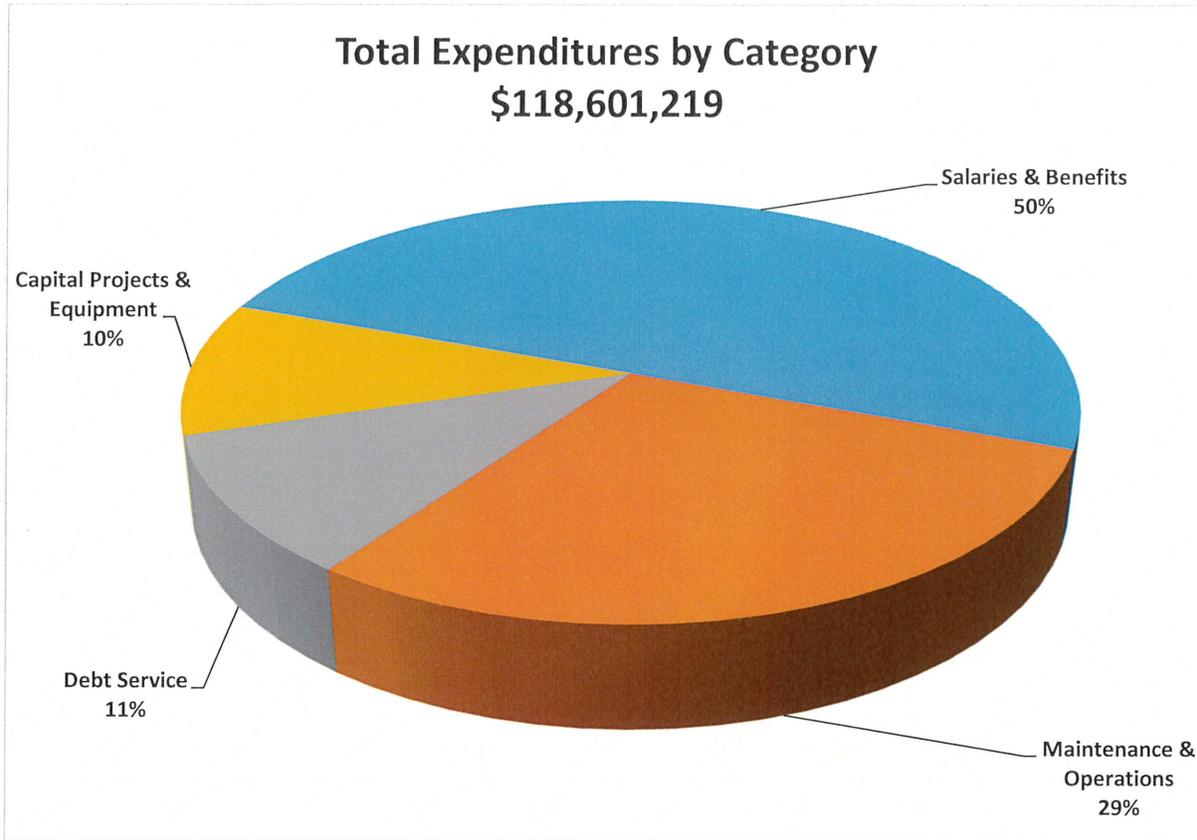
West Covina's total Projected General Fund operating and capital improvement expenditures for 2019-20 are \$65,358,773. The City's budget policy requires that the City maintain an undesignated, unappropriated reserve amount equal to at least 17% of budgeted expenditures or approximately \$11 million. At the close of each Fiscal Year, any revenues over expenditures are generally transferred to fund balance reserved to be used for one-time capital expenditures or the reduction of General Fund debt service requirements. The total proposed budget for all funds combined is \$118,601,219 and includes the General Fund budget of \$65,358,773, Special Revenue Funds budget of \$26,474,885, Capital Projects Funds of \$2,153,828, a Debt Service Fund budget of \$5,729,879, an Enterprise Fund budget of \$1,782,404, Internal Service Funds budgets totaling \$6,161,915, Successor Agency expenditures of \$5,477,435, and Community Facilities District Fund budget of \$5,462,100. The Capital Improvement Plan budget totaling \$9,227,148 is included in the number above and is funded entirely from Special Revenue Funds.



Total Revenues by Fund Type are projected at \$115,458,155. Property tax remains the City's largest General Fund revenue source and is projected at \$26,680,400, an increase of 6.4% compared to 2018-19 estimated revenues. Sales Tax, which is the next largest General Fund revenue source, is projected at \$16,900,000, or an increase of 2.2%. Overall, total General Fund revenues for 2019-20 are projected to decrease approximately .8%. This is largely due to a budgeted transfer last year in the amount of \$1,903,794 for the sale of Sunset Field and pending Redevelopment reconciliation.



Total expenditures (including transfers out) for all budgeted funds are estimated at \$118,601,219. Many funds make up the total budget amount, with the largest being the General Fund in the amount of \$65,358,773, or 55% of the City's budget.

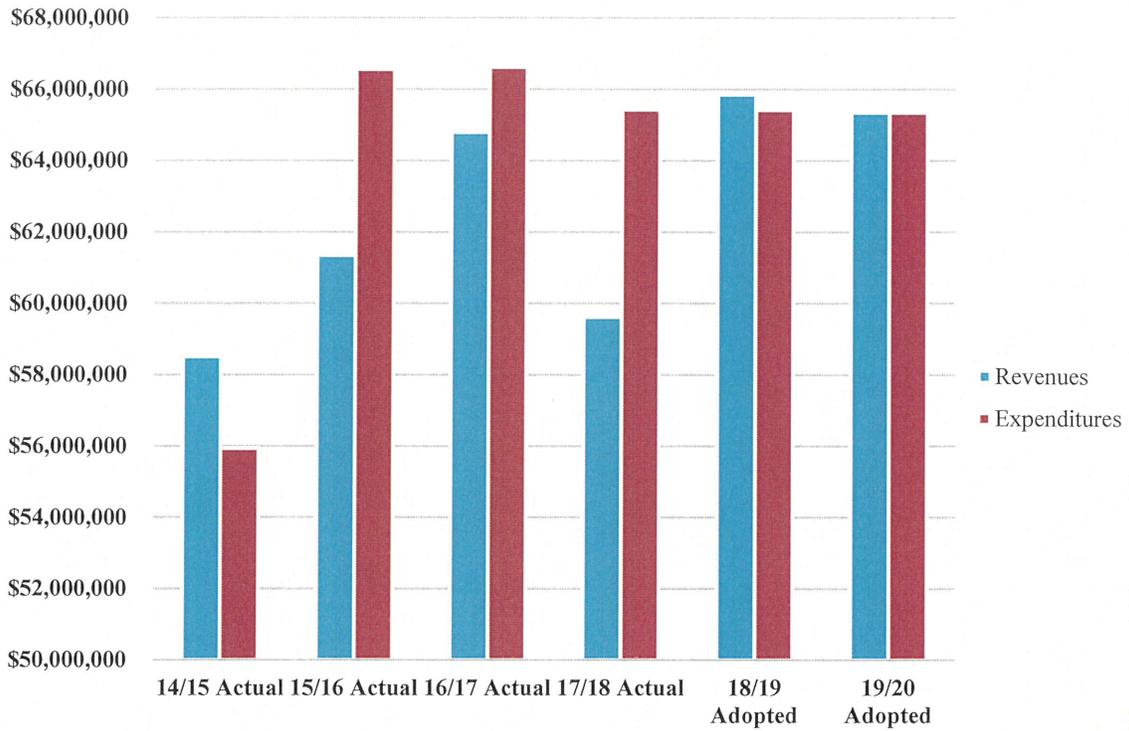


Salary and benefits are 50% of the City’s total budget, which continues to increase due to rising California Public Employees Retirement System pension costs, as well as increased cost of health benefits provided to the City’s employees.

**General Fund**

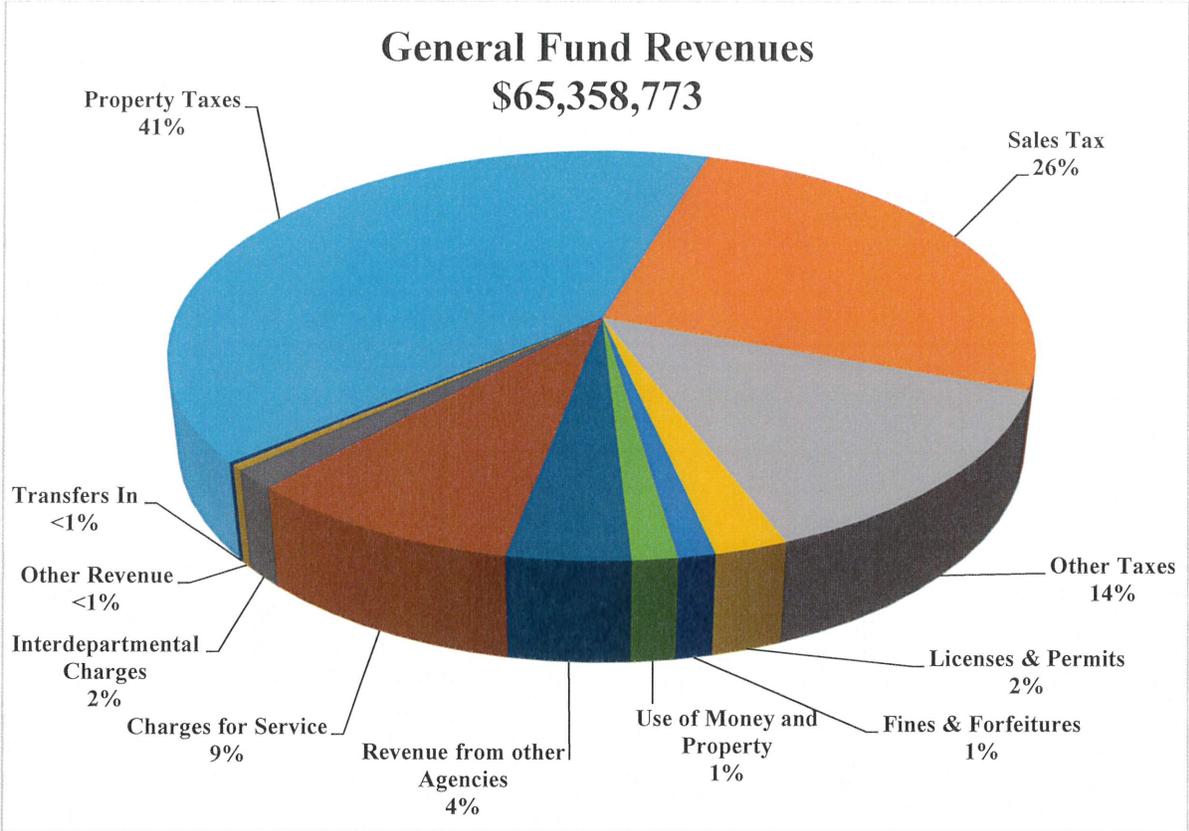
The City’s primary financial goal is to provide an appropriate level of municipal services with the ability to adapt to local and regional economic changes, while maintaining and enhancing the sound fiscal condition of the City. The City’s General Fund has been negatively impacted in recent years by rising pension costs, the State’s elimination of redevelopment, and the State’s raid of local revenues. The General Fund provides basic services to the City (i.e. police, fire, planning, administrative services, and parks and recreation). The following chart is a comparison of General Fund revenues and expenditures for the past five (5) years.

## General Fund Comparison



### General Fund Revenues

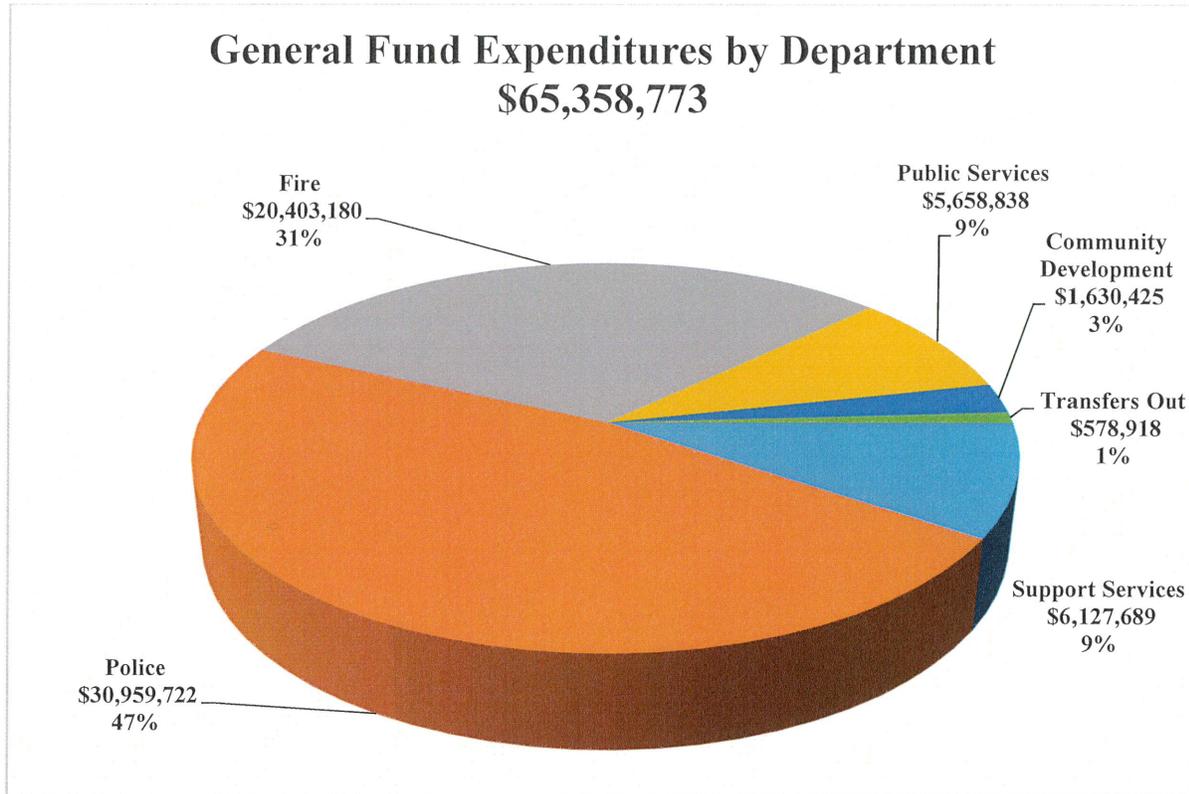
Total General Fund revenues are projected to be \$65,358,773, a slight decrease in revenue from the 2018-19 Fiscal Year adopted budget. This is largely due to a one-time transfer in the previous fiscal year. Factoring out that transfer in the 2018-19 budget, the General Fund revenue indicates an increase of \$1,400,881.



**General Fund Expenditures**

General Fund Expenditures for fiscal year 2019-20 are projected to be \$65,358,773. This is a decrease of \$67,895 entirely due to budget cuts that are being made in the budget presented to you tonight.

## General Fund Expenditures by Department \$65,358,773



### Fiscal Challenges

The 2019-20 budget is balanced and represents a recognition that there's a direct correlation between revenues and expenditures. Revenues have decreased slightly, and expenditures continue to increase annually. The City has attempted to attain fiscal sustainability into the future by finding economies and efficiencies in its operations. Like most California cities, West Covina has several unfunded liabilities. The biggest of these being the cost of employee pensions. This situation is expected to worsen during fiscal year 2020-21 and for several years following. Three specific challenges affect the City's annual budget:

1. Unfunded Pension Liabilities – “The CalPERS problem” is the elephant in the room. Alternative approaches such as pension obligation bonds may make good fiscal sense and bear examination. Cost management will require interest-based bargaining and employee collaboration. The City maintains a strong commitment to collective bargaining which includes the requirement to meet and confer on any changes affecting wages, hours, promotions, benefits, and other terms of employment. Once the 2019-20 budget is adopted, considerable real work will begin. The City has initiated a frank, open and honest dialog with its employees. Maintenance of a high level of service will depend upon the ability of the City and the Unions to communicate openly and honestly during the collective bargaining process. The municipal organization must find solutions in “good faith” with the Unions and unrepresented employees alike. Given unfunded pension obligations, the collective challenge is: How to effectively secure the solvent financial future of the City, its employees, and its retirees while ensuring the delivery of public services and stewardship of public resources. During the great recession, the CalPERS unfunded pension obligation grew due to losses in investment balances. To pay for the unfunded pension obligation,

CalPERS has imposed significant pension payment increases, and more increases are projected. The City's Comprehensive Annual Financial Report (CAFR) for June 30, 2018 reflects a net pension liability of \$185,149,727.

2. Other Post-Employment Benefits – Other Post-Employment benefits (OPEB) is a term used to describe the benefits that an employee begins to receive at the start of their retirement. These benefits do not include the pension paid to the retiree. West Covina's net OPEB obligation is \$59,914,016. The City continues to pay for this benefit on a pay-as-you-go basis.

3. Capital Needs – The City's infrastructure is aging. Due to budget constraints, capital maintenance of buildings, streets, and parks has been deferred and maintenance has suffered. Facilities are not to standard and run to failure. Many assets operate until they break down, at which point reactive maintenance is performed. This year's CIP does not recommend any General Fund support. Funding sources need to be identified to address these issues.

### **City Council Goals**

The budget contains City Council goals for 2019-20 to guide the City. These goals will be instrumental in guiding the budget process. These goals can be seen throughout the budget document as follows:

Achieve Fiscal Sustainability and Financial Stability – The municipal organization will reconcile projected revenues with projected expenditures. Over the past several years, the City has made significant cuts to expenditures by reductions in the workforce and restructuring the organization. To avoid fiscal crisis, effective leadership and management skills and adoption of best practices are essential.

Enhance City Facilities and Infrastructure – This goal will be accomplished through the comprehensive Capital Improvement Program which is part of this budget.

Enhance the City Image and Effectiveness –The community customer service “app” will be upgraded, and a comprehensive plan will be considered. Avoidance and transfer of risk will be practiced. Alternative dispute resolution strategies will be employed.

Enhance Public Safety – The Police and Fire Departments will prepare strategic plans to address the needs of the residents. In addition, the Emergency Preparedness and Hazard Mitigation Plans will be reviewed during the Fiscal Year.

Enhance City Programs and Activities – The evaluation and consideration of enhancements to current programs is important to the City Council. The City will consider alternatives in service provision in all areas. These include building and safety, city engineering, “opt out” ambulance billing, and environmental services.

Engage in Proactive Economic Development – The City is committed to engaging in proactive economic development activities, including providing supportive and transparent processes to

create an environment conducive to businesses. These efforts are a vital part of attaining fiscal sustainability.

### **Services provided by the City**

The citizens of West Covina continue to expect an excellent level of service provided by the City. These services are paid for with local tax dollars and include police; recreation and community service programs for youth, adults, and seniors; park maintenance; street maintenance; transportation; engineering; building & safety; housing programs; planning & development; code enforcement; animal control; and environmental programs and services. The general fund is the major funding source for all services. Therefore, the budget discussion herein focuses primarily on the General Fund, as highlighted in the Financial Summaries section following the Budget Message.

### **Conclusion**

Services levels are directly related to income from which public expenses are met. Finding economies in municipal operations, the City has made progress toward the goal to attain fiscal sustainability and position the City for long-term financial success. But much work remains to be done. The municipal organization can focus on the public safety needs of the community, infrastructure requirements and providing excellent service for the City residents. However, it is important to note that the City continues to struggle to address the growing unfunded liabilities for pension and OPEB for the retiree medical costs.

### **Acknowledgement**

The preparation of this budget could not have been accomplished without the efficient and dedicated services of Interim Finance Director, Robbeyn Bird, CPA, and the entire staff of the Finance Department. I would like to express my appreciation to all members of the Department who assisted and contributed to the preparation of this report. These are extremely challenging times for local government in which many difficult decisions must be made. Credit also must be given to the City Council for their interest and support in planning and conducting the financial operations of the City in a responsible and progressive manner.

Respectfully submitted,



David N. Carmany  
Interim City Manger

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# BUDGET GUIDE

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## **PURPOSE OF THE BUDGET DOCUMENT**

The Budget sets forth a strategic resource allocation plan and serves as a policy document, financial plan, operations guide, and communication device all in one.

The Budget:

- ◆ Determines the quality and quantity of City programs and services;
- ◆ States expenditure requirements for the allocation plan and estimated available revenues to finance it;
- ◆ Sets targets and provides a means of measuring accomplishments against goals; and,
- ◆ Serves as a communication device for elected officials, the public, and the City organization that promotes the City's vision and direction, fiscal health and vitality, and what the public is getting for its tax dollars.

Through the Budget Document, the City demonstrates its accountability to its residents, customers, and community.

## **The Relationship Between the Operating Budget and Capital Improvement Program**

The Budget document is comprised of both the Annual Operating Budget and the Capital Budget. The development of the two budgets, however, takes place on two separate, albeit interrelated, tracks.

The Operating Budget is the complete budget used to finance all day-to-day operations and obligations of the City. The budget includes general government administration and operations, debt service, capital expenditures, and transfer payments for a particular fiscal year. The funding for this budget is derived from taxes, fees, licenses, fines, and inter-governmental revenues (state and federal).

The Capital Improvement Program (CIP) is a multi-year instrument that drives the identification, evaluation, and financing of capital infrastructure projects that are in need of renovation, repair and/or construction. Capital projects range from road maintenance or construction to the renovation of municipal buildings, recreation centers, water main and sewer system replacement. The CIP relates these capital project needs to the financial sources that will support their realization and the timeframe in which both the financing and work will take place. Capital improvement projects typically carry considerable future impact, meaning, they have a life span of at least five years or more. They are usually financed over a longer period of time, in effect spreading the cost of the project across a generation of users.

## **GUIDE TO THE BUDGET**

The City of West Covina's fiscal year begins each July 1<sup>st</sup> and concludes on June 30<sup>th</sup>. The development of the annual budget is comprised of distinct phases and requires a great deal of effort on the part of the City Council and all members of the City's management team. A budget kick-off meeting is held in January and is attended by the City Manager, Finance staff, and all Department Heads and their budget staff. The City Manager briefs the participants on policy directives and general budgeting guidelines and Finance staff follows with a discussion on the technical and procedural aspects of preparing the budget. Departments have approximately two months to prepare their line-item budgets.

Once the initial line-item requests are compiled, Finance staff works with the City Manager and departments to review the requests and gain a high-level understanding of the challenges facing the City and specific departments, including gaps revenues and expenditures, fund balance projections, and department priorities.

Budget review meetings are then held with each department to discuss the proposed budgets, including increases, reductions, or other significant changes, goals and objectives, and supplemental requests. Actions available for addressing budget gaps are discussed, along with the merits of the various work program components. Departments are then given the opportunity to amend their proposed line-item budgets to address issues or concerns discussed in the budget review meetings.

Once the City Manager and department reviews have taken place and all departmental budget issues are resolved, the Finance staff prepares the preliminary budget. The Finance Director presents the preliminary operating and capital improvement program (CIP) budget to the City Council and the Community at a City Council meeting in late May or early June. Specific policy issues, funding shortfalls, and major challenges are discussed, and recommended changes are then incorporated into the budget. Meetings are held, as needed, to ensure that the budget accurately reflects the City Council's objectives for the coming year until the final budget is adopted by the City Council.

The budget plays a crucial role in communicating to elected officials, City employees, and the public the City's plans for the use of its resources. Although the City has made every effort to make the document as easy to navigate as possible, budgets are complex documents that can be difficult to grasp at first hand. This section provides the reader with some basic understanding of the constituent components of a budget document.

## **Organization of the Budget Document**

The Budget document is comprised of the following sections:

### City Manager's Budget Message

The City Manager's Budget Message is a transmittal letter addressed to the Mayor, City Council, and Citizens of West Covina that introduces the FY 2019-20 annual budget. The Budget Message outlines the organizing principles of the budget and the assumptions on which the budget was developed. The City Manager's Budget Message aims to provide the reader with highlights of the operating and capital budgets, and sufficient context to understand how and why the budgetary changes occurred between fiscal years.

### Financial Information

This section provides the reader an understanding of the City's financial policies and budgetary practices. It describes the purpose of the budget, its development, reading the budget, and the financial and operational policies followed in the budget development and planning process. Additionally, this section provides a description of each of the City's funds, detail about the City's debt, and includes the resolutions for the appropriations limit and adoption of the budget.

### City Profile

The City Profile provides a snapshot of the City for which the Budget has been developed. The purpose of this section is to give the reader an at-a-glance look at the City's organizational structure, demographic data, and other statistics. It also includes a matrix illustrating department/fund relationships.

### Budget Summaries

The budget summaries section is the nuts and bolts of the Budget. It provides the following information: Summary of Changes in Fund Balance, Schedule of Revenues by Fund, Schedule of Revenue Detail by Fund, Schedule of Expenditures by Fund, Schedule of Expenditures by Fund and Category, Expenditures by Division and the Summary of Operating Transfers.

### Department Narratives

The Department Narratives contain budget information for the basic organizational units of the City, its departments. Each department narrative presents the following information:

- ◆ Mission Statement – Each department has formulated a mission statement that presents the “what, for whom, and why” the department exists.
- ◆ Department Summary – Summary of the department's areas of responsibility and major business activities.

- ◆ Organizational Chart – Overview of the department’s basic organization and positions.
- ◆ Expenditures by Funding Source – The table and graph provide information on the funding sources for the budgeted expenditures.
- ◆ Expenditures by Category – The table and graph provide information on budgeted operating expenditures organized by personnel and maintenance and operations.
- ◆ Goals and Objectives – Departments are comprised of smaller organizational units that allow the department to attain its mission.
- ◆ Accomplishments – This section lists a department’s achievements over the past fiscal year.
- ◆ Expenditure Summary by Division – These tables provide line-item budgetary detail for the department.

### Capital Improvement Program

This section looks at the City’s five-year capital improvement program, funding sources, project descriptions, and the specific projects being funded in the current budget year.

### Schedule of Positions

The Schedule of Positions section includes the titles of the Full Time Equivalent (FTE) positions authorized for each department. A comparative table that provides four years of data is also presented in this section, along with a summary of changes from the prior year amended to the current year adopted.

### Glossary of Terms

Budget documents may be difficult to read and may contain terms unfamiliar to the reader. This section covers key terms used throughout the budget document and in the budgeting process in general.

# FINANCIAL STRUCTURE

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The City provides a full range of services to its citizens. These include police, fire, emergency medical, street construction and maintenance, traffic signalization, parks, recreational, cultural and social, planning, building and safety, economic development, environmental, and general administrative services.

Services are categorized into a departmental structure to afford similarity in services provided. Departments may receive funding from one or more funds. Through the budget process and ongoing activity, the City Council oversees the operation of the City, and sets forth community priorities and policies to be implemented by the City Manager. The City Manager directs the Department Heads in the administration of City programs and service delivery. The City Manager establishes administrative policy in areas under his purview.

To monitor and evaluate departmental effectiveness, a project-performance program is utilized. Under this program, each department sets forth projects and programs to be undertaken during the fiscal year. Projects and programs may be one-time (with a specific completion date) or ongoing programs. A listing of each department's projects and programs is submitted at the beginning of the fiscal year as an overview of the department's work program. This information is compiled in the budget document and provides a detailed overview of the City's work program for the fiscal year.

The more significant departmental projects and programs provide the basis for the departmental goals and objectives, and workload indicators included in the departmental budgets. Departmental work programs are updated periodically. Completed projects, completion dates, new projects undertaken, as well as specific actions completed in providing ongoing programs, are established and reviewed. This process provides an ongoing measure of departmental activity and effectiveness in meeting the City Council's priorities.

## **Basis of Accounting and Budgeting**

The City's accounting system is organized and operated on a "fund basis" under which each fund is a distinct self-balancing accounting entity. A fund is "an independent fiscal and accounting entity used to record all financial transactions related to the specific purpose for which the fund was created". Funds are established for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, legal restrictions, or limitations on the revenue source.

Governmental funds are classified into three broad categories: governmental (general, special, debt service, and capital improvement projects), proprietary, and fiduciary funds. Governmental funds include activities usually associated with typical or local government operations. Proprietary funds are financed and operated in a manner similar to private business enterprises, where the intent is to recover the cost of providing goods and services from user charges. Fiduciary funds are utilized in situations where the government is acting in a fiduciary capacity as a trustee or agent.

The City's annual operating budget is prepared in conformity with Generally Accepted Accounting Principles (GAAP) and provides for the general operation of the City. The modified accrual basis of accounting is used for governmental fund types and the accrual basis of accounting is used for proprietary fund types. The City Manager is authorized to transfer budgeted amounts between departments to assure adequate and proper standards of service. Budgetary revisions, which increase the combined appropriations in individual funds, must be approved by the City Council. The budgetary level of control is at the departmental level.

### **Capital Improvement Program**

Each year, the City Council adopts a Capital Improvement Program (CIP), which identifies all of the major projects to be undertaken to improve facilities and infrastructure within the city. During the fiscal year, a separate CIP document that reflects the current year program and proposes a program of prioritized projects for the next five years is prepared.

Department Heads submit all proposed projects for their department in the foreseeable future, along with their best cost-estimate. The request includes the year a project will commence, any funding sources that may be available with either future sources or ones which might have been previously designated, justification for the project, and on-going costs expected to occur after the project has been completed. The CIP budget team then compiles the information and presents a draft CIP program to the City Council. Projects are prioritized, based on City Council and staff input. Additional projects may be approved during the year by City Council action.

Capital projects may be funded from a variety of funds, with the majority of projects funded from restricted funds.

### **Allocated Costs**

As part of the City's effort to incorporate stronger cost accounting controls and methods, the cost of operating certain departments is allocated to user departments. This process is used to fund those departments that provide inter-departmental services. This allows these departments to operate in a manner similar to an Internal Service Fund.

Allocated departments include fleet maintenance and replacement, self-insurance costs and workers' compensation. Fleet maintenance, self-insurance and workers' compensation are all budgeted based on a three year average of the department's actual service usage and allocated based on actuals. Vehicle replacement is budgeted based on the vehicle or equipment's replacement cost divided by the life of the asset.

## **CITY FUND STRUCTURE**

A number of different funds are utilized to account for the City, the Successor Agency to the Former Redevelopment Agency, and the West Covina Housing Authority financial resources. Funds are classified into the following fund types:

- General Fund
- Special Revenue
- Debt Service
- Capital Projects
- Proprietary
- Private Purpose Trust

The City has established multiple funds, under each fund type, to assist in accounting and record keeping for the City and outside agencies.

## **GENERAL FUND TYPE**

### General Fund (Fund 110)

The General Fund is the City's largest single fund type and is used to account for unrestricted revenues. The City's General Fund is the main operating fund for non-restricted revenues, such as general taxes and fees. Appropriations may be made from the General Fund for City activities. This fund is used to account for basic City services such as police, fire, recreation, building, planning, and general administration. Within the General Fund, the City maintains non-spendable (not available) and unassigned (available) reserves that represent the unappropriated fund balance.

## **SPECIAL REVENUE FUNDS**

### Asset Seizure (Funds 116 and 117)

Asset Seizure revenues are received based on the City's participation in drug-related asset seizures. Funds are received from federal and state agencies. These funds are restricted to uses that enhance the police department's activities.

### Air Quality Improvement Trust (Fund 119)

In 1991-1992, the state passed AB 2766, the State's Air Quality Improvement Trust Fund. An increase in motor vehicle license fees collected by the State of California supports this state fund. The City receives a portion of the fees to enhance the City's clean air efforts.

### Proposition A (Fund 121)

Under Proposition A, the City receives a portion of the ½ cent of sales tax levied in Los Angeles County to provide transportation-related programs and projects. For years the City has sold its Proposition A funds to other cities in exchange for non-restricted General Fund dollars.

#### Proposition C (Fund 122)

Under Proposition C, the City receives a portion of an additional ½ cent sales tax approved for transportation-related programs in Los Angeles County. The funds may be used for certain capital projects or transportation projects similar to those allowed under Proposition A. Projects include street rehabilitation and reconstruction, traffic monitoring systems, congestion management and planning, bus shelter maintenance, Park-and-Ride lots, the City's shuttle and Dial-A-Ride services and recreational transit services.

#### Gas Tax (Fund 124)

This fund accounts for State Gas Tax monies received under various state laws. The funds are used to fund the City's street maintenance program. Activities include ongoing minor street repairs, upgrades of traffic signals, replacement and installation of new traffic signs and street painting. Programs are administered through the Community Development and Community Services Departments.

#### Police Donations (Fund 127)

This fund accounts for donations received and expenditures related to various police programs.

#### Transportation Development Act (Fund 128)

Transportation Development Act funds are received through the County and may only be used for specific transportation development purposes. These funds are generally used by the City for sidewalk rehabilitation and construction, and the long-term transportation planning efforts within the City.

#### AB 939 (Fund 129)

This fund accounts for revenues and expenditures of programs implemented to meet the requirements of the California Integrated Waste Management Act of 1989 (AB 939). Revenues are generated through a waste management fee. Programs funded include the development and implementation of a solid waste reduction and recycling project, household hazardous waste disposal project, and solid waste management activities.

#### Community Development Block Grant (Fund 131)

This fund accounts for activities of the Community Development Block Grant received from the U.S. Department of Housing and Urban Development, including monies received from this agency as part of the federal stimulus program.

#### Surface Transportation Program (STP) Local (Fund 140)

The Intermodal Surface Transportation Efficiency Act of 1992 (ISTEA) is the Federal Highway Program. This fund accounts for federal money received for use in improving certain major streets. Caltrans and the Federal Highway Administration must approve projects.

#### LA County Park Bond (Fund 143 & 210)

These funds account for grant money received through the Los Angeles County Regional Park and Open Space District Grant.

Waste Management Enforcement Grant (Fund 145)

This fund accounts for the money received from the State of California to help support the local enforcement agent who monitors the local closed landfill.

Senior Meals Program (Fund 146)

This program provides meals to low-income seniors with funding from the United States Department of Agriculture and Area Agency on Aging. The program also receives donations from seniors for the meals served.

Used Oil Block Grant (Fund 149)

The California Integrated Waste Management Board (CIWMB) provides grant funds to cities to promote used motor oil recycling.

Inmate Welfare (Fund 150)

This fund accounts for any money, refund, rebate or commission received from a telephone call from inmates while incarcerated to meet the requirements of California Penal Code: Part 3; Title 4; Chapter 1; Section 4025. The monies are to be expended for the benefit, education, and welfare of inmates confined within the jail. Any funds that are not needed for the welfare of the inmates may be expended for the maintenance of the jail facilities.

Public Safety Augmentation (Fund 153)

This fund accounts for the permanent extension of the sales tax by ½ cent guaranteed under Proposition 172. These revenues are restricted to the enhancement of public safety services. Revenue is allocated based on each qualified county's proportionate share of statewide taxable sales.

COPS/SLESA (Fund 155)

This fund accounts for grant revenue provided by the state to support Community Oriented Policing programs. Funds must be spent on front-line law enforcement services.

Beverage Container Recycling Grant (Fund 158)

The Beverage Container Recycling Grant provides funds derived from consumer deposits on beverage containers. These funds are to be used for beverage container recycling and litter cleanup activities.

Summer Meals Program (Fund 159)

This fund comes from the Food and Nutrition Service (FNS) of the United States Department of Agriculture, which provides a free lunch to children on weekdays during the summer months.

Maintenance District Funds (Fund 18x)

The City levies special benefit assessments and property taxes upon property within defined districts. Through the Los Angeles County Tax Collector, assessments are placed on the property owner's annual tax bill. These funds are used to maintain and improve the open spaces within the districts by providing landscape maintenance. Assessment districts currently established in the City include:

Maintenance District #1 (Fund 181)  
Maintenance District #2 (Fund 182)  
Maintenance District #4 (Fund 184)  
Maintenance District #6 (Fund 186)  
Maintenance District #7 (Fund 187)

Coastal Sage and Scrub Community Facilities District (Fund 183)

This community facilities district was formed to provide for the restoration and ongoing maintenance of sensitive environmental habitat within the development area of a former landfill, including habitat for endangered species such as the California gnatcatcher (*Poliophtila californica*).

Citywide Maintenance District (Fund 188)

This is the City's most significant special assessment fund. Revenue for the fund comes from annual special benefit assessments from property owners who benefit from covered improvements. The Citywide Assessment District provides the majority of funding for the City's street lighting system and street tree program.

Sewer Maintenance (Fund 189)

This fund supports the City's street sweeping program and maintenance of the City's sewer system.

Business Improvement District (Fund 190)

This is an assessment district supported by six of West Covina's automobile dealers to fund the construction, maintenance and operation of a reader board adjacent to Interstate 10.

Police Grant Funds

These funds come from federal or state grants to provide funding for various public safety programs.

Bureau of Justice Assistance Grant (Fund 130), Alcohol Beverage Control (ABC) Grant (Fund 138), and Police Private Grants (Fund 221)

Charter PEG (Fund 205)

Charter Communications awarded the City a \$150,000 Public Education Grant for a number of years. Due to changes in communications rules, no additional grant revenue is being received. The money remaining in this fund can only be used to make capital expenditures related to the City's Public Access Channel.

Art in Public Places (Fund 212)

This fund accounts for development fees paid in lieu of acquisition and installation of approved artwork in a development, with expenditures restricted to acquisition, installation, maintenance and repair of artworks at approved sites.

WC Community Services Foundation (Fund 220)

This fund is used to account for activity of the West Covina Community Services Foundation, a 501(c)(3) non-profit organization.

#### Measure R (Fund 224)

Under Measure R, the City receives a portion of a ½ cent sales tax levied in Los Angeles County to provide transportation related projects and programs. The City uses Measure R Funds to provide a variety of transportation services including Dial-A-Ride and the West Covina Shuttle (a fixed route system).

#### Taskforce for Regional Auto Theft Prevention (TRAP) Grant (Fund 233)

A regional law enforcement taskforce known as TRAP is funded through vehicle registration fees pursuant to Vehicle Code section 9250.14 (SB-2139). The primary mission of TRAP is to combat auto thefts and spearhead major investigations related to vehicle thefts throughout the Southern California regions.

#### City Law Enforcement Grant (Fund 234)

This fund accounts for personnel costs that are reimbursable through the Board of State and Community Corrections (BSCC) City Law Enforcement Grant.

#### Measure M (Fund 235)

Under Measure M, the City receives a portion of a ½ cent sales tax levied in Los Angeles County to provide transportation related projects and programs. The City uses Measure M Funds for certain capital projects or transportation projects such as street rehabilitation and reconstruction, traffic monitoring systems, and congestion management and planning.

#### Measure A (Fund 236)

Under Measure A, the City receives a portion of a 1.5 cent per square foot parcel tax levied in Los Angeles County to help fund new parks and maintain existing ones. The City uses Measure A Funds for certain capital projects related to parks, such as rebuilding restrooms, updating park parking lots, and the purchase of new playground equipment.

#### SB1 – Road Maintenance Rehab (Fund 237)

Senate Bill (SB) 1, known as the Road Repair and Accountability Act of 2017, increased per gallon fuel excise taxes, increased diesel fuel sales taxes and vehicle registration fees, and provides for inflationary adjustments to tax rates in future years, to address basic road maintenance, rehabilitation and critical safety needs on both state highways and local streets. The City uses SB1 funding for street improvements such as residential road rehabilitation.

#### West Covina Housing Authority (Fund 820)

Under ABX1 26, the housing functions were transferred to the West Covina Housing Authority with the adoption of Resolution No. 2012-11 by the West Covina City Council on January 17, 2012. Accordingly, all rights, powers, duties and obligations related to the housing functions have been assumed by the Housing Authority and it may enforce affordability covenants and perform related activities pursuant to the applicable provisions of the Community Redevelopment Law.

ABX1 26 provides that the non-cash housing assets and obligations of dissolving redevelopment agencies ("RDAs") do not pass to the Successor Agencies formed to wind-down each RDA, but rather to the Housing Successor Agency. As such, decisions regarding such housing assets and obligations are not subject to approval by the Oversight Board of the Successor Agency.

This fund will accumulate loan repayments from homeowners and multi-family housing developers per agreements that were put in place using low and moderate income housing funds

of the former Redevelopment Agency. Those funds, along with repayment of the Supplemental Educational Revenue Augmentation Fund loans that were previously made by the housing fund of the former Redevelopment Agency, will be used to continue to provide low and moderate income housing programs in compliance with state law regarding affordable housing.

## **CAPITAL PROJECT FUNDS**

### Capital Projects (Fund 160)

The fund was established by the City Council to serve as the source of capital funding for projects that have no other funding source.

### Construction Tax (Fund 161)

The Construction Tax Fund receives monies from developers based on the construction of dwelling units in the City. These funds are then used to purchase or construct public facilities, such as street reconstruction, traffic signal modifications, curb and gutter replacements and rehabilitation of park structures and equipment.

### Information Technology (Fund 162)

The funds paid into this fund are to be used for information technology capital outlay projects.

### Development Impact Fees (Fund 16x)

The City receives one-time fees on new development to be used to cover costs of capital equipment and infrastructure required to serve new growth. The following funds have been established:

- Fund 164 – Police Impact Fees
- Fund 165 – Fire Impact Fees
- Fund 166 – Park Impact Fees
- Fund 167 – City Administrative Impact Fees
- Fund 168 – Public Works Impact Fees

### Park Acquisition (Fund 169)

The funds paid into this fund are to be utilized for new parkland acquisition and the development of new parkland.

### Park Dedication Fees (Fund 17x)

The City receives fees from developers to fund recreation facilities. The City has been divided into eight park districts for purposes of collecting revenue. These funds are used for qualified recreational purposes throughout the City. The following Districts have been established:

- Fund 170 – Park District “A”
- Fund 171 – Park District “B”
- Fund 172 – Park District “C”
- Fund 173 – Park District “D”
- Fund 174 – Park District “E”
- Fund 175 – Park District “F”
- Fund 176 – Park District “G”
- Fund 177 – Park District “H”

## **DEBT SERVICE FUND**

### Debt Service (Fund 300)

The City has established one Debt Service Fund to accumulate assets for the repayment of City long-term debt, which includes outstanding bonds, notes, capital leases and related costs. Funding is accumulated from interest income, developer reimbursements, and transfers from the General Fund and the Successor Agency.

## **INTERNAL SERVICE FUNDS**

### Self-Insurance - General and Auto Liability (Fund 361)

Funding for general/auto liability claims, uninsured losses and insurance premiums is provided through a charge on all operating departments based on prior year claims expense.

### Self-Insurance - Workers' Compensation (Fund 363)

Funding for workers' compensation is derived from a percentage charge of all salaries with different rates levied for the various employee categories.

### Fleet Management (Fund 365)

The Maintenance Division of the Public Works Department operates the fleet management function for the City which oversees the repair and disposal of City vehicles and heavy equipment. Revenue for the fleet management fund is generated through charges to operating departments. Each department that operates assigned vehicles is charged based on the departmental usage of the vehicles. Fleet management costs are reflected in each department's line-item budget.

### Vehicle Replacement (Fund 367)

The City put surplus funds into this fund for the replacement of vehicles to update the fleet and save on maintenance costs.

### Retirement Health Savings Plan (368)

This fund accounts for the set-aside lump sum benefits for retiring employees.

## **ENTERPRISE FUND**

### Police Computer Service Group (Fund 375)

This fund accounts for the computer services provided by the Police Department to other public safety agencies for a fee. The programs are marketed to both public and private agencies. The program also provides these products and services to the West Covina Police Department.

## **SUCCESSOR AGENCY**

### Successor Agency Redevelopment Obligation Retirement (Fund 810)

The City's Redevelopment Agency was dissolved as a result of the passage of ABX1 26, and the Successor Agency was subsequently created for the purpose of winding down the affairs of the former Redevelopment Agency. The responsibilities of the Successor Agency are to (1) continue to make payments on the outstanding debt of the former Redevelopment Agency for items that are

deemed to be “enforceable obligations”, and (2) wind down the activities of the Redevelopment Agency through the sale and disposition of assets and properties. The Successor Agency will receive allocations of property tax increment in amounts determined by the State Department of Finance (DOF) and deposited into the Redevelopment Property Tax Trust Fund (RPTTF) by the county. Those RPTTF allocations will then be used to pay the enforceable obligations.

Successor Agency Administration (Fund 815)

This fund is for all allowable administrative expenses of the Successor Agency, including salaries and benefits, legal costs, appraisals, consultants, and other administrative and overhead charges as well as support costs incurred for the Oversight Board. The Successor Agency receives an annual amount equal to 3% of the RPTTF allocation approved for payment of enforceable obligations.

CFD Debt Service (Fund 853)

This fund was established as part of the Fashion Plaza Expansion Project of the former Redevelopment Agency for issuing bonds to assist in the expansion of the leasable square footage and parking facilities of a regional shopping mall. The fund collects revenues from a special tax assessment on the property, as well as sales and property tax increment revenues generated on the property. Those revenues are used to service the principal and interest payments, and related costs of the outstanding bonds.

# FINANCIAL POLICIES

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## **Budgetary Control and Policies**

Budgetary control is exercised by (1) the annual budget adoption by the City Council (2) formal budgetary integration within the accounting system (3) quarterly financial reports presented to the City Council (4) the encumbrance of estimated purchase/contract amounts prior to the release of purchase orders to vendors (5) properly and adequately documented City Council approved budget adjustments to expenditure appropriations and revenue estimates (6) monthly review of departmental expenditure reports comparing budget to actual amounts and (7) the established review process of carry-overs in which departments are requested to submit justification for any requested purchase order (PO) carryovers.

The City Council approves each year's budget submitted by the City Manager prior to the beginning of the fiscal year. Public meetings are conducted prior to the adoption by City Council. It is the City Council's goal to adopt an annual balanced budget, a budget in which current revenues equal recurring expenditures. The City Manager has authority to adjust the amounts appropriated between the funds and activities of a fund, provided, however, that the total appropriations for each fund may not exceed the amounts provided in the budget resolution. The City Manager is also authorized to approve continuing appropriations at year-end for capital improvement projects and other expenditures previously approved by the City Council.

### Budget Amendment Procedures

The City's operating budget may be amended by three methods: 1) purchase order carryovers, 2) administrative carryovers approved by the City Manager, and 3) City Council action. Under all methods where appropriations are increased, funds must be available to match the request.

### Administrative Carryovers

At the end of each fiscal year, the Finance department requests that each department review its budget for items or programs for which any planned expenditure is pending. This may include a project, which has been initiated, or an item ordered but not received.

The Finance Director determines the merit of any requests and ensures that adequate funding is available. Recommendations are then presented to the City Manager, who in turn, determines which requests will be approved. Approved carryover requests increase the department's budget appropriation in the new fiscal year.

### City Council Action

Throughout the year, the City Council considers departmental requests for additional appropriations to fund activities not included in the original Adopted Budget.

### CIP Carryovers

Every year, staff reviews each capital project and carries forward prior year appropriations for projects that have not been completed or for which long-term funding is being accumulated. The

carryovers are handled administratively and are not included as part of the current year CIP Budget. Projects funded in prior years, but not started, are reviewed to determine whether such projects continue to be City Council priorities. The budget for any project that has not been started and is no longer a City Council priority is made available for other projects.

### **Cash and Investment Policies**

The City's cash and investments are reported at fair value. Changes in fair value that occur during a fiscal year are recognized as interest revenue reported for that fiscal year. Interest revenue includes interest earnings, changes in fair value, and any gains or losses realized upon the liquidation or sale of investments.

Cash accounts of all funds are pooled for investment purposes to enhance safety and liquidity while maximizing interest earnings. Interest revenue earned by the pooled investments is allocated to the various funds based on each fund's average monthly cash and investment balance.

### **Reserve Policy**

In order to prudently protect the fiscal solvency of the City, it is important to maintain some minimum level of reserves. Reserves are important to mitigate the negative impact to revenues from economic fluctuations, to fund unforeseen expenditure requirements, to provide a minimum level of cash investment interest revenue, and to avoid the need to borrow for cash management purposes. The General Fund Reserve is currently at the reserve policy limit of 17% of operating expenditures.

### **Capital Assets**

Capital assets (including infrastructure) greater than \$5,000 are capitalized and recorded at cost or at the estimated fair value of the assets at the time of acquisition where complete historical records have not been maintained. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Capital assets include public domain (infrastructure) general fixed assets consisting of certain improvements including roads, curbs and gutters, streets and sidewalks, medians, sewers and storm drains.

### **GANN LIMIT**

The adoption of the appropriation limit occurs annually to comply with the California Constitution, Article XIII B (as amended) and Government Code Section 7910. The Gann Limit restricts annual expenditures the City may appropriate. If certain proceeds of taxes exceed allowed appropriations, the excess must either be refunded to the State Controller or refunded to the taxpayers. For the fiscal year ending June 30, 2020, the appropriation limit is \$203,107,940. The City's tax proceeds are projected to be less than the established appropriation limit.

# DEBT SERVICE

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The City of West Covina, the Community Development Commission, and the Public Financing Authority (PFA) have issued debt instruments to finance capital projects and equipment. The three governmental units, although related, are distinct legal entities. The debt of the Community Development Commission (the former Redevelopment Agency) has been assumed by the Successor Agency to the City of West Covina Redevelopment Agency (“Successor Agency”).

The City has tax-based revenue from which to repay debt. The Successor Agency receives an allocation of property taxes from the Redevelopment Property Tax Trust Fund (RPTTF) in an amount sufficient to meet the annual debt service requirements. The PFA has no ability to generate revenues, other than through charges for the use of money and property. Debt between related governments has not been budgeted, as doing so would result in double-counting the debt and related revenues.

## DEBT ISSUED BY THE CITY OF WEST COVINA

### Notes Payable:

#### **Successor Agency Note - \$11,578,351**

On December 4, 2015, the City and Successor Agency entered into a settlement agreement with the California Department of Finance (DOF) regarding the Other Funds Due Diligence Review. The agreement requires the City to repay the Successor Agency \$11,578,351 for transfers that did not represent enforceable obligations. The Successor Agency will then remit these funds to the Los Angeles County Auditor-Controller for allocation to the affected taxing entities. The amount of the note must be repaid through biannual payments in the amount of \$289,459 each on January 15th and June 15th until the loan is repaid in full on June 15, 2035. There is no interest charged on this repayment.

Year-ending June 30	Principal
2020	578,918
2021	578,918
2022	578,918
2023	578,918
2024	578,918
2025-2029	2,894,590
2030-2034	2,894,590
2035	578,909
<b>Total</b>	<b>\$ 9,262,679</b>

## DEBT ISSUED BY THE FORMER REDEVELOPMENT AGENCY

### Bonds Payable:

**1996 Special Tax Refunding Bonds Community Facilities District No. 1989-1 (The Fashion Plaza Project), Original Issue - \$51,220,000** – A Special Tax levy, sales tax increment and property tax increment revenues secure repayment. The serial bonds matured during the fiscal year ended June 30, 2007. The term bonds bear interest at a rate from 5.75% to 6.0% payable semiannually on March 1<sup>st</sup> and September 1<sup>st</sup> of each year. Final maturity is in September 2022.

Year-ending June 30	Principal	Interest
2020	3,495,000	866,550
2021	3,735,000	649,650
2022	4,055,000	415,950
2023	4,905,000	147,150
<b>Total</b>	<b>\$ 16,190,000</b>	<b>\$ 2,079,300</b>

**2017 Tax Allocation Revenue Refunding Bonds, Series A (Tax-Exempt) and B (Federally Taxable), Original Issue - \$15,380,000** – This is composed of Series A (\$4,725,000) and Series B (\$10,655,000) bonds issued in February 2017, to refinance the 1998 Housing Set-Aside Tax Allocation Bonds, Series A and B, the 2001 Housing Set-Aside Tax Allocation Revenue Bonds, the 2002 Tax Allocation Refunding Bonds and the 1999 Taxable Variable Rate Demand Tax Allocation Bonds. Interest rates range from 2.0% to a maximum of 5.0% over the term of the Series A bonds and from 1.0% to a maximum of 4.0% over the term of the Series B bonds. The bonds are payable from and secured by designated property tax revenues (formerly tax increment revenues).

Year-ending June 30	Series A Principal	Series A Interest	Series B Principal	Series B Interest
2020	640,000	131,975	1,180,000	229,438
2021	670,000	99,225	1,195,000	206,416
2022	400,000	74,475	1,215,000	178,531
2023	410,000	56,225	1,015,000	149,388
2024	435,000	37,275	820,000	123,131
2025-2029	920,000	24,863	2,555,000	311,002
2030-2032	-	-	680,000	25,500
<b>Total</b>	<b>\$ 3,475,000</b>	<b>\$ 424,038</b>	<b>\$ 8,660,000</b>	<b>\$ 1,223,406</b>

**Sales and Use Tax Reimbursement Agreement** – The former Redevelopment Agency agreed to reimburse the City for sales tax revenues used to secure CFD bonds. Under the agreement, all previously foregone sales tax through FY 2005-06 totaling \$9.6 million will be repaid starting FY 2005-06, spread over 20 years at 4% interest. These repayments will be combined with the annual reimbursement of future sales tax amounts. The total annual payments would range from

\$1.5 million in 2005-06 to a high of \$2.9 million in 2021-22 with final payments totaling \$1.2 million in 2024-25. In the event sufficient revenues to make the scheduled payments do not exist, the amount will carry forward with no default on the agreement. Said agreement may be amended so long as owners of obligations payable from the tax increment are not harmed. As a result of redevelopment dissolution, this agreement has also been deemed invalid by the Department of Finance (DOF) at this time. Staff continues to research ways to get this agreement approved by the DOF.

**DEBT ISSUED BY CITY OF WEST COVINA  
PUBLIC FINANCING AUTHORITY**

**Bonds Payable:**

**Big League Dreams Project, \$10,710,000 Lease Revenue Bonds, 2006 Series A, \$7,295,000 Lease Revenue Bonds, 2006 Series B (Taxable)** - Issued to provide funds for the construction of the West Covina Big League Dreams Sports Park and adjacent infrastructure improvements. Series A Bonds are payable from base rental payments from Series A Site (six replica stadiums, a multi-sport pavilion, restaurants, batting cages, playgrounds and administration and maintenance facilities). Interest rates range from 4.0% to a maximum of 5.0% over the term of the bonds. Series B Bonds are payable from rental payments for Series B Site (comprised of the North Parking Structure located at the West Covina Civic Center Complex). Interest rates range from 5.39% to 6.07% over the term of the bonds.

<b>Year-ending June 30</b>	<b>Series A Principal</b>	<b>Series A Interest</b>	<b>Series B Principal</b>	<b>Series B Interest</b>
2020	\$ 245,000	486,080	215,000	368,697
2021	290,000	475,300	225,000	355,690
2022	345,000	462,250	240,000	342,077
2023	405,000	445,000	255,000	327,557
2024	425,000	424,750	270,000	312,129
2025-2029	2,460,000	1,783,500	1,625,000	1,294,249
2030-2034	3,135,000	1,104,750	2,180,000	737,505
2035-2036	2,475,000	187,250	1,070,000	98,334
<b>Total</b>	<b>\$ 9,780,000</b>	<b>\$ 5,368,880</b>	<b>\$ 6,080,000</b>	<b>\$ 3,836,238</b>

**2018 West Covina Public Financing Authority Lease Revenue Refunding Bonds, Series A and B, Original Issue - \$24,165,000** – This was composed of Series A (\$19,310,000) and Series B (\$4,855,000) Taxable bonds issued on November 20, 2018. The bonds are payable from lease payments from the City’s General Fund as rental for certain public facilities. Interest rates range from 2.953% to 5.0% over the term of the bonds. The final maturity date is May 2044.

<b>Year-ending June 30</b>	<b>Series A Principal</b>	<b>Series A Interest</b>	<b>Series B Principal</b>	<b>Series B Interest</b>
2020	\$ 460,000	878,150	335,000	184,740
2021	485,000	855,150	350,000	172,947
2022	510,000	830,900	360,000	160,176
2023	535,000	805,400	375,000	146,611
2024	560,000	778,650	390,000	131,919
2025-2029	3,240,000	3,444,750	2,200,000	403,607
2030-2034	6,260,000	2,398,000	500,000	22,345
2035-2039	6,680,000	808,200		
2040-2044	580,000	71,200		
<b>Total</b>	<b>\$ 19,310,000</b>	<b>\$ 10,870,400</b>	<b>\$ 4,510,000</b>	<b>\$ 1,222,345</b>

**RESOLUTION NO. 2019-49**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF WEST COVINA, CALIFORNIA, ADOPTING THE OPERATING BUDGET FOR THE CITY OF WEST COVINA, WEST COVINA PUBLIC FINANCE AUTHORITY, WEST COVINA HOUSING AUTHORITY, THE SUCCESSOR AGENCY TO THE FORMER WEST COVINA REDEVELOPMENT AGENCY AND THE CAPITAL IMPROVEMENT PROGRAM FOR FISCAL YEAR 2019-20**

**WHEREAS**, the Interim City Manager has presented to the City Council a proposed budget for Fiscal Year 2019-20; and

**WHEREAS**, the City Council of the City of West Covina has conducted public meetings on June 4, 2019 and June 18, 2019 to consider the Fiscal Year 2019-20 budget document; and

**WHEREAS**, the City Council of the City of West Covina has concluded its review and intends to approve and adopt the Fiscal Year 2019-20 budget for the City, West Covina Public Finance Authority, Housing Authority, Successor Agency to the Former West Covina Redevelopment Agency and the Capital Improvement Program.

**NOW, THEREFORE**, the City Council of the City of West Covina does resolve as follows:

**SECTION 1.** The Operating Budget and Capital Improvement Program for the City of West Covina, West Covina Public Finance Authority, and West Covina Housing Authority for Fiscal Year 2019-20, as prepared and submitted by the Interim City Manager and as modified by the City Council, is hereby approved, adopted and appropriated. A copy of said budget is hereby ordered to be filed in the Office of the City Clerk within thirty days and shall be certified by the City Clerk as having been adopted by this resolution.

**SECTION 2.** The budget for the Successor Agency to the Former West Covina Redevelopment Agency for Fiscal Year 2019-20, as prepared and submitted by the Executive Director and as modified by the Agency Board Members, is hereby approved, adopted and appropriated, on the express condition that said budget be published the same as a separate component of the City of West Covina's budget, and further conditioned on the City of West Covina, its General Fund and all its various other accounting funds are NOT obligated to finance or fulfill any Successor Agency Obligations. A copy of said budget is hereby ordered to be filed in the Office of the City Clerk/Secretary within thirty days and shall be certified by the City Clerk/Secretary as having been adopted by this resolution.

**SECTION 3.** From the effective date of said Budget, appropriations may be reallocated from one activity account to another within the operating budget upon review by the Finance Department and approval of the City Manager or his/her designee, providing there is no change in the scope of service delivery level or increase in the appropriation as approved by the City Council.

**SECTION 4.** As necessary, appropriations may be made for donations and grants received during the fiscal year up to \$30,000 per source or grantor upon review by the Finance Department and approval of the City Manager or his/her designee. Donations and grant awards with matching requirements, or exceeding \$30,000 from a single source or grantor, require City Council approval.

**SECTION 5.** The approved budgets for the Capital Improvement Program remain as authorized appropriations for the individual capital projects until these capital projects are completed. Any unexpended authorized appropriations for each capital project is automatically carried over from fiscal year to fiscal year, until the funds of the individual capital project are expended or the capital project is canceled. Following the completion of the individual capital projects, the unexpended appropriations of each completed capital project shall be canceled and the capital projects funding sources shall be released from their unexpended funding commitment.

**SECTION 6.** The City Council does hereby authorize and approve the number and classification of employees in the respective functions, departments and/or activities as set forth in the Fiscal Year 2019-20 Budget. No increase shall be made in this number of positions without City Council approval. However, the City Manager is authorized to transfer such positions within existing position classifications and reorganize departments under his authority, if in his judgement such actions will result in a higher degree of efficiency of overall operations of the City.

**SECTION 7.** At the close of the 2018-19 Fiscal Year, unexpended appropriations in the Operating Budget may be carried forward to the 2019-20 Fiscal Year upon review by the Finance Department and approval of the City Manager or his/her designee for the expense of outstanding purchase commitments and programs.

**SECTION 8.** That the City Clerk shall certify to the adoption of this resolution and the same shall be in full force in effect immediately upon adoption.

**PASSED, APPROVED AND ADOPTED** on this 18<sup>th</sup> day of June 2019.

  
Lloyd Johnson  
Mayor

**APPROVED AS TO FORM:**

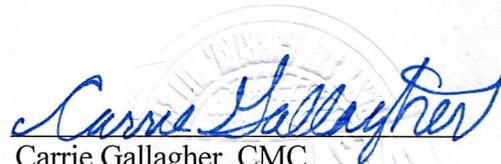
  
\_\_\_\_\_  
Scott E. Porter  
City Attorney

**ATTEST:**

  
\_\_\_\_\_  
Carrie Gallagher, CMC  
Assistant City Clerk

I, CARRIE GALLAGHER, ASSISTANT CITY CLERK of the City of West Covina, California, do hereby certify that the foregoing Resolution No. 2019-49 was duly adopted by the City Council of the City of West Covina, California, at a regular meeting thereof held on the 18<sup>th</sup> day of June 2019, by the following vote of the City Council:

AYES: Castellanos, Lopez-Viado, Shewmaker, Wu, Johnson  
NOES: None  
ABSENT: None  
ABSTAIN: None



Carrie Gallagher, CMC  
Assistant City Clerk

**RESOLUTION NO. 2019-48**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF WEST COVINA, CALIFORNIA, SETTING THE ANNUAL APPROPRIATIONS LIMIT FOR THE FISCAL YEAR ENDING JUNE 30, 2020**

**WHEREAS**, Article XIII B of the California Constitution requires the Legislative Body to establish its appropriations limit for the upcoming fiscal year ending June 30, 2020; and

**WHEREAS**, Section 7910 of the Government Code requires the governing body of each local jurisdiction to make such determinations and establish its appropriations limit by resolution; and

**WHEREAS**, the appropriations limit documentation has been available for public inspection, per Section 7910 of the Government Code, prior to the approval of the limit by the Legislative Body; and

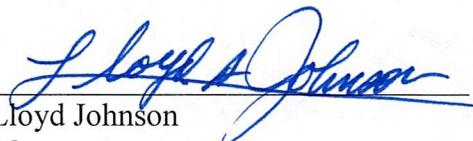
**WHEREAS**, for the fiscal year ending June 30, 2020, the appropriations limit has been calculated using the change in population for the County of Los Angeles (rather than for the City of West Covina) and the change in local assessed value due to the addition of non-residential new construction (rather than the change in California per capita personal income).

**NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF WEST COVINA DOES RESOLVE AS FOLLOWS:**

**SECTION 1.** The appropriations limit for year ending June 30, 2020, is established at \$203,107,940; and

**SECTION 2.** That the City Clerk shall certify to the adoption of this resolution and the same shall be in full force in effect immediately upon adoption.

**PASSED, APPROVED AND ADOPTED** on this 18<sup>th</sup> day of June, 2019.

  
Lloyd Johnson  
Mayor

**APPROVED AS TO FORM**

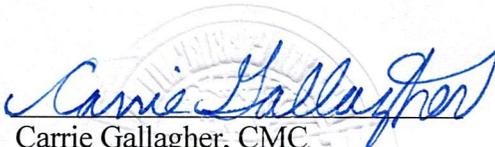
  
\_\_\_\_\_  
Scott E. Porter  
City Attorney

**ATTEST**

  
\_\_\_\_\_  
Carrie Gallagher, CMC  
Assistant City Clerk

I, CARRIE GALLAGHER, ASSISTANT CITY CLERK of the City of West Covina, California, do hereby certify that the foregoing Resolution No. 2019-48 was duly adopted by the City Council of the City of West Covina, California, at a regular meeting thereof held on the 18<sup>th</sup> day of June 2019, by the following vote of the City Council:

AYES: Castellanos, Lopez-Viado, Shewmaker, Wu, Johnson  
NOES: None  
ABSENT: None  
ABSTAIN: None



Carrie Gallagher, CMC  
Assistant City Clerk

# APPROPRIATIONS LIMIT CALCULATION

Article XIII B of the State Constitution, commonly referred to as the "Gann Limit", was adopted when California's voters approved Proposition 4 in November 1979. The limit has been modified by two subsequent initiatives-- Proposition 98 in 1988 and Proposition 111 in 1990--but its basic framework remains in place today.

Article XIII B places an annual limit on the appropriation of tax proceeds that can be made by the state, school districts and local governments in California. These limits are based on the amount of appropriations in the 1978-79 "base" year, as adjusted each year for population growth and cost-of-living factors. State and local governments are precluded from retaining any "excess revenues" above the limit. Article XIII B also requires the state to reimburse local governments for the cost of certain state mandates. The limit is different for every agency and changes each year.

For Fiscal Year 2019-20, the estimated tax proceeds appropriated by the West Covina City Council are under the limit. The Appropriations Limit for Fiscal Year 2019-20 is \$203,107,940. This amount is the maximum amount of tax proceeds the City is able to appropriate and spend in Fiscal Year 2019-20. The appropriations subject to the limit are \$48,596,700 leaving the City with an appropriations capacity under the limit of \$154,511,240.

## APPROPRIATIONS LIMIT CALCULATION - FISCAL YEAR 2019-20

### **Part I - Calculation of Appropriations Limit**

Appropriations Limit - Fiscal Year 2018-19:		\$ 182,766,076
Change in Non-Residential Assessed Value due to New Construction (11.14%)	1.1114 <sup>(a)</sup>	
Change in County Population (-0.01%):	<u>0.9999</u> <sup>(a)</sup>	
Calculation of Growth Factor (1.1114 x 0.9999)		<u>1.1113</u>
<b>Appropriations Limit - Fiscal Year 2019-20:</b>		<b><u><u>\$ 203,107,940</u></u></b>

### **Part II - Appropriations Subject to the Limit**

Proceeds from Taxes		\$ 48,596,700
Less: Debt Service Payments		<u>-</u>
<b>Total Appropriations Subject to the Limit</b>		<b><u><u>\$ 48,596,700</u></u></b>

### **Part III - Calculation of Appropriations Over/Under the Limit**

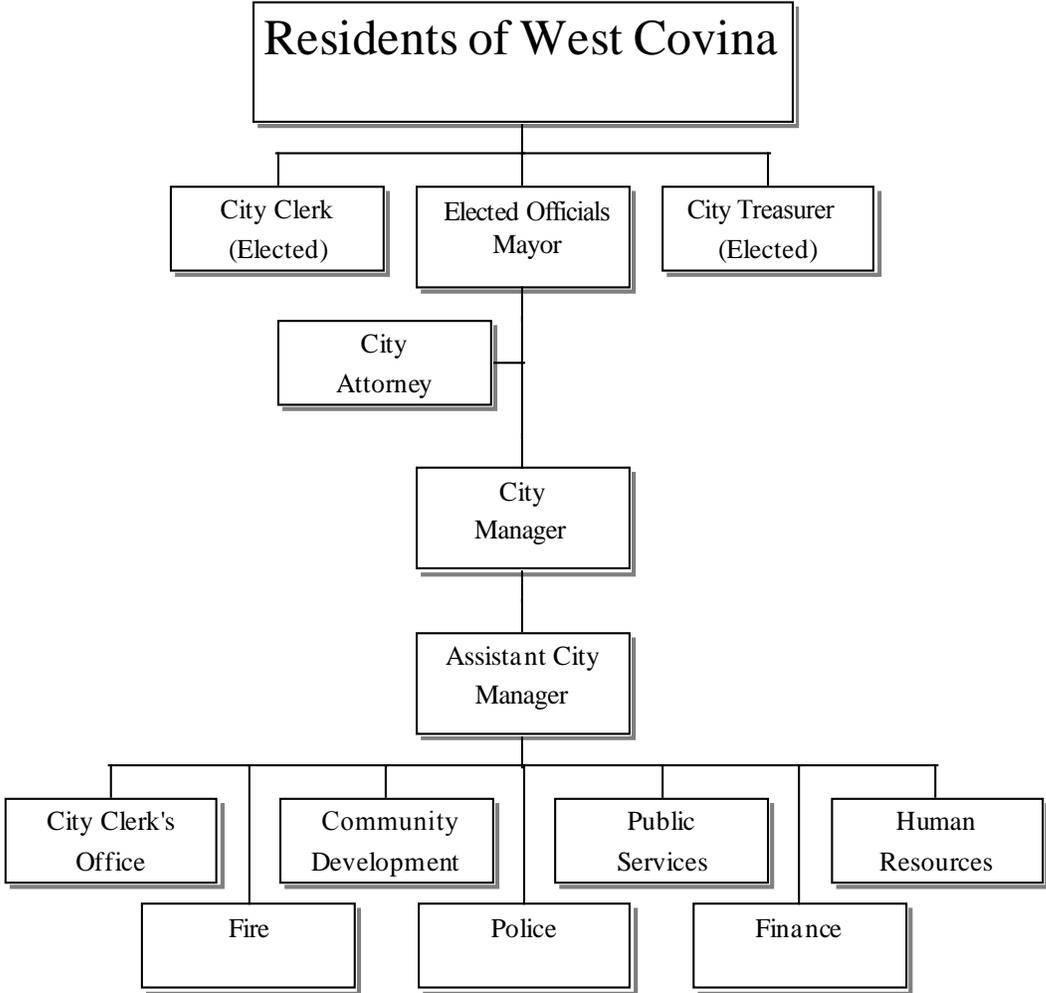
Appropriations Limit - Fiscal Year 2019-20:		\$ 203,107,940
Less: Appropriations Subject to Limitation		<u>(48,596,700)</u>
<b>Total Appropriations Under the Limit</b>		<b><u><u>\$ 154,511,240</u></u></b>

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<sup>(a)</sup> Source: HdI - Los Angeles County Assessor 2018-19 Secured Tax Rolls

<sup>(a)</sup> Source: State of California, Department of Finance, Price and Population Information, May 2019

**FY 2019-20 CITYWIDE ORGANIZATIONAL CHART**



# CITY COUNCIL GOALS

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## City Council Goals

Achieve Financial Stability and Sustainability – Over the past several years, the City has made significant cuts to expenditures by reductions in the workforce and restructuring the organization. This work will continue in 2019-20. To avoid fiscal crisis, effective leadership and management skills and techniques are essential. As a full-service city, the essential work of the city is accomplished by its dedicated and hard-working employees. It is imperative that labor contracts be negotiated and approved.

Enhance City Facilities and Infrastructure – This goal will be accomplished through the comprehensive Capital Improvement Plan which is part of this budget.

Enhance the City Image and Effectiveness – A community customer service plan will be introduced to the City Council for consideration. Avoidance and transfer of risk will be practiced. Alternative dispute resolution strategies will be employed.

Enhance Public Safety – The Police and Fire Departments will prepare strategic plans to address the needs of the residents. In addition, the Emergency Preparedness and Hazard Mitigation Plans will be reviewed during the Fiscal Year.

Enhance City Programs and Activities – The evaluation and consideration of enhancements to current programs is important to the City Council. The City will consider alternatives in service provision, including building & safety and city engineering.

Engage in Proactive Economic Development – The City is committed to engaging in proactive economic development activities, including providing supportive and transparent processes to create an environment conducive to businesses. These efforts are a vital part of attaining fiscal sustainability.

# HISTORY OF WEST COVINA

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The City of West Covina was incorporated in 1923 to prevent the City of Covina from establishing a sewage farm within the current city boundaries. The 507 residents of the area were mostly citizens who banded together to maintain local control of their land and were more interested in preventing the establishment of a sewage facility than in creating a city.

Walnut groves and orange groves continued to flourish during the following decades. The population in 1930 was 769 and blossomed to 1,549 in 1940. As a result of remarkable expansion during the post World War II building boom, West Covina became America's fastest growing city between 1950 and 1960, with the population increasing 1,000 percent from less than 5,000 to more than 50,000 citizens. The last two decades have continued to demonstrate steady growth. The number of residents expanded to a total of 96,242 as of the 1990 Census. The 2010 United States Census reported a population of 106,098.

The City of West Covina began the second half of the 20th century with exciting new developments and projects. The City Hall and Police facility were built in 1969 as the first phase of an example of a Joint Powers Authority in the County of Los Angeles. The Civic Center Joint Powers Authority, consisting of the County of Los Angeles and the City of West Covina, also completed a three-level parking structure in the Civic Center complex. The Civic Center complex includes the Los Angeles County Regional Library and the Citrus Municipal Court building and the City offices.

The first Redevelopment Agency project included a regional shopping center, the West Covina Fashion Plaza, with three major department stores and 150 shops in an air-conditioned, enclosed mall. It also included the revitalization of the older sections of the shopping center. The Fashion Plaza has provided the citizens of the San Gabriel Valley with convenient access to all shopping needs. In 1991 the mall was renovated adding a food court and additional shops, as well as the redecorating of the entire mall. The mall was renamed "The Plaza at West Covina." The Plaza opened a new 100,000 square foot wing in October 1993 featuring 50 new stores including a new Robinson's-May and interior renovation throughout The Plaza.

The Redevelopment Agency's efforts have also resulted in several major office buildings in the City, such as "The Lakes," in addition to two new community shopping centers, freestanding retail developments, restaurants, residential projects, and the Auto Plaza.

West Covina looks forward to additional residential and commercial development during the coming decade as it continues to serve as one of the most progressive cities in the San Gabriel Valley.

# City of West Covina

## Top 25 Sales Tax Producers

<u>Business Name</u>	<u>Business Category</u>
76	Service Stations
Arco	Service Stations
Ashley Furniture	Home Furnishings
Audi West Covina	New Motor Vehicle Dealers
Azusa Arco	Service Stations
Best Buy	Electronics/Appliance Stores
Burlington	Family Apparel
Crestview Cadillac	New Motor Vehicle Dealers
Ford of West Covina	New Motor Vehicle Dealers
Home Depot	Lumber/Building Materials
JC Penney	Department Stores
LA Auto Exchange	Used Automotive Dealers
Lifecare Solutions	Medical/Biotech
Macys	Department Stores
Norm Reeves Honda	New Motor Vehicle Dealers
Penske Mercedes Benz	New Motor Vehicle Dealers
Penske Toyota of West Covina	New Motor Vehicle Dealers
Reynolds Buick	New Motor Vehicle Dealers
Ross	Family Apparel
Sears	Department Stores
Target	Discount Dept Stores
Triples Chevron	Service Stations
Walmart Supercenter	Discount Dept Stores
West Covina Chrysler Jeep Dodge Ram	New Motor Vehicle Dealers
West Covina Nissan	New Motor Vehicle Dealers

# City of West Covina

## Principal Property Tax Payers

For Fiscal Year Ending June 30, 2018

<u>Taxpayer</u>	<u>Taxable Assessed Value</u>	<u>Rank</u>	<u>Percent of Total Taxable Assessed Value</u>
Plaza West Covina LLC	\$271,881,917	1	2.41%
Eastland Shopping Center LLC	168,708,946	2	1.50%
301 South Glendora Avenue Apts	102,504,008	3	0.91%
PT Enterprises LLC	60,740,782	4	0.54%
Walnut Ridge Apartments LP	58,224,198	5	0.52%
TPA of NASCH LLC	55,575,956	6	0.49%
Glendora Avenue Properties LLC	53,540,399	7	0.48%
Deutsche Mellon National Asset	38,374,479	8	0.34%
Barranca Tower LLC	37,913,400	9	0.34%
CIP 2014 SG Covina Owner LLC	<u>34,603,706</u>	10	<u>0.31%</u>
Totals	<u>\$ 882,067,791</u>		<u>7.84%</u>

Department / Fund Matrix	City Admin	Planning	Police	Fire	Community Development	Public Services
General Fund	✓	✓	✓	✓	✓	✓
State Asset Forfeitures			✓			
Federal Assest Forfeitures			✓			
Air Quality Improvement Trust						✓
Proposition "A"					✓	✓
Proposition "C"					✓	✓
State Gas Tax	✓				✓	✓
Police Donations			✓			
Transportation Development Act					✓	
AB 939					✓	✓
Community Development Block Grant	✓		✓		✓	✓
Surface Transportation Program Local					✓	
LA County Park Bond					✓	✓
Waste Mgt Enforcement - Grant					✓	
Senior Meals Program						✓
Used Oil Block Grant						✓
Inmate Welfare			✓			
Public Safety Augmentation			✓			
Community Oriented Policing Services (COPS)			✓			
Beverage Container Recycling Grant						✓
Summer Meals Program						✓
Maintenance District #1					✓	✓
Maintenance District #2					✓	✓
Coastal Sage Scrub Community Facilities District					✓	✓
Maintenance District #4					✓	✓
Maintenance District #6					✓	✓
Maintenance District #7					✓	✓
Citywide Maintenance District					✓	✓
Sewer Maintenance					✓	✓
Auto Plaza Improvement District	✓					
Charter PEG	✓					
Art In Public Places		✓				
WC Community Services Foundation			✓	✓		✓
Police Private Grants			✓			
Measure R					✓	✓
Taskforce for Regional Autotheft Prevention Grant			✓			
City Law Enforcement Grant			✓			
Measure M					✓	✓
Measure A					✓	✓
West Covina Housing Authority	✓					
Capital Projects		✓	✓	✓	✓	✓
Construction Tax					✓	✓
Information Technology	✓					
Parks					✓	✓
Police Impact Fees			✓			
Fire Impact Fees				✓		
Park Impact Fees					✓	✓
City Administrative Impact Fees	✓					
Public Works Impact Fees					✓	
Park Acquisition					✓	✓
Park Dedication Fees "A"					✓	✓
Park Dedication Fees "B"					✓	✓
Park Dedication Fees "C"					✓	✓
Park Dedication Fees "D"					✓	✓
Park Dedication Fees "E"					✓	✓

<b>Department / Fund Matrix</b>	<b>City Admin</b>	<b>Planning</b>	<b>Police</b>	<b>Fire</b>	<b>Community Development</b>	<b>Public Services</b>
Park Dedication Fees "F"					✓	✓
Park Dedication Fees "G"					✓	✓
Park Dedication Fees "H"					✓	✓
Debt Service - City	✓					
General and Auto Liability	✓					
Workers' Compensation	✓					
Fleet Management						✓
Vehicle Replacement						✓
Retirement Health Savings Plan	✓					
Police Computer Service Group			✓			
Redevelopment Obligation Retirement	✓					
Successor Agency Administration	✓					
Community Facilities District Debt Service	✓					

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**2018-2019 PROJECTED SUMMARY OF CHANGES IN FUND BALANCE**

	AUDITED FUND BALANCE 7/1/2018	PROJECTED 2018-2019 OPERATING REVENUE	PROJECTED 2018-2019 OPERATING EXPENDITURES	PROJECTED CHANGE IN OPERATING FUND BALANCE	PROJECTED 2018-2019 NON-OPERATING REVENUE	PROJECTED 2018-2019 NON-OPERATING EXPENDITURES	PROJECTED 2018-2019 FUND BALANCE SURPLUS / (DEFICIT)	PROJECTED FUND BALANCE 6/30/2019
<b>110 GENERAL FUND*</b>	\$ 22,252,831	\$ 61,496,634	\$ 63,087,047	\$ (1,590,413)	\$ 2,043,794	\$ -	\$ 453,381	\$ 22,706,212
116 STATE ASSET FORFEITURES	\$ 174,916	\$ 1,200	\$ -	\$ 1,200	\$ -	\$ -	\$ 1,200	\$ 176,116
117 DRUG ENFORCEMENT REBATE	2,767,628	1,305,559	1,631,424	(325,865)	-	-	(325,865)	2,441,763
119 AIR QUALITY IMPROVEMENT TRUST	(123,519)	141,000	15,183	125,817	-	-	125,817	2,298
121 PROPOSITION "A"	86,767	2,214,197	2,234,723	(20,526)	-	-	(20,526)	66,241
122 PROPOSITION "C"	1,331,582	1,750,353	1,568,142	182,211	-	-	182,211	1,513,793
124 STATE GAS TAX	654,431	3,996,490	2,071,571	1,924,919	-	-	1,924,919	2,579,350
127 POLICE DONATIONS	24,917	1,722	1,765	(43)	-	-	(43)	24,874
128 TRANSPORTATION DEVELOPMENT ACT	(71,625)	-	-	-	-	-	-	(71,625)
129 ASSEMBLY BILL 939	463,452	211,550	138,952	72,598	-	-	72,598	536,050
130 BUREAU OF JUSTICE ASSISTANCE GRANT	(11,647)	30,412	18,765	11,647	-	-	11,647	-
131 COMMUNITY DEVELOPMENT BLOCK GRANT	(9,303)	321,177	256,995	64,182	-	54,879	9,303	-
133 STAFFING FOR ADEQUATE FIRE & EMERGENCY RESPONSE	10	-	-	-	-	-	-	10
140 SURFACE TRANSPORTATION PROGRAM LOCAL	(863,120)	1,790,200	-	1,790,200	-	927,080	863,120	-
143 LA COUNTY PARK BOND	(23,181)	24,000	41,113	(17,113)	-	-	(17,113)	(40,294)
145 WASTE MGT ENFORCEMENT - GRANT	3,793	15,733	15,733	-	-	-	-	3,793
146 SENIOR MEALS PROGRAM	121,115	207,000	209,207	(2,207)	-	-	(2,207)	118,908
149 USED OIL BLOCK GRANT	1,730	27,327	13,000	14,327	-	-	14,327	16,057
150 INMATE WELFARE	11,381	1,000	3,000	(2,000)	-	-	(2,000)	9,381
153 PUBLIC SAFETY AUGMENTATION	189,251	785,900	596,996	188,904	-	-	188,904	378,155
155 COMMUNITY ORIENTED POLICING SERVICES (COPS)	333,556	200,528	166,935	33,593	-	44,660	(11,067)	322,489
158 BEVERAGE CONTAINER RECYCLING GRANT	1,049	68,148	27,669	40,479	-	-	40,479	41,528
159 SUMMER MEALS PROGRAM	549	3,200	9,457	(6,257)	-	-	(6,257)	(5,708)
181 MAINTENANCE DISTRICT #1	2,105,045	441,000	317,065	123,935	-	256,000	(132,065)	1,972,980
182 MAINTENANCE DISTRICT #2	696,747	130,000	120,450	9,550	-	173,160	(163,610)	533,137
183 COASTAL SAGE SCRUB COMMUNITY FACILITIES DISTRICT	297,683	112,000	136,054	(24,054)	-	-	(24,054)	273,629
184 MAINTENANCE DISTRICT #4	2,305,713	1,049,950	991,224	58,726	9,000	166,400	(98,674)	2,207,039
186 MAINTENANCE DISTRICT #6	233,004	155,800	147,696	8,104	-	673	7,431	240,435
187 MAINTENANCE DISTRICT #7	259,461	172,821	157,097	15,724	-	1,586	14,138	273,599
188 CITYWIDE MAINTENANCE DISTRICT	1,120,530	1,667,353	1,529,031	138,322	-	-	138,322	1,258,852
189 SEWER MAINTENANCE	3,583,172	3,568,603	1,819,409	1,749,194	-	-	1,749,194	5,332,366
190 AUTO PLAZA IMPROVEMENT DISTRICT	128,085	115,668	66,737	48,931	-	-	48,931	177,016
205 CHARTER PEG	270,661	2,083	-	2,083	-	146,471	(144,388)	126,273
207 OFFICE OF TRAFFIC SAFETY GRANTS	(30,252)	-	88,789	(88,789)	-	-	(88,789)	(119,041)
210 LA COUNTY GRANT - 1ST DISTRICT	-	-	-	-	-	-	-	-
212 ART IN PUBLIC PLACES	104,960	80,688	-	80,688	-	-	80,688	185,648
218 HOMELAND SECURITY GRANT	-	-	-	-	-	-	-	-
220 WC COMMUNITY SERVICES FOUNDATION	139,647	58,679	44,807	13,872	-	-	13,872	153,519
221 POLICE PRIVATE GRANTS	22	-	-	-	-	-	-	22
224 MEASURE R	2,282,181	1,312,800	747,571	565,229	-	665,243	(100,014)	2,182,167
231 ADVANCED TRAFFIC MGMT SYSTEM	4,634	32,661	27,196	5,465	-	10,099	(4,634)	-
233 TASKFORCE FOR REGIONAL AUTHOTHEFT PREVENTION GRANT	(124,913)	382,000	465,659	(83,659)	-	-	(83,659)	(208,572)
234 CITY LAW ENFORCEMENT GRANT	164,812	800	153,226	(152,426)	-	-	(152,426)	12,386
235 MEASURE M	1,072,351	1,487,800	23,532	1,464,268	-	-	1,464,268	2,536,619
238 LAW ENFORCEMENT TOBACCO GRANT	-	3,946	3,946	-	-	-	-	-
820 WEST COVINA HOUSING AUTHORITY	5,852,687	-	562,954	(562,954)	-	-	(562,954)	5,289,733
<b>TOTAL SPECIAL REVENUE FUNDS</b>	\$ 25,529,962	\$ 23,871,348	\$ 16,423,073	\$ 7,448,275	\$ 9,000	\$ 2,446,251	\$ 5,011,024	\$ 30,540,986

**2018-2019 PROJECTED SUMMARY OF CHANGES IN FUND BALANCE**

	AUDITED FUND BALANCE 7/1/2018	PROJECTED 2018-2019 OPERATING REVENUE	PROJECTED 2018-2019 OPERATING EXPENDITURES	PROJECTED CHANGE IN OPERATING FUND BALANCE	PROJECTED 2018-2019 NON-OPERATING REVENUE	PROJECTED 2018-2019 NON-OPERATING EXPENDITURES	PROJECTED 2018-2019 FUND BALANCE SURPLUS / (DEFICIT)	PROJECTED FUND BALANCE 6/30/2019
160 CAPITAL PROJECTS	\$ 179,222	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 179,222
161 CONSTRUCTION TAX	65,573	142,551	20,000	122,551	-	-	122,551	188,124
162 INFORMATION TECHNOLOGY	727,137	-	-	-	-	-	-	727,137
164 POLICE IMPACT FEES	41,460	-	-	-	-	-	-	41,460
165 FIRE IMPACT FEES	39,973	-	-	-	-	-	-	39,973
166 PARK IMPACT FEES	38,049	-	-	-	-	-	-	38,049
167 CITY ADMINISTRATIVE IMPACT FEES	5,797	-	-	-	-	-	-	5,797
168 PUBLIC WORKS IMPACT FEES	2,863	-	-	-	-	-	-	2,863
169 PARK ACQUISITION	502,655	-	-	-	-	-	-	502,655
172 PARK DEDICATION FEES "C"	22,227	-	-	-	-	-	-	22,227
173 PARK DEDICATION FEES "D"	27,441	-	-	-	-	-	-	27,441
174 PARK DEDICATION FEES "E"	49,024	-	-	-	-	-	-	49,024
175 PARK DEDICATION FEES "F"	303,474	-	-	-	-	-	-	303,474
177 PARK DEDICATION FEES "H"	-	-	50,000	(50,000)	-	-	-	(50,000)
<b>TOTAL CAPITAL PROJECT FUNDS</b>	<b>\$ 2,004,895</b>	<b>\$ 142,551</b>	<b>\$ 70,000</b>	<b>\$ 72,551</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 122,551</b>	<b>\$ 2,077,446</b>
300 DEBT SERVICE - CITY	\$ 5,033,385	\$ 26,584,989	\$ 25,620,418	\$ 964,571	\$ 921,680	\$ -	\$ 1,886,251	\$ 6,919,636
<b>TOTAL DEBT SERVICE FUND</b>	<b>\$ 5,033,385</b>	<b>\$ 26,584,989</b>	<b>\$ 25,620,418</b>	<b>\$ 964,571</b>	<b>\$ 921,680</b>	<b>\$ -</b>	<b>\$ 1,886,251</b>	<b>\$ 6,919,636</b>
361 GENERAL AND AUTO LIABILITY	\$ 5,222	\$ 3,862,527	\$ 4,949,464	\$ (1,086,937)	\$ -	\$ -	\$ (1,086,937)	\$ (1,081,715)
363 WORKERS' COMPENSATION	783,606	2,111,649	1,951,505	160,144	-	-	160,144	943,750
365 FLEET MANAGEMENT	183,658	1,227,722	1,411,111	(183,389)	-	-	(183,389)	269
367 VEHICLE REPLACEMENT	729,018	-	-	-	-	-	-	729,018
368 RETIREMENT HEALTH SAVINGS PLAN	457,461	-	101,500	(101,500)	-	-	(101,500)	355,961
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>\$ 2,158,965</b>	<b>\$ 7,201,898</b>	<b>\$ 8,413,580</b>	<b>\$ (1,211,682)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (1,211,682)</b>	<b>\$ 947,283</b>
375 POLICE COMPUTER SERVICE GROUP	\$ (275,010)	\$ 1,263,271	\$ 1,276,926	\$ (13,655)	\$ -	\$ -	\$ (13,655)	\$ (288,665)
<b>TOTAL ENTERPRISE FUND</b>	<b>\$ (275,010)</b>	<b>\$ 1,263,271</b>	<b>\$ 1,276,926</b>	<b>\$ (13,655)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (13,655)</b>	<b>\$ (288,665)</b>
810 REDEVELOPMENT OBLIGATION RETIREMENT	\$ 5,206,638	\$ 8,842,197	\$ 7,231,306	\$ 1,610,891	\$ -	\$ -	\$ 1,610,891	\$ 6,817,529
815 SUCCESSOR AGENCY ADMINISTRATION	(285,338)	250,000	53,132	196,868	-	-	196,868	(88,470)
853 COMMUNITY FACILITIES DISTRICT DEBT SERVICE	9,225,993	5,755,564	5,360,725	394,839	-	-	394,839	9,620,832
<b>TOTAL PRIVATE PURPOSE TRUST FUNDS**</b>	<b>\$ 14,147,293</b>	<b>\$ 14,847,761</b>	<b>\$ 12,645,163</b>	<b>\$ 2,202,598</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,202,598</b>	<b>\$ 16,349,891</b>
<b>GRAND TOTAL</b>	<b>\$ 70,852,321</b>	<b>\$ 135,408,451</b>	<b>\$ 127,536,206</b>	<b>\$ 7,872,245</b>	<b>\$ 2,974,474</b>	<b>\$ 2,446,251</b>	<b>\$ 8,450,468</b>	<b>\$ 79,252,789</b>

\*Traffic Safety, Fee & Charge, Fire Training and Integrated Waste Management Funds were all determined not to be special revenue funds, so the activity was combined with the General Fund.

\*\*Long-term debt and fixed assets have been removed to more accurately reflect operating costs.

**2019-2020 ESTIMATED SUMMARY OF CHANGES IN FUND BALANCE**

	ESTIMATED FUND BALANCE 7/1/2019	2019-2020 OPERATING REVENUE	2019-2020 OPERATING EXPENDITURES	CHANGE IN OPERATING FUND BALANCE	2019-2020 NON-OPERATING REVENUE	2019-2020 NON-OPERATING EXPENDITURES	2019-2020 FUND BALANCE SURPLUS / (DEFICIT)	PROJECTED FUND BALANCE 6/30/2020
<b>110 GENERAL FUND*</b>	<b>\$ 22,706,212</b>	<b>\$ 65,201,100</b>	<b>\$ 65,358,773</b>	<b>\$ (157,673)</b>	<b>\$ 157,673</b>	<b>\$ -</b>	<b>\$ 0</b>	<b>\$ 22,706,212</b>
116 STATE ASSET FORFEITURES	\$ 176,116	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	176,116
117 DRUG ENFORCEMENT REBATE	2,441,763	-	-	-	-	-	-	2,441,763
119 AIR QUALITY IMPROVEMENT TRUST	2,298	695,200	17,264	677,936	-	-	677,936	680,234
121 PROPOSITION "A"	66,241	2,298,485	2,237,683	60,802	-	-	60,802	127,043
122 PROPOSITION "C"	1,513,793	1,820,268	1,909,912	(89,644)	-	825,000	(914,644)	599,149
124 STATE GAS TAX	2,579,350	4,600,209	1,952,048	2,648,161	-	1,695,000	953,161	3,532,511
127 POLICE DONATIONS	24,874	-	-	-	-	-	-	24,874
128 TRANSPORTATION DEVELOPMENT ACT	(71,625)	70,000	-	70,000	-	70,000	-	(71,625)
129 ASSEMBLY BILL 939	536,050	170,000	151,547	18,453	-	-	18,453	554,503
131 COMMUNITY DEVELOPMENT BLOCK GRANT	-	1,326,118	770,313	555,805	-	555,805	-	-
133 STAFFING FOR ADEQUATE FIRE & EMERGENCY RESPONSE	10	-	-	-	-	-	-	10
140 SURFACE TRANSPORTATION PROGRAM LOCAL	-	-	-	-	-	-	-	-
143 LA COUNTY PARK BOND	(40,294)	50,000	45,074	4,926	-	-	4,926	(35,368)
145 WASTE MGT ENFORCEMENT - GRANT	3,793	15,733	15,800	(67)	-	-	(67)	3,726
146 SENIOR MEALS PROGRAM	118,908	214,218	235,977	(21,759)	-	-	(21,759)	97,149
149 USED OIL BLOCK GRANT	16,057	29,000	30,584	(1,584)	-	-	(1,584)	14,473
150 INMATE WELFARE	9,381	1,000	3,000	(2,000)	-	-	(2,000)	7,381
153 PUBLIC SAFETY AUGMENTATION	378,155	786,000	786,000	-	-	-	-	378,155
155 COMMUNITY ORIENTED POLICING SERVICES (COPS)	322,489	170,000	-	170,000	-	-	170,000	492,489
158 BEVERAGE CONTAINER RECYCLING GRANT	41,528	28,000	28,151	(151)	-	-	(151)	41,377
159 SUMMER MEALS PROGRAM	(5,708)	-	-	-	-	-	-	(5,708)
181 MAINTENANCE DISTRICT #1	1,972,980	473,000	346,526	126,474	-	-	126,474	2,099,454
182 MAINTENANCE DISTRICT #2	533,137	149,000	157,401	(8,401)	-	-	(8,401)	524,736
183 COASTAL SAGE SCRUB COMMUNITY FACILITIES DISTRICT	273,629	111,600	84,218	27,382	-	100,000	(72,618)	201,011
184 MAINTENANCE DISTRICT #4	2,207,039	1,056,950	930,465	126,485	-	500,000	(373,515)	1,833,524
186 MAINTENANCE DISTRICT #6	240,435	155,200	142,669	12,531	-	-	12,531	252,966
187 MAINTENANCE DISTRICT #7	273,599	172,821	142,579	30,242	-	-	30,242	303,841
188 CITYWIDE MAINTENANCE DISTRICT	1,258,852	1,694,000	1,544,206	149,794	-	800,000	(650,206)	608,646
189 SEWER MAINTENANCE	5,332,366	3,750,010	1,671,904	2,078,106	-	2,675,000	(596,894)	4,735,472
190 AUTO PLAZA IMPROVEMENT DISTRICT	177,016	115,668	66,737	48,931	-	-	48,931	225,947
205 CHARTER PEG	126,273	-	-	-	-	-	-	126,273
207 OFFICE OF TRAFFIC SAFETY GRANTS	(119,041)	-	-	-	-	-	-	(119,041)
210 LA COUNTY GRANT - 1ST DISTRICT	-	-	-	-	-	-	-	-
212 ART IN PUBLIC PLACES	185,648	80,000	-	80,000	-	-	80,000	265,648
220 WC COMMUNITY SERVICES FOUNDATION	153,519	-	-	-	-	-	-	153,519
221 POLICE PRIVATE GRANTS	22	-	-	-	-	-	-	22
224 MEASURE R	2,182,167	1,365,348	871,069	494,279	-	2,685,000	(2,190,721)	(8,554)
231 ADVANCED TRAFFIC MGMT SYSTEM	-	-	-	-	-	-	-	-
233 TASKFORCE FOR REGIONAL AUTHOTHEFT PREVENTION GRANT	(208,572)	382,000	394,317	(12,317)	-	-	(12,317)	(220,889)
234 CITY LAW ENFORCEMENT GRANT	12,386	-	154,773	(154,773)	-	-	(154,773)	(142,387)
235 MEASURE M	2,536,619	1,547,227	33,722	1,513,505	-	680,000	833,505	3,370,124
236 MEASURE A	-	-	75,261	(75,261)	-	330,000	(405,261)	(405,261)
238 LAW ENFORCEMENT TOBACCO GRANT	-	70,000	70,000	-	-	-	-	-
820 WEST COVINA HOUSING AUTHORITY	5,289,733	-	689,880	(689,880)	-	-	(689,880)	4,599,853
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 30,540,986</b>	<b>\$ 23,397,055</b>	<b>\$ 15,559,080</b>	<b>\$ 7,837,975</b>	<b>\$ -</b>	<b>\$ 10,915,805</b>	<b>\$ (3,077,830)</b>	<b>\$ 27,463,156</b>

**2019-2020 ESTIMATED SUMMARY OF CHANGES IN FUND BALANCE**

	ESTIMATED FUND BALANCE 7/1/2019	2019-2020 OPERATING REVENUE	2019-2020 OPERATING EXPENDITURES	CHANGE IN OPERATING FUND BALANCE	2019-2020 NON-OPERATING REVENUE	2019-2020 NON-OPERATING EXPENDITURES	2019-2020 FUND BALANCE SURPLUS / (DEFICIT)	PROJECTED FUND BALANCE 6/30/2020
160 CAPITAL PROJECTS	\$ 179,222	\$ -	\$ -	\$ -	\$ -	\$ 632,148	\$ (632,148)	\$ (452,926)
161 CONSTRUCTION TAX	188,124	70,000	20,000	50,000	-	150,000	(100,000)	88,124
162 INFORMATION TECHNOLOGY	727,137	-	-	-	-	-	-	727,137
164 POLICE IMPACT FEES	41,460	-	-	-	-	-	-	41,460
165 FIRE IMPACT FEES	39,973	-	-	-	-	-	-	39,973
166 PARK IMPACT FEES	38,049	-	-	-	-	-	-	38,049
167 CITY ADMINISTRATIVE IMPACT FEES	5,797	-	-	-	-	-	-	5,797
168 PUBLIC WORKS IMPACT FEES	2,863	-	-	-	-	-	-	2,863
169 PARK ACQUISITION	502,655	1,903,794	-	1,903,794	-	921,680	982,114	1,484,769
170 PARK DEDICATION FEES "A"	-	-	-	-	-	60,000	(60,000)	(60,000)
171 PARK DEDICATION FEES "B"	-	-	-	-	-	30,000	(30,000)	(30,000)
172 PARK DEDICATION FEES "C"	22,227	-	-	-	-	180,000	(180,000)	(157,773)
173 PARK DEDICATION FEES "D"	27,441	-	-	-	-	-	-	27,441
174 PARK DEDICATION FEES "E"	49,024	-	-	-	-	50,000	(50,000)	(976)
175 PARK DEDICATION FEES "F"	303,474	-	-	-	-	60,000	(60,000)	243,474
176 PARK DEDICATION FEES "G"	-	-	-	-	-	-	-	-
177 PARK DEDICATION FEES "H"	(50,000)	-	-	-	-	50,000	-	(100,000)
<b>TOTAL CAPITAL PROJECT FUNDS</b>	<b>\$ 2,077,446</b>	<b>\$ 1,973,794</b>	<b>\$ 20,000</b>	<b>\$ 1,953,794</b>	<b>\$ -</b>	<b>\$ 2,133,828</b>	<b>\$ (130,034)</b>	<b>\$ 1,897,412</b>
300 DEBT SERVICE - CITY	\$ 6,919,636	\$ 2,358,695	\$ 4,808,199	\$ (2,449,504)	\$ 921,680	\$ 921,680	\$ (2,449,504)	\$ 4,470,132
<b>TOTAL DEBT SERVICE FUND</b>	<b>\$ 6,919,636</b>	<b>\$ 2,358,695</b>	<b>\$ 4,808,199</b>	<b>\$ (2,449,504)</b>	<b>\$ 921,680</b>	<b>\$ 921,680</b>	<b>\$ (2,449,504)</b>	<b>\$ 4,470,132</b>
361 GENERAL AND AUTO LIABILITY	\$ (1,081,715)	\$ 2,297,100	\$ 2,297,100	\$ -	\$ -	\$ -	\$ -	\$ (1,081,715)
363 WORKERS' COMPENSATION	943,750	1,757,200	1,962,755	(205,555)	-	-	(205,555)	738,195
365 FLEET MANAGEMENT	269	1,331,858	1,800,560	(468,702)	-	-	(468,702)	(468,433)
367 VEHICLE REPLACEMENT	729,018	-	-	-	-	-	-	729,018
368 RETIREMENT HEALTH SAVINGS PLAN	355,961	-	101,500	(101,500)	-	-	(101,500)	254,461
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>\$ 947,283</b>	<b>\$ 5,386,158</b>	<b>\$ 6,161,915</b>	<b>\$ (775,757)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (775,757)</b>	<b>\$ 171,526</b>
375 POLICE COMPUTER SERVICE GROUP	\$ (288,665)	\$ 1,603,800	\$ 1,782,404	\$ (178,604)	\$ -	\$ -	\$ (178,604)	\$ (467,269)
<b>TOTAL ENTERPRISE FUND</b>	<b>\$ (288,665)</b>	<b>\$ 1,603,800</b>	<b>\$ 1,782,404</b>	<b>\$ (178,604)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (178,604)</b>	<b>\$ (467,269)</b>
810 REDEVELOPMENT OBLIGATION RETIREMENT	\$ 6,817,529	\$ 9,198,200	\$ 5,227,435	\$ 3,970,765	\$ -	\$ -	\$ 3,970,765	\$ 10,788,294
815 SUCCESSOR AGENCY ADMINISTRATION	(88,470)	250,000	250,000	-	-	-	-	(88,470)
853 COMMUNITY FACILITIES DISTRICT DEBT SERVICE	9,620,832	5,010,000	5,462,100	(452,100)	-	-	(452,100)	9,168,732
<b>TOTAL PRIVATE PURPOSE TRUST FUNDS**</b>	<b>\$ 16,349,891</b>	<b>\$ 14,458,200</b>	<b>\$ 10,939,535</b>	<b>\$ 3,518,665</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,518,665</b>	<b>\$ 19,868,556</b>
<b>GRAND TOTAL</b>	<b>\$ 79,252,789</b>	<b>\$ 114,378,802</b>	<b>\$ 104,629,906</b>	<b>\$ 9,748,896</b>	<b>\$ 1,079,353</b>	<b>\$ 13,971,313</b>	<b>\$ (3,093,064)</b>	<b>\$ 76,109,725</b>

\*Traffic Safety, Fee & Charge, Fire Training and Integrated Waste Management Funds were all determined not to be special revenue funds, so the activity was combined with the General Fund.

\*\*Long-term debt and fixed assets have been removed to more accurately reflect operating costs.

# SCHEDULE OF REVENUES BY FUND

	2016-17 ACTUAL REVENUE	2017-18 ACTUAL REVENUE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
<b>110 GENERAL FUND*</b>	<b>\$ 64,801,420</b>	<b>\$ 67,722,706</b>	<b>\$ 62,777,652</b>	<b>\$ 65,861,686</b>	<b>\$ 65,358,773</b>
116 STATE ASSET FORFEITURES	\$ 444	\$ 100,041	\$ -	\$ -	\$ -
117 DRUG ENFORCEMENT REBATE	591,089	220,783	-	-	-
119 AIR QUALITY IMPROVEMENT TRUST	141,475	152,097	141,000	141,000	695,200
121 PROPOSITION "A"	2,075,104	2,115,867	2,106,292	2,213,862	2,298,485
122 PROPOSITION "C"	1,652,870	1,677,915	1,664,167	1,750,353	1,820,268
124 STATE GAS TAX	2,033,178	3,011,981	3,007,838	2,329,700	4,600,209
127 POLICE DONATIONS	986	1,474	-	-	-
128 TRANSPORTATION DEVELOPMENT ACT	11	84,318	70,000	70,000	70,000
129 ASSEMBLY BILL 939	189,399	205,770	172,000	170,000	170,000
130 BUREAU OF JUSTICE ASSISTANCE GRANT	22,467	1,415	-	-	-
131 COMMUNITY DEVELOPMENT BLOCK GRANT	883,441	876,247	812,715	846,361	1,326,118
133 STAFFING FOR ADEQUATE FIRE & EMERGENCY RESPONSE	1,677,154	-	-	-	-
140 SURFACE TRANSPORTATION PROGRAM LOCAL	547,922	140,734	-	500,000	-
143 LA COUNTY PARK BOND	316,109	32,871	70,153	303,069	50,000
145 WASTE MGT ENFORCEMENT - GRANT	16,106	19,473	15,739	15,733	15,733
146 SENIOR MEALS PROGRAM	182,376	206,832	210,250	214,218	214,218
149 USED OIL BLOCK GRANT	37,060	30,029	-	-	29,000
150 INMATE WELFARE	4,068	3,236	6,750	3,000	1,000
153 PUBLIC SAFETY AUGMENTATION	728,856	759,779	700,000	750,000	786,000
155 COMMUNITY ORIENTED POLICING SERVICES (COPS)	219,686	233,933	-	164,514	170,000
158 BEVERAGE CONTAINER RECYCLING GRANT	1,074	26,186	-	-	28,000
159 SUMMER MEALS PROGRAM	8,158	10,066	25,000	17,000	-
181 MAINTENANCE DISTRICT #1	525,193	541,136	460,185	471,000	473,000
182 MAINTENANCE DISTRICT #2	170,680	208,103	143,662	147,000	149,000
183 COASTAL SAGE SCRUB COMMUNITY FACILITIES DISTRICT	108,712	111,407	125,000	111,600	111,600
184 MAINTENANCE DISTRICT #4	1,062,941	1,070,410	1,056,950	1,056,950	1,056,950
186 MAINTENANCE DISTRICT #6	157,158	160,180	155,208	155,200	155,200
187 MAINTENANCE DISTRICT #7	168,308	174,272	167,948	172,821	172,821
188 CITYWIDE MAINTENANCE DISTRICT	1,633,281	1,649,840	1,663,975	1,682,452	1,694,000
189 SEWER MAINTENANCE	2,622,689	3,386,293	3,348,362	3,595,003	3,750,010
190 BUSINESS IMPROVEMENT DISTRICT	147,578	116,703	115,666	115,668	115,668
205 CHARTER PEG	1,650	2,388	-	-	-
207 OFFICE OF TRAFFIC SAFETY GRANTS	5,431	79,744	-	-	-
210 LA COUNTY GRANT - 1ST DISTRICT FUND	-	58,140	-	-	-
212 ART IN PUBLIC PLACES	14,452	9,073	45,000	80,000	80,000
218 HOMELAND SECURITY GRANT	-	19,326	-	-	-
220 WC COMMUNITY SERVICES FOUNDATION	150,327	69,546	-	-	-
221 POLICE PRIVATE GRANTS	4,004	4,018	-	-	-
224 MEASURE R	1,238,834	1,298,023	11,248,150	1,312,792	1,365,348
231 ADVANCED TRAFFIC MGMT SYSTEM	15,176	178	-	-	-
233 TASKFORCE FOR REGIONAL AUTHOTHEFT PREVENTION GRANT	-	145,205	353,978	381,896	382,000
234 CITY LAW ENFORCEMENT GRANT	300,622	2,139	-	-	-
235 MEASURE M	-	1,135,677	1,343,814	1,487,800	1,547,227
236 MEASURE A	-	-	-	400,000	-
238 LAW ENFORCEMENT TOBACCO GRANT	-	-	-	-	70,000
820 WEST COVINA HOUSING AUTHORITY	938,596	442,940	-	-	-
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 20,594,665</b>	<b>\$ 20,595,788</b>	<b>\$ 29,229,802</b>	<b>\$ 20,658,992</b>	<b>\$ 23,397,055</b>
160 CAPITAL PROJECTS	\$ 1,136,935	\$ 54,925	\$ -	\$ -	\$ -
161 CONSTRUCTION TAX	64,992	78,714	95,000	70,000	70,000
162 INFORMATION TECHNOLOGY	1,224,524	718,328	706,972	-	-
164 POLICE IMPACT FEES	13,624	9,017	-	28,112	-
165 FIRE IMPACT FEES	6,082	10,947	-	34,272	-
166 PARK IMPACT FEES	6,932	27,079	-	-	-
167 CITY ADMINISTRATIVE IMPACT FEES	887	1,601	-	4,928	-
168 PUBLIC WORKS IMPACT FEES	434	775	-	2,464	-
169 PARK ACQUISITION	924,312	500,023	3,900,000	3,900,000	1,903,794
171 PARK DEDICATION FEES "B"	-	-	-	-	-
172 PARK DEDICATION FEES "C"	855	429	-	75,000	-
173 PARK DEDICATION FEES "D"	4,795	1,122	-	-	-
174 PARK DEDICATION FEES "E"	2,284	831	-	-	-
175 PARK DEDICATION FEES "F"	65,403	3,250	-	-	-
<b>TOTAL CAPITAL PROJECT FUNDS</b>	<b>\$ 3,452,059</b>	<b>\$ 1,407,041</b>	<b>\$ 4,701,972</b>	<b>\$ 4,114,776</b>	<b>\$ 1,973,794</b>
300 DEBT SERVICE - CITY	\$ 3,588,221	\$ 3,868,623	\$ 5,209,240	\$ 5,364,342	\$ 3,280,375
<b>TOTAL DEBT SERVICES FUND</b>	<b>\$ 3,588,221</b>	<b>\$ 3,868,623</b>	<b>\$ 5,209,240</b>	<b>\$ 5,364,342</b>	<b>\$ 3,280,375</b>
360 SELF INSURANCE-UNINSURED LOSS FUND	\$ -	\$ 100	\$ -	\$ -	\$ -
361 GENERAL AND AUTO LIABILITY	2,501,852	1,679,243	1,556,711	2,311,338	2,297,100
363 WORKERS' COMPENSATION	1,664,265	2,265,429	1,331,901	2,005,592	1,757,200
365 FLEET MANAGEMENT	1,534,856	1,549,593	1,281,625	1,423,385	1,331,858
367 VEHICLE REPLACEMENT	265,950	303,748	-	-	-
368 RETIREMENT HEALTH SAVINGS PLAN	3,333	4,090	-	-	-
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>\$ 5,970,256</b>	<b>\$ 5,802,203</b>	<b>\$ 4,170,237</b>	<b>\$ 5,740,315</b>	<b>\$ 5,386,158</b>

## SCHEDULE OF REVENUES BY FUND

	2016-17 ACTUAL REVENUE	2017-18 ACTUAL REVENUE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
375 POLICE COMPUTER SERVICE GROUP	\$ 1,458,405	\$ 1,282,751	\$ 1,533,687	\$ 1,296,400	\$ 1,603,800
<b>TOTAL ENTERPRISE FUND</b>	<b>\$ 1,458,405</b>	<b>\$ 1,282,751</b>	<b>\$ 1,533,687</b>	<b>\$ 1,296,400</b>	<b>\$ 1,603,800</b>
810 REDEVELOPMENT OBLIGATION RETIREMENT	\$ 23,191,953	\$ 9,172,719	\$ 7,987,531	\$ 10,634,587	\$ 9,198,200
811 SUCCESSOR AGENCY MERGED DS	-	640,723	-	-	-
815 SUCCESSOR AGENCY ADMINISTRATION	250,000	-	295,889	214,324	250,000
853 COMMUNITY FACILITIES DISTRICT DEBT SERVICE	4,933,558	4,431,468	5,450,666	4,810,000	5,010,000
<b>TOTAL PRIVATE PURPOSE TRUST FUNDS</b>	<b>\$ 28,375,511</b>	<b>\$ 14,244,910</b>	<b>\$ 13,734,086</b>	<b>\$ 15,658,911</b>	<b>\$ 14,458,200</b>
<b>GRAND TOTAL</b>	<b>\$ 128,240,537</b>	<b>\$ 114,924,022</b>	<b>\$ 121,356,676</b>	<b>\$ 118,695,422</b>	<b>\$ 115,458,155</b>

# SCHEDULE OF REVENUE DETAIL BY FUND

		2016-17	2017-18	2017-18	2018-19	2019-20
		ACTUAL	ACTUAL	ADOPTED	ADOPTED	PROPOSED
		REVENUE	REVENUE	BUDGET	BUDGET	BUDGET
<b>110 - GENERAL FUND</b>						
4010	PROPERTY TAXES	\$ 10,845,085	\$ 11,766,023	\$ 10,951,285	\$ 11,536,525	\$ 12,063,600
4012	PROPERTY TAX IN-LIEU	10,729,925	11,308,431	11,200,965	11,720,058	12,341,200
4014	REDISTRIBUTED REDEVELOPMENT PROPERTY TAX TRUST FUND (RPTTF)	2,372,129	2,275,610	1,800,000	1,800,000	2,275,600
<b>TOTAL PROPERTY TAXES</b>		<b>\$ 23,947,139</b>	<b>\$ 25,350,064</b>	<b>\$ 23,952,250</b>	<b>\$ 25,056,583</b>	<b>\$ 26,680,400</b>
4110	SALES TAX	\$ 16,503,563	\$ 16,316,947	\$ 17,048,000	\$ 16,525,000	\$ 16,900,000
4111	SALES TAX COMPENSATION FUND	-	-	-	-	-
4120	FRANCHISE TAX	3,698,184	4,011,817	4,310,850	4,206,850	4,152,300
4130	TRANSIENT OCCUPANCY TAX	1,901,649	1,924,885	1,900,000	1,950,000	1,855,400
4140	BUSINESS LICENSE TAX	1,944,778	2,148,392	2,100,000	2,585,000	2,300,000
4150	DOCUMENTARY TRANSFER TAX	443,377	334,732	350,000	300,000	300,000
4160	CONTRACTORS LICENSE TAX	259,210	404,566	300,000	300,000	300,000
<b>TOTAL OTHER TAXES</b>		<b>\$ 24,750,761</b>	<b>\$ 25,141,339</b>	<b>\$ 26,008,850</b>	<b>\$ 25,866,850</b>	<b>\$ 25,807,700</b>
4210	ANIMAL CONTROL & LICENSING	\$ 199,338	\$ 377,430	\$ 540,000	\$ 440,000	\$ 440,000
4220	BUILDING PERMITS	490,147	621,258	604,000	650,000	650,000
4221	ELECTRICAL PERMITS	62,146	108,723	62,000	110,000	110,000
4222	PLUMBING PERMITS	53,559	87,920	62,000	90,000	90,000
4250	FIRE PERMIT FEES	56,713	67,379	84,971	56,713	57,000
4251	STREET IMPROVEMENT PERMITS	2,884	9,242	10,300	10,000	10,000
4252	STORM DRAIN SYSTEMS PERMITS	5,543	-	-	-	-
4254	WATER SYSTEMS PERMITS	1,409	-	-	-	-
4255	WALLS (RETAINING, OVERHEIGHT) PERMITS	38,158	15,971	15,000	15,000	15,000
4257	ONSITE IMPROVEMENTS PERMITS	15,101	57,030	20,000	25,000	25,000
4259	GRADING PERMITS	6,295	13,868	20,000	20,000	20,000
4261	CURB & GUTTER	-	174	-	-	-
4262	DRIVEWAY APPROACH PERMITS	1,819	2,200	1,500	1,500	1,500
4263	SIDEWALK PERMITS	17,778	19,513	15,000	10,000	10,000
4264	CURB DRAINS, ALL OTHER INSPECTIONS PERMITS	92	183	500	500	500
4265	ASPHALT CONCRETE PAVING PERMITS	20,539	18,174	20,000	15,000	15,000
4266	EXCAVATION PERMITS	27,725	24,110	25,000	20,000	20,000
4267	MISCELLANEOUS SEWER FACILITIES PERMITS	7,577	392	3,500	1,000	1,000
4272	STREET OBSTRUCTION PERMITS	17,292	21,635	15,000	15,000	15,000
4273	ENCROACHMENT PERMITS	809	481	1,000	1,000	1,000
4281	SEWER MAINTENANCE PERMITS	221	55	-	-	-
4290	OTHER LICENSES & PERMITS	12,244	14,543	15,100	17,700	7,700
<b>TOTAL LICENSES &amp; PERMITS</b>		<b>\$ 1,037,389</b>	<b>\$ 1,460,281</b>	<b>\$ 1,514,871</b>	<b>\$ 1,498,413</b>	<b>\$ 1,488,700</b>
4301	LATE PAYMENT PENALTY	\$ -	\$ 290,599	\$ -	\$ -	\$ -
4302	COLLECTION AGENCY FEE	-	145,114	-	-	-
4310	VEHICLE CODE FINES*	371,725	198,872	300,000	300,000	290,000
4315	PARKING CODE FINES*	262,409	332,736	150,000	250,000	300,000
4321	VEHICLE IMPOUND FEES	62,146	95,995	55,000	75,000	85,000
4325	ADMINISTRATIVE CITATIONS	1,078	8,680	2,000	5,000	20,000
4326	ADMIN CITATION - CODE ENFORCEMENT	2,910	3,565	65,000	10,000	5,000
4327	FORECLOSURE PENALTIES	5,675	20,950	20,000	20,000	20,000
4330	WASTE DIVERSION PLAN FORFEITURE	59,700	87,175	40,000	50,000	50,000
<b>TOTAL FINES AND FORFEITURES</b>		<b>\$ 765,643</b>	<b>\$ 1,183,686</b>	<b>\$ 632,000</b>	<b>\$ 710,000</b>	<b>\$ 770,000</b>
4410	INTEREST INCOME	\$ 2,597,651	\$ 495,090	\$ 209,433	\$ 208,937	\$ 208,900
4414	FAIR VALUE ADJUSTMENT	(473,608)	(526,827)	-	-	-
4415	AMORTIZATION - PREMIUM	-	-	-	-	-
4416	ACCRETION / AMORTIZATION	-	-	-	-	-
4417	GAIN / LOSS ON INVESTMENT	(14,686)	(63,285)	-	-	-
4430	RENTAL INCOME	604,817	649,968	638,937	706,347	719,300
<b>TOTAL USE OF MONEY AND PROPERTY</b>		<b>\$ 2,714,174</b>	<b>\$ 554,946</b>	<b>\$ 848,370</b>	<b>\$ 915,284</b>	<b>\$ 928,200</b>
4511	MOTOR VEHICLE IN LIEU	\$ 48,326	\$ 56,751	\$ 42,000	\$ 42,000	\$ 52,000
4571	CROSSING GUARD AID	-	-	90,000	110,000	110,000
4572	FIRE STATE MANDATED INSPECTION	95,452	68,901	40,000	60,000	60,000
4573	STATE MANDATED REVENUE	32,147	29,562	48,388	110,000	50,500
4574	POLICE OFFICER STANDARDS AND TRAINING (POST)	20,459	35,230	30,000	30,000	30,000
4575	SCHOOL RESOURCE OFFICER REIMB	63,617	195,224	300,000	300,000	300,000
4576	PUBLIC SAFETY REALIGNMENT - ASSEMBLY BILL 109	-	17,849	-	-	-
4901	MUTUAL AID COST REIMBURSEMENT	-	-	-	-	273,000
4580	PROPOSITION A EXCHANGE	1,710,866	1,575,000	1,575,000	1,650,000	1,650,000
<b>TOTAL REVENUE FROM OTHER AGENCIES</b>		<b>\$ 1,970,867</b>	<b>\$ 1,978,517</b>	<b>\$ 2,125,388</b>	<b>\$ 2,302,000</b>	<b>\$ 2,525,500</b>
4602	TOWING FRANCHISE	\$ 192,888	\$ 275,870	\$ 180,000	\$ 250,000	\$ 195,000
4604	GROUND EMERGENCY MEDICAL TRANSPORT	669,505	674,631	150,000	138,547	173,000
4605	JAIL BOOKING	32,423	61,062	26,500	30,000	50,000
4606	CLEARANCE LETTER AND PROCESS	186	406	318	300	300
4609	AMBULANCE SERVICES	2,061,232	2,446,102	2,042,313	2,400,000	2,400,000
4610	BUSINESS LICENSE PROCESSING FEE	42,161	25,961	17,500	17,500	17,500
4611	PLANNING FILING FEES	402,117	256,908	408,100	320,000	320,000
4613	PLAN REVIEW SURCHARGE	84,908	150,216	164,300	85,000	95,000
4614	PLAN CHECK FEES	226,684	370,393	233,200	250,000	250,000
4615	EXPEDITED PLAN CHECK FEE	42,506	17,023	54,590	20,000	15,000
4616	SEARCH FEES	4,472	4,594	3,922	3,000	4,000
4617	AFTER HOURS PLAN CHECK	616	-	-	-	-
4620	FORECLOSURE REGISTRATION	128,975	106,500	132,500	110,000	70,000
4628	WASTE MANAGEMENT FEES	75,388	77,431	70,000	75,000	75,000
4630	FIRE PLAN CHECK/INSPECTION FEES	141,318	154,824	210,695	141,318	142,000

## SCHEDULE OF REVENUE DETAIL BY FUND

		2016-17 ACTUAL REVENUE	2017-18 ACTUAL REVENUE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
4631	FIRE INCIDENT REPORT COPYING	870	1,353	848	881	1,000
4634	EMERGENCY MEDICAL SERVICE ASSESSMENT FEE	-	-	314,000	50,000	200,000
4635	EMERGENCY INCIDENT BILLING FEE	-	-	-	206,000	-
4637	FIRE SEMINAR	45,242	39,071	26,500	19,397	20,000
4640	FALSE ALARMS	25,037	49,813	31,800	100,000	40,000
4641	PHOTOCOPYING	392	312	-	100	100
4642	RETURNED CHECK FEE	765	1,083	200	200	500
4643	ADDRESS CHANGE	398	400	199	199	200
4644	PASSPORT SERVICES	19,875	21,087	25,900	20,000	20,000
4645	POLICE REIMBURSEMENTS	82,913	133,809	40,000	40,000	145,000
4646	GRAFFITI RESTITUTION	3,673	1,220	1,000	1,000	2,500
4647	MISCELLANEOUS REIMBURSEMENT	171,742	198,705	-	10,000	57,500
4648	FIRE LIFE SAFETY INSPECTIONS	-	77	-	161,000	-
4649	SPECIAL EVENTS	11,335	6,825	10,000	-	-
4650	AFTERSCHOOL PROGRAM - CALIFORNIA	-	-	-	-	-
4651	AFTERSCHOOL PROGRAM - WESCOVE	94,438	69,184	141,995	290,850	150,500
4653	AFTERSCHOOL PROGRAMS - VINE	185,952	219,928	198,188	198,188	220,000
4654	AFTERSCHOOL PROGRAM - ORANGEWOOD	159,351	192,068	165,610	-	-
4655	ADMINISTRATIVE COST RECOVERY FEE	27,615	63,135	26,500	76,500	76,500
4656	PASSPORT PHOTOS	5,780	4,668	7,800	5,000	20,000
4657	AMBULANCE SUBSCRIPTION FEE	9,700	15,348	15,000	13,728	-
4658	PAID PARKING - CIVIC CENTER	35,672	41,157	35,000	35,000	40,000
4660	SERVICE FEE - CREDIT/DEBIT CARDS	443	13,173	50,000	25,000	15,000
4661	RECREATION CLASSES/PROGRAMS - CCC	98,771	103,171	120,000	120,000	110,000
4662	SPORTS - CCC	26,398	18,486	42,000	25,000	10,000
4663	FACILITY RENTAL - CCC	171,189	156,113	187,000	169,750	180,000
4664	RECREATION CLASSES	180,570	138,429	130,000	130,000	130,000
4675	PALM VIEW PRESCHOOL PROGRAM	120,347	161,134	192,250	150,760	150,000
4681	RENTAL - ROLLER HOCKEY	33,014	52,530	66,950	40,000	40,000
4682	FACILITY RENTALS	158,890	116,747	96,125	71,590	71,500
4685	PARK SHELTER RENTALS	300	49,542	68,250	68,250	55,000
4687	FACILITY RENTALS - SHADOW OAK	305	40,812	65,000	65,000	65,000
4689	SENIOR DONATIONS	12,776	7,758	10,500	10,000	10,000
4690	SENIOR CENTER RENTALS	61,959	53,078	50,000	50,000	55,000
4693	SENIOR EXCURSIONS	23,143	32,043	20,000	25,000	20,000
4695	SENIOR CLASSES	18,062	31,186	29,500	30,000	30,000
4699	MUNICIPAL POOL	49,612	(33)	-	-	-
	<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$ 5,941,908</b>	<b>\$ 6,655,333</b>	<b>\$ 5,862,053</b>	<b>\$ 6,049,058</b>	<b>\$ 5,742,100</b>
4750	ADMIN & OVERHEAD CHARGEBACKS	\$ 1,191,011	\$ 1,087,408	\$ 997,460	\$ 997,460	\$ 997,500
	<b>TOTAL INTERDEPARTMENTAL CHARGES</b>	<b>\$ 1,191,011</b>	<b>\$ 1,087,408</b>	<b>\$ 997,460</b>	<b>\$ 997,460</b>	<b>\$ 997,500</b>
4810	ADVERTISING	\$ 67,055	\$ 39,764	\$ 60,000	\$ 45,000	\$ 40,000
4813	SALE MAPS/PLANS/DOCUMENTS	619	413	1,000	1,000	1,000
4814	PROCEEDS FROM AUCTION	366	5,833	-	-	-
4816	FINAL MAP	780	8,610	5,000	10,000	10,000
4818	MISCELLANEOUS	44,878	289,380	1,500	32,652	5,800
4820	LANDSCAPING - COUNTY	38,047	38,047	38,000	38,000	38,000
4821	POOL MAINTENANCE - SCHOOL DISTRICT	21,180	39,845	-	-	-
4822	CONTRACTUAL REIMBURSEMENT	2,128	2,128	2,200	2,200	2,200
4823	PROCEEDS FROM SALE	-	-	-	163,000	163,000
4826	CLAIMS SETTLEMENTS	1,260,512	150,600	-	-	1,000
4860	GAIN/LOSS ON PROPERTY	-	3,007,802	-	-	-
	<b>TOTAL OTHER REVENUES</b>	<b>\$ 1,435,565</b>	<b>\$ 3,582,422</b>	<b>\$ 107,700</b>	<b>\$ 291,852</b>	<b>\$ 261,000</b>
9110	TRANSFER IN - FUND 110	\$ -	\$ -	\$ -	\$ -	\$ -
9111	TRANSFER IN - FUND 111	-	-	-	-	-
9120	TRANSFER IN - FUND 120	93,145	-	-	-	-
9124	TRANSFER IN - FUND 124	-	-	-	-	-
9153	TRANSFER IN - FUND 153	878,391	-	-	-	-
9160	TRANSFER IN - FUND 160	-	518,821	518,821	-	-
9181	TRANSFER IN - FUND 181	-	-	-	-	-
9189	TRANSFER IN - FUND 189	-	-	-	-	-
9219	TRANSFER IN - FUND 219	25,427	-	-	-	-
9220	TRANSFER IN - FUND 220	50,000	-	-	-	-
9300	TRANSFER IN - FUND 300	-	-	-	1,903,794	-
9361	TRANSFER IN - FUND 361	-	-	-	-	-
9367	TRANSFER IN - FUND 367	-	-	-	140,000	-
9375	TRANSFER IN - FUND 375	-	-	-	-	-
9815	TRANSFER IN - FUND 815	-	209,889	209,889	130,392	157,673
	<b>TOTAL TRANSFER IN</b>	<b>\$ 1,046,963</b>	<b>\$ 728,710</b>	<b>\$ 728,710</b>	<b>\$ 2,174,186</b>	<b>\$ 157,673</b>
	<b>GENERAL FUND TOTAL</b>	<b>\$ 64,801,420</b>	<b>\$ 67,722,706</b>	<b>\$ 62,777,652</b>	<b>\$ 65,861,686</b>	<b>\$ 65,358,773</b>

## SCHEDULE OF REVENUE DETAIL BY FUND

		2016-17	2017-18	2017-18	2018-19	2019-20
		ACTUAL	ACTUAL	ADOPTED	ADOPTED	PROPOSED
		REVENUE	REVENUE	BUDGET	BUDGET	BUDGET
<b>116 - STATE ASSET FORFEITURE FUND</b>						
4410	INTEREST INCOME	\$ 444	\$ 1,385	\$ -	\$ -	\$ -
4559	DRUG ENFORCEMENT REBATE	-	98,656	-	-	-
<b>TOTAL STATE ASSET FORFEITURE FUND</b>		<b>\$ 444</b>	<b>\$ 100,041</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>117 - DRUG ENFORCEMENT REBATE FUND</b>						
4410	INTEREST INCOME	\$ 27,734	\$ 30,695	\$ -	\$ -	\$ -
4814	PROCEEDS FROM AUCTION	2,450	1,000	-	-	-
4559	DRUG ENFORCEMENT REBATE	447,484	77,343	-	-	-
4569	D.E.R TREASURY	113,421	111,745	-	-	-
<b>TOTAL DRUG ENFORCEMENT REBATE FUND</b>		<b>\$ 591,089</b>	<b>\$ 220,783</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>119 - AIR QUALITY IMPROVEMENT TRUST FUND</b>						
4410	INTEREST INCOME	\$ 3,722	\$ 2,112	\$ -	\$ -	\$ -
4814	PROCEEDS FROM AUCTION	-	1,700	-	-	-
4521	STATE GRANT	\$ 137,753	\$ 138,524	\$ 141,000	\$ 141,000	\$ 641,000
4535	GRANTS FROM OTHER AGENCIES	\$ -	\$ -	-	-	\$ 54,200
9110	TRANSFER IN - FUND 110	-	9,761	-	-	-
<b>TOTAL AIR QUALITY IMPROVEMENT TRUST FUND</b>		<b>\$ 141,475</b>	<b>\$ 152,097</b>	<b>\$ 141,000</b>	<b>\$ 141,000</b>	<b>\$ 695,200</b>
<b>121 - PROPOSITION "A" FUND</b>						
4110	SALES TAX	\$ 1,978,032	\$ 2,012,184	\$ 2,006,292	\$ 2,110,197	\$ 2,194,485
4410	INTEREST INCOME	50	28	-	-	-
4565	PROPOSITION A DISCRETIONARY INCENTIVE	97,022	103,655	100,000	103,665	104,000
4818	MISCELLANEOUS	-	-	-	-	-
<b>TOTAL PROPOSITION "A" FUND</b>		<b>\$ 2,075,104</b>	<b>\$ 2,115,867</b>	<b>\$ 2,106,292</b>	<b>\$ 2,213,862</b>	<b>\$ 2,298,485</b>
<b>122 - PROPOSITION "C" FUND</b>						
4110	SALES TAX	\$ 1,644,472	\$ 1,665,220	\$ 1,664,167	\$ 1,750,353	\$ 1,820,268
4410	INTEREST INCOME	7,990	12,695	-	-	-
4647	MISCELLANEOUS REIMBURSEMENT	408	-	-	-	-
9110	TRANSFER IN - FUND 110	-	-	-	-	-
<b>TOTAL PROPOSITION "C" FUND</b>		<b>\$ 1,652,870</b>	<b>\$ 1,677,915</b>	<b>\$ 1,664,167</b>	<b>\$ 1,750,353</b>	<b>\$ 1,820,268</b>
<b>124 - STATE GAS TAX FUND</b>						
4814	PROCEEDS FROM AUCTION	\$ -	\$ 400	\$ -	\$ -	\$ -
4288	STREET NAME SIGNS	309	475	-	-	-
4410	INTEREST INCOME	1,328	-	-	-	-
4510	HUTA LOAN REPAYMENT	-	122,565	123,427	122,565	122,068
4512	GAS TAX SECTION 2105	606,130	585,066	626,985	630,848	602,191
4513	GAS TAX SECTION 2106	358,310	356,169	383,479	370,559	360,364
4514	GAS TAX SECTION 2107	768,474	761,427	809,973	783,124	790,764
4515	GAS TAX SECTION 2107.5	10,000	10,000	10,000	10,000	10,000
4518	GAS TAX SECTION 2103	287,918	419,850	431,900	412,604	923,190
4519	ROAD MAINTENANCE REHAB	-	631,736	622,074	-	1,791,632
4647	MISCELLANEOUS REIMBURSEMENT	709	124,293	-	-	-
9189	TRANSFER IN - FUND 189	-	-	-	-	-
<b>TOTAL STATE GAS TAX FUND</b>		<b>\$ 2,033,178</b>	<b>\$ 3,011,981</b>	<b>\$ 3,007,838</b>	<b>\$ 2,329,700</b>	<b>\$ 4,600,209</b>
<b>127 - POLICE DONATIONS FUND</b>						
4410	INTEREST INCOME	\$ 166	\$ 224	\$ -	\$ -	\$ -
4831	POLICE EXPLORER DONATIONS	650	750	-	-	-
4832	SHOP DONATIONS	-	250	-	-	-
4838	MISCELLANEOUS POLICE DONATIONS	170	250	-	-	-
<b>TOTAL POLICE DONATIONS FUND</b>		<b>\$ 986</b>	<b>\$ 1,474</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>128 - TRANSPORTATION DEVELOPMENT ACT FUND</b>						
4410	INTEREST INCOME	\$ 11	\$ -	\$ -	\$ -	\$ -
4521	STATE GRANT	-	84,318	70,000	70,000	70,000
<b>TOTAL TRANSPORTATION DEVELOPMENT ACT FUND</b>		<b>\$ 11</b>	<b>\$ 84,318</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>
<b>129 - ASSEMBLY BILL 939 FUND</b>						
4410	INTEREST INCOME	\$ 2,157	\$ 3,408	\$ -	\$ -	\$ -
4601	RECYCLING REVENUE	-	-	2,000	-	-
4629	MISCELLANEOUS REIMBURSEMENT-ATHENS AB 939	187,242	202,362	170,000	170,000	170,000
<b>TOTAL ASSEMBLY BILL 939 FUND</b>		<b>\$ 189,399</b>	<b>\$ 205,770</b>	<b>\$ 172,000</b>	<b>\$ 170,000</b>	<b>\$ 170,000</b>
<b>130 - BUREAU OF JUSTICE ASSISTANCE FUND</b>						
4551	FEDERAL GRANTS	\$ 22,467	\$ 1,415	\$ -	\$ -	\$ -
<b>TOTAL BUREAU OF JUSTICE ASSISTANCE FUND</b>		<b>\$ 22,467</b>	<b>\$ 1,415</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>131 - COMMUNITY DEVELOPMENT BLOCK GRANT FUND</b>						
4410	INTEREST INCOME	\$ 209	\$ 14	\$ -	\$ -	\$ -
4551	FEDERAL GRANTS	726,769	737,039	732,715	766,361	1,282,868
4856	LOAN REPAYMENTS	133,313	134,902	80,000	80,000	43,250
4647	MISCELLANEOUS REIMBURSEMENT	23,150	4,292	-	-	-
<b>TOTAL COMMUNITY DEVELOPMENT BLOCK GRANT FUND</b>		<b>\$ 883,441</b>	<b>\$ 876,247</b>	<b>\$ 812,715</b>	<b>\$ 846,361</b>	<b>\$ 1,326,118</b>
<b>133 - STAFFING FOR ADEQUATE FIRE &amp; EMERGENCY RESPONSE GRANT FUND</b>						
4551	FEDERAL GRANTS	\$ 1,677,154	\$ -	\$ -	\$ -	\$ -
<b>TOTAL SAFER GRANT FUND</b>		<b>\$ 1,677,154</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## SCHEDULE OF REVENUE DETAIL BY FUND

	2016-17 ACTUAL REVENUE	2017-18 ACTUAL REVENUE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
<b>138 - ALCOHOLIC BEVERAGE CONTROL GRANT FUND</b>					
4521 STATE GRANT	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL ABC GRANT FUND</b>	<b>\$ -</b>				
<b>140 - SURFACE TRANSPORTATION PROGRAM LOCAL FUND</b>					
4551 FEDERAL GRANTS	\$ 547,922	\$ 140,734	\$ -	\$ 500,000	\$ -
<b>TOTAL STP LOCAL FUND</b>	<b>\$ 547,922</b>	<b>\$ 140,734</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>
<b>143 - LA COUNTY PARK BOND FUND</b>					
4540 COUNTY GRANTS	\$ 316,109	\$ 32,871	\$ 70,153	\$ 303,069	\$ 50,000
<b>TOTAL LA COUNTY PARK BOND FUND</b>	<b>\$ 316,109</b>	<b>\$ 32,871</b>	<b>\$ 70,153</b>	<b>\$ 303,069</b>	<b>\$ 50,000</b>
<b>145 - WASTE MGT ENFORCEMENT GRANT FUND</b>					
4410 INTEREST INCOME	\$ 36	\$ 71	\$ -	\$ -	\$ -
4521 STATE GRANT	16,070	19,402	15,739	15,733	15,733
<b>TOTAL WASTE MGT ENFORCEMENT GRANT FUND</b>	<b>\$ 16,106</b>	<b>\$ 19,473</b>	<b>\$ 15,739</b>	<b>\$ 15,733</b>	<b>\$ 15,733</b>
<b>146 - SENIOR MEALS PROGRAM FUND</b>					
4410 INTEREST INCOME	\$ 562	\$ 957	\$ -	\$ -	\$ -
4551 FEDERAL GRANTS	144,074	169,333	165,250	174,218	174,218
4691 MEALS PROGRAM DONATION	37,740	36,542	45,000	40,000	40,000
<b>TOTAL SENIOR MEALS PROGRAM FUND</b>	<b>\$ 182,376</b>	<b>\$ 206,832</b>	<b>\$ 210,250</b>	<b>\$ 214,218</b>	<b>\$ 214,218</b>
<b>149 - USED OIL BLOCK GRANT FUND</b>					
4410 INTEREST INCOME	\$ -	\$ -	\$ -	\$ -	\$ -
4521 STATE GRANT	37,060	30,029	-	-	29,000
<b>TOTAL USED OIL BLOCK GRANT FUND</b>	<b>\$ 37,060</b>	<b>\$ 30,029</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 29,000</b>
<b>150 - INMATE WELFARE FUND</b>					
4410 INTEREST INCOME	\$ 86	\$ 95	\$ -	\$ -	\$ -
4819 INMATE PHONE REVENUE	3,982	3,141	6,750	3,000	1,000
<b>TOTAL INMATE WELFARE FUND</b>	<b>\$ 4,068</b>	<b>\$ 3,236</b>	<b>\$ 6,750</b>	<b>\$ 3,000</b>	<b>\$ 1,000</b>
<b>153 - PUBLIC SAFETY AUGMENTATION FUND</b>					
4110 SALES TAX	\$ 727,800	\$ 758,640	\$ 700,000	\$ 750,000	\$ 786,000
4410 INTEREST INCOME	1,056	1,139	-	-	-
<b>TOTAL PUBLIC SAFETY AUGMENTATION FUND</b>	<b>\$ 728,856</b>	<b>\$ 759,779</b>	<b>\$ 700,000</b>	<b>\$ 750,000</b>	<b>\$ 786,000</b>
<b>155 - COMMUNITY ORIENTED POLICING SERVICES FUND</b>					
4410 INTEREST INCOME	\$ 1,928	\$ 3,246	\$ -	\$ -	\$ -
4814 PROCEEDS FROM AUCTION	-	250	-	-	-
4521 STATE GRANT	217,758	230,437	-	164,514	170,000
<b>TOTAL COPS FUND</b>	<b>\$ 219,686</b>	<b>\$ 233,933</b>	<b>\$ -</b>	<b>\$ 164,514</b>	<b>\$ 170,000</b>
<b>158 - BEVERAGE CONTAINER RECYCLING GRANT FUND</b>					
4410 INTEREST INCOME	\$ -	\$ -	\$ -	\$ -	\$ -
4521 STATE GRANT	1,074	26,186	-	-	28,000
<b>TOTAL BEVERAGE CONTAINER RECYCLING GRANT FUND</b>	<b>\$ 1,074</b>	<b>\$ 26,186</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 28,000</b>
<b>159 - SUMMER MEALS PROGRAM FUND</b>					
4410 INTEREST INCOME	\$ 11	\$ 47	\$ -	\$ -	\$ -
4551 FEDERAL GRANTS	8,147	10,019	25,000	17,000	-
9110 TRANSFER IN - FUND 110	-	-	-	-	-
<b>TOTAL SUMMER MEALS PROGRAM FUND</b>	<b>\$ 8,158</b>	<b>\$ 10,066</b>	<b>\$ 25,000</b>	<b>\$ 17,000</b>	<b>\$ -</b>
<b>160 - CAPITAL PROJECTS FUND</b>					
4410 INTEREST INCOME	\$ 5,430	\$ 4,925	\$ -	\$ -	\$ -
4531 TRANSPORTATION GRANT - SCAG	-	-	-	-	-
4535 GRANTS FROM OTHER AGENCIES	55,000	50,000	-	-	-
4611 PLANNING FILING FEES	-	-	-	-	-
4647 MISCELLANEOUS REIMBURSEMENT	86,505	-	-	-	-
9110 TRANSFER IN - FUND 110	990,000	-	-	-	-
<b>TOTAL CAPITAL PROJECTS FUND</b>	<b>\$ 1,136,935</b>	<b>\$ 54,925</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>161 - CONSTRUCTION TAX FUND</b>					
4170 CONSTRUCTION TAX	\$ 62,594	\$ 75,824	\$ 95,000	\$ 70,000	\$ 70,000
4410 INTEREST INCOME	2,398	2,890	-	-	-
<b>TOTAL CONSTRUCTION TAX FUND</b>	<b>\$ 64,992</b>	<b>\$ 78,714</b>	<b>\$ 95,000</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>
<b>162 - INFORMATION TECHNOLOGY FUND</b>					
4521 STATE GRANT	\$ 24,524	\$ 11,536	\$ -	\$ -	\$ -
9110 TRANSFER IN - FUND 110	-	706,792	706,972	-	-
9300 TRANSFER IN - FUND 300	1,200,000	-	-	-	-
<b>TOTAL INFORMATION TECHNOLOGY FUND</b>	<b>\$ 1,224,524</b>	<b>\$ 718,328</b>	<b>\$ 706,972</b>	<b>\$ -</b>	<b>\$ -</b>
<b>164 - POLICE IMPACT FEES FUND</b>					
4410 INTEREST INCOME	\$ -	\$ -	\$ -	\$ -	\$ -
4855 DEVELOPER CONTRIBUTIONS	13,624	9,017	-	28,112	-
<b>TOTAL POLICE IMPACT FEES FUND</b>	<b>\$ 13,624</b>	<b>\$ 9,017</b>	<b>\$ -</b>	<b>\$ 28,112</b>	<b>\$ -</b>
<b>165 - FIRE IMPACT FEES (DIF) FUND</b>					
4410 INTEREST INCOME	\$ -	\$ -	\$ -	\$ -	\$ -
4855 DEVELOPER CONTRIBUTIONS	6,082	10,947	-	34,272	-
<b>TOTAL FIRE IMPACT FEES (DIF) FUND</b>	<b>\$ 6,082</b>	<b>\$ 10,947</b>	<b>\$ -</b>	<b>\$ 34,272</b>	<b>\$ -</b>

## SCHEDULE OF REVENUE DETAIL BY FUND

		2016-17	2017-18	2017-18	2018-19	2019-20
		ACTUAL	ACTUAL	ADOPTED	ADOPTED	PROPOSED
		REVENUE	REVENUE	BUDGET	BUDGET	BUDGET
<b>166 - PARKS IMPACT FEES FUND</b>						
4410	INTEREST INCOME	\$ -	\$ -	\$ -	\$ -	\$ -
4855	DEVELOPER CONTRIBUTIONS	6,932	27,079	-	-	-
<b>TOTAL PARKS IMPACT FEES FUND</b>		<b>\$ 6,932</b>	<b>\$ 27,079</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>167 - CITY ADMINISTRATIVE IMPACT FEES FUND</b>						
4410	INTEREST INCOME	\$ -	\$ -	\$ -	\$ -	\$ -
4855	DEVELOPER CONTRIBUTIONS	887	1,601	-	4,928	-
<b>TOTAL CITY ADMINISTRATIVE IMPACT FEES FUND</b>		<b>\$ 887</b>	<b>\$ 1,601</b>	<b>\$ -</b>	<b>\$ 4,928</b>	<b>\$ -</b>
<b>168 - PUBLIC WORKS IMPACT FEES FUND</b>						
4410	INTEREST INCOME	\$ -	\$ -	\$ -	\$ -	\$ -
4855	DEVELOPER CONTRIBUTIONS	434	775	-	2,464	-
<b>TOTAL PUBLIC WORKS IMPACT FEES FUND</b>		<b>\$ 434</b>	<b>\$ 775</b>	<b>\$ -</b>	<b>\$ 2,464</b>	<b>\$ -</b>
<b>169 - PARK ACQUISITION FUND</b>						
4410	INTEREST INCOME	\$ 2,632	\$ 23	\$ -	\$ -	\$ -
4823	PROCEEDS FROM SALE	-	-	3,900,000	3,900,000	-
9300	TRANSFER IN - FUND 300	921,680	500,000	-	-	1,903,794
<b>TOTAL PARK ACQUISITION FUND</b>		<b>\$ 924,312</b>	<b>\$ 500,023</b>	<b>\$ 3,900,000</b>	<b>\$ 3,900,000</b>	<b>\$ 1,903,794</b>
<b>171 - PARK DEDICATION FEES "B" FUND</b>						
9170	TRANSFER IN - FUND 170	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL PARK DEDICATION FEES "B" FUND</b>		<b>\$ -</b>				
<b>172 - PARK DEDICATION FEES "C" FUND</b>						
4410	INTEREST INCOME	\$ 855	\$ 429	\$ -	\$ -	\$ -
4855	DEVELOPER CONTRIBUTIONS	-	-	-	75,000	-
9170	TRANSFER IN - FUND 170	-	-	-	-	-
9173	TRANSFER IN - FUND 173	-	-	-	-	-
9176	TRANSFER IN - FUND 176	-	-	-	-	-
9177	TRANSFER IN - FUND 177	-	-	-	-	-
<b>TOTAL PARK DEDICATION FEES "C" FUND</b>		<b>\$ 855</b>	<b>\$ 429</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ -</b>
<b>173 - PARK DEDICATION FEES "D" FUND</b>						
4410	INTEREST INCOME	\$ 4,795	\$ 1,122	\$ -	\$ -	\$ -
<b>TOTAL PARK DEDICATION FEES "D" FUND</b>		<b>\$ 4,795</b>	<b>\$ 1,122</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>174 - PARK DEDICATION FEES "E" FUND</b>						
4410	INTEREST INCOME	\$ 2,284	\$ 831	\$ -	\$ -	\$ -
4855	DEVELOPER CONTRIBUTIONS	-	-	-	-	-
<b>TOTAL PARK DEDICATION FEES "E" FUND</b>		<b>\$ 2,284</b>	<b>\$ 831</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>175 - PARK DEDICATION FEES "F" FUND</b>						
4410	INTEREST INCOME	\$ 2,990	\$ 3,250	\$ -	\$ -	\$ -
4855	DEVELOPER CONTRIBUTIONS	62,413	-	-	-	-
9173	TRANSFER IN - FUND 173	-	-	-	-	-
<b>TOTAL PARK DEDICATION FEES "F" FUND</b>		<b>\$ 65,403</b>	<b>\$ 3,250</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>181 - MAINTENANCE DISTRICT #1 FUND</b>						
4010	CURRENT SECURED	\$ 514,160	\$ 523,787	\$ 456,923	\$ 460,000	\$ 460,000
4410	INTEREST INCOME	11,033	17,349	3,262	11,000	13,000
9189	TRANSFER IN - FUND 189	-	-	-	-	-
<b>TOTAL MAINTENANCE DISTRICT #1 FUND</b>		<b>\$ 525,193</b>	<b>\$ 541,136</b>	<b>\$ 460,185</b>	<b>\$ 471,000</b>	<b>\$ 473,000</b>
<b>182 - MAINTENANCE DISTRICT #2 FUND</b>						
4010	CURRENT SECURED	\$ 166,998	\$ 202,505	\$ 143,662	\$ 144,000	\$ 144,000
4410	INTEREST INCOME	3,682	5,598	-	3,000	5,000
<b>TOTAL MAINTENANCE DISTRICT #2 FUND</b>		<b>\$ 170,680</b>	<b>\$ 208,103</b>	<b>\$ 143,662</b>	<b>\$ 147,000</b>	<b>\$ 149,000</b>
<b>183 - COASTAL SAGE SCRUB COMMUNITY FACILITIES DISTRICT</b>						
4190	OTHER TAXES	\$ 107,054	\$ 107,873	\$ 125,000	\$ 110,000	\$ 110,000
4410	INTEREST INCOME	1,658	2,534	-	1,600	1,600
4818	MISCELLANEOUS	-	1,000	-	-	-
<b>TOTAL COASTAL SAGE AND SCRUB CFD</b>		<b>\$ 108,712</b>	<b>\$ 111,407</b>	<b>\$ 125,000</b>	<b>\$ 111,600</b>	<b>\$ 111,600</b>
<b>184 - MAINTENANCE DISTRICT #4 FUND</b>						
4410	INTEREST INCOME	\$ 14,052	\$ 19,602	\$ 10,000	\$ 10,000	\$ 10,000
4623	SPECIAL ASSESSMENTS	1,039,889	1,041,808	1,037,950	1,037,950	1,037,950
9182	TRANSFER IN - FUND 182	9,000	9,000	9,000	9,000	9,000
<b>TOTAL MAINTENANCE DISTRICT #4 FUND</b>		<b>\$ 1,062,941</b>	<b>\$ 1,070,410</b>	<b>\$ 1,056,950</b>	<b>\$ 1,056,950</b>	<b>\$ 1,056,950</b>
<b>186 - MAINTENANCE DISTRICT #6 FUND</b>						
4410	INTEREST INCOME	\$ 2,015	\$ 2,381	\$ 508	\$ 500	\$ 500
4623	SPECIAL ASSESSMENTS	155,143	157,799	154,700	154,700	154,700
<b>TOTAL MAINTENANCE DISTRICT #6 FUND</b>		<b>\$ 157,158</b>	<b>\$ 160,180</b>	<b>\$ 155,208</b>	<b>\$ 155,200</b>	<b>\$ 155,200</b>
<b>187 - MAINTENANCE DISTRICT #7 FUND</b>						
4410	INTEREST INCOME	\$ 2,192	\$ 2,867	\$ 2,000	\$ 2,000	\$ 2,000
4623	SPECIAL ASSESSMENTS	166,116	171,405	165,948	170,821	170,821
<b>TOTAL MAINTENANCE DISTRICT #7 FUND</b>		<b>\$ 168,308</b>	<b>\$ 174,272</b>	<b>\$ 167,948</b>	<b>\$ 172,821</b>	<b>\$ 172,821</b>

## SCHEDULE OF REVENUE DETAIL BY FUND

		2016-17 ACTUAL REVENUE	2017-18 ACTUAL REVENUE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
<b>188 - CITYWIDE MAINTENANCE DISTRICT FUND</b>						
4410	INTEREST INCOME	\$ 6,081	\$ 8,719	\$ 336	\$ 4,000	\$ 4,000
4814	PROCEEDS FROM AUCTION	-	350	-	-	-
4621	STREET LIGHTING ASSESSMENTS	1,625,301	1,638,880	1,663,639	1,678,452	1,690,000
4625	TREE REMOVAL	1,899	1,891	-	-	-
9181	TRANSFER IN - FUND 181	-	-	-	-	-
9182	TRANSFER IN - FUND 182	-	-	-	-	-
9184	TRANSFER IN - FUND 184	-	-	-	-	-
9186	TRANSFER IN - FUND 186	-	-	-	-	-
9187	TRANSFER IN - FUND 187	-	-	-	-	-
<b>TOTAL CITYWIDE MAINTENANCE DISTRICT FUND</b>		<b>\$ 1,633,281</b>	<b>\$ 1,649,840</b>	<b>\$ 1,663,975</b>	<b>\$ 1,682,452</b>	<b>\$ 1,694,000</b>
<b>189 - SEWER MAINTENANCE FUND</b>						
4010	CURRENT SECURED	\$ 227,656	\$ 245,151	\$ 190,000	\$ 190,000	\$ 210,000
4014	RESIDUAL/EXCESS TAX INCREMENT (COUNTY)	47,601	42,796	-	-	-
4410	INTEREST INCOME	17,283	26,127	2,500	10,000	10,000
4622	SEWER ASSESSMENTS	2,330,149	3,067,969	3,155,862	3,395,003	3,530,010
4814	PROCEEDS FROM AUCTION	-	4,250	-	-	-
9110	TRANSFER IN - FUND 110	-	-	-	-	-
<b>TOTAL SEWER MAINTENANCE FUND</b>		<b>\$ 2,622,689</b>	<b>\$ 3,386,293</b>	<b>\$ 3,348,362</b>	<b>\$ 3,595,003</b>	<b>\$ 3,750,010</b>
<b>190 - AUTO PLAZA IMPROVEMENT DISTRICT FUND</b>						
4190	OTHER TAXES	\$ 145,463	\$ 115,615	\$ 115,666	\$ 115,668	\$ 115,668
4410	INTEREST INCOME	2,115	1,088	-	-	-
<b>TOTAL AUTO PLAZA IMPROVEMENT DISTRICT FUND</b>		<b>\$ 147,578</b>	<b>\$ 116,703</b>	<b>\$ 115,666</b>	<b>\$ 115,668</b>	<b>\$ 115,668</b>
<b>205 - CHARTER PEG FUND</b>						
4410	INTEREST INCOME	\$ 1,650	\$ 2,388	\$ -	\$ -	\$ -
<b>TOTAL CHARTER PEG FUND</b>		<b>\$ 1,650</b>	<b>\$ 2,388</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>207 - OFFICE OF TRAFFIC SAFETY GRANTS FUND</b>						
4556	FEDERAL PASS THRU STATE	\$ -	\$ 49,865	\$ -	\$ -	\$ -
4581	OTS STEP GRANT	5,431	29,879	-	-	-
<b>TOTAL OTS GRANTS FUND</b>		<b>\$ 5,431</b>	<b>\$ 79,744</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>210 - LA COUNTY GRANT - 1ST DISTRICT FUND</b>						
4540	COUNTY GRANTS	\$ -	\$ 58,140	\$ -	\$ -	\$ -
<b>TOTAL LA COUNTY GRANT - 1ST DISTRICT FUND</b>		<b>\$ -</b>	<b>\$ 58,140</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>212 - ART IN PUBLIC PLACES FUND</b>						
4410	INTEREST INCOME	\$ 555	\$ 1,021	\$ -	\$ -	\$ -
4859	ART IN PUBLIC PLACES	13,897	8,052	45,000	80,000	80,000
<b>TOTAL ART IN PUBLIC PLACES FUND</b>		<b>\$ 14,452</b>	<b>\$ 9,073</b>	<b>\$ 45,000</b>	<b>\$ 80,000</b>	<b>\$ 80,000</b>
<b>218 - HOMELAND SECURITY GRANT FUND</b>						
4551	FEDERAL GRANTS	\$ -	\$ 19,326	\$ -	\$ -	\$ -
<b>TOTAL USDOJ COPS GRANT FUND</b>		<b>\$ -</b>	<b>\$ 19,326</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>220 - WEST COVINA COMMUNITY SERVICES FOUNDATION FUND</b>						
4410	INTEREST INCOME	\$ 963	\$ 1,043	\$ -	\$ -	\$ -
4649	SPECIAL EVENTS	56,304	27,807	-	-	-
4838	MISCELLANEOUS POLICE DONATIONS	52,000	3,325	-	-	-
4862	DONATIONS	40,549	37,154	-	-	-
4874	DONATIONS-YOUTH COUNCIL	511	217	-	-	-
<b>TOTAL WEST COVINA COMMUNITY SERVICES FOUNDATION</b>		<b>\$ 150,327</b>	<b>\$ 69,546</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>221 - POLICE PRIVATE GRANTS FUND</b>						
4410	INTEREST INCOME	\$ 4	\$ 18	\$ -	\$ -	\$ -
4864	PRIVATE GRANTS	4,000	4,000	-	-	-
<b>TOTAL POLICE PRIVATE GRANTS FUND</b>		<b>\$ 4,004</b>	<b>\$ 4,018</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>224 - MEASURE R FUND</b>						
4110	SALES TAX	\$ 1,230,841	\$ 1,250,103	\$ 1,248,150	\$ 1,312,792	\$ 1,365,348
4410	INTEREST INCOME	7,993	18,555	-	-	-
4647	MISC REIMBURSEMENT	-	2,244	-	-	-
9110	TRANSFER IN - FUND 110	-	27,121	-	-	-
4851	BOND PROCEEDS	-	-	10,000,000	-	-
<b>TOTAL MEASURE R FUND</b>		<b>\$ 1,238,834</b>	<b>\$ 1,298,023</b>	<b>\$ 11,248,150</b>	<b>\$ 1,312,792</b>	<b>\$ 1,365,348</b>
<b>231 - ADVANCED TRAFFIC MANAGEMENT SYSTEM FUND</b>						
4410	INTEREST INCOME	\$ 200	\$ 178	\$ -	\$ -	\$ -
4540	COUNTY GRANTS	14,976	-	-	-	-
<b>TOTAL ADVANCED TRAFFIC MANAGEMENT SYSTEM FUND</b>		<b>\$ 15,176</b>	<b>\$ 178</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>233 - TASKFORCE FOR REGIONAL AUTOTHEFT PREVENTION GRANT FUND</b>						
4540	COUNTY GRANTS	\$ -	\$ 145,205	\$ 353,978	\$ 381,896	\$ 382,000
<b>TOTAL TRAP GRANT FUND</b>		<b>\$ -</b>	<b>\$ 145,205</b>	<b>\$ 353,978</b>	<b>\$ 381,896</b>	<b>\$ 382,000</b>
<b>234 - CITY LAW ENFORCEMENT GRANT FUND</b>						
4410	INTEREST INCOME	\$ 622	\$ 2,139	\$ -	\$ -	\$ -
4521	STATE GRANT	300,000	-	-	-	-
<b>TOTAL CITY LAW ENFORCEMENT GRANT FUND</b>		<b>\$ 300,622</b>	<b>\$ 2,139</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## SCHEDULE OF REVENUE DETAIL BY FUND

		2016-17	2017-18	2017-18	2018-19	2019-20
		ACTUAL	ACTUAL	ADOPTED	ADOPTED	PROPOSED
		REVENUE	REVENUE	BUDGET	BUDGET	BUDGET
<b>235 - MEASURE M FUND</b>						
4410	INTEREST INCOME	\$ -	\$ 2,798	\$ -	\$ -	\$ -
4110	SALES TAX	-	1,132,879	1,343,814	1,487,800	1,547,227
<b>TOTAL MEASURE M FUND</b>		<b>\$ -</b>	<b>\$ 1,135,677</b>	<b>\$ 1,343,814</b>	<b>\$ 1,487,800</b>	<b>\$ 1,547,227</b>
<b>236 - MEASURE A FUND</b>						
4010	CURRENT YEAR SECURED	\$ -	\$ -	\$ -	\$ 400,000	\$ -
<b>TOTAL MEASURE A FUND</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>
<b>238 - LAW ENFORCEMENT TOBACCO GRANT FUND</b>						
4521	STATE GRANT	\$ -	\$ -	\$ -	\$ -	\$ 70,000
<b>TOTAL MEASURE A FUND</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 70,000</b>
<b>300 - CITY DEBT SERVICE FUND</b>						
4410	INTEREST INCOME	\$ 34,952	\$ 48,301	\$ -	\$ -	\$ 45,000
4412	INTEREST INCOME - FISCAL AGENT	5,747	17,748	-	-	20,000
4414	FAIR VALUE ADJUSTMENT	-	-	-	-	-
4415	AMORTIZATION - PREMIUM	-	-	-	-	-
4417	GAIN / LOSS ON INVESTMENT	-	-	-	-	-
4647	1988 BOND - LAKES REIMBURSEMENT	41,017	23,296	-	751,500	-
4647	MISCELLANEOUS REIMBURSEMENT	-	-	706,500	-	-
4659	BLD REIMBURSEMENT	275,729	393,055	425,000	400,000	400,000
4853	DEBT PROCEEDS	500,000	-	-	-	-
9110	TRANSFER IN - FUND 110	1,501,016	2,130,561	1,888,398	1,997,968	578,918
9169	TRANSFER IN - FUND 169	-	-	921,680	921,680	921,680
9810	TRANSFER IN - FUND 810	1,229,760	1,255,662	1,267,662	1,293,194	1,314,777
<b>TOTAL CITY DEBT SERVICE FUND</b>		<b>\$ 3,588,221</b>	<b>\$ 3,868,623</b>	<b>\$ 5,209,240</b>	<b>\$ 5,364,342</b>	<b>\$ 3,280,375</b>
<b>360 - SELF INSURANCE-UNINSURED LOSS FUND</b>						
4825	PROPERTY DAMAGE RECOVERY	\$ -	\$ 100	\$ -	\$ -	\$ -
<b>TOTAL SELF INSURANCE-UNINSURED LOSS FUND</b>		<b>\$ -</b>	<b>\$ 100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>361 - GENERAL AND AUTO LIABILITY FUND</b>						
4647	MISCELLANEOUS REIMBURSEMENT	\$ 7	\$ 2,949	\$ -	\$ 4,250	\$ -
4684	SPECIAL EVENT INSURANCE	-	-	-	-	-
4760	INTERDEPARTMENTAL CHARGES	2,503,215	1,280,444	1,520,879	2,105,864	2,097,100
4825	PROPERTY DAMAGE RECOVERY	(1,370)	145,850	35,832	201,224	200,000
9110	TRANSFER IN - FUND 110	-	250,000	-	-	-
<b>TOTAL GENERAL AND AUTO LIABILITY FUND</b>		<b>\$ 2,501,852</b>	<b>\$ 1,679,243</b>	<b>\$ 1,556,711</b>	<b>\$ 2,311,338</b>	<b>\$ 2,297,100</b>
<b>363 - WORKERS' COMPENSATION FUND</b>						
4647	MISCELLANEOUS REIMBURSEMENT	\$ -	\$ 13	\$ -	\$ -	\$ -
4760	INTERDEPARTMENTAL CHARGES	1,664,265	1,481,771	1,331,901	2,005,592	1,757,200
9110	TRANSFER IN - FUND 110	-	533,645	-	-	-
9300	TRANSFER IN - FUND 300	-	250,000	-	-	-
<b>TOTAL WORKERS' COMPENSATION FUND</b>		<b>\$ 1,664,265</b>	<b>\$ 2,265,429</b>	<b>\$ 1,331,901</b>	<b>\$ 2,005,592</b>	<b>\$ 1,757,200</b>
<b>365 - FLEET MANAGEMENT FUND</b>						
4814	PROCEEDS FROM AUCTION	\$ -	\$ 4,100	\$ -	\$ -	\$ -
4430	RENTAL INCOME	-	153,684	240,000	259,982	200,000
4750	INTERFUND CHARGES - VEHICLE MAINTENANCE	1,041,249	765,019	441,625	531,858	531,858
4780	INTERFUND CHARGES - FUEL & OIL	493,607	607,863	600,000	600,000	600,000
4822	CONTRACTUAL REIMBURSEMENT	-	18,927	-	31,545	-
<b>TOTAL FLEET MANAGEMENT FUND</b>		<b>\$ 1,534,856</b>	<b>\$ 1,549,593</b>	<b>\$ 1,281,625</b>	<b>\$ 1,423,385</b>	<b>\$ 1,331,858</b>
<b>367 - VEHICLE REPLACEMENT FUND</b>						
4410	INTEREST INCOME	\$ 990	\$ 3,126	\$ -	\$ -	\$ -
4750	OVERHEAD CHARGEBACKS	168,486	-	-	-	-
4814	PROCEEDS FROM AUCTION	91,500	1,700	-	-	-
4818	MISCELLANEOUS	4,974	2,057	-	-	-
9110	TRANSFER IN - FUND 110	-	296,865	-	-	-
<b>TOTAL VEHICLE REPLACEMENT FUND</b>		<b>\$ 265,950</b>	<b>\$ 303,748</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>368 - RETIREMENT HEALTH SAVINGS PLAN FUND</b>						
4410	INTEREST INCOME	\$ 3,333	\$ 4,090	\$ -	\$ -	\$ -
4755	INTERDEPARTMENTAL CHARGES - RETIREE LUMP SUM	-	-	-	-	-
<b>TOTAL RETIREMENT HEALTH SAVINGS PLAN FUND</b>		<b>\$ 3,333</b>	<b>\$ 4,090</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## SCHEDULE OF REVENUE DETAIL BY FUND

		2016-17	2017-18	2017-18	2018-19	2019-20
		ACTUAL	ACTUAL	ADOPTED	ADOPTED	PROPOSED
		REVENUE	REVENUE	BUDGET	BUDGET	BUDGET
<b>375 - POLICE COMPUTER SERVICE GROUP FUND</b>						
2800	CHARGES FOR SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -
2800	CHARGES FOR SERVICES	-	-	150,000	100,000	460,000
2848	CITY OF LA MESA	15,000	23,000	15,000	20,000	19,000
2850	CITY OF CORONA	104,620	99,120	102,094	102,000	102,000
2852	HACIENDA HEIGHTS USD	29,000	-	-	8,000	8,000
2853	CITY OF CYPRESS	76,492	39,872	79,451	10,000	4,000
2854	CITY OF EL MONTE	-	16,000	-	-	8,000
2855	CITY OF EL SEGUNDO	8,000	8,000	8,000	10,000	8,000
2862	CITY OF LOS ALAMITOS	66,532	22,131	82,771	10,000	4,000
2864	CITY OF MONTCLAIR	79,481	79,481	80,116	80,000	79,500
2865	CITY OF LA HABRA	93,973	93,973	94,578	55,000	8,000
2870	CITY OF SEAL BEACH	76,679	39,949	77,212	10,000	4,000
2871	CITY OF PORTERVILLE	77,040	86,540	77,528	78,000	78,000
2872	CITY OF SPARKS, NV	21,172	8,000	8,000	10,000	8,000
2873	CITY OF TUSTIN	84,983	99,983	100,768	100,000	100,000
2876	ST. LOUIS COUNTY	101,200	58,412	42,787	60,000	58,500
2880	CITY OF TRACY	102,242	103,082	99,840	100,000	100,000
2883	CITY OF SAN MARINO	89,398	91,898	89,930	98,000	92,000
2885	CITY OF ALHAMBRA	99,570	99,570	100,037	100,000	100,000
2887	SALES - DOS PALOS	(36,975)	-	-	-	-
2889	SALES - WEST COVINA FIRE DEPARTMENT	29,240	29,240	29,240	29,500	45,000
2891	SALES - PASADENA	139,050	143,663	143,222	144,000	139,100
2892	SALES - HEMET	113,500	113,500	116,905	115,000	114,000
2894	SALES - LA VERNE	2,160	2,160	2,160	2,200	2,200
2895	SALES - BALDWIN PARK	3,160	-	9,960	-	2,000
2896	SALES - BALDWIN PARK SCHOOL POLICE	29,000	-	-	2,200	8,000
2897	RADCOM - BUREAU OF LAND MGMT	24,088	24,088	24,088	24,500	24,500
2898	RADCOM - SOUTHWEST CENTRAL DISPATCH	27,730	-	-	28,000	28,000
4647	MISC REIMBURSEMENT	-	206	-	-	-
4410	INTEREST INCOME	2,070	883	-	-	-
<b>TOTAL POLICE COMPUTER SERVICE GROUP FUND</b>		<b>\$ 1,458,405</b>	<b>\$ 1,282,751</b>	<b>\$ 1,533,687</b>	<b>\$ 1,296,400</b>	<b>\$ 1,603,800</b>
<b>810 - REDEVELOPMENT OBLIGATION RETIREMENT FUND</b>						
4010	CURRENT SECURED	\$ 7,889,938	\$ 9,039,592	\$ 7,937,531	\$ 10,584,587	\$ 9,148,200
4410	INTEREST INCOME	88,627	117,564	-	-	-
4412	INTEREST INCOME - FISCAL AGENT	(1,143)	15,052	-	-	-
4414	FAIR VALUE ADJUSTMENT	(69,801)	(49,489)	-	-	-
4430	RENTAL INCOME	50,000	50,000	50,000	50,000	50,000
4853	DEBT PROCEEDS	15,234,332	-	-	-	-
4873	SETTLEMENTS	-	-	-	-	-
9110	TRANSFER IN - FUND 110	-	-	-	-	-
<b>TOTAL REDEVELOPMENT OBLIGATION RETIREMENT FUND</b>		<b>\$ 23,191,953</b>	<b>\$ 9,172,719</b>	<b>\$ 7,987,531</b>	<b>\$ 10,634,587</b>	<b>\$ 9,198,200</b>
<b>811 - SUCCESSOR AGENCY MERGED DS FUND</b>						
4415	AMORTIZATION - PREMIUM	\$ -	\$ 6,807	\$ -	\$ -	\$ -
9810	MISCELLANEOUS	-	633,916	-	-	-
<b>TOTAL SUCCESSOR AGENCY MERGED DS FUND</b>		<b>\$ -</b>	<b>\$ 640,723</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>815 - SUCCESSOR AGENCY ADMINISTRATION FUND</b>						
4010	CURRENT SECURED	\$ -	\$ -	\$ 295,889	\$ 214,324	\$ 250,000
9810	TRANSFER IN - FUND 810	250,000	-	-	-	-
<b>TOTAL SUCCESSOR AGENCY ADMINISTRATION FUND</b>		<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ 295,889</b>	<b>\$ 214,324</b>	<b>\$ 250,000</b>
<b>820 - WEST COVINA HOUSING AUTHORITY FUND</b>						
4410	INTEREST INCOME	\$ 819,924	\$ 396,928	\$ -	\$ -	\$ -
4647	MISC REIMBURSEMENTS	-	3,845	-	-	-
4880	LOAN ISSUANCE	118,672	42,167	-	-	-
<b>TOTAL WEST COVINA HOUSING AUTHORITY FUND</b>		<b>\$ 938,596</b>	<b>\$ 442,940</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>853 - COMMUNITY FACILITIES DISTRICT DEBT SERVICE FUND</b>						
4010	CURRENT SECURED	\$ 1,895,715	\$ 1,873,304	\$ 1,500,000	\$ 1,500,000	\$ 1,700,000
4110	SALES TAX	1,207,790	641,148	1,200,000	1,200,000	1,200,000
4190	OTHER TAXES	1,522,590	1,568,926	2,440,666	1,800,000	1,800,000
4410	INTEREST INCOME	28,002	38,038	10,000	10,000	10,000
4412	INTEREST INCOME - FISCAL AGENT	309,497	312,124	300,000	300,000	300,000
4414	FAIR VALUE ADJUSTMENT	(30,036)	(2,072)	-	-	-
4873	SETTLEMENTS	-	-	-	-	-
<b>TOTAL CFD DEBT SERVICE</b>		<b>\$ 4,933,558</b>	<b>\$ 4,431,468</b>	<b>\$ 5,450,666</b>	<b>\$ 4,810,000</b>	<b>\$ 5,010,000</b>
<b>GRAND TOTAL</b>		<b>\$ 128,240,537</b>	<b>\$ 114,924,022</b>	<b>\$ 121,356,676</b>	<b>\$ 118,695,422</b>	<b>\$ 115,458,155</b>

# SCHEDULE OF EXPENDITURES BY FUND

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
<b>110 GENERAL FUND*</b>	<b>\$ 66,629,726</b>	<b>\$ 66,562,828</b>	<b>\$ 62,910,584</b>	<b>\$ 65,426,668</b>	<b>\$ 65,358,773</b>
117 DRUG ENFORCEMENT REBATE	\$ 1,779,080	\$ 1,525,507	\$ -	\$ -	\$ -
118 BUSINESS IMPROVEMENT TAX	-	-	-	-	-
119 AIR QUALITY IMPROVEMENT TRUST	85,730	936,746	28,653	28,653	17,264
121 PROPOSITION "A"	2,449,621	2,139,868	2,133,534	2,234,723	2,237,683
122 PROPOSITION "C"	1,403,323	1,635,664	1,657,706	2,526,006	2,734,912
124 STATE GAS TAX	2,477,331	2,267,609	2,853,258	2,168,331	3,647,048
127 POLICE DONATIONS	5,531	1,702	-	-	-
128 TRANSPORTATION DEVELOPMENT ACT	39,624	116,330	70,000	70,000	70,000
129 ASSEMBLY BILL 939	147,990	159,102	175,326	213,868	151,547
130 BUREAU OF JUSTICE ASSISTANCE GRANT	19,083	12,272	-	-	-
131 COMMUNITY DEVELOPMENT BLOCK GRANT	1,536,901	410,315	565,804	846,361	1,326,118
133 STAFFING FOR ADEQUATE FIRE & EMERGENCY RESPONSE	1,471,547	-	-	-	-
138 ALCOHOLIC BEVERAGE CONTROL GRANT	-	-	-	-	-
140 SURFACE TRANSPORTATION PROGRAM LOCAL	52,061	869,369	500,000	500,000	-
143 LA COUNTY PARK BOND	51,424	23,979	49,105	303,069	45,074
145 WASTE MGT ENFORCEMENT - GRANT	16,070	15,739	15,739	15,800	15,800
146 SENIOR MEALS PROGRAM	181,522	203,437	209,566	233,536	235,977
149 USED OIL BLOCK GRANT	37,141	28,349	-	-	30,584
150 INMATE WELFARE	6,750	6,750	6,750	13,500	3,000
153 PUBLIC SAFETY AUGMENTATION	878,391	701,884	700,000	881,000	786,000
155 COMMUNITY ORIENTED POLICING SERVICES (COPS)	164,676	251,276	-	-	-
158 BEVERAGE CONTAINER RECYCLING GRANT	583	26,119	-	-	28,151
159 SUMMER MEALS PROGRAM	8,158	9,519	23,716	17,000	-
181 MAINTENANCE DISTRICT #1	320,265	401,065	583,586	477,253	346,526
182 MAINTENANCE DISTRICT #2	109,087	158,201	391,814	281,759	157,401
183 COASTAL SAGE SCRUB COMMUNITY FACILITIES DISTRICT	82,839	91,043	130,834	140,113	184,218
184 MAINTENANCE DISTRICT #4	1,065,998	1,122,304	1,633,776	1,113,583	1,430,465
186 MAINTENANCE DISTRICT #6	217,976	232,387	270,072	210,787	142,669
187 MAINTENANCE DISTRICT #7	175,387	278,555	358,620	210,112	142,579
188 CITYWIDE MAINTENANCE DISTRICT	1,412,762	1,606,952	1,771,227	1,593,118	2,344,206
189 SEWER MAINTENANCE	2,255,482	2,923,839	3,540,404	3,294,134	4,346,904
190 BUSINESS IMPROVEMENT DISTRICT	603,405	55,857	66,073	66,737	66,737
205 CHARTER PEG	3,516	8,174	-	13,336	-
207 OFFICE OF TRAFFIC SAFETY GRANTS	20,865	94,561	-	35,853	-
210 LA COUNTY GRANT - 1ST DISTRICT	-	22,474	-	-	-
212 ART IN PUBLIC PLACES	-	-	8,000	-	-
218 HOMELAND SECURITY GRANT	19,326	-	-	-	-
220 WC COMMUNITY SERVICES FOUNDATION	148,824	59,728	-	-	-
221 POLICE PRIVATE GRANTS	4,007	4,000	-	-	-
224 MEASURE R	596,356	514,149	6,036,808	1,624,612	3,556,069
231 ADVANCED TRAFFIC MGMT SYSTEM	10,753	-	-	-	-
233 TASKFORCE FOR REGIONAL AUTHOTHEFT PREVENTION GRANT	-	270,119	353,978	381,896	394,317
234 CITY LAW ENFORCEMENT GRANT	-	137,950	-	-	154,773
235 MEASURE M	-	63,326	1,000,000	1,740,974	713,722
236 MEASURE A	-	-	-	400,000	405,261
238 LAW ENFORCEMENT TOBACCO GRANT	-	-	-	-	70,000
820 WEST COVINA HOUSING AUTHORITY	408,140	578,121	669,294	527,679	689,880
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 20,267,525</b>	<b>\$ 19,964,341</b>	<b>\$ 25,803,643</b>	<b>\$ 22,163,793</b>	<b>\$ 26,474,885</b>
160 CAPITAL PROJECTS	\$ 587,489	\$ 789,561	\$ 648,821	\$ 75,000	\$ 632,148
161 CONSTRUCTION TAX	60,013	395,490	48,000	41,370	170,000
162 INFORMATION TECHNOLOGY	617,718	801,887	706,972	-	-
164 POLICE IMPACT FEES	-	-	32,340	-	-
169 PARK ACQUISITION	921,680	-	921,680	921,680	921,680
170 PARK DEDICATION FEES "A"	-	-	-	-	60,000
171 PARK DEDICATION FEES "B"	-	-	-	-	30,000
172 PARK DEDICATION FEES "C"	110,148	12,079	-	75,000	180,000
173 PARK DEDICATION FEES "D"	2,376,581	-	-	-	-
174 PARK DEDICATION FEES "E"	778,599	62,720	-	30,000	50,000
175 PARK DEDICATION FEES "F"	244,225	161,072	-	92,000	60,000
176 PARK DEDICATION FEES "G"	-	-	-	-	-
177 PARK DEDICATION FEES "H"	-	-	-	-	50,000
<b>TOTAL CAPITAL PROJECT FUNDS</b>	<b>\$ 5,696,453</b>	<b>\$ 2,222,809</b>	<b>\$ 2,357,813</b>	<b>\$ 1,235,050</b>	<b>\$ 2,153,828</b>
300 DEBT SERVICE - CITY	\$ 11,619,275	\$ 4,460,874	\$ 4,287,560	\$ 6,351,456	\$ 5,729,879
<b>TOTAL DEBT SERVICE FUND</b>	<b>\$ 11,619,275</b>	<b>\$ 4,460,874</b>	<b>\$ 4,287,560</b>	<b>\$ 6,351,456</b>	<b>\$ 5,729,879</b>

## SCHEDULE OF EXPENDITURES BY FUND

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
361 GENERAL AND AUTO LIABILITY	\$ 2,501,852	\$ 1,676,520	\$ 1,596,646	\$ 2,105,864	\$ 2,297,100
363 WORKERS' COMPENSATION	1,664,265	1,481,771	1,653,613	1,992,855	1,962,755
365 FLEET MANAGEMENT	1,534,856	1,365,935	1,281,625	1,423,385	1,800,560
367 VEHICLE REPLACEMENT	18,949	18,949	100,000	140,000	-
368 RETIREMENT HEALTH SAVINGS PLAN	100,400	56,500	90,400	101,500	101,500
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>\$ 5,820,322</b>	<b>\$ 4,599,675</b>	<b>\$ 4,722,284</b>	<b>\$ 5,763,604</b>	<b>\$ 6,161,915</b>
375 POLICE COMPUTER SERVICE GROUP	1,575,066	1,305,426	1,598,651	1,801,757	1,782,404
<b>TOTAL ENTERPRISE FUND</b>	<b>\$ 1,575,066</b>	<b>\$ 1,305,426</b>	<b>\$ 1,598,651</b>	<b>\$ 1,801,757</b>	<b>\$ 1,782,404</b>
810 REDEVELOPMENT OBLIGATION RETIREMENT	\$ 13,123,363	\$ 7,095,604	\$ 8,851,367	\$ 11,134,240	\$ 5,227,435
811 SUCCESSOR AGENCY MERGED DEBT SERVICE	-	3,027,915	-	-	-
815 SUCCESSOR AGENCY ADMINISTRATION	250,000	285,339	295,889	214,324	250,000
853 COMMUNITY FACILITIES DISTRICT DEBT SERVICE	7,209,136	7,127,738	5,322,400	5,419,900	5,462,100
<b>TOTAL PRIVATE PURPOSE TRUST FUNDS</b>	<b>\$ 20,582,499</b>	<b>\$ 17,536,596</b>	<b>\$ 14,469,656</b>	<b>\$ 16,768,464</b>	<b>\$ 10,939,535</b>
<b>GRAND TOTAL</b>	<b>\$ 132,190,866</b>	<b>\$ 116,652,549</b>	<b>\$ 116,150,191</b>	<b>\$ 119,510,792</b>	<b>\$ 118,601,219</b>

## 2019-2020 SCHEDULE OF EXPENDITURES BY FUND & CATEGORY

	SALARIES & BENEFITS	MATERIALS & SERVICES	CAPITAL PROJECTS & EQUIPMENT	TOTAL
<b>110 GENERAL FUND*</b>	<b>\$ 52,904,344</b>	<b>\$ 12,454,428</b>	<b>\$ -</b>	<b>\$ 65,358,773</b>
119 AIR QUALITY IMPROVEMENT TRUST	\$ -	\$ 17,264	\$ -	\$ 17,264
121 PROPOSITION "A"	-	2,237,683	-	2,237,683
122 PROPOSITION "C"	258,542	1,651,370	825,000	2,734,912
124 STATE GAS TAX	460,615	1,491,433	1,695,000	3,647,048
128 TRANSPORTATION DEVELOPMENT ACT	-	-	70,000	70,000
129 ASSEMBLY BILL 939	88,624	62,923	-	151,547
131 COMMUNITY DEVELOPMENT BLOCK GRANT	137,910	632,403	555,805	1,326,118
143 LA COUNTY PARK BOND	18,777	26,297	-	45,074
145 WASTE MGT ENFORCEMENT - GRANT	-	15,800	-	15,800
146 SENIOR MEALS PROGRAM	153,617	82,360	-	235,977
149 USED OIL BLOCK GRANT	-	30,584	-	30,584
150 INMATE WELFARE	-	3,000	-	3,000
153 PUBLIC SAFETY AUGMENTATION	786,000	-	-	786,000
158 BEVERAGE CONTAINER RECYCLING GRANT	-	28,151	-	28,151
181 MAINTENANCE DISTRICT #1	79,180	267,346	-	346,526
182 MAINTENANCE DISTRICT #2	54,819	102,582	-	157,401
183 COASTAL SAGE SCRUB COMMUNITY FACILITIES DISTRICT	17,413	66,805	100,000	184,218
184 MAINTENANCE DISTRICT #4	118,071	812,394	500,000	1,430,465
186 MAINTENANCE DISTRICT #6	30,178	112,491	-	142,669
187 MAINTENANCE DISTRICT #7	30,138	112,441	-	142,579
188 CITYWIDE MAINTENANCE DISTRICT	116,563	1,427,643	800,000	2,344,206
189 SEWER MAINTENANCE	824,525	847,379	2,675,000	4,346,904
190 BUSINESS IMPROVEMENT DISTRICT	-	66,737	-	66,737
224 MEASURE R	75,373	795,696	2,685,000	3,556,069
233 TASKFORCE FOR REGIONAL AUTHOTHIEFT PREVENTION GRANT	394,317	-	-	394,317
234 CITY LAW ENFORCEMENT GRANT	154,773	-	-	154,773
235 MEASURE M	30,135	3,587	680,000	713,722
236 MEASURE A	70,000	5,261	330,000	405,261
238 LAW ENFORCEMENT TOBACCO GRANT	70,000	-	-	70,000
820 WEST COVINA HOUSING AUTHORITY	558,526	131,354	-	689,880
<b>TOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 4,528,096</b>	<b>\$ 11,030,984</b>	<b>\$ 10,915,805</b>	<b>\$ 26,474,885</b>
160 CAPITAL PROJECTS	\$ -	\$ -	\$ 632,148	\$ 632,148
161 CONSTRUCTION TAX	-	20,000	150,000	170,000
169 PARK ACQUISITION	-	921,680	-	921,680
170 PARK DEDICATION FEES "A"	-	-	60,000	60,000
171 PARK DEDICATION FEES "B"	-	-	30,000	30,000
172 PARK DEDICATION FEES "C"	-	-	180,000	180,000
174 PARK DEDICATION FEES "E"	-	-	50,000	50,000
175 PARK DEDICATION FEES "F"	-	-	60,000	60,000
177 PARK DEDICATION FEES "H"	-	-	50,000	50,000
<b>TOTAL CAPITAL PROJECT FUNDS</b>	<b>\$ -</b>	<b>\$ 941,680</b>	<b>\$ 1,212,148</b>	<b>\$ 2,153,828</b>
300 DEBT SERVICE - CITY	\$ -	\$ 5,729,879	\$ -	\$ 5,729,879
<b>TOTAL DEBT SERVICE FUND</b>	<b>\$ -</b>	<b>\$ 5,729,879</b>	<b>\$ -</b>	<b>\$ 5,729,879</b>
361 GENERAL AND AUTO LIABILITY	\$ -	\$ 2,297,100	\$ -	\$ 2,297,100
363 WORKERS' COMPENSATION	-	1,962,755	-	1,962,755
365 FLEET MANAGEMENT	119,243	1,681,317	-	1,800,560
368 RETIREMENT HEALTH SAVINGS PLAN	101,500	-	-	101,500
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>\$ 220,743</b>	<b>\$ 5,941,172</b>	<b>\$ -</b>	<b>\$ 6,161,915</b>
375 POLICE COMPUTER SERVICE GROUP	\$ 1,468,664	\$ 313,740	\$ -	\$ 1,782,404
<b>TOTAL ENTERPRISE FUND</b>	<b>\$ 1,468,664</b>	<b>\$ 313,740</b>	<b>\$ -</b>	<b>\$ 1,782,404</b>

## 2019-2020 SCHEDULE OF EXPENDITURES BY FUND & CATEGORY

	SALARIES & BENEFITS	MATERIALS & SERVICES	CAPITAL PROJECTS & EQUIPMENT	TOTAL
810 REDEVELOPMENT OBLIGATION RETIREMENT	\$ 267,910	\$ 4,959,525	\$ -	\$ 5,227,435
815 SUCCESSOR AGENCY ADMINISTRATION	10,227	239,773	-	250,000
853 COMMUNITY FACILITIES DISTRICT DEBT SERVICE	-	5,462,100	-	5,462,100
<b>TOTAL PRIVATE PURPOSE TRUST FUNDS</b>	<b>\$ 278,137</b>	<b>\$ 10,661,398</b>	<b>\$ -</b>	<b>\$ 10,939,535</b>
<b>GRAND TOTAL</b>	<b>\$ 59,399,984</b>	<b>\$ 47,073,281</b>	<b>\$ 12,127,953</b>	<b>\$ 118,601,219</b>

# SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
<b>110 - GENERAL FUND</b>					
Personnel Services	\$ 77,118	\$ 84,539	\$ 86,267	\$ 58,366	\$ 50,630
Materials & Services	18,409	12,460	15,500	16,000	18,300
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal City Council (1110)</b>	<b>\$ 95,527</b>	<b>\$ 96,999</b>	<b>\$ 101,767</b>	<b>\$ 74,366</b>	<b>\$ 68,930</b>
Personnel Services	\$ 710,449	\$ 799,577	\$ 740,794	\$ 866,637	\$ 679,125
Materials & Services	152,062	77,042	56,547	64,428	68,398
Capital Assets	-	-	-	-	-
Allocations	-	-	95	23,951	23,951
<b>Subtotal City Manager (1120)</b>	<b>\$ 862,511</b>	<b>\$ 876,619</b>	<b>\$ 797,436</b>	<b>\$ 955,016</b>	<b>\$ 771,474</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	525,701	514,418	379,000	382,000	537,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal City Attorney (1140)</b>	<b>\$ 525,701</b>	<b>\$ 514,418</b>	<b>\$ 379,000</b>	<b>\$ 382,000</b>	<b>\$ 537,000</b>
Personnel Services	\$ 91,844	\$ 143,263	\$ 148,231	\$ 96,230	\$ 170,055
Materials & Services	50,546	16,445	16,725	18,510	20,462
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Economic Development (1150)</b>	<b>\$ 142,390</b>	<b>\$ 159,708</b>	<b>\$ 164,956</b>	<b>\$ 114,740</b>	<b>\$ 190,517</b>
Personnel Services	\$ 306,105	\$ 306,041	\$ 295,752	\$ 300,351	\$ 285,745
Materials & Services	206,705	30,342	22,450	208,850	50,798
Capital Assets	-	-	-	-	-
Allocations	-	-	-	10,954	10,954
<b>Subtotal City Clerk (1210)</b>	<b>\$ 512,810</b>	<b>\$ 336,383</b>	<b>\$ 318,202</b>	<b>\$ 520,155</b>	<b>\$ 347,497</b>
Personnel Services	\$ 1,637	\$ 245	\$ 1,844	\$ -	\$ -
Materials & Services	1,520	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal City Treasurer (1305)</b>	<b>\$ 3,157</b>	<b>\$ 245</b>	<b>\$ 1,844</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ 1,283,847	\$ 1,139,313	\$ 1,392,742	\$ 1,287,880	\$ 1,206,381
Materials & Services	597,942	850,560	570,110	734,633	1,040,318
Capital Assets	-	-	-	-	-
Allocations	-	-	-	45,687	45,687
<b>Subtotal Finance Administration (1310)</b>	<b>\$ 1,881,789</b>	<b>\$ 1,989,873</b>	<b>\$ 1,962,852</b>	<b>\$ 2,068,200</b>	<b>\$ 2,292,386</b>
Personnel Services	\$ 87,737	\$ 15,468	\$ 6,284	\$ -	\$ -
Materials & Services	121,270	53,094	120,194	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Reprographic Services (1330)</b>	<b>\$ 209,007</b>	<b>\$ 68,562</b>	<b>\$ 126,478</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ 471,172	\$ 494,068	\$ 545,134	\$ 470,330	\$ 482,386
Materials & Services	521,216	531,473	570,751	584,337	860,705
Capital Assets	-	-	-	-	-
Allocations	2,538	6,494	1,990	2,027	2,027
<b>Subtotal Information Technology (1340)</b>	<b>\$ 994,926</b>	<b>\$ 1,032,035</b>	<b>\$ 1,117,875</b>	<b>\$ 1,056,694</b>	<b>\$ 1,345,118</b>
Personnel Services	\$ 231	\$ 384	\$ 2,308	\$ 1,543	\$ 1,527
Materials & Services	239	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal HR Commission (1401)</b>	<b>\$ 470</b>	<b>\$ 384</b>	<b>\$ 2,308</b>	<b>\$ 1,543</b>	<b>\$ 1,527</b>
Personnel Services	\$ 513,706	\$ 429,756	\$ 524,885	\$ 493,276	\$ 517,975
Materials & Services	155,696	188,071	191,533	224,688	272,208
Capital Assets	-	-	-	-	-
Allocations	-	-	-	10,993	10,993
<b>Subtotal Human Resources (1410)</b>	<b>\$ 669,402</b>	<b>\$ 617,827</b>	<b>\$ 716,418</b>	<b>\$ 728,957</b>	<b>\$ 801,176</b>
Personnel Services	\$ 4,083,807	\$ 4,017,451	\$ 3,463,003	\$ 4,880,098	\$ 4,453,901
Materials & Services	686,301	778,267	662,820	1,207,420	1,221,520
Capital Assets	7,269	-	-	-	-
Allocations	66,945	31,435	32,138	36,689	36,689

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
<b>Subtotal Police Administration (3110)</b>	<b>\$ 4,844,322</b>	<b>\$ 4,827,153</b>	<b>\$ 4,157,961</b>	<b>\$ 6,124,207</b>	<b>\$ 5,712,110</b>
Personnel Services	\$ 514,124	\$ 532,603	\$ 516,378	\$ 598,056	\$ 620,255
Materials & Services	69,239	62,590	63,050	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Jail (3115)</b>	<b>\$ 583,363</b>	<b>\$ 595,193</b>	<b>\$ 579,428</b>	<b>\$ 598,056</b>	<b>\$ 620,255</b>
Personnel Services	\$ 1,664,261	\$ 1,672,501	\$ 1,881,307	\$ 1,962,256	\$ 2,186,557
Materials & Services	21,836	20,471	22,350	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Dispatch (3116)</b>	<b>\$ 1,686,097</b>	<b>\$ 1,692,972</b>	<b>\$ 1,903,657</b>	<b>\$ 1,962,256</b>	<b>\$ 2,186,557</b>
Personnel Services	\$ 15,351,639	\$ 13,742,119	\$ 14,356,854	\$ 14,389,441	\$ 13,762,966
Materials & Services	96,567	90,481	94,800	-	-
Capital Assets	-	-	-	-	-
Allocations	2,373,648	1,389,817	1,551,128	1,660,302	1,660,302
<b>Subtotal Patrol (3120)</b>	<b>\$ 17,821,854</b>	<b>\$ 15,222,417</b>	<b>\$ 16,002,782</b>	<b>\$ 16,049,743</b>	<b>\$ 15,423,268</b>
Personnel Services	\$ 1,272,865	\$ 1,199,618	\$ 1,203,950	\$ 1,210,578	\$ 1,291,050
Materials & Services	176,257	196,320	190,137	-	-
Capital Assets	-	-	-	-	-
Allocations	1,710	1,208	2,336	1,121	1,121
<b>Subtotal Traffic (3121)</b>	<b>\$ 1,450,832</b>	<b>\$ 1,397,146</b>	<b>\$ 1,396,423</b>	<b>\$ 1,211,699</b>	<b>\$ 1,292,171</b>
Personnel Services	\$ 125,568	\$ 120,807	\$ 92,129	\$ 97,688	\$ 164,073
Materials & Services	55,539	52,951	96,620	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Community Enhancement (3125)</b>	<b>\$ 181,107</b>	<b>\$ 173,758</b>	<b>\$ 188,749</b>	<b>\$ 97,688</b>	<b>\$ 164,073</b>
Personnel Services	\$ 3,874,793	\$ 4,488,926	\$ 4,032,111	\$ 3,787,648	\$ 4,426,641
Materials & Services	60,965	61,171	63,500	-	-
Capital Assets	-	-	-	-	-
Allocations	154,949	155,248	74,451	111,396	111,396
<b>Subtotal Investigations (3130)</b>	<b>\$ 4,090,707</b>	<b>\$ 4,705,345</b>	<b>\$ 4,170,062</b>	<b>\$ 3,899,044</b>	<b>\$ 4,538,037</b>
Personnel Services	\$ 1,188,277	\$ 1,443,839	\$ 1,041,808	\$ 1,082,785	\$ 1,187,324
Materials & Services	13,832	11,134	15,800	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Special Enforcement Team (3131)</b>	<b>\$ 1,202,109</b>	<b>\$ 1,454,973</b>	<b>\$ 1,057,608</b>	<b>\$ 1,082,785</b>	<b>\$ 1,187,324</b>
Personnel Services	\$ 17,133,810	\$ 18,330,445	\$ 16,672,604	\$ 17,402,303	\$ 18,682,177
Materials & Services	561,944	595,963	672,264	1,049,560	856,890
Capital Assets	-	-	-	-	-
Allocations	563,412	398,843	261,387	597,314	597,314
<b>Subtotal Fire (3210)</b>	<b>\$ 18,259,166</b>	<b>\$ 19,325,251</b>	<b>\$ 17,606,255</b>	<b>\$ 19,049,177</b>	<b>\$ 20,136,381</b>
Personnel Services	\$ 28,408	\$ 85,008	\$ 106,070	\$ 161,040	\$ 124,401
Materials & Services	61,554	59,812	109,750	110,042	111,553
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	11,745
<b>Subtotal Fire Prevention (3230)</b>	<b>\$ 89,962</b>	<b>\$ 144,820</b>	<b>\$ 215,820</b>	<b>\$ 271,082</b>	<b>\$ 247,699</b>
Personnel Services	\$ 3,059	\$ 4,765	\$ 11,710	\$ 5,398	\$ -
Materials & Services	11,511	12,201	19,315	19,315	19,100
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Emergency Services (3240)</b>	<b>\$ 14,570</b>	<b>\$ 16,966</b>	<b>\$ 31,025</b>	<b>\$ 24,713</b>	<b>\$ 19,100</b>
Personnel Services	\$ 4,435	\$ 5,380	\$ 9,220	\$ 4,633	\$ 4,633
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Planning Commission (2101)</b>	<b>\$ 4,435</b>	<b>\$ 5,380</b>	<b>\$ 9,220</b>	<b>\$ 4,633</b>	<b>\$ 4,633</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ 610,172	\$ 615,431	\$ 617,403	\$ 572,488	\$ 479,375
Materials & Services	25,325	24,010	11,760	17,860	20,760
Capital Assets	-	-	-	-	-
Allocations	-	-	-	10,279	18,742
<b>Subtotal Planning (2110)</b>	<b>\$ 635,497</b>	<b>\$ 639,441</b>	<b>\$ 629,163</b>	<b>\$ 600,627</b>	<b>\$ 518,877</b>
Personnel Services	\$ 186,560	\$ 251,382	\$ 194,529	\$ 226,156	\$ 115,243
Materials & Services	4,320	4,002	4,805	5,273	3,473
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Community Development (4110)</b>	<b>\$ 190,880</b>	<b>\$ 255,384</b>	<b>\$ 199,334</b>	<b>\$ 231,429</b>	<b>\$ 118,716</b>
Personnel Services	\$ 484,973	\$ 406,526	\$ 497,004	\$ 513,376	\$ 80,749
Materials & Services	59,082	60,644	24,100	84,700	384,700
Capital Assets	-	-	-	-	-
Allocations	2,941	5,709	4,334	3,069	3,069
<b>Subtotal Building Services (4120)</b>	<b>\$ 546,996</b>	<b>\$ 472,879</b>	<b>\$ 525,438</b>	<b>\$ 601,145</b>	<b>\$ 468,518</b>
Personnel Services	\$ 4,888	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Community Enhancement (4121)</b>	<b>\$ 4,888</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ 46,828	\$ 32,036	\$ 43,795	\$ 44,950	\$ 48,887
Materials & Services	30,903	73,328	35,220	56,866	56,766
Capital Assets	-	-	-	-	-
Allocations	4,777	4,225	2,194	2,204	2,204
<b>Subtotal General Engineering (4130)</b>	<b>\$ 82,508</b>	<b>\$ 109,589</b>	<b>\$ 81,209</b>	<b>\$ 104,020</b>	<b>\$ 107,857</b>
Personnel Services	\$ 31,339	\$ 23,074	\$ 20,892	\$ 21,414	\$ 11,715
Materials & Services	14,374	8,000	8,900	8,900	8,100
Capital Assets	-	-	-	-	-
Allocations	11,073	11,073	-	-	-
<b>Subtotal Landfill Enforcement (4182)</b>	<b>\$ 56,786</b>	<b>\$ 42,147</b>	<b>\$ 29,792</b>	<b>\$ 30,314</b>	<b>\$ 19,815</b>
Personnel Services	\$ 79,186	\$ 163,241	\$ 176,755	\$ 156,014	\$ 151,571
Materials & Services	58,254	62,738	58,700	76,245	76,245
Capital Assets	-	-	-	-	-
Allocations	11,360	11,299	10,031	15,393	15,393
<b>Subtotal Maintenance Service (4140)</b>	<b>\$ 148,800</b>	<b>\$ 237,278</b>	<b>\$ 245,486</b>	<b>\$ 247,652</b>	<b>\$ 243,209</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Landscape Maintenance (4141)</b>	<b>\$ -</b>				
Personnel Services	\$ 508,584	\$ 388,842	\$ 443,672	\$ 145,201	\$ 123,012
Materials & Services	1,008,538	1,065,780	943,287	1,306,437	1,370,437
Capital Assets	-	-	-	-	-
Allocations	178,150	99,291	92,176	82,157	82,157
<b>Subtotal Park Maintenance (4142)</b>	<b>\$ 1,695,272</b>	<b>\$ 1,553,913</b>	<b>\$ 1,479,135</b>	<b>\$ 1,533,795</b>	<b>\$ 1,575,606</b>
Personnel Services	\$ 349,045	\$ 290,278	\$ 310,933	\$ 326,859	\$ 240,678
Materials & Services	720,666	702,679	661,600	688,662	787,792
Capital Assets	-	-	-	-	-
Allocations	5,206	2,773	2,664	48,243	48,243
<b>Subtotal City Buildings (4144)</b>	<b>\$ 1,074,917</b>	<b>\$ 995,730</b>	<b>\$ 975,197</b>	<b>\$ 1,063,764</b>	<b>\$ 1,076,713</b>
Personnel Services	\$ -	\$ 84,162	\$ 81,009	\$ 96,639	\$ 114,434
Materials & Services	-	19,686	57,000	37,000	38,000
Capital Assets	-	-	-	-	-
Allocations	-	-	87	-	-
<b>Subtotal Graffiti (4147)</b>	<b>\$ -</b>	<b>\$ 103,848</b>	<b>\$ 138,096</b>	<b>\$ 133,639</b>	<b>\$ 152,434</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Traffic Signal Maintenance (4150)</b>	<b>\$ -</b>				

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	299,208	-	-	-
<b>Subtotal Street Maintenance (4151)</b>	<b>\$ -</b>	<b>\$ 299,208</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	482,641	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Street Sweeping (4153)</b>	<b>\$ 482,641</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Integrated Waste Management (4180)</b>	<b>\$ -</b>				
Personnel Services	\$ 14,351	\$ 27,405	\$ 29,538	\$ -	\$ -
Materials & Services	3,013	1,098	3,740	-	-
Capital Assets	-	-	-	-	-
Allocations	1,397	839	997	-	-
<b>Subtotal Franchise Waste Collection (4187)</b>	<b>\$ 18,761</b>	<b>\$ 29,342</b>	<b>\$ 34,275</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	247,727	242,928	315,000	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal National Pollutant Discharge Elimination System (4189)</b>	<b>\$ 247,727</b>	<b>\$ 242,928</b>	<b>\$ 315,000</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ 3,386	\$ 4,304	\$ 4,615	\$ 3,085	\$ 4,256
Materials & Services	417	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Community Services Commission (5101)</b>	<b>\$ 3,803</b>	<b>\$ 4,304</b>	<b>\$ 4,615</b>	<b>\$ 3,085</b>	<b>\$ 4,256</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	1,333	1,189	1,500	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Youth Council (5103)</b>	<b>\$ 1,333</b>	<b>\$ 1,189</b>	<b>\$ 1,500</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ 448,317	\$ 425,420	\$ 422,620	\$ 261,226	\$ 220,287
Materials & Services	38,562	76,599	37,280	53,260	59,460
Capital Assets	-	-	-	-	-
Allocations	50,989	23,892	25,983	40,860	40,860
<b>Subtotal Community Services Administration (5110)</b>	<b>\$ 537,868</b>	<b>\$ 525,911</b>	<b>\$ 485,883</b>	<b>\$ 355,346</b>	<b>\$ 320,607</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal California Afterschool Program (5131)</b>	<b>\$ -</b>				
Personnel Services	\$ 80,303	\$ 60,934	\$ 98,664	\$ 120,884	\$ 115,531
Materials & Services	15,478	9,850	20,398	36,806	34,766
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Wescove Afterschool Program (5132)</b>	<b>\$ 95,781</b>	<b>\$ 70,784</b>	<b>\$ 119,062</b>	<b>\$ 157,690</b>	<b>\$ 150,297</b>
Personnel Services	\$ 109,675	\$ 110,686	\$ 120,582	\$ 118,901	\$ 116,207
Materials & Services	15,049	19,557	27,368	22,488	23,618
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Vine Afterschool Program (5133)</b>	<b>\$ 124,724</b>	<b>\$ 130,243</b>	<b>\$ 147,950</b>	<b>\$ 141,389</b>	<b>\$ 139,825</b>
Personnel Services	\$ 113,663	\$ 104,467	\$ 132,540	\$ -	\$ -
Materials & Services	10,739	12,676	17,378	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Orangewood Afterschool Program (5134)</b>	<b>\$ 124,402</b>	<b>\$ 117,143</b>	<b>\$ 149,918</b>	<b>\$ -</b>	<b>\$ -</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ 108,578	\$ 102,376	\$ 133,260	\$ 121,583	\$ 117,155
Materials & Services	9,456	10,670	13,355	13,215	12,535
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Palmview Preschool Program (5135)</b>	<b>\$ 118,034</b>	<b>\$ 113,046</b>	<b>\$ 146,615</b>	<b>\$ 134,798</b>	<b>\$ 129,690</b>
Personnel Services	\$ 69,835	\$ 68,743	\$ 71,755	\$ -	\$ -
Materials & Services	17,753	82,531	-	-	83,241
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Special Events (5150)</b>	<b>\$ 87,588</b>	<b>\$ 151,274</b>	<b>\$ 71,755</b>	<b>\$ -</b>	<b>\$ 83,241</b>
Personnel Services	\$ 177,455	\$ 182,157	\$ 236,231	\$ 250,321	\$ 225,170
Materials & Services	176,759	212,743	226,990	243,950	243,420
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Cameron Community Center (5161)</b>	<b>\$ 354,214</b>	<b>\$ 394,900</b>	<b>\$ 463,221</b>	<b>\$ 494,271</b>	<b>\$ 468,590</b>
Personnel Services	\$ 51,460	\$ 58,657	\$ 44,134	\$ 56,608	\$ 51,804
Materials & Services	154	9,354	2,500	2,500	2,500
Capital Assets	-	-	-	-	-
Allocations	1,941	134	834	858	858
<b>Subtotal Facility Rentals (5162)</b>	<b>\$ 53,555</b>	<b>\$ 68,145</b>	<b>\$ 47,468</b>	<b>\$ 59,966</b>	<b>\$ 55,162</b>
Personnel Services	\$ 95,774	\$ 101,303	\$ 129,755	\$ 126,362	\$ 122,174
Materials & Services	103,588	104,299	111,600	111,950	110,560
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Recreation Classes (Shadow Oak) (5165)</b>	<b>\$ 199,362</b>	<b>\$ 205,602</b>	<b>\$ 241,355</b>	<b>\$ 238,312</b>	<b>\$ 232,734</b>
Personnel Services	\$ 4,797	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Park Reservation (5168)</b>	<b>\$ 4,797</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ 52,411	\$ 706	\$ -	\$ -	\$ -
Materials & Services	3,944	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Aquatics (5169)</b>	<b>\$ 56,355</b>	<b>\$ 706</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ 14,048	\$ 18,343	\$ 27,761	\$ -	\$ -
Materials & Services	45,590	28,308	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Pool Maintenance (5171)</b>	<b>\$ 59,638</b>	<b>\$ 46,651</b>	<b>\$ 27,761</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ 202,087	\$ 215,419	\$ 227,730	\$ 262,234	\$ 268,294
Materials & Services	74,587	68,906	72,330	68,470	68,180
Capital Assets	-	11,780	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Senior Citizen Center (5180)</b>	<b>\$ 276,674</b>	<b>\$ 296,105</b>	<b>\$ 300,060</b>	<b>\$ 330,704</b>	<b>\$ 336,474</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	456,347	522,555	447,800	690,000	690,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Animal Control (5190)</b>	<b>\$ 456,347</b>	<b>\$ 522,555</b>	<b>\$ 447,800</b>	<b>\$ 690,000</b>	<b>\$ 690,000</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	9,129	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Buildings (7001)</b>	<b>\$ 9,129</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	33,276	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Utilities (7007)</b>	<b>\$ 33,276</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	111,371	532	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Vehicles (7008)</b>	<b>\$ 111,371</b>	<b>\$ 532</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfer Out	\$ 2,609,588	\$ 3,677,624	\$ 2,595,370	\$ 1,997,968	\$ 578,918
<b>Subtotal Transfer Out (9500)</b>	<b>\$ 2,609,588</b>	<b>\$ 3,677,624</b>	<b>\$ 2,595,370</b>	<b>\$ 1,997,968</b>	<b>\$ 578,918</b>
<b>Fund 110 Subtotal*</b>	<b>\$ 66,629,726</b>	<b>\$ 66,562,828</b>	<b>\$ 62,910,584</b>	<b>\$ 65,426,668</b>	<b>\$ 65,358,773</b>

### 117 - Drug Enforcement Rebate

Personnel Services	\$ -	\$ 52,051	\$ -	\$ -	\$ -
Materials & Services	149,925	214,043	-	-	-
Capital Assets	712,882	391,053	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Police Administration (3110)</b>	<b>\$ 862,807</b>	<b>\$ 657,147</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	413	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Dispatch (3116)</b>	<b>\$ 413</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	302,111	419,902	-	-	-
Capital Assets	43,268	48,666	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal West Covina Service Group (3119)</b>	<b>\$ 345,379</b>	<b>\$ 468,568</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ 50,133	\$ -	\$ -	\$ -
Materials & Services	19,565	52,945	-	-	-
Capital Assets	316,567	113,584	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Patrol (3120)</b>	<b>\$ 336,132</b>	<b>\$ 216,662</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Traffic (3121)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	189,246	576	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Investigations (3130)</b>	<b>\$ 189,246</b>	<b>\$ 576</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ 2,771	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	126,415	-	-	-
Capital Assets	34,005	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Special Enforcement Team (3131)</b>	<b>\$ 36,776</b>	<b>\$ 126,415</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	8,327	56,139	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Buildings (7001)</b>	<b>\$ 8,327</b>	<b>\$ 56,139</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 117 Subtotal</b>	<b>\$ 1,779,080</b>	<b>\$ 1,525,507</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
<b>118 - Business Improvement Tax</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal City Manager (1120)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Fund 118 Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>119 - Air Quality Improvement Trust</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	10,440	10,315	22,320	22,320	11,620
Capital Assets	-	-	-	-	-
Allocations	5,301	5,301	6,333	6,333	5,644
<b>Subtotal Air Quality (AB2766) (4183)</b>	<b>\$ 15,741</b>	<b>\$ 15,616</b>	<b>\$ 28,653</b>	<b>\$ 28,653</b>	<b>\$ 17,264</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Transportation Demand Management (4185)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Alternative Fuel (4186)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Personnel Services	\$ 187	\$ 6,196	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	32,553	805,595	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Buildings (7001)</b>	<b>\$ 32,740</b>	<b>\$ 811,791</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	-	109,339	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ -</b>	<b>\$ 109,339</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	37,249	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Vehicles (7008)</b>	<b>\$ 37,249</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Fund 119 Subtotal</b>	<b>\$ 85,730</b>	<b>\$ 936,746</b>	<b>\$ 28,653</b>	<b>\$ 28,653</b>	<b>\$ 17,264</b>
<b>121 - Proposition "A"</b>					
Personnel Services	\$ -	\$ -	\$ -	-	-
Materials & Services	2,313,322	2,132,843	2,132,811	2,234,000	2,236,500
Capital Assets	-	-	-	-	-
Allocations	7,026	7,025	723	723	1,183
<b>Subtotal Regional Transportation (5140)</b>	<b>\$ 2,320,348</b>	<b>\$ 2,139,868</b>	<b>\$ 2,133,534</b>	<b>\$ 2,234,723</b>	<b>\$ 2,237,683</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	81,758	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Dial-A-Ride (5143)</b>	<b>\$ 81,758</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	47,515	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Bus Fleet Expansion (5147)</b>	<b>\$ 47,515</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ -</b>				
<b>Fund 121 Subtotal</b>	<b>\$ 2,449,621</b>	<b>\$ 2,139,868</b>	<b>\$ 2,133,534</b>	<b>\$ 2,234,723</b>	<b>\$ 2,237,683</b>
<b>122 - Proposition "C"</b>					
Personnel Services	\$ 8,730	\$ 18,142	\$ 28,528	\$ 13,528	\$ 47,773
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Transportation Planning (2120)</b>	<b>\$ 8,730</b>	<b>\$ 18,142</b>	<b>\$ 28,528</b>	<b>\$ 13,528</b>	<b>\$ 47,773</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Program Administration (2130)</b>	<b>\$ -</b>				
Personnel Services	\$ 161,519	\$ 217,688	\$ 225,722	\$ 234,443	\$ 115,162
Materials & Services	35,655	40,297	40,110	29,850	334,850
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Pavement Management (4132)</b>	<b>\$ 197,174</b>	<b>\$ 257,985</b>	<b>\$ 265,832</b>	<b>\$ 264,293</b>	<b>\$ 450,012</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Program Administration (4190)</b>	<b>\$ -</b>				
Personnel Services	\$ 57,430	\$ 70,043	\$ 81,806	\$ 87,532	\$ 95,607
Materials & Services	3,114	3,298	4,900	4,900	4,900
Capital Assets	-	-	-	-	-
Allocations	76,904	76,904	80,648	103,604	40,652
<b>Subtotal Program Administration (5120)</b>	<b>\$ 137,448</b>	<b>\$ 150,245</b>	<b>\$ 167,354</b>	<b>\$ 196,036</b>	<b>\$ 141,159</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	91,912	216,990	220,000	240,586	248,700
Capital Assets	-	-	-	-	-
Allocations	55,914	35,142	54,224	68,065	68,065
<b>Subtotal Corridor Shuttle (Fixed route) (5142)</b>	<b>\$ 147,826</b>	<b>\$ 252,132</b>	<b>\$ 274,224</b>	<b>\$ 308,651</b>	<b>\$ 316,765</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	105,000	349,384	370,000	404,605	404,400
Capital Assets	-	-	-	-	-
Allocations	50,359	45,200	48,268	61,303	61,303
<b>Subtotal Dial-A-Ride (5143)</b>	<b>\$ 155,359</b>	<b>\$ 394,584</b>	<b>\$ 418,268</b>	<b>\$ 465,908</b>	<b>\$ 465,703</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	61,396	61,396	74,500	75,000	75,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Bus Shelter Maintenance (5144)</b>	<b>\$ 61,396</b>	<b>\$ 61,396</b>	<b>\$ 74,500</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	58,574	53,016	80,000	80,000	80,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Recreation/Education Transit (5145)</b>	<b>\$ 58,574</b>	<b>\$ 53,016</b>	<b>\$ 80,000</b>	<b>\$ 80,000</b>	<b>\$ 80,000</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	285,325	275,861	295,000	322,590	333,500
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Fixed Route - Green Line Corridor Shuttle (5148)</b>	<b>\$ 285,325</b>	<b>\$ 275,861</b>	<b>\$ 295,000</b>	<b>\$ 322,590</b>	<b>\$ 333,500</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	56,322	-	25,000	25,000	25,000
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ 56,322</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	29,000	75,000	75,000
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 29,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	295,169	137,710	-	700,000	725,000
Allocations	-	-	-	-	-
<b>Subtotal Streets (7005)</b>	<b>\$ 295,169</b>	<b>\$ 137,710</b>	<b>\$ -</b>	<b>\$ 700,000</b>	<b>\$ 725,000</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	34,593	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Traffic (7006)</b>	<b>\$ -</b>	<b>\$ 34,593</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 122 Subtotal</b>	<b>\$ 1,403,323</b>	<b>\$ 1,635,664</b>	<b>\$ 1,657,706</b>	<b>\$ 2,526,006</b>	<b>\$ 2,734,912</b>
<b>124 - State Gas Tax</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	2,125	2,036	-	2,500	2,500
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Finance Administration (1310)</b>	<b>\$ 2,125</b>	<b>\$ 2,036</b>	<b>\$ -</b>	<b>\$ 2,500</b>	<b>\$ 2,500</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	1,297	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Information Technology (1340)</b>	<b>\$ -</b>	<b>\$ 1,297</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ 105,382	\$ 68,433	\$ 68,729	\$ 75,687	\$ 34,104
Materials & Services	30,536	34,196	29,675	29,750	29,700
Capital Assets	-	-	-	-	-
Allocations	574	3,933	606	283	283
<b>Subtotal Traffic Engineering (4131)</b>	<b>\$ 136,492</b>	<b>\$ 106,562</b>	<b>\$ 99,010</b>	<b>\$ 105,720</b>	<b>\$ 64,087</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	329,721	382,181	392,800	397,637	397,637
Capital Assets	-	-	-	-	-
Allocations	27,333	12,182	14,470	8,442	8,442
<b>Subtotal Landscape Maintenance (4141)</b>	<b>\$ 357,054</b>	<b>\$ 394,363</b>	<b>\$ 407,270</b>	<b>\$ 406,079</b>	<b>\$ 406,079</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	154,441	296,250	164,000	175,000	175,000
Capital Assets	-	-	-	-	-
Allocations	2,228	6,097	10,947	-	-
<b>Subtotal Traffic Signal Maintenance (4150)</b>	<b>\$ 156,669</b>	<b>\$ 302,347</b>	<b>\$ 174,947</b>	<b>\$ 175,000</b>	<b>\$ 175,000</b>
Personnel Services	\$ 887,608	\$ 859,225	\$ 839,723	\$ 621,075	\$ 426,511
Materials & Services	151,691	185,150	202,450	257,363	260,613
Capital Assets	-	-	-	-	-
Allocations	517,396	167,696	394,214	360,594	377,258
<b>Subtotal Street Maintenance (4151)</b>	<b>\$ 1,556,695</b>	<b>\$ 1,212,071</b>	<b>\$ 1,436,387</b>	<b>\$ 1,239,032</b>	<b>\$ 1,064,382</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	229,939	233,615	245,000	240,000	240,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Street Lighting (4152)</b>	<b>\$ 229,939</b>	<b>\$ 233,615</b>	<b>\$ 245,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	490,644	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Street Sweeping (4153)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 490,644</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	2,614	-	-	1,575,000
Allocations	-	-	-	-	-
<b>Subtotal Streets (7005)</b>	<b>\$ -</b>	<b>\$ 2,614</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,575,000</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	38,357	12,704	-	-	120,000
Allocations	-	-	-	-	-
<b>Subtotal Traffic (7006)</b>	<b>\$ 38,357</b>	<b>\$ 12,704</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 120,000</b>
Transfer out	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal Transfer Out (9500)</b>	<b>\$ -</b>				
<b>Fund 124 Subtotal</b>	<b>\$ 2,477,331</b>	<b>\$ 2,267,609</b>	<b>\$ 2,853,258</b>	<b>\$ 2,168,331</b>	<b>\$ 3,647,048</b>
<b>127 - Police Donations</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	5,531	1,702	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Police Administration (3110)</b>	<b>\$ 5,531</b>	<b>\$ 1,702</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 127 Subtotal</b>	<b>\$ 5,531</b>	<b>\$ 1,702</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>128 - Transportation Development Act</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	39,624	44,738	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ 39,624</b>	<b>\$ 44,738</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ 194	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	71,398	70,000	70,000	70,000
Allocations	-	-	-	-	-
<b>Subtotal Streets (7005)</b>	<b>\$ -</b>	<b>\$ 71,592</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>
<b>Fund 128 Subtotal</b>	<b>\$ 39,624</b>	<b>\$ 116,330</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>	<b>\$ 70,000</b>
<b>129 - Assembly Bill 939</b>					
Personnel Services	\$ 105,041	\$ 122,630	\$ 117,016	\$ 160,147	\$ 88,624
Materials & Services	21,600	19,276	37,171	35,452	36,952
Capital Assets	-	-	-	-	-
Allocations	21,349	17,196	21,139	18,269	25,971
<b>Subtotal Waste Reduction (AB 939) (4188)</b>	<b>\$ 147,990</b>	<b>\$ 159,102</b>	<b>\$ 175,326</b>	<b>\$ 213,868</b>	<b>\$ 151,547</b>
<b>Fund 129 Subtotal</b>	<b>\$ 147,990</b>	<b>\$ 159,102</b>	<b>\$ 175,326</b>	<b>\$ 213,868</b>	<b>\$ 151,547</b>
<b>130 Bureau of Justice Assistance Grant</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	46	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Police (3114)</b>	<b>\$ 46</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	19,037	625	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Police (3117)</b>	<b>\$ 19,037</b>	<b>\$ 625</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	11,647	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Police (3118)</b>	<b>\$ -</b>	<b>\$ 11,647</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 130 Subtotal</b>	<b>\$ 19,083</b>	<b>\$ 12,272</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>131 - Community Development Block Grant</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	239,999	10	200,000	-	325,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Business Assistance Program (2232)</b>	<b>\$ 239,999</b>	<b>\$ 10</b>	<b>\$ 200,000</b>	<b>\$ -</b>	<b>\$ 325,000</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	155,361	41,288	-	-	145,935
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Home Improvement Program (2242)</b>	<b>\$ 155,361</b>	<b>\$ 41,288</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 145,935</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	10,000	10,000	10,000	10,000	10,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Fair Housing (2244)</b>	<b>\$ 10,000</b>				
Personnel Services	\$ 39,212	\$ -	\$ 50,000	\$ -	\$ -
Materials & Services	1,120	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Community Enhancement (3125)</b>	<b>\$ 40,332</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ 20,439	\$ 20,827	\$ 20,000	\$ 20,000	\$ 20,118
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Investigations (3130)</b>	<b>\$ 20,439</b>	<b>\$ 20,827</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,118</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Community Enhancement (4121)</b>	<b>\$ -</b>				
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal General Engineering (4130)</b>	<b>\$ -</b>				
Personnel Services	\$ 68,325	\$ 70,432	\$ 111,175	\$ 114,641	\$ 117,792
Materials & Services	5,314	9,089	12,600	12,600	26,822
Capital Assets	-	-	-	-	-
Allocations	57,466	57,466	42,029	42,029	26,386
<b>Subtotal Program Administration (5120)</b>	<b>\$ 131,105</b>	<b>\$ 136,987</b>	<b>\$ 165,804</b>	<b>\$ 169,270</b>	<b>\$ 171,000</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	82,211	90,539	80,000	99,189	92,260
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Community Subrecipients (5121)</b>	<b>\$ 82,211</b>	<b>\$ 90,539</b>	<b>\$ 80,000</b>	<b>\$ 99,189</b>	<b>\$ 92,260</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	9,179	7,620	10,000	6,000	6,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Careship (5136)</b>	<b>\$ 9,179</b>	<b>\$ 7,620</b>	<b>\$ 10,000</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ 843	\$ 487	\$ -	\$ -	\$ -
Materials & Services	65,226	76,340	-	-	-
Capital Assets	-	-	30,000	541,902	455,805
Allocations	-	-	-	-	-
<b>Subtotal Buildings (7001)</b>	<b>\$ 66,069</b>	<b>\$ 76,827</b>	<b>\$ 30,000</b>	<b>\$ 541,902</b>	<b>\$ 455,805</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ -</b>				
Personnel Services	\$ 6,007	\$ 104	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	193,168	4,466	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ 199,175</b>	<b>\$ 4,570</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ 6,416	\$ 138	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	576,615	21,509	-	-	100,000
Allocations	-	-	-	-	-
<b>Subtotal Streets (7005)</b>	<b>\$ 583,031</b>	<b>\$ 21,647</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>
<b>Fund 131 Subtotal</b>	<b>\$ 1,536,901</b>	<b>\$ 410,315</b>	<b>\$ 565,804</b>	<b>\$ 846,361</b>	<b>\$ 1,326,118</b>
<b>133 - Staffing for Adequate Fire &amp; Emergency Response Grant</b>					
Personnel Services	\$ 1,471,547	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Fire Grant (3213)</b>	<b>\$ 1,471,547</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 133 Subtotal</b>	<b>\$ 1,471,547</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>138 - Alcoholic Beverage Control Grant</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Police Administration (3110)</b>	<b>\$ -</b>				
<b>Fund 138 Subtotal</b>	<b>\$ -</b>				
<b>140 Surface Transportation Program Local</b>					
Personnel Services	\$ 1,465	\$ 3,321	\$ -	\$ -	\$ -
Materials & Services	-	151,145	-	-	-
Capital Assets	50,596	687,782	500,000	500,000	-
Allocations	-	-	-	-	-
<b>Subtotal Streets (7005)</b>	<b>\$ 52,061</b>	<b>\$ 842,248</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>
Transfer out	\$ -	\$ 27,121	\$ -	\$ -	\$ -
<b>Subtotal Transfer Out (9500)</b>	<b>\$ -</b>	<b>\$ 27,121</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 140 Subtotal</b>	<b>\$ 52,061</b>	<b>\$ 869,369</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>
<b>143 - LA County Park Bond</b>					
Personnel Services	\$ 10,765	\$ 11,550	\$ 19,862	\$ 22,090	\$ 18,777
Materials & Services	9,728	2,823	19,000	19,000	19,000
Capital Assets	-	-	-	-	-
Allocations	11,522	9,606	10,243	11,979	7,297
<b>Subtotal Del Norte Splash Pad (5172)</b>	<b>\$ 32,015</b>	<b>\$ 23,979</b>	<b>\$ 49,105</b>	<b>\$ 53,069</b>	<b>\$ 45,074</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	19,409	-	-	250,000	-
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ 19,409</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250,000</b>	<b>\$ -</b>
<b>Fund 143 Subtotal</b>	<b>\$ 51,424</b>	<b>\$ 23,979</b>	<b>\$ 49,105</b>	<b>\$ 303,069</b>	<b>\$ 45,074</b>
<b>145 - Waste Mgt Enforcement - Grant</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	16,070	15,739	15,739	15,800	15,800
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Landfill Enforcement (4182)</b>	<b>\$ 16,070</b>	<b>\$ 15,739</b>	<b>\$ 15,739</b>	<b>\$ 15,800</b>	<b>\$ 15,800</b>
<b>Fund 145 Subtotal</b>	<b>\$ 16,070</b>	<b>\$ 15,739</b>	<b>\$ 15,739</b>	<b>\$ 15,800</b>	<b>\$ 15,800</b>
<b>146 - Senior Meals Program</b>					
Personnel Services	\$ 110,884	\$ 121,947	\$ 127,206	\$ 151,176	\$ 153,617
Materials & Services	70,638	81,490	82,360	82,360	82,360
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Meal Grant (5186)</b>	<b>\$ 181,522</b>	<b>\$ 203,437</b>	<b>\$ 209,566</b>	<b>\$ 233,536</b>	<b>\$ 235,977</b>
<b>Fund 146 Subtotal</b>	<b>\$ 181,522</b>	<b>\$ 203,437</b>	<b>\$ 209,566</b>	<b>\$ 233,536</b>	<b>\$ 235,977</b>
<b>149 - Used Oil Block Grant</b>					
Personnel Services	\$ 523	\$ 712	\$ -	\$ -	\$ -
Materials & Services	20,345	18,743	-	-	29,118
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	1,466
<b>Subtotal Integrated Waste Management (4180)</b>	<b>\$ 20,868</b>	<b>\$ 19,455</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,584</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	16,273	8,894	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Utilities (7007)</b>	<b>\$ 16,273</b>	<b>\$ 8,894</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 149 Subtotal</b>	<b>\$ 37,141</b>	<b>\$ 28,349</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,584</b>
<b>150 - Inmate Welfare</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	6,750	6,750	6,750	3,000	3,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Jail (3115)</b>	<b>\$ 6,750</b>	<b>\$ 6,750</b>	<b>\$ 6,750</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	10,500	-
Allocations	-	-	-	-	-
<b>Subtotal Buildings (7001)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,500</b>	<b>\$ -</b>
<b>Fund 150 Subtotal</b>	<b>\$ 6,750</b>	<b>\$ 6,750</b>	<b>\$ 6,750</b>	<b>\$ 13,500</b>	<b>\$ 3,000</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
<b>153 - Public Safety Augmentation</b>					
Personnel Services	\$ -	\$ 701,884	\$ 700,000	\$ 881,000	\$ 786,000
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Patrol (3120)</b>	<b>\$ -</b>	<b>\$ 701,884</b>	<b>\$ 700,000</b>	<b>\$ 881,000</b>	<b>\$ 786,000</b>
Transfer out	\$ 878,391	\$ -	\$ -	\$ -	\$ -
<b>Subtotal Transfer Out (9500)</b>	<b>\$ 878,391</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 153 Subtotal</b>	<b>\$ 878,391</b>	<b>\$ 701,884</b>	<b>\$ 700,000</b>	<b>\$ 881,000</b>	<b>\$ 786,000</b>
<b>155 - Community Oriented Policing Services</b>					
Personnel Services	\$ 48,621	\$ 53,762	\$ -	\$ -	-
Materials & Services	87,598	182,091	-	-	-
Capital Assets	28,457	15,423	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Police Administration (3110)</b>	<b>\$ 164,676</b>	<b>\$ 251,276</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Fund 155 Subtotal</b>	<b>\$ 164,676</b>	<b>\$ 251,276</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>158 - Beverage Container Recycling Grant</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	26,119	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Public Works (4100)</b>	<b>\$ -</b>	<b>\$ 26,119</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	583	-	-	-	26,983
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	1,168
<b>Subtotal Integrated Waste Management (4180)</b>	<b>\$ 583</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>28,151</b>
<b>Fund 158 Subtotal</b>	<b>\$ 583</b>	<b>\$ 26,119</b>	<b>\$ -</b>	<b>\$ -</b>	<b>28,151</b>
<b>159 - Summer Meals Program</b>					
Personnel Services	\$ 2,044	\$ 1,217	\$ 3,716	\$ 1,600	-
Materials & Services	6,114	8,302	20,000	15,400	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Summer Lunch (5166)</b>	<b>\$ 8,158</b>	<b>\$ 9,519</b>	<b>\$ 23,716</b>	<b>\$ 17,000</b>	<b>-</b>
<b>Fund 159 Subtotal</b>	<b>\$ 8,158</b>	<b>\$ 9,519</b>	<b>\$ 23,716</b>	<b>\$ 17,000</b>	<b>-</b>
<b>160 - Capital Projects</b>					
Personnel Services	\$ 2,882	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	-	85,017	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Buildings (7001)</b>	<b>\$ 2,882</b>	<b>\$ 85,017</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	253,269	74,460	80,000	75,000	65,000
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ 253,269</b>	<b>\$ 74,460</b>	<b>\$ 80,000</b>	<b>\$ 75,000</b>	<b>\$ 65,000</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	3,210	66,790	-	-	567,148
Allocations	-	-	-	-	-
<b>Subtotal Streets (7005)</b>	<b>\$ 3,210</b>	<b>\$ 66,790</b>	<b>\$ -</b>	<b>\$ -</b>	<b>567,148</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	26,179	44,473	50,000	-	-
Allocations	-	-	-	-	-
<b>Subtotal Utilities (7007)</b>	<b>\$ 26,179</b>	<b>\$ 44,473</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	301,949	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Vehicles (7008)</b>	<b>\$ 301,949</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfer out	\$ -	\$ 518,821	\$ 518,821	\$ -	\$ -
<b>Subtotal Transfer Out (9500)</b>	<b>\$ -</b>	<b>\$ 518,821</b>	<b>\$ 518,821</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 160 Subtotal</b>	<b>\$ 587,489</b>	<b>\$ 789,561</b>	<b>\$ 648,821</b>	<b>\$ 75,000</b>	<b>\$ 632,148</b>
<b>161 - Construction Tax</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	20,201	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Maintenance Service (4140)</b>	<b>\$ -</b>	<b>\$ 20,201</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	20,000	20,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal City Buildings (4144)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>
Personnel Services	\$ 2,143	\$ 474	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	42,870	374,815	48,000	21,370	-
Allocations	-	-	-	-	-
<b>Subtotal Buildings (7001)</b>	<b>\$ 45,013</b>	<b>\$ 375,289</b>	<b>\$ 48,000</b>	<b>\$ 21,370</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	15,000	-	-	-	150,000
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 150,000</b>
<b>Fund 161 Subtotal</b>	<b>\$ 60,013</b>	<b>\$ 395,490</b>	<b>\$ 48,000</b>	<b>\$ 41,370</b>	<b>\$ 170,000</b>
<b>162 - Information Technology</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	1,387	6,182	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Buildings (7001)</b>	<b>\$ 1,387</b>	<b>\$ 6,182</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ 3,075	\$ 7,414	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	613,256	788,291	706,972	-	-
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ 616,331</b>	<b>\$ 795,705</b>	<b>\$ 706,972</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 162 Subtotal</b>	<b>\$ 617,718</b>	<b>\$ 801,887</b>	<b>\$ 706,972</b>	<b>\$ -</b>	<b>\$ -</b>
<b>164 - Police Impact Fees</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	32,340	-	-
Allocations	-	-	-	-	-
<b>Subtotal Vehicles (7008)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 32,340</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 164 Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 32,340</b>	<b>\$ -</b>	<b>\$ -</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
<b>165 - Fire Facilities Development Impact Fees</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Vehicles (7008)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Fund 165 Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>169 - Park Acquisition</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	921,680	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ 921,680</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Transfer out	\$ -	\$ -	921,680	921,680	921,680
<b>Subtotal Transfer Out (9500)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>921,680</b>	<b>921,680</b>	<b>921,680</b>
<b>Fund 169 Subtotal</b>	<b>\$ 921,680</b>	<b>\$ -</b>	<b>921,680</b>	<b>921,680</b>	<b>921,680</b>
<b>170 - Park Dedication Fees "A"</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	60,000
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>60,000</b>
<b>Fund 170 Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>60,000</b>
<b>171 - PDF B Palm View</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	30,000
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>30,000</b>
<b>Fund 171 Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>30,000</b>
<b>172 - Park Dedication Fees "C"</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	110,148	12,079	-	75,000	180,000
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ 110,148</b>	<b>\$ 12,079</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ 180,000</b>
<b>Fund 172 Subtotal</b>	<b>\$ 110,148</b>	<b>\$ 12,079</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ 180,000</b>
<b>173 - Park Dedication Fees "D"</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	2,376,581	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ 2,376,581</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Fund 173 Subtotal</b>	<b>\$ 2,376,581</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>174 - Park Dedication Fees "E"</b>					
Personnel Services	\$ 3,956	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	774,643	62,720	-	30,000	50,000
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ 778,599</b>	<b>\$ 62,720</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 50,000</b>
<b>Fund 174 Subtotal</b>	<b>\$ 778,599</b>	<b>\$ 62,720</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 50,000</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
<b>175 - Park Dedication Fees "F"</b>					
Personnel Services	\$ 1,699	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	88,300	12,800	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Buildings (7001)</b>	<b>\$ 89,999</b>	<b>\$ 12,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Personnel Services	\$ 6,186	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	148,040	148,272	-	92,000	60,000
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ 154,226</b>	<b>\$ 148,272</b>	<b>\$ -</b>	<b>\$ 92,000</b>	<b>\$ 60,000</b>
<b>Fund 175 Subtotal</b>	<b>\$ 244,225</b>	<b>\$ 161,072</b>	<b>\$ -</b>	<b>\$ 92,000</b>	<b>\$ 60,000</b>
<b>176 - Park Dedication Fees "G"</b>					
Transfer out	\$ -	\$ -	\$ -	\$ -	-
<b>Subtotal Transfer Out (9500)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Fund 176 Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>177 - Park Dedication Fees "H"</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	50,000
Allocations	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	50,000
<b>Fund 177 Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>50,000</b>
<b>181 - Maintenance District #1</b>					
Personnel Services	\$ -	\$ 275	\$ -	\$ -	-
Materials & Services	286	1,194	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Information Technology (1340)</b>	<b>\$ 286</b>	<b>\$ 1,469</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Personnel Services	\$ 61,697	\$ 130,863	\$ 109,305	\$ 122,062	\$ 79,180
Materials & Services	136,101	131,667	178,160	155,777	215,377
Capital Assets	-	-	-	-	-
Allocations	55,964	44,996	56,121	49,414	41,969
<b>Subtotal District Maintenance (4145)</b>	<b>\$ 253,762</b>	<b>\$ 307,526</b>	<b>\$ 343,586</b>	<b>\$ 327,253</b>	<b>\$ 336,526</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	10,000	10,000	10,000	10,000	10,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal National Pollutant Discharge Elimination System (4189)</b>	<b>\$ 10,000</b>				
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	28,870	26,399	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ 28,870</b>	<b>\$ 26,399</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	27,347	55,671	230,000	140,000	-
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ 27,347</b>	<b>\$ 55,671</b>	<b>\$ 230,000</b>	<b>\$ 140,000</b>	<b>\$ -</b>
Transfer out	\$ -	\$ -	\$ -	\$ -	-
<b>Subtotal Transfer Out (9500)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Fund 181 Subtotal</b>	<b>\$ 320,265</b>	<b>\$ 401,065</b>	<b>\$ 583,586</b>	<b>\$ 477,253</b>	<b>\$ 346,526</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
<b>182 - Maintenance District #2</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	276	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Information Technology (1340)</b>	<b>\$ -</b>	<b>\$ 276</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Personnel Services	\$ 48,367	\$ 101,524	\$ 107,543	\$ 72,845	\$ 54,819
Materials & Services	19,014	18,247	39,770	33,171	71,931
Capital Assets	-	-	-	-	-
Allocations	17,949	14,967	20,501	24,743	16,651
<b>Subtotal District Maintenance (4145)</b>	<b>\$ 85,330</b>	<b>\$ 134,738</b>	<b>\$ 167,814</b>	<b>\$ 130,759</b>	<b>\$ 143,401</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	4,287	4,287	5,000	2,000	5,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal National Pollutant Discharge Elimination System (4189)</b>	<b>\$ 4,287</b>	<b>\$ 4,287</b>	<b>\$ 5,000</b>	<b>\$ 2,000</b>	<b>\$ 5,000</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	9,865	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ 9,865</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	605	9,900	210,000	140,000	-
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ 605</b>	<b>\$ 9,900</b>	<b>\$ 210,000</b>	<b>\$ 140,000</b>	<b>-</b>
Transfer out	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000
<b>Subtotal Transfer Out (9500)</b>	<b>\$ 9,000</b>				
<b>Fund 182 Subtotal</b>	<b>\$ 109,087</b>	<b>\$ 158,201</b>	<b>\$ 391,814</b>	<b>\$ 281,759</b>	<b>\$ 157,401</b>
<b>183 - Coastal Sage Scrub Community Facilities District</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	276	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Information Technology (1340)</b>	<b>\$ -</b>	<b>\$ 276</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Personnel Services	\$ 23,595	\$ 28,488	\$ 37,396	\$ 18,802	\$ 17,413
Materials & Services	38,826	40,992	73,000	102,150	49,950
Capital Assets	-	-	-	-	-
Allocations	12,418	9,980	12,438	11,161	8,855
<b>Subtotal District Maintenance (4145)</b>	<b>\$ 74,839</b>	<b>\$ 79,460</b>	<b>\$ 122,834</b>	<b>\$ 132,113</b>	<b>\$ 76,218</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	8,000	8,000	8,000	8,000	8,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal National Pollutant Discharge Elimination System (4189)</b>	<b>\$ 8,000</b>				
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	3,307	-	-	-
Capital Assets	-	-	-	-	100,000
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ -</b>	<b>\$ 3,307</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>
<b>Fund 183 Subtotal</b>	<b>\$ 82,839</b>	<b>\$ 91,043</b>	<b>\$ 130,834</b>	<b>\$ 140,113</b>	<b>\$ 184,218</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
<b>184 - Maintenance District #4</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	668	1,768	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Information Technology (1340)</b>	<b>\$ 668</b>	<b>\$ 1,768</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Personnel Services	\$ 106,565	\$ 193,749	\$ 200,941	\$ 183,063	\$ 118,071
Materials & Services	583,756	617,784	755,253	622,527	652,305
Capital Assets	-	-	-	-	-
Allocations	177,567	142,438	152,582	132,993	85,089
<b>Subtotal District Maintenance (4145)</b>	<b>\$ 867,888</b>	<b>\$ 953,971</b>	<b>\$ 1,108,776</b>	<b>\$ 938,583</b>	<b>\$ 855,465</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	75,000	75,000	75,000	75,000	75,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal National Pollutant Discharge Elimination System (4189)</b>	<b>\$ 75,000</b>				
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	49,885	3,307	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ 49,885</b>	<b>\$ 3,307</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	72,557	88,258	450,000	100,000	500,000
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ 72,557</b>	<b>\$ 88,258</b>	<b>\$ 450,000</b>	<b>\$ 100,000</b>	<b>\$ 500,000</b>
Transfer out	\$ -	\$ -	\$ -	\$ -	-
<b>Subtotal Transfer Out (9500)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Fund 184 Subtotal</b>	<b>\$ 1,065,998</b>	<b>\$ 1,122,304</b>	<b>\$ 1,633,776</b>	<b>\$ 1,113,583</b>	<b>\$ 1,430,465</b>
<b>186 - Maintenance District #6</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	276	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Information Technology (1340)</b>	<b>\$ -</b>	<b>\$ 276</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
Personnel Services	\$ 52,146	\$ 76,787	\$ 90,060	\$ 45,299	\$ 30,178
Materials & Services	75,177	97,250	105,420	90,721	88,401
Capital Assets	-	-	-	-	-
Allocations	21,960	17,510	19,592	19,767	19,090
<b>Subtotal District Maintenance (4145)</b>	<b>\$ 149,283</b>	<b>\$ 191,547</b>	<b>\$ 215,072</b>	<b>\$ 155,787</b>	<b>\$ 137,669</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	5,000	4,500	5,000	5,000	5,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal National Pollutant Discharge Elimination System (4189)</b>	<b>\$ 5,000</b>	<b>\$ 4,500</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	21,793	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ 21,793</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	41,900	36,064	50,000	50,000	-
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ 41,900</b>	<b>\$ 36,064</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>
Transfer out	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal Transfer Out (9500)</b>	<b>\$ -</b>				
<b>Fund 186 Subtotal</b>	<b>\$ 217,976</b>	<b>\$ 232,387</b>	<b>\$ 270,072</b>	<b>\$ 210,787</b>	<b>\$ 142,669</b>
<b>187 - Maintenance District #7</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	276	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Information Technology (1340)</b>	<b>\$ -</b>	<b>\$ 276</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ 55,886	\$ 77,154	\$ 90,868	\$ 45,319	\$ 30,138
Materials & Services	73,848	88,103	98,950	92,511	90,166
Capital Assets	-	-	-	-	-
Allocations	28,953	25,086	28,802	27,282	17,275
<b>Subtotal District Maintenance (4145)</b>	<b>\$ 158,687</b>	<b>\$ 190,343</b>	<b>\$ 218,620</b>	<b>\$ 165,112</b>	<b>\$ 137,579</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	5,000	5,000	5,000	5,000	5,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal National Pollutant Discharge Elimination System (4189)</b>	<b>\$ 5,000</b>				
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	11,700	3,507	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ 11,700</b>	<b>\$ 3,507</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	79,429	135,000	40,000	-
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ -</b>	<b>\$ 79,429</b>	<b>\$ 135,000</b>	<b>\$ 40,000</b>	<b>\$ -</b>
Transfer out	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal Transfer Out (9500)</b>	<b>\$ -</b>				
<b>Fund 187 Subtotal</b>	<b>\$ 175,387</b>	<b>\$ 278,555</b>	<b>\$ 358,620</b>	<b>\$ 210,112</b>	<b>\$ 142,579</b>
<b>188 - Citywide Maintenance District</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	18,683	18,885	17,560	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Information Technology (1340)</b>	<b>\$ 18,683</b>	<b>\$ 18,885</b>	<b>\$ 17,560</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ 21,426	\$ 33,607	\$ 30,955	\$ 33,826	\$ 27,386
Materials & Services	4,768	10,720	7,933	8,533	9,355
Capital Assets	-	-	-	-	-
Allocations	94,963	94,963	78,111	78,111	1,765
<b>Subtotal District Engineering (4133)</b>	<b>\$ 121,157</b>	<b>\$ 139,290</b>	<b>\$ 116,999</b>	<b>\$ 120,470</b>	<b>\$ 38,506</b>
Personnel Services	\$ 34,621	\$ 33,788	\$ 44,340	\$ 75,185	\$ 56,919
Materials & Services	180,745	377,296	350,670	309,610	382,110
Capital Assets	-	-	-	-	-
Allocations	17,435	12,578	14,940	5,879	5,879
<b>Subtotal Landscape Maintenance (4141)</b>	<b>\$ 232,801</b>	<b>\$ 423,662</b>	<b>\$ 409,950</b>	<b>\$ 390,674</b>	<b>\$ 444,908</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ 13,741	\$ 11,272	\$ 31,258	\$ 33,440	\$ 32,258
Materials & Services	935,479	949,863	1,092,910	1,023,564	1,003,564
Capital Assets	-	-	-	-	-
Allocations	90,901	54,058	52,550	24,970	24,970
<b>Subtotal Street Lighting (4152)</b>	<b>\$ 1,040,121</b>	<b>\$ 1,015,193</b>	<b>\$ 1,176,718</b>	<b>\$ 1,081,974</b>	<b>\$ 1,060,792</b>
Personnel Services	-	-	-	-	-
Materials & Services	-	-	-	-	-
Capital Assets	-	9,922	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ -</b>	<b>\$ 9,922</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	-	-	-	-	-
Materials & Services	-	-	-	-	-
Capital Assets	-	-	50,000	-	800,000
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 800,000</b>
<b>Fund 188 Subtotal</b>	<b>\$ 1,412,762</b>	<b>\$ 1,606,952</b>	<b>\$ 1,771,227</b>	<b>\$ 1,593,118</b>	<b>\$ 2,344,206</b>
<b>189 - Sewer Maintenance</b>					
Personnel Services	-	-	-	-	-
Materials & Services	1,262	2,761	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Information Technology (1340)</b>	<b>\$ 1,262</b>	<b>\$ 2,761</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	19,615	40,681	31,399	32,785	34,095
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Community Enhancement (3125)</b>	<b>\$ 19,615</b>	<b>\$ 40,681</b>	<b>\$ 31,399</b>	<b>\$ 32,785</b>	<b>\$ 34,095</b>
Personnel Services	294,392	334,119	356,772	383,553	333,289
Materials & Services	19,471	23,615	29,608	30,508	31,330
Capital Assets	-	-	-	-	-
Allocations	149,175	140,871	150,258	145,173	176,802
<b>Subtotal District Engineering (4133)</b>	<b>\$ 463,038</b>	<b>\$ 498,605</b>	<b>\$ 536,638</b>	<b>\$ 559,234</b>	<b>\$ 541,421</b>
Personnel Services	-	-	-	-	-
Materials & Services	-	499,692	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Street Sweeping (4153)</b>	<b>\$ -</b>	<b>\$ 499,692</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	739,352	780,452	1,074,164	1,276,170	457,141
Materials & Services	97,176	120,462	144,380	159,530	162,680
Capital Assets	-	-	-	-	-
Allocations	173,618	113,205	93,823	186,415	186,415
<b>Subtotal Sewer Maintenance (4160)</b>	<b>\$ 1,010,146</b>	<b>\$ 1,014,119</b>	<b>\$ 1,312,367</b>	<b>\$ 1,622,115</b>	<b>\$ 806,236</b>
Personnel Services	-	-	-	-	-
Materials & Services	-	11,195	20,000	15,000	290,152
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal National Pollutant Discharge Elimination System (4189)</b>	<b>\$ -</b>	<b>\$ 11,195</b>	<b>\$ 20,000</b>	<b>\$ 15,000</b>	<b>\$ 290,152</b>
Personnel Services	-	-	-	-	-
Materials & Services	-	-	-	-	-
Capital Assets	-	16,537	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ -</b>	<b>\$ 16,537</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	1,579	2,298	-	-	-
Materials & Services	-	-	-	-	-
Capital Assets	337,577	706,237	1,640,000	1,065,000	2,675,000
Allocations	-	-	-	-	-
<b>Subtotal Utilities (7007)</b>	<b>\$ 339,156</b>	<b>\$ 708,535</b>	<b>\$ 1,640,000</b>	<b>\$ 1,065,000</b>	<b>\$ 2,675,000</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	422,265	131,714	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Vehicles (7008)</b>	<b>\$ 422,265</b>	<b>\$ 131,714</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Transfer out	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal Transfer Out (9500)</b>	<b>\$ -</b>				
<b>Fund 189 Subtotal</b>	<b>\$ 2,255,482</b>	<b>\$ 2,923,839</b>	<b>\$ 3,540,404</b>	<b>\$ 3,294,134</b>	<b>\$ 4,346,904</b>
<b>190 - Auto Plaza Improvement District</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	593,171	46,249	56,640	57,800	57,800
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Business Improvement District (2231)</b>	<b>\$ 593,171</b>	<b>\$ 46,249</b>	<b>\$ 56,640</b>	<b>\$ 57,800</b>	<b>\$ 57,800</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	10,234	9,608	9,433	8,937	8,937
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Debt Service (9000)</b>	<b>\$ 10,234</b>	<b>\$ 9,608</b>	<b>\$ 9,433</b>	<b>\$ 8,937</b>	<b>\$ 8,937</b>
<b>Fund 190 Subtotal</b>	<b>\$ 603,405</b>	<b>\$ 55,857</b>	<b>\$ 66,073</b>	<b>\$ 66,737</b>	<b>\$ 66,737</b>
<b>205 - Charter PEG</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	3,516	8,174	-	13,336	-
Allocations	-	-	-	-	-
<b>Subtotal Buildings (7001)</b>	<b>\$ 3,516</b>	<b>\$ 8,174</b>	<b>\$ -</b>	<b>\$ 13,336</b>	<b>\$ -</b>
<b>Fund 205 Subtotal</b>	<b>\$ 3,516</b>	<b>\$ 8,174</b>	<b>\$ -</b>	<b>\$ 13,336</b>	<b>\$ -</b>
<b>207 - Office of Traffic Safety Grants</b>					
Personnel Services	\$ 18,684	\$ 93,328	\$ -	\$ 35,853	\$ -
Materials & Services	2,181	1,233	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Police (3110)</b>	<b>\$ 20,865</b>	<b>\$ 94,561</b>	<b>\$ -</b>	<b>\$ 35,853</b>	<b>\$ -</b>
<b>Fund 207 Subtotal</b>	<b>\$ 20,865</b>	<b>\$ 94,561</b>	<b>\$ -</b>	<b>\$ 35,853</b>	<b>\$ -</b>
<b>210 - LA County Grant - 1st District</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	22,474	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ -</b>	<b>\$ 22,474</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 210 Subtotal</b>	<b>\$ -</b>	<b>\$ 22,474</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>212 - Art in Public Places</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Public Arts Commission (2102)</b>	<b>\$ -</b>				
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	8,000	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Planning (2110)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,000</b>	<b>\$ -</b>	<b>\$ -</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ -</b>				
<b>Fund 212 Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>8,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>218 - Homeland Security Grant</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Police (3110)</b>	<b>\$ -</b>				
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	19,326	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Fire (3214)</b>	<b>\$ 19,326</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 218 Subtotal</b>	<b>\$ 19,326</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>220 - WC Community Services Foundation</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	80	75	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Finance Administration (1310)</b>	<b>\$ 80</b>	<b>\$ 75</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ 3,325	\$ -	\$ -	\$ -
Materials & Services	2,872	618	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Police Administration (3110)</b>	<b>\$ 2,872</b>	<b>\$ 3,943</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	3,116	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Fire Administration (3210)</b>	<b>\$ -</b>	<b>\$ 3,116</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	1,357	988	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Youth Council (5103)</b>	<b>\$ 1,357</b>	<b>\$ 988</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	6,792	17,952	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Community Services Administration (5110)</b>	<b>\$ 6,792</b>	<b>\$ 17,952</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	63,589	8,504	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Special Events (5150)</b>	<b>\$ 63,589</b>	<b>\$ 8,504</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	7,685	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Recreation Services (5160)</b>	<b>\$ -</b>	<b>\$ 7,685</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	6,241	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Cameron Community Center (5164)</b>	<b>\$ -</b>	<b>\$ 6,241</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	24,134	11,224	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Senior Citizen Center (5180)</b>	<b>\$ 24,134</b>	<b>\$ 11,224</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Parks (7004)</b>	<b>\$ -</b>				
Transfer out	\$ 50,000	\$ -	\$ -	\$ -	\$ -
<b>Subtotal Transfer Out (9500)</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 220 Subtotal</b>	<b>\$ 148,824</b>	<b>\$ 59,728</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>221 - Police Private Grants</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	4,007	4,000	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Police Administration (3110)</b>	<b>\$ 4,007</b>	<b>\$ 4,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 221 Subtotal</b>	<b>\$ 4,007</b>	<b>\$ 4,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>224 - Measure R</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	13,282	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Traffic Engineering (4131)</b>	<b>\$ -</b>	<b>\$ 13,282</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	526,515	547,822
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Street Sweeping (4153)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 526,515</b>	<b>\$ 547,822</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	3,829	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal SSARP Grant (4154)</b>	<b>\$ -</b>	<b>\$ 3,829</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ 46,335	\$ 60,958	\$ 63,519	\$ 68,255	\$ 75,373
Materials & Services	2,305	1,748	5,000	5,000	5,000
Capital Assets	-	-	-	-	-
Allocations	28,108	28,109	13,289	16,747	34,574
<b>Subtotal Program Administration (5120)</b>	<b>\$ 76,748</b>	<b>\$ 90,815</b>	<b>\$ 81,808</b>	<b>\$ 90,002</b>	<b>\$ 114,947</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	227,592	138,084	140,000	153,095	158,300
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Corridor Shuttle (Fixed Route) (5142)</b>	<b>\$ 227,592</b>	<b>\$ 138,084</b>	<b>\$ 140,000</b>	<b>\$ 153,095</b>	<b>\$ 158,300</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	145,000	-	-	-	50,000
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Dial-A-Ride (5143)</b>	<b>\$ 145,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal General (7003)</b>	<b>\$ -</b>				
Personnel Services	\$ 247	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	76,848	105,755	5,600,000	600,000	1,500,000
Allocations	-	-	-	-	-
<b>Subtotal Streets (7005)</b>	<b>\$ 77,095</b>	<b>\$ 105,755</b>	<b>\$ 5,600,000</b>	<b>\$ 600,000</b>	<b>\$ 1,500,000</b>
Personnel Services	\$ -	\$ 4,978	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	69,921	157,406	215,000	255,000	1,185,000
Allocations	-	-	-	-	-
<b>Subtotal Traffic (7006)</b>	<b>\$ 69,921</b>	<b>\$ 162,384</b>	<b>\$ 215,000</b>	<b>\$ 255,000</b>	<b>\$ 1,185,000</b>
<b>Fund 224 Subtotal</b>	<b>\$ 596,356</b>	<b>\$ 514,149</b>	<b>\$ 6,036,808</b>	<b>\$ 1,624,612</b>	<b>\$ 3,556,069</b>
<b>231 - Advanced Traffic Mgmt System</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal SWARP Grant (4154)</b>	<b>\$ -</b>				
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	10,753	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Traffic (7006)</b>	<b>\$ 10,753</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 231 Subtotal</b>	<b>\$ 10,753</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>233 - Taskforce For Regional Autotheft Prevention Grant</b>					
Personnel Services	\$ -	\$ 270,119	\$ 353,978	\$ 381,896	\$ 394,317
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Investigations (3130)</b>	<b>\$ -</b>	<b>\$ 270,119</b>	<b>\$ 353,978</b>	<b>\$ 381,896</b>	<b>\$ 394,317</b>
<b>Fund 233 Subtotal</b>	<b>\$ -</b>	<b>\$ 270,119</b>	<b>\$ 353,978</b>	<b>\$ 381,896</b>	<b>\$ 394,317</b>
<b>234 - City Law Enforcement Grant</b>					
Personnel Services	\$ -	\$ 137,950	\$ -	\$ -	\$ 154,773
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Patrol (3120)</b>	<b>\$ -</b>	<b>\$ 137,950</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 154,773</b>
<b>Fund 234 Subtotal</b>	<b>\$ -</b>	<b>\$ 137,950</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 154,773</b>
<b>235 - Measure M</b>					
Personnel Services	\$ -	\$ 516	\$ -	\$ -	\$ -
Materials & Services	-	62,810	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Public Works Program Administration (4190)</b>	<b>\$ -</b>	<b>\$ 63,326</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Go Human Event (4301)</b>	<b>\$ -</b>				

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
Personnel Services	\$ -	\$ -	\$ -	\$ 40,974	\$ 30,135
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	3,587
<b>Subtotal Program Administration (5120)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,974</b>	<b>\$ 33,722</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	1,000,000	1,200,000	680,000
Allocations	-	-	-	-	-
<b>Subtotal Streets (7005)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000,000</b>	<b>\$ 1,200,000</b>	<b>\$ 680,000</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	500,000	-
Allocations	-	-	-	-	-
<b>Subtotal Traffic (7006)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,000</b>	<b>\$ -</b>
<b>Fund 235 Subtotal</b>	<b>\$ -</b>	<b>\$ 63,326</b>	<b>\$ 1,000,000</b>	<b>\$ 1,740,974</b>	<b>\$ 713,722</b>
<b>236 - Measure A</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ 70,000	\$ 70,000
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	5,261
<b>Subtotal Program Administration (5120)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 70,000</b>	<b>\$ 75,261</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	330,000	330,000
Allocations	-	-	-	-	-
<b>Subtotal Program CIP-Parks (7004)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 330,000</b>	<b>\$ 330,000</b>
<b>Fund 236 Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ 405,261</b>
<b>237 - Senate Bill 1 - Road Maintenance Rehabilitation</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Streets (7005)</b>	<b>\$ -</b>				
<b>Fund 237 Subtotal</b>	<b>\$ -</b>				
<b>238 - Law Enforcement Tobacco Grant</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ 70,000
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Police Administration (3110)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 70,000</b>
<b>Fund 238 Subtotal</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 70,000</b>
<b>300 - Debt Services - City</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	9,497,595	3,460,874	4,287,560	4,447,662	3,826,085
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Debt Service (9000)</b>	<b>\$ 9,497,595</b>	<b>\$ 3,460,874</b>	<b>\$ 4,287,560</b>	<b>\$ 4,447,662</b>	<b>\$ 3,826,085</b>
Transfer out	\$ 2,121,680	\$ 1,000,000	\$ -	\$ 1,903,794	\$ 1,903,794
<b>Subtotal Transfer Out (9500)</b>	<b>\$ 2,121,680</b>	<b>\$ 1,000,000</b>	<b>\$ -</b>	<b>\$ 1,903,794</b>	<b>\$ 1,903,794</b>
<b>Fund 300 Subtotal</b>	<b>\$ 11,619,275</b>	<b>\$ 4,460,874</b>	<b>\$ 4,287,560</b>	<b>\$ 6,351,456</b>	<b>\$ 5,729,879</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
<b>361 - General and Auto Liability</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	2,501,852	1,676,520	1,596,646	2,105,864	2,297,100
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Self Insurance (1520)</b>	<b>\$ 2,501,852</b>	<b>\$ 1,676,520</b>	<b>\$ 1,596,646</b>	<b>\$ 2,105,864</b>	<b>\$ 2,297,100</b>
Transfer out	\$ -	\$ -	\$ -	\$ -	-
<b>Subtotal Transfer Out (9500)</b>	<b>\$ -</b>				
<b>Fund 361 Subtotal</b>	<b>\$ 2,501,852</b>	<b>\$ 1,676,520</b>	<b>\$ 1,596,646</b>	<b>\$ 2,105,864</b>	<b>\$ 2,297,100</b>
<b>363 - Workers' Compensation</b>					
Personnel Services	\$ (10,695)	\$ -	\$ -	\$ -	-
Materials & Services	1,595,704	2,231,828	1,653,613	1,992,855	1,962,755
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Risk Management (1510)</b>	<b>\$ 1,585,009</b>	<b>\$ 2,231,828</b>	<b>\$ 1,653,613</b>	<b>\$ 1,992,855</b>	<b>\$ 1,962,755</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	79,256	(750,057)	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Self Insurance (1520)</b>	<b>\$ 79,256</b>	<b>\$ (750,057)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 363 Subtotal</b>	<b>\$ 1,664,265</b>	<b>\$ 1,481,771</b>	<b>\$ 1,653,613</b>	<b>\$ 1,992,855</b>	<b>\$ 1,962,755</b>
<b>365 - Fleet Management</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	3,141	1,500	1,770	2,000	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Information Technology (1340)</b>	<b>\$ 3,141</b>	<b>\$ 1,500</b>	<b>\$ 1,770</b>	<b>\$ 2,000</b>	<b>\$ -</b>
Personnel Services	\$ 523,948	\$ 194,004	\$ 133,915	\$ 112,185	\$ 119,243
Materials & Services	1,001,438	1,165,472	1,145,940	1,309,200	1,681,317
Capital Assets	-	-	-	-	-
Allocations	6,329	4,959	-	-	-
<b>Subtotal Fleet Maintenance (4170)</b>	<b>\$ 1,531,715</b>	<b>\$ 1,364,435</b>	<b>\$ 1,279,855</b>	<b>\$ 1,421,385</b>	<b>\$ 1,800,560</b>
<b>Fund 365 Subtotal</b>	<b>\$ 1,534,856</b>	<b>\$ 1,365,935</b>	<b>\$ 1,281,625</b>	<b>\$ 1,423,385</b>	<b>\$ 1,800,560</b>
<b>367 - Vehicle Replacement</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	18,949	18,949	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Fleet Maintenance (4170)</b>	<b>\$ 18,949</b>	<b>\$ 18,949</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	-
Materials & Services	-	-	-	-	-
Capital Assets	-	-	100,000	-	-
Allocations	-	-	-	-	-
<b>Subtotal Vehicles (7008)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>
Transfer out	\$ -	\$ -	\$ -	140,000	-
<b>Subtotal Transfer Out (9500)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 140,000</b>	<b>\$ -</b>
<b>Fund 367 Subtotal</b>	<b>\$ 18,949</b>	<b>\$ 18,949</b>	<b>\$ 100,000</b>	<b>\$ 140,000</b>	<b>\$ -</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

	2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
<b>368 - Retirement Health Savings Plan</b>					
Personnel Services	\$ 100,400	\$ 56,500	\$ 90,400	\$ 101,500	\$ 101,500
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Central Services (1350)</b>	<b>\$ 100,400</b>	<b>\$ 56,500</b>	<b>\$ 90,400</b>	<b>\$ 101,500</b>	<b>\$ 101,500</b>
<b>Fund 368 Subtotal</b>	<b>\$ 100,400</b>	<b>\$ 56,500</b>	<b>\$ 90,400</b>	<b>\$ 101,500</b>	<b>\$ 101,500</b>
<b>375 - Police Enterprise</b>					
Personnel Services	\$ 1,319,556	\$ 1,066,558	\$ 1,371,618	\$ 1,495,445	\$ 1,468,664
Materials & Services	94,595	89,119	124,775	206,200	188,300
Capital Assets	-	-	-	-	-
Allocations	160,915	149,749	102,258	100,112	125,440
<b>Subtotal West Covina Service Group (3119)</b>	<b>\$ 1,575,066</b>	<b>\$ 1,305,426</b>	<b>\$ 1,598,651</b>	<b>\$ 1,801,757</b>	<b>\$ 1,782,404</b>
Transfer out	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Subtotal Transfer Out (9500)</b>	<b>\$ -</b>				
<b>Fund 375 Subtotal</b>	<b>\$ 1,575,066</b>	<b>\$ 1,305,426</b>	<b>\$ 1,598,651</b>	<b>\$ 1,801,757</b>	<b>\$ 1,782,404</b>
<b>810 - Redevelopment Obligation Retirement</b>					
Personnel Services	\$ 117,658	\$ 9,664	\$ -	\$ 316,654	\$ 267,910
Materials & Services	1,021,409	995,168	1,076,546	1,375,876	464,548
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Redevelopment Administration (2210)</b>	<b>\$ 1,139,067</b>	<b>\$ 1,004,832</b>	<b>\$ 1,076,546</b>	<b>\$ 1,692,530</b>	<b>\$ 732,458</b>
Personnel Services	\$ 30,093	\$ 34,345	\$ -	\$ -	\$ -
Materials & Services	-	-	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal ROPS (7010)</b>	<b>\$ 30,093</b>	<b>\$ 34,345</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	10,474,444	4,800,765	6,507,159	8,148,516	3,180,200
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Debt Service (9000)</b>	<b>\$ 10,474,444</b>	<b>\$ 4,800,765</b>	<b>\$ 6,507,159</b>	<b>\$ 8,148,516</b>	<b>\$ 3,180,200</b>
Transfer out	\$ 1,479,759	\$ 1,255,662	\$ 1,267,662	\$ 1,293,194	\$ 1,314,777
<b>Subtotal Transfer Out (9500)</b>	<b>\$ 1,479,759</b>	<b>\$ 1,255,662</b>	<b>\$ 1,267,662</b>	<b>\$ 1,293,194</b>	<b>\$ 1,314,777</b>
<b>Fund 810 Subtotal</b>	<b>\$ 13,123,363</b>	<b>\$ 7,095,604</b>	<b>\$ 8,851,367</b>	<b>\$ 11,134,240</b>	<b>\$ 5,227,435</b>
<b>811 - Successor Agency Merged Debt Service</b>					
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -
Materials & Services	-	3,027,915	-	-	-
Capital Assets	-	-	-	-	-
Allocations	-	-	-	-	-
<b>Subtotal Debt Service (9000)</b>	<b>\$ -</b>	<b>\$ 3,027,915</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Fund 811 Subtotal</b>	<b>\$ -</b>	<b>\$ 3,027,915</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>815 - Successor Agency Administration</b>					
Personnel Services	\$ 58,764	\$ 21,247	\$ -	\$ -	\$ 10,227
Materials & Services	84,950	54,085	86,000	83,000	82,100
Capital Assets	-	-	-	-	-
Allocations	106,286	118	-	932	-
<b>Subtotal Redevelopment Administration (2210)</b>	<b>\$ 250,000</b>	<b>\$ 75,450</b>	<b>\$ 86,000</b>	<b>\$ 83,932</b>	<b>\$ 92,327</b>
Transfer out	\$ -	\$ 209,889	\$ 209,889	\$ 130,392	\$ 157,673
<b>Subtotal Transfer Out (9500)</b>	<b>\$ -</b>	<b>\$ 209,889</b>	<b>\$ 209,889</b>	<b>\$ 130,392</b>	<b>\$ 157,673</b>
<b>Fund 815 Subtotal</b>	<b>\$ 250,000</b>	<b>\$ 285,339</b>	<b>\$ 295,889</b>	<b>\$ 214,324</b>	<b>\$ 250,000</b>

## SCHEDULE OF EXPENDITURES BY DIVISION

		2016-17 ACTUAL EXPENSE	2017-18 ACTUAL EXPENSE	2017-18 ADOPTED BUDGET	2018-19 ADOPTED BUDGET	2019-20 PROPOSED BUDGET
<b>820 - West Covina Housing Authority</b>						
Personnel Services	\$	-	-	-	-	-
Materials & Services		-	1,867	-	-	-
Capital Assets		-	-	-	-	-
Allocations		-	-	-	-	-
<b>Subtotal Information Technology (1340)</b>	<b>\$</b>	<b>-</b>	<b>1,867</b>	<b>-</b>	<b>-</b>	<b>-</b>
Personnel Services	\$	144,383	265,685	310,525	376,245	350,804
Materials & Services		56,855	44,805	79,490	72,410	71,934
Capital Assets		-	-	-	-	-
Allocations		14,696	15,134	17,919	17,664	59,420
<b>Subtotal Redevelopment Administration (2210)</b>	<b>\$</b>	<b>215,934</b>	<b>325,624</b>	<b>407,934</b>	<b>466,319</b>	<b>482,158</b>
Personnel Services	\$	-	-	-	-	-
Materials & Services		90,788	6,117	107,230	7,230	-
Capital Assets		-	-	-	-	-
Allocations		-	-	-	-	-
<b>Subtotal Housing Preservation Program (2240)</b>	<b>\$</b>	<b>90,788</b>	<b>6,117</b>	<b>107,230</b>	<b>7,230</b>	<b>-</b>
Personnel Services	\$	-	-	-	-	-
Materials & Services		2,740	2,973	4,130	4,130	-
Capital Assets		-	-	-	-	-
Allocations		-	-	-	-	-
<b>Subtotal First Time Homebuyer Program (2241)</b>	<b>\$</b>	<b>2,740</b>	<b>2,973</b>	<b>4,130</b>	<b>4,130</b>	<b>-</b>
Personnel Services	\$	-	-	-	-	-
Materials & Services		98,678	46,761	-	50,000	-
Capital Assets		-	-	-	-	-
Allocations		-	-	-	-	-
<b>Subtotal Rapid Rehousing/Homeless Program (2255)</b>	<b>\$</b>	<b>98,678</b>	<b>46,761</b>	<b>-</b>	<b>50,000</b>	<b>-</b>
Personnel Services	\$	-	160,083	150,000	-	207,722
Materials & Services		-	-	-	-	-
Capital Assets		-	-	-	-	-
Allocations		-	-	-	-	-
<b>Subtotal Patrol (3120)</b>	<b>\$</b>	<b>-</b>	<b>160,083</b>	<b>150,000</b>	<b>-</b>	<b>207,722</b>
Personnel Services	\$	-	-	-	-	-
Materials & Services		-	34,696	-	-	-
Capital Assets		-	-	-	-	-
Allocations		-	-	-	-	-
<b>Subtotal Debt Service (9000)</b>	<b>\$</b>	<b>-</b>	<b>34,696</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Fund 820 Subtotal</b>	<b>\$</b>	<b>408,140</b>	<b>578,121</b>	<b>669,294</b>	<b>527,679</b>	<b>689,880</b>
<b>853 - Community Facilities District Debt Service</b>						
Personnel Services	\$	-	-	-	-	-
Materials & Services		25,000	25,000	-	-	-
Capital Assets		-	-	-	-	-
Allocations		-	-	-	-	-
<b>Subtotal Redevelopment Administration (2210)</b>	<b>\$</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
Personnel Services	\$	-	-	-	-	-
Materials & Services		7,184,136	7,102,738	5,322,400	5,419,900	5,462,100
Capital Assets		-	-	-	-	-
Allocations		-	-	-	-	-
<b>Subtotal Debt Service (9000)</b>	<b>\$</b>	<b>7,184,136</b>	<b>7,102,738</b>	<b>5,322,400</b>	<b>5,419,900</b>	<b>5,462,100</b>
<b>Fund 853 Subtotal</b>	<b>\$</b>	<b>7,209,136</b>	<b>7,127,738</b>	<b>5,322,400</b>	<b>5,419,900</b>	<b>5,462,100</b>
<b>GRAND TOTAL</b>	<b>\$</b>	<b>132,190,866</b>	<b>116,652,549</b>	<b>116,150,191</b>	<b>119,510,792</b>	<b>118,601,219</b>

## SUMMARY OF OPERATING TRANSFERS

Fund No.	Fund Name	Transfers Out	Transfers In
110	General Fund	578,918	
300	Debt Service - City Transfer for LA County Auditor Controller Payment		578,918
169	Park Acquisition	921,680	
300	Debt Service - City Transfer for repayment of advance for the purchase of Cameron Park		921,680
182	Maintenance District #2	9,000	
184	Maintenance District #4 Transfer for shared services		9,000
300	Debt Service - City	1,903,794	
169	Park Acquisition Fund Transfer for sale of Sunset Field		1,903,794
810	Redevelopment Obligation Retirement Fund	1,314,777	
300	Debt Service - City Transfer for Debt Service - Big League Dream Bonds		1,314,777
815	Successor Agency Administration	157,673	
110	General Fund Transfer for administrative costs related to Successor Agency		157,673
<b>Total</b>		<b>\$ 4,885,842</b>	<b>\$ 4,885,842</b>

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# Administration

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## CITY COUNCIL

**MISSION STATEMENT:** To provide policy leadership for the community and administration on all issues that affect the health, safety, and welfare for the City of West Covina.

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**T**he West Covina City Council is the governing body with the authority to adopt and enforce municipal laws and regulations. Members are elected at-large to serve a four-year term. They consist of five City Council Members, which includes a Mayor who is appointed by the City Council to serve a one-year term. The appointment is made on a rotating basis, based on seniority. There are no term limits for Council Members. City Council appoints members of the community to serve on the City's various boards and commissions to ensure that a wide cross-section of the community is represented in City government.

The City Council also appoints the City Manager and City Attorney. The City Manager is the Chief Administrative Officer and is responsible for the operations of the City. The City Attorney serves as the City's chief legal officer.

The City Council also serves as the Governing Board to the Successor Agency of the former West Covina Redevelopment Agency.

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# Administration

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## CITY MANAGER'S OFFICE

**MISSION STATEMENT:** To provide administrative leadership and management for the daily operations of the City government under the direction of the City Council.

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**T**he City Manager's Office oversees the daily operations of the City of West Covina and coordinates the operations of the various City Departments.

The City Manager is appointed by the City Council and serves as the administrative head of the City and the key staff advisor to the City Council. His/Her responsibilities are to implement policies as directed by the City Council and to enforce all municipal laws and regulations for the benefit of the community. His/Her duties are to direct and supervise the departments, prepare and administer the annual City budget, and plan and implement key projects.

The City Manager's Office provides increased transparency and information of the activities and operation of the City of West Covina, the City's website, through the *Discover West Covina City Newsletter and Community Recreation Guide*, mobile phone application, social media, and press releases to local media outlets.

The City Manager's Office also provides oversight to special projects directed by the City Council including: negotiation of lease agreements to generate revenues from the use of public property; outreach to local non-profit organizations; and Sister City relationships.

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# Administration

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## DIVISION OF INFORMATION TECHNOLOGY (DOIT)

**MISSION STATEMENT:** To serve the City of West Covina by providing Information Technologies through proven best practices that are cost effective, innovative, highly strategic and efficient; focused on supporting the needs of the City, community and business.

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Information Technology (IT) provides software and hardware maintenance for the City's automated systems, supports computer users in all departments, maintains the citywide and local area networks, and assists departments in the selection of software systems. IT also coordinates training of City staff on new computer equipment and software and develops office automation standards.

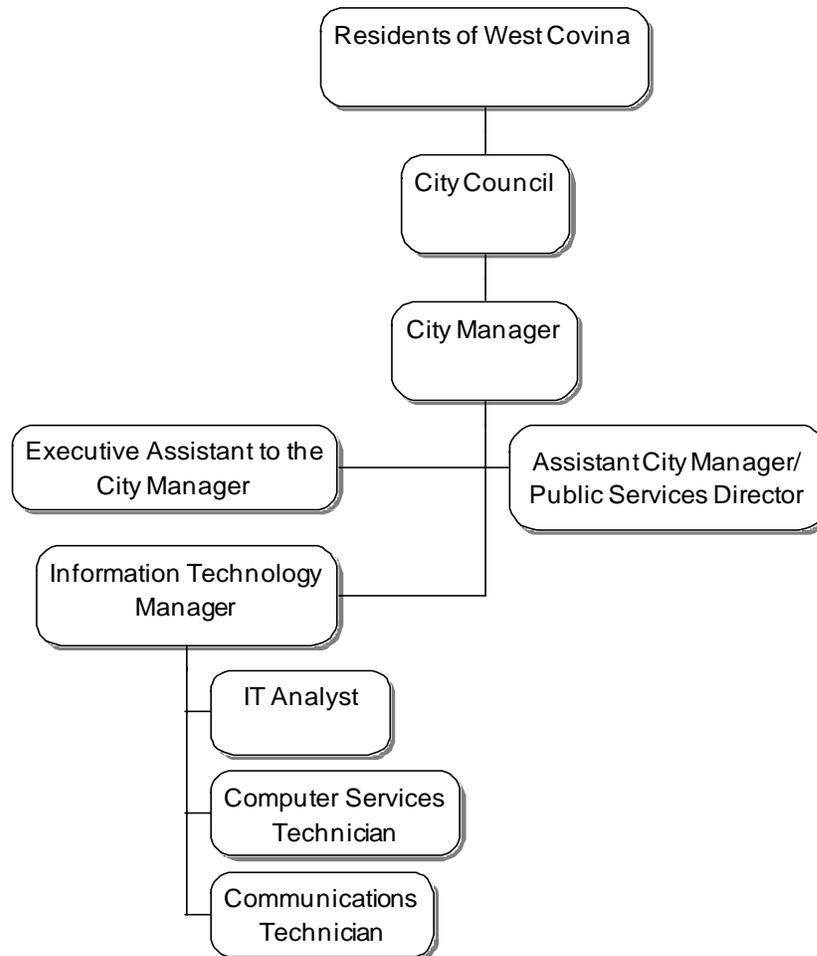
IT is also responsible for the administration of citywide telecommunications including the City's telephone system and City cell phones.

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# Administration

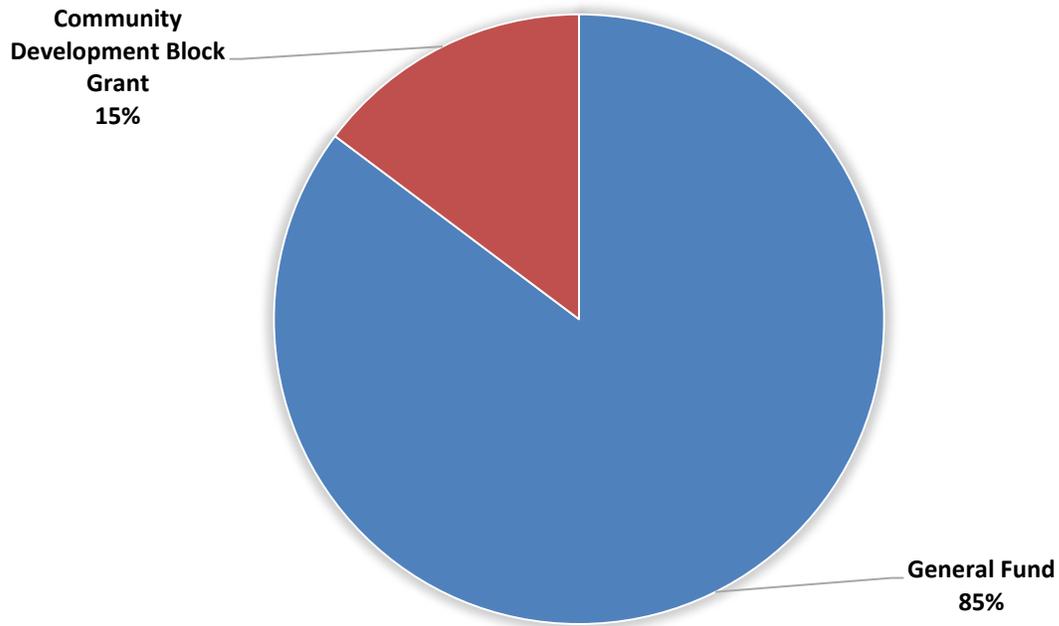
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## Organizational Chart by Position



# Administration

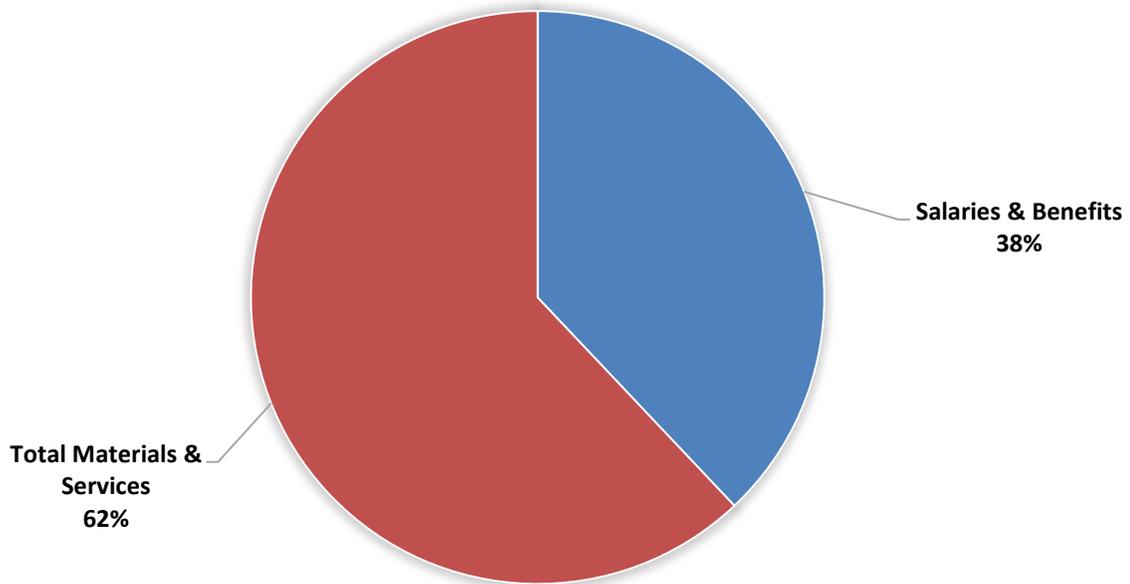
## EXPENDITURES BY FUNDING SOURCE



	2016-17 Actual Expense	2017-18 Actual Expense	2018-19 Adopted Budget	2019-20 Adopted Budget
<b>Source of Funds:</b>				
General Fund	\$ 2,478,665	\$ 2,520,071	\$ 2,468,076	\$ 2,722,522
Community Development Block Grant	\$ 395,360	\$ 41,298	\$ -	\$ 470,935
Fleet Maintenance	3,141	1,500	2,000	-
<b>Total Source of Funds</b>	<b>\$ 2,877,166</b>	<b>\$ 2,562,869</b>	<b>\$ 2,470,076</b>	<b>\$ 3,193,457</b>

# Administration

## EXPENDITURES BY CATEGORY



	2016-17 Actual Expense	2017-18 Actual Expense	2018-19 Adopted Budget	2019-20 Adopted Budget
<b>Expense Classification:</b>				
Total Salaries & Benefits	\$ 1,258,739	\$ 1,378,184	\$ 1,395,333	\$ 1,212,141
Total Materials & Services	1,618,427	1,184,685	1,074,743	1,981,316
<b>Total Source of Funds</b>	<b>\$ 2,877,166</b>	<b>\$ 2,562,869</b>	<b>\$ 2,470,076</b>	<b>\$ 3,193,457</b>

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# Administration

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## FY 2019-20 GOALS AND OBJECTIVES

- Continue to partner with local agencies to address the growing needs of our homeless constituents.
- Continue to foster volunteerism and sense of community with the Community Services Group.
- Complete parking and playground improvements at Shadow Oak Park lower plateau area.
- Continue to support the business-friendly efforts of the CED.
- Complete negotiations for a development on the former BKK Landfill.
- Partner with Starwood Retail Partners, LLC, on the redevelopment of the Plaza West Covina mall.
- Complete the sale of Sunset Field to Emanate Health (formerly Citrus Valley Health Partners) to support Queen of the Valley Hospital's expansion efforts, including additional emergency rooms, new ICU rooms, additional parking, and a state-of-the-art cancer treatment center.
- Continue to invest in Information Technology (I.T.) infrastructure to better provide services and access to information for West Covina residents and businesses.
- Strive to complete the following projects from the City's IT Master Plan: City Council Chamber Audio/Video Upgrades, Consolidating and Upgrade Police and Fire Radio Systems, Digital Conversion of Microfiche, Microfilm, and Paper Documents, and Fire Telestaff Upgrade/Migration.
- Continue the Microsoft SQL Database Conversions.
- Survey City customers through Service Desk application for satisfaction.
- Overhaul City website to enable enhanced civic engagement.
- Identify new areas of redundancy or possible innovations to streamline process, reduce costs, and add new beneficial services.

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## Administration

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- Reach out to local organizations for more inter-organizational cooperation.
- Continue to work with FBI to improve internal and external IT security.
- Upgrade citywide surveillance camera systems.
- Develop an efficient and effective desktop replacement program (DRP) for City computers for continued maintenance.

### FY 2018-19 ACCOMPLISHMENTS

- Partnered with Starwood Retail Partners, LLC, on the redevelopment of the Plaza West Covina mall.
- Conducted the City's 1<sup>st</sup> City Council District based elections.
- Transitioned Community Economic Development (CED) into the newly formed Community Development Department.
- Successful opening of Porto's Bakery.
- Released Request for Proposal (RFP) for BKK Landfill development.
- Started a multi-city IT meeting with Covina, La Verne, Santa Fe Springs, and San Dimas to find opportunities to share information and achieve common goals.
- Completed citywide infrastructure area network project.
  - Segmented network for higher security.
  - Implemented 802.1x throughout network to close loopholes.
  - Moved Active Directory to Azure for more security.
  - Implemented Microsoft Advanced Threat Protection due to increased threats from viruses, malware, and hackers.
  - Added redundant encrypted network to all Fire Stations and City community buildings.
  - Installed Palo Alto Firewalls at all locations to increase protection against crypto virus, external hackers or other potential internet risks.
- Installed citywide Mitel Voice-Over-IP phone system.
- Implemented Agenda Quick system for improved City agenda reports.

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## Administration

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- Combined the 100 MB internet connection at West Covina Police Department with the 25 MB connection at City Hall which gave a total of 1000MB for the same cost.
- Installed Swaglt video system for streaming broadcasts of City Council and Planning Commission Meetings.
  - Setup live 24/7 YouTube channel.
- Geographic Information Systems (GIS) completed more than 38 new projects including Fire District maps, Council Districts, ongoing projects, and Waze integration.
- Updated Fire Department Telestaff server, adding cloud components for improved services.
- Implemented Laserfiche to begin the process of moving City documents to a digital repository.
- Migrated permits and applications to iWorQ to replace outdated system as well as adding new services, including online applications.
- Reduced support costs of Police and Radio systems by over \$26,000 by terminating redundant support contract.
- Installed door access systems, including door readers and server.
- Completed 12 initiatives from the City Council's IT Master Plan.

**Fund: General Fund**  
**Department: Administration**  
**Division/Program: City Council (110-1110)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.11.1110.5114 Elective/Appointive	45,900	45,900	46,629	45,900	45,900	40,605	33,543	45,890
110.11.1110.5XXX Fringe Benefits	35,573	35,573	33,197	10,951	10,951	19,213	15,872	3,225
110.11.1110.5157 Retirement - PERS	4,794	4,794	4,712	1,515	1,515	2,315	1,912	1,515
<b>Subtotal</b>	<b>86,267</b>	<b>86,267</b>	<b>84,538</b>	<b>58,366</b>	<b>58,366</b>	<b>62,133</b>	<b>51,327</b>	<b>50,630</b>
<b>Materials &amp; Services</b>								
110.11.1110.6041 Toma Allowances	1,500	1,500	287	1,000	15	15	-	-
110.11.1110.6042 Warshaw Allowances	1,500	1,500	186	1,000	40	40	-	-
110.11.1110.6043 Johnson Allowances	1,500	1,500	689	1,000	1,000	800	-	1,000
110.11.1110.6044 Lopez Allowances	-	-	-	-	1,000	1,000	-	1,000
110.11.1110.6045 Wu Allowances	1,500	1,500	254	1,000	1,000	1,000	-	1,000
110.11.1110.6046 Castellanos Allowances	-	-	-	-	1,000	1,000	-	1,000
110.11.1110.6047 Shewmaker Allowances	-	-	-	-	-	1,000	-	1,000
110.11.1110.6049 Spence Allowances	1,500	1,500	1,550	1,000	945	414	-	-
110.11.1110.6050 Conferences & Meetings	4,100	4,100	6,385	4,600	9,600	-	-	4,600
110.11.1110.6147 Cellular Phones	-	-	-	-	-	-	-	2,700
110.11.1110.6270 Other Supplies/Materials	3,900	6,427	3,110	6,400	6,400	5,000	-	6,000
<b>Subtotal</b>	<b>15,500</b>	<b>18,027</b>	<b>12,461</b>	<b>16,000</b>	<b>21,000</b>	<b>10,269</b>	<b>-</b>	<b>18,300</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>101,767</b>	<b>104,294</b>	<b>96,999</b>	<b>74,366</b>	<b>79,366</b>	<b>72,402</b>	<b>51,327</b>	<b>68,930</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	86,267	86,267	84,538	58,366	58,366	62,133	51,327	50,630
Maintenance & Operations	15,500	18,027	12,461	16,000	21,000	10,269	-	18,300
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>101,767</b>	<b>104,294</b>	<b>96,999</b>	<b>74,366</b>	<b>79,366</b>	<b>72,402</b>	<b>51,327</b>	<b>68,930</b>
<b>Net Program Revenue/(Cost)</b>	<b>(101,767)</b>	<b>(104,294)</b>	<b>(96,999)</b>	<b>(74,366)</b>	<b>(79,366)</b>	<b>(72,402)</b>	<b>(51,327)</b>	<b>(68,930)</b>

**Fund: General Fund**  
**Department: Administration**  
**Division/Program: City Manager (110-1120)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.11.1120.5111 Full Time Salaries	418,111	448,111	435,583	468,861	409,675	537,257	392,611	302,773
110.11.1120.5112 Part Time Salaries	4,644	4,532	4,358	-	-	3,295	2,408	-
110.11.1120.5113 Overtime	1,533	1,497	50	1,553	1,509	-	-	-
110.11.1120.5XXX Premium Pay	2,400	2,400	1,246	2,918	2,400	1,200	877	1,196
110.11.1120.5124 Sick Leave Buyback	6,250	6,250	6,219	6,300	6,300	9,179	6,708	7,000
110.11.1120.5125 Vacation Buyback	18,560	18,560	29,420	25,600	25,600	50,329	36,779	25,000
110.11.1120.5XXX Fringe Benefits	98,616	107,472	111,776	117,914	215,678	102,034	74,563	68,873
110.11.1120.5156-7 Retirement - PERS	108,784	120,098	106,983	38,174	38,174	25,696	18,778	24,559
110.11.1120.5160 Retiree Medical Benefit	7,100	7,100	29,628	32,600	32,600	33,602	24,555	34,000
110.11.1120.5168 Supplemental Retirement Plan	74,796	74,796	74,100	75,000	75,000	78,519	57,379	79,000
110.11.1120.5180 Leave Lump Sum	-	-	213	-	-	142,779	142,779	-
110.11.1120.5181 PERS unfunded Liability Pmt	-	-	-	97,717	-	102,051	102,051	136,724
<b>Subtotal</b>	<b>740,794</b>	<b>790,816</b>	<b>799,576</b>	<b>866,637</b>	<b>806,936</b>	<b>1,085,941</b>	<b>859,488</b>	<b>679,125</b>
<b>Materials &amp; Services</b>								
110.11.1120.6030 Memberships	3,655	3,655	3,121	4,855	4,855	2,500	-	4,155
110.11.1110.6050 Conferences & Meetings	4,700	3,095	1,912	4,700	4,700	2,500	-	7,700
110.11.1120.6081 League of Calf Cities	26,500	28,280	28,280	28,000	28,951	29,500	-	29,500
110.11.1120.6084 SCAG	10,500	10,325	10,325	10,500	10,500	10,670	-	10,670
110.11.1120.6110 Professional Services	-	8,660	10,278	-	10,000	10,000	-	-
110.11.1120.6120 Other Contractual Services	-	13,750	14,143	2,500	2,500	2,500	-	2,500
110.11.1120.6147 Cellular Phones	1,100	1,100	707	1,100	1,100	324	-	1,100
110.11.1120.6170 Advertising & Publications	350	350	146	350	350	-	-	350
110.11.1120.6210 Office Supplies	4,000	4,000	2,039	4,000	4,000	3,500	-	4,000
110.11.1120.6214 Printing & Copying	-	523	38	523	523	523	-	523
110.11.1120.6270 Special Department Supplies	2,219	2,219	2,340	3,350	3,350	2,900	-	3,350
110.11.1120.6319 Pool Car Usage	-	-	-	-	-	10	-	-
110.11.1120.6330 Equipment M & R	1,500	1,500	1,597	1,500	1,500	1,500	-	1,500
110.11.1120.6424 Capitalized Lease Payments	2,023	2,023	2,117	3,050	3,050	3,050	-	3,050
<b>Subtotal</b>	<b>56,547</b>	<b>79,480</b>	<b>77,043</b>	<b>64,428</b>	<b>75,379</b>	<b>69,477</b>	<b>-</b>	<b>68,398</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.11.1120.8105 Fuel & Oil Charges	95	95	-	-	-	-	-	-
110.11.1120.8102 Property & Liability Ins Charges	-	-	-	23,951	23,951	23,951	-	23,951
<b>Subtotal</b>	<b>95</b>	<b>95</b>	<b>-</b>	<b>23,951</b>	<b>23,951</b>	<b>23,951</b>	<b>-</b>	<b>23,951</b>
<b>Grand Total</b>	<b>797,436</b>	<b>870,391</b>	<b>876,619</b>	<b>955,016</b>	<b>906,266</b>	<b>1,179,369</b>	<b>859,488</b>	<b>771,474</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	740,794	790,816	799,576	866,637	806,936	1,085,941	859,488	679,125
Maintenance & Operations	56,547	79,480	77,043	64,428	75,379	69,477	-	68,398
Allocated Costs	95	95	-	23,951	23,951	23,951	-	23,951
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>797,436</b>	<b>870,391</b>	<b>876,619</b>	<b>955,016</b>	<b>906,266</b>	<b>1,179,369</b>	<b>859,488</b>	<b>771,474</b>
<b>Net Program Revenue/(Cost)</b>	<b>(797,436)</b>	<b>(870,391)</b>	<b>(876,619)</b>	<b>(955,016)</b>	<b>(906,266)</b>	<b>(1,179,369)</b>	<b>(859,488)</b>	<b>(771,474)</b>

**Fund: General Fund**  
**Department: Administration**  
**Division/Program: City Attorney (110-1140)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (2-28-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (2-28-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
110.11.1140.6110 Professional Services	-	33,000	-	-	-	-	-	-
110.11.1140.6111 Legal Services	170,000	345,000	313,185	120,000	120,000	325,000	-	325,000
110.11.1140.6113 Litigation Services	51,500	51,500	39,929	100,000	100,000	45,000	-	50,000
110.11.1140.6178 City Attorney Retainer	157,500	157,500	161,304	162,000	162,000	162,000	-	162,000
110.11.1140.6210 Office Supplies	-	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>379,000</b>	<b>587,000</b>	<b>514,418</b>	<b>382,000</b>	<b>382,000</b>	<b>532,000</b>	-	<b>537,000</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>379,000</b>	<b>587,000</b>	<b>514,418</b>	<b>382,000</b>	<b>382,000</b>	<b>532,000</b>	-	<b>537,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (2-28-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	379,000	587,000	514,418	382,000	382,000	532,000	-	537,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>379,000</b>	<b>587,000</b>	<b>514,418</b>	<b>382,000</b>	<b>382,000</b>	<b>532,000</b>	-	<b>537,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>(379,000)</b>	<b>(587,000)</b>	<b>(514,418)</b>	<b>(382,000)</b>	<b>(382,000)</b>	<b>(532,000)</b>	-	<b>(537,000)</b>

**Fund: General Fund**  
**Department: Administration**  
**Division/Program: Information Technology (110-1340)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.11.1340.5111 Full Time Salaries	288,113	288,113	273,475	257,205	258,441	245,411	179,339	303,667
110.11.1340.5112 Part Time Salaries	75,121	73,325	67,889	71,922	69,861	61,870	45,213	-
110.11.1340.5113 Overtime	17,175	16,765	3,563	17,260	16,765	1,712	1,251	-
110.11.1340.5XXX Premium Pay	-	-	-	1,235	-	-	-	-
110.11.1340.5124 Sick Leave Buyback	4,090	4,090	2,776	2,800	2,800	3,209	2,345	3,000
110.11.1340.5125 Vacation Buyback	330	330	456	330	330	-	-	-
110.11.1340.5XXX Fringe Benefits	66,040	68,246	64,662	49,078	51,633	46,852	34,238	64,686
110.11.1340.5156-7 Retirement - PERS	74,565	74,565	71,674	19,804	19,804	18,935	13,837	23,739
110.11.1340.5180 Leave Lump Sum	19,700	19,700	9,572	-	-	-	-	-
110.11.1310.5181-2 PERS Unfunded Liability Pmt	-	-	-	50,696	50,696	52,942	52,942	87,294
<b>Subtotal</b>	<b>545,134</b>	<b>545,134</b>	<b>494,067</b>	<b>470,330</b>	<b>470,330</b>	<b>430,931</b>	<b>329,165</b>	<b>482,386</b>
<b>Materials &amp; Services</b>								
110.11.1340.6011 Uniform	460	460	615	280	280	429	-	280
110.11.1340.6030 Memberships	349	349	160	160	160	130	-	160
110.11.1340.6110 Professional Services	-	-	14,899	-	-	-	-	-
110.11.1340.6120 Other Contractual Services	64,353	64,904	62,971	72,242	72,242	72,242	-	72,275
110.11.1340.6130 Service Contracts	202,455	207,736	184,283	195,392	239,142	239,142	-	250,520
110.11.1340.6141 Natural Gas	1,000	1,000	341	1,000	1,000	-	-	1,000
110.11.1340.6145 Telephone-Special Lines	23,800	23,800	15,753	16,320	16,320	32,000	-	32,590
110.11.1340.6147 Cellular Phones	9,300	9,300	6,884	8,300	8,300	8,400	-	7,500
110.11.1340.6150 Telephones - Rest of City	54,960	54,960	42,431	-	-	46,000	-	54,960
110.11.1340.6185 Network Maintenance	96,432	96,432	77,214	103,729	103,729	101,000	-	79,000
110.11.1340.6210 Office Supplies	2,100	2,100	3,023	2,100	2,100	1,800	-	2,100
110.11.1340.6215 Computer Supplies	2,000	2,170	2,697	2,000	2,000	1,200	-	2,000
110.11.1340.6270 Other Supplies / Materials	11,975	11,975	8,882	11,975	11,975	11,975	-	11,975
110.11.1340.6272 Software Licensing	14,184	15,185	15,585	105,866	105,866	105,866	-	138,545
110.11.1340.6319 Pool Car Usage	600	600	253	600	600	-	-	600
110.11.1340.6330 Equipment M & R	19,707	19,707	19,360	8,000	8,000	7,000	-	8,000
110.11.1340.6332 Radio & Communication M&R	35,000	35,000	19,422	15,000	24,421	24,500	-	35,000
110.11.1340.6334 Data Processing Equipment	5,000	5,000	4,432	5,000	5,000	3,000	-	5,000
110.11.1340.6424 Capitalized Lease Payments	15,092	15,092	16,308	15,092	15,092	16,789	-	16,800
110.11.1340.6999 Non-Capital Equipment	11,984	27,113	35,961	21,281	35,256	26,000	-	142,400
<b>Subtotal</b>	<b>570,751</b>	<b>592,883</b>	<b>531,474</b>	<b>584,337</b>	<b>651,483</b>	<b>697,473</b>	<b>-</b>	<b>860,705</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.11.1340.8104 Vehicle Maintenance Charges	447	447	4,721	428	428	428	-	428
110.11.1340.8105 Fuel & Oil Charges	1,543	1,543	1,773	1,599	1,599	1,599	-	1,599
<b>Subtotal</b>	<b>1,990</b>	<b>1,990</b>	<b>6,494</b>	<b>2,027</b>	<b>2,027</b>	<b>2,027</b>	<b>-</b>	<b>2,027</b>
<b>Grand Total</b>	<b>1,117,875</b>	<b>1,140,007</b>	<b>1,032,035</b>	<b>1,056,694</b>	<b>1,123,840</b>	<b>1,130,431</b>	<b>329,165</b>	<b>1,345,118</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	545,134	545,134	494,067	470,330	470,330	430,931	329,165	482,386
Maintenance & Operations	570,751	592,883	531,474	584,337	651,483	697,473	-	860,705
Allocated Costs	1,990	1,990	6,494	2,027	2,027	2,027	-	2,027
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,117,875</b>	<b>1,140,007</b>	<b>1,032,035</b>	<b>1,056,694</b>	<b>1,123,840</b>	<b>1,130,431</b>	<b>329,165</b>	<b>1,345,118</b>
<b>Net Program Revenue/(Cost)</b>	<b>(1,117,875)</b>	<b>(1,140,007)</b>	<b>(1,032,035)</b>	<b>(1,056,694)</b>	<b>(1,123,840)</b>	<b>(1,130,431)</b>	<b>(329,165)</b>	<b>(1,345,118)</b>

**Fund: State Gas Tax**  
**Department: Administration**  
**Division/Program: Information Technology (124-1340)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
124.11.1340.6120 Other Contractual Services	-	551	551	-	-	-	-	-
124.11.1340.6272 Software Licensing	-	68	-	-	-	-	-	-
124.11.1340.6999 Non-Capital Equipment	-	-	746	-	-	-	-	-
<b>Subtotal</b>	-	<b>619</b>	<b>1,297</b>	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	<b>619</b>	<b>1,297</b>	-	-	-	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	619	1,297	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	<b>619</b>	<b>1,297</b>	-	-	-	-	-
<b>Net Program Revenue/(Cost)</b>	-	<b>(619)</b>	<b>(1,297)</b>	-	-	-	-	-

**Fund: Community Development Block Grant**  
**Department: Administration**  
**Division/Program: Business Assistance Program (131-2232)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
131.22.2232.6120      Other Contractual program	200,000	325,000	10	-	-	-	-	325,000
<b>Subtotal</b>	<b>200,000</b>	<b>325,000</b>	<b>10</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>325,000</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>200,000</b>	<b>325,000</b>	<b>10</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>325,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	200,000	325,000	10	-	-	-	-	325,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>200,000</b>	<b>325,000</b>	<b>10</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>325,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>(200,000)</b>	<b>(325,000)</b>	<b>(10)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(325,000)</b>

**Fund: Community Development Block Grant**  
**Department: Administration**  
**Division/Program: Home Improvement Program (131-2242)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
131.22.2242.6120 Other Contractual program	-	227,700	41,278	-	186,422	-	-	145,935
131.22.2242.6275 Banking / Credit Card Fees	-	240	10	-	230	-	-	-
<b>Subtotal</b>	-	<b>227,940</b>	<b>41,288</b>	-	<b>186,652</b>	-	-	<b>145,935</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	<b>227,940</b>	<b>41,288</b>	-	<b>186,652</b>	-	-	<b>145,935</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	227,940	41,288	-	186,652	-	-	145,935
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	<b>227,940</b>	<b>41,288</b>	-	<b>186,652</b>	-	-	<b>145,935</b>
<b>Net Program Revenue/(Cost)</b>	-	<b>(227,940)</b>	<b>(41,288)</b>	-	<b>(186,652)</b>	-	-	<b>(145,935)</b>

**Fund: Maintenance District #1**  
**Department: Administration**  
**Division/Program: Information Technology (181-1340)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
181.13.1340.6120 Other Contractual Services	-	276	276	-	-	-	-	-
181.13.1340.6999 Non-Capital Equipment	-	800	1,194	-	-	-	-	-
<b>Subtotal</b>	-	<b>1,076</b>	<b>1,470</b>	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	<b>1,076</b>	<b>1,470</b>	-	-	-	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	1,076	1,470	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	<b>1,076</b>	<b>1,470</b>	-	-	-	-	-
<b>Net Program Revenue/(Cost)</b>	-	<b>(1,076)</b>	<b>(1,470)</b>	-	-	-	-	-

**Fund: Maintenance District #2**  
**Department: Administration**  
**Division/Program: Information Technology (182-1340)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
182.13.1340.6120      Other Contractual Services	-	276	276	-	-	-	-	-
<b>Subtotal</b>	-	276	276	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	276	276	-	-	-	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	276	276	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	276	276	-	-	-	-	-
<b>Net Program Revenue/(Cost)</b>	-	(276)	(276)	-	-	-	-	-

**Fund: West Covina Coastal Sage Scrub Community Facilities District**  
**Department: Administration**  
**Division/Program: Information Technology (183-1340)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
183.13.1340.6120      Other Contractual Services	276	276	276	-	-	-	-	-
<b>Subtotal</b>	276	276	276	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	276	276	276	-	-	-	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	276	276	276	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	276	276	276	-	-	-	-	-
<b>Net Program Revenue/(Cost)</b>	(276)	(276)	(276)	-	-	-	-	-

**Fund: Maintenance District #4**  
**Department: Administration**  
**Division/Program: Information Technology (184-1340)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
184.13.1340.6120 Other Contractual Services	276	276	276					
184.13.1340.6999 Non-Capital Equipment	-	1,000	1,492					
<b>Subtotal</b>	<b>276</b>	<b>1,276</b>	<b>1,768</b>	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>276</b>	<b>1,276</b>	<b>1,768</b>	-	-	-	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	276	1,276	1,768	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>276</b>	<b>1,276</b>	<b>1,768</b>	-	-	-	-	-
<b>Net Program Revenue/(Cost)</b>	<b>(276)</b>	<b>(1,276)</b>	<b>(1,768)</b>	-	-	-	-	-

**Fund: Maintenance District #6**  
**Department: Administration**  
**Division/Program: Information Technology (186-1340)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
186.13.1340.6120      Other Contractual Services	-	276	276	-	-	-	-	-
<b>Subtotal</b>	-	276	276	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	276	276	-	-	-	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	276	276	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	276	276	-	-	-	-	-
<b>Net Program Revenue/(Cost)</b>	-	(276)	(276)	-	-	-	-	-

**Fund: Maintenance District #7**  
**Department: Administration**  
**Division/Program: Information Technology (187-1340)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
187.13.1340.6120      Other Contractual Services	276	276	276	-	-	-	-	-
<b>Subtotal</b>	276	276	276	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	276	276	276	-	-	-	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	276	276	276	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	276	276	276	-	-	-	-	-
<b>Net Program Revenue/(Cost)</b>	(276)	(276)	(276)	-	-	-	-	-

**Fund: Citywide Maintenance District**  
**Department: Administration**  
**Division/Program: Information Technology (188-1340)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
188.13.1340.6120 Other Contractual Services	-	276	276	-	-	-	-	-
188.13.1340.6130 Service Contracts	17,560	17,560	17,117	-	-	-	-	-
188.13.1340.6999 Non-Capital Equipment	-	1,200	1,492	-	-	-	-	-
<b>Subtotal</b>	<b>17,560</b>	<b>19,036</b>	<b>18,885</b>	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>17,560</b>	<b>19,036</b>	<b>18,885</b>	-	-	-	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	17,560	19,036	18,885	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>17,560</b>	<b>19,036</b>	<b>18,885</b>	-	-	-	-	-
<b>Net Program Revenue/(Cost)</b>	<b>(17,560)</b>	<b>(19,036)</b>	<b>(18,885)</b>	-	-	-	-	-

**Fund: Sewer Maintenance**  
**Department: Administration**  
**Division/Program: Information Technology (189-1340)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
189.13.1340.6120 Other Contractual Services	-	276	276	-	1,015	1,015	-	-
189.13.1340.6272 Software Licensing	-	73	-	-	-	-	-	-
189.13.1340.6999 Non-Capital Equipment	-	2,104	2,485	-	-	-	-	-
<b>Subtotal</b>	-	<b>2,453</b>	<b>2,761</b>	-	<b>1,015</b>	<b>1,015</b>	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	<b>2,453</b>	<b>2,761</b>	-	<b>1,015</b>	<b>1,015</b>	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	2,453	2,761	-	1,015	1,015	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	<b>2,453</b>	<b>2,761</b>	-	<b>1,015</b>	<b>1,015</b>	-	-
<b>Net Program Revenue/(Cost)</b>	-	<b>(2,453)</b>	<b>(2,761)</b>	-	<b>(1,015)</b>	<b>(1,015)</b>	-	-

**Fund: Fleet Management**  
**Department: Administration**  
**Division/Program: Information Technology (365-1340)**

<b>REVENUE</b>	<b>17-18 Adopted Budget</b>	<b>17-18 Amended Budget</b>	<b>17-18 Actual</b>	<b>18-19 Adopted Budget</b>	<b>18-19 Amended (3-31-19)</b>	<b>18-19 Projected Actual</b>	<b>18-19 Encumbered (3-31-19)</b>	<b>19-20 Adopted Budget</b>
<b>Grand Total</b>	-	-	-	-	-	-	-	-

<b>EXPENDITURES</b>	<b>17-18 Adopted Budget</b>	<b>17-18 Amended Budget</b>	<b>17-18 Actual</b>	<b>18-19 Adopted Budget</b>	<b>18-19 Amended (3-31-19)</b>	<b>18-19 Projected Actual</b>	<b>18-19 Encumbered (3-31-19)</b>	<b>19-20 Adopted Budget</b>
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
365.13.1340.6130 Service Contracts	-	-	-	-	-	-	-	-
365.13.1340.6272 Software Licensing	1,770	1,770	1,500	2,000	2,000	-	-	-
365.13.1340.6999 Non-Capital Equipment	-	484	-	-	5,094	5,508	-	-
<b>Subtotal</b>	<b>1,770</b>	<b>2,254</b>	<b>1,500</b>	<b>2,000</b>	<b>7,094</b>	<b>5,508</b>	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>1,770</b>	<b>2,254</b>	<b>1,500</b>	<b>2,000</b>	<b>7,094</b>	<b>5,508</b>	-	-

<b>SUMMARY</b>	<b>17-18 Adopted Budget</b>	<b>17-18 Amended Budget</b>	<b>17-18 Actual</b>	<b>18-19 Adopted Budget</b>	<b>18-19 Amended (3-31-19)</b>	<b>18-19 Projected Actual</b>	<b>18-19 Encumbered (3-31-19)</b>	<b>19-20 Adopted Budget</b>
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	1,770	2,254	1,500	2,000	7,094	5,508	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,770</b>	<b>2,254</b>	<b>1,500</b>	<b>2,000</b>	<b>7,094</b>	<b>5,508</b>	-	-
<b>Net Program Revenue/(Cost)</b>	<b>(1,770)</b>	<b>(2,254)</b>	<b>(1,500)</b>	<b>(2,000)</b>	<b>(7,094)</b>	<b>(5,508)</b>	-	-

**Fund: West Covina Housing Authority**  
**Department: Administration**  
**Division/Program: Information Technology (820-1340)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
820.13.1340.6999 Non-Capital Equipment	1,867	1,867	1,867	190	-	-	-	-
Subtotal	1,867	1,867	1,867	190	-	-	-	-
<b>Capital Assets</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	1,867	1,867	1,867	190	-	-	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	1,867	1,867	1,867	190	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	1,867	1,867	1,867	190	-	-	-	-
<b>Net Program Revenue/(Cost)</b>	(1,867)	(1,867)	(1,867)	(190)	-	-	-	-

## CITY CLERK'S OFFICE

**MISSION STATEMENT:** To ensure the preservation and integrity of all official City records, including the legislative record; maintain an effective records management system; and provide efficient, courteous and professional support to all City departments, staff, and the citizens of West Covina.

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The City Clerk's Office is a support department that provides support to the City Council, Administration, other City departments, and the public. The City Clerk is an elected official; the Assistant City Clerk is the Department Head managing the day-to-day office activities. The City Clerk's Office maintains custody, control, and storage of official City documents and records pertaining to the operation of City government.

### **Administration**

The City Clerk's Office coordinates the preparation and distribution of official City Council Agendas prior to each City Council meeting. Before and after the City Council takes action, the City Clerk's Office ensures that actions are in compliance with statutes and regulations, and that all actions are properly executed, recorded and archived. Regular City Council meetings are held the first and third Tuesday of every month, unless otherwise noticed.

The department also receives and opens Capital Improvement Project bids; receives claims, subpoenas and lawsuits.

### **Elections**

The City Clerk's Office coordinates all City elections for elective office, initiatives, referenda, and recalls. The City's general municipal elections are consolidated with the Los Angeles County Elections Division and will be held in November of even numbered years starting in November 2018.

### **Political Reform Act**

Pursuant to the Political Reform Act, the City Clerk serves as the filing officer/official for Campaign Disclosure Statements for elected officials, candidates, and committees; and for Statement of Economic Interests filed by public officials and designated employees. The City's Conflict of Interest Code is reviewed and updated on a bi-annual basis.

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# City Clerk

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## **Public Records Act & Public Information**

The City Clerk's Office provides public information and responds to requests for documents pursuant to the provisions of the *California Public Records Act*. The department also assists staff with research of legislative history and actions.

## **Commissions**

The City Clerk's Office oversees the appointment process for the City's Commissions and Advisory Boards. The office facilitates all required noticing pertaining to recruitments for vacancies and expiring terms pursuant to State Law and administers the oath of office to all newly appointed commissioners.

## **Records Management Program**

The City Clerk is the custodian of many public records of the City, including ordinances, resolutions, minutes of the City Council, election-related documents, campaign disclosure filings, statement of economic interest and many others. The Records Management Program provides for the safekeeping and storage of the records and provides a retention schedule for all records.

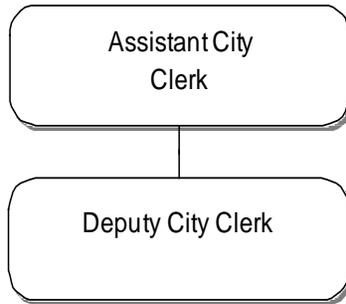
The department continues to improve efficiency and customer service through the implementation of the Laserfiche Electronic Document Management System (EDMS). The implementation of Laserfiche increases the accessibility to information for internal staff and the public.

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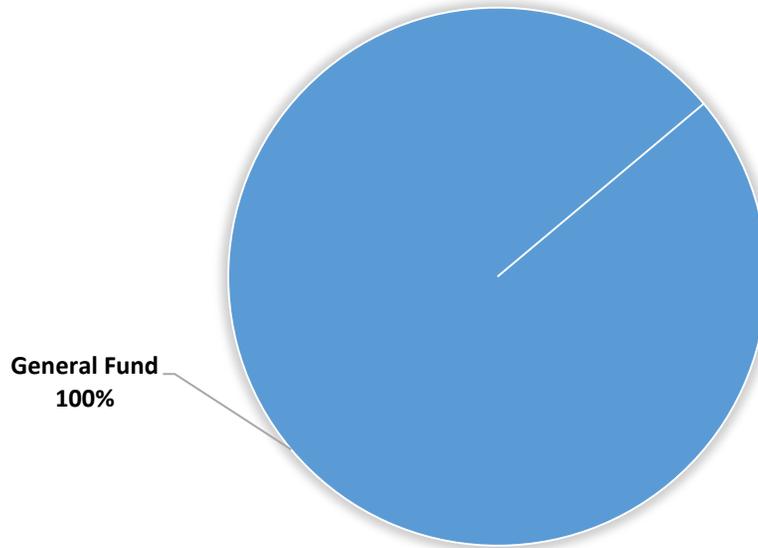
# City Clerk

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## Organizational Chart by Position

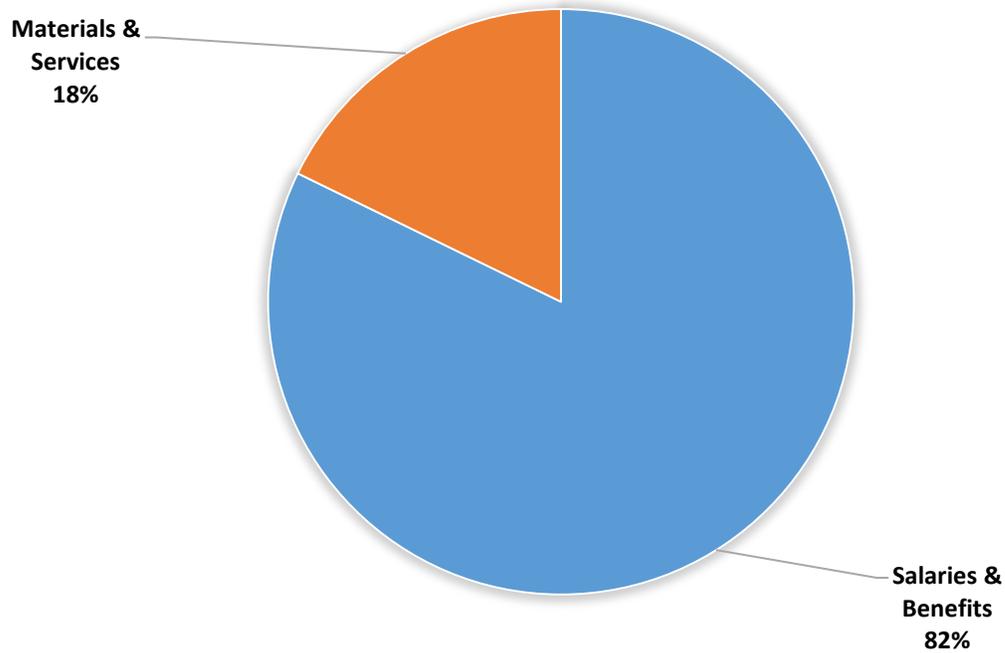


## EXPENDITURES BY FUNDING SOURCE



	2016-17 Actual Expense	2017-18 Actual Expense	2018-19 Adopted Budget	2019-20 Adopted Budget
<b>Source of Funds:</b>				
General Fund	\$ 512,810	\$ 336,383	\$ 520,155	\$ 347,497

## EXPENDITURES BY CATEGORY



	2016-17 Actual Expense	2017-18 Actual Expense	2018-19 Adopted Budget	2019-20 Adopted Budget
<b>Expense Classification:</b>				
Total Salaries & Benefits	\$ 306,105	\$ 306,041	\$ 300,351	\$ 285,745
Total Materials & Services	206,705	30,342	219,804	61,752
<b>Total Source of Funds</b>	<b>\$ 512,810</b>	<b>\$ 336,383</b>	<b>\$ 520,155</b>	<b>\$ 347,497</b>

## **FY 2019-2020 GOALS AND OBJECTIVES**

- Continue to maintain high level daily operations of the City Clerk's Office and the accurate recordings of the legislative actions of the City Council Successor Agency.
- Provide excellent continued support to the City Council, staff and the public.
- Continue conversion of official City documents to electronic format on an on-going basis in accordance with our records retention schedule through the implementation of the Laserfiche Electronic Document Management System.
- Move to an electronic filing system for Statement of Economic Interests Forms (Form 700) and Campaign Disclosure Statements (Form 460).
- Move to an electronic filing system for all City contracts and agreements.

## **FY 2018-2019 ACCOMPLISHMENTS**

- Prepared, published, and distributed agendas and agenda packets for the City Council, Successor Agency; published and posted required legal notices; prepared minutes; and maintained the legislative action of such meetings.
- Updated the City's Retention Schedule to coincide with current State Law.
- Executed, indexed, scanned and distributed all resolutions, ordinances, contracts, and recorded documents approved by the City Council.
- Continued ongoing scanning efforts to convert files into electronic format.
- Conducted the bi-annual review of the City's Conflict of Interest Code as required by the Political Reform Act.
- Received, processed and responded to Public Records Act requests, claims, subpoenas, and summons.
- Provided legislative research services to City departments and the public.
- Fulfilled duties as filing officer for campaign statements for officeholders, candidates, and political action committees.
- Received and reviewed Statement of Economic Interests for elected officials, city commissioners, and designated employees pursuant to the Political Reform Act.

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## City Clerk

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- Conducted the bi-annual review of the City's Conflict of Interest Code as required by the Political Reform Act.
- Continued to update the West Covina Municipal Code. Newly adopted ordinances were posted on the City's website so current code information was continually available.
- Continued to update City's website for all frequently asked questions for contracts/agreements to further increase transparency.

**Program Budget Analysis**  
**Department: City Clerk**  
**Division/Program: City Clerk (110-1210)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.12.1210.5111 Full Time Salaries	161,636	161,636	159,838	167,921	168,134	107,283	78,399	171,938
110.12.1210.5112 Part Time Salaries	25,613	25,000	38,430	15,710	15,260	28,464	-	-
110.12.1210.5113 Overtime	3,330	3,250	209	6,691	6,499	37	27	-
110.12.1210.5114 Elective/Appointive	1,800	1,800	1,800	-	-	1,799	1,315	1,800
110.12.1210.5XXX Premium Pay	-	-	-	211	-	-	-	-
110.12.1210.5124 Sick Leave Buyback	1,230	1,230	1,934	2,000	2,000	-	-	-
110.12.1210.5125 Vacation Buyback	12,100	12,100	11,992	7,500	7,500	3,907	2,855	7,500
110.12.1210.5XXX Fringe Benefits	42,117	42,810	45,792	49,366	50,006	24,091	17,605	34,573
110.12.1210.5156-7 Retirement - PERS	41,826	41,826	40,709	12,712	12,712	8,565	6,259	13,883
110.12.1210.5160 Retiree Medical Benefit	6,030	6,030	5,338	5,700	5,700	4,393	3,210	5,000
110.12.1210.5180 Leave Lump Sum	70	70	-	-	-	6,490	6,490	-
110.12.1210.5181 PERS Unfunded Liability	-	-	-	32,540	32,540	33,983	33,983	51,051
<b>Subtotal</b>	<b>295,752</b>	<b>295,752</b>	<b>306,042</b>	<b>300,351</b>	<b>300,351</b>	<b>219,012</b>	<b>150,143</b>	<b>285,745</b>
<b>Materials &amp; Services</b>								
110.12.1210.6030 Memberships	825	825	730	825	825	943	-	825
110.12.1210.6050 Conferences & Meetings	-	-	-	-	-	-	-	500
110.12.1210.6118 Elections	-	-	-	175,000	175,000	217,351	-	3,200
110.12.1210.6120 Other Contractual Services	120	120	12	120	120	-	-	120
110.12.1210.6130 Service Contracts	2,395	5,808	8,002	2,395	2,395	1,788	-	24,155
110.12.1210.6170 Advertising & Publications	8,000	8,000	10,422	10,300	10,300	11,862	-	13,048
110.12.1210.6210 Office Supplies	1,000	1,000	800	1,000	1,000	2,200	-	1,500
110.12.1210.6214 Printing & Copying	-	523	-	1,000	1,000	1,000	-	1,000
110.12.1210.6270 Special Department Supplies	4,400	4,400	6,979	12,500	12,500	14,435	-	740
110.12.1210.6330 Equipment M & R	1,770	1,770	1	1,770	1,770	757	-	1,770
110.12.1210.6424 Capitalized Lease Payments	3,940	3,940	3,395	3,940	3,940	3,955	-	3,940
<b>Subtotal</b>	<b>22,450</b>	<b>26,386</b>	<b>30,341</b>	<b>208,850</b>	<b>208,850</b>	<b>254,291</b>	<b>-</b>	<b>50,798</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.12.1210.8102 Property & Liability Ins Charges	-	-	-	10,954	10,954	10,954	-	10,954
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,954</b>	<b>10,954</b>	<b>10,954</b>	<b>-</b>	<b>10,954</b>
<b>Grand Total</b>	<b>318,202</b>	<b>322,138</b>	<b>336,383</b>	<b>520,155</b>	<b>520,155</b>	<b>484,257</b>	<b>150,143</b>	<b>347,497</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	295,752	295,752	306,042	300,351	300,351	219,012	150,143	285,745
Maintenance & Operations	22,450	26,386	30,341	208,850	208,850	254,291	-	50,798
Allocated Costs	-	-	-	10,954	10,954	10,954	-	10,954
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>318,202</b>	<b>322,138</b>	<b>336,383</b>	<b>520,155</b>	<b>520,155</b>	<b>484,257</b>	<b>150,143</b>	<b>347,497</b>
<b>Net Program Revenue/(Cost)</b>	<b>(318,202)</b>	<b>(322,138)</b>	<b>(336,383)</b>	<b>(520,155)</b>	<b>(520,155)</b>	<b>(484,257)</b>	<b>(150,143)</b>	<b>(347,497)</b>

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# Finance

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## FINANCE DEPARTMENT

**MISSION STATEMENT:** To manage and protect the City's financial resources by applying generally accepted accounting and investment principles and enforce the City's business license and purchasing ordinances as outlined in the West Covina Municipal Code.

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**T**he Finance Department is responsible for all financial affairs of the City of West Covina. The goal of the Finance Department is to maintain financial stability, provide accurate and timely financial information and recommendations to the City's decision makers, and protect the City's assets through the establishment of effective internal controls. The department also strives to provide valuable and responsive support services to the other City departments. The department consists of two main functions.

### **Finance**

Finance includes payroll, accounts payable, general accounting, financial reporting, grant monitoring, budget and fixed assets. Finance monitors various leases, advances and loan payments due to the City and the Housing Authority; maintains financial records; complies with various federal, state, and local reporting requirements; coordinates and serves as liaison for financial audits; assists employees with payroll issues; evaluates internal controls; and provides oversight of the financial accounting software.

Finance also manages debt, accounts receivable, cash receipting and the investment of idle funds. It also oversees the business license function that is responsible for ensuring that all businesses maintain a current business license and pay applicable taxes. The City Treasurer is elected by the community at large and reviews monthly investment reports. The Finance Director is responsible for managing the day-to-day investment operations. Surplus funds are invested for maximum safety, liquidity, and yield in compliance with the City's investment policy and the California Government Code.

### **Purchasing**

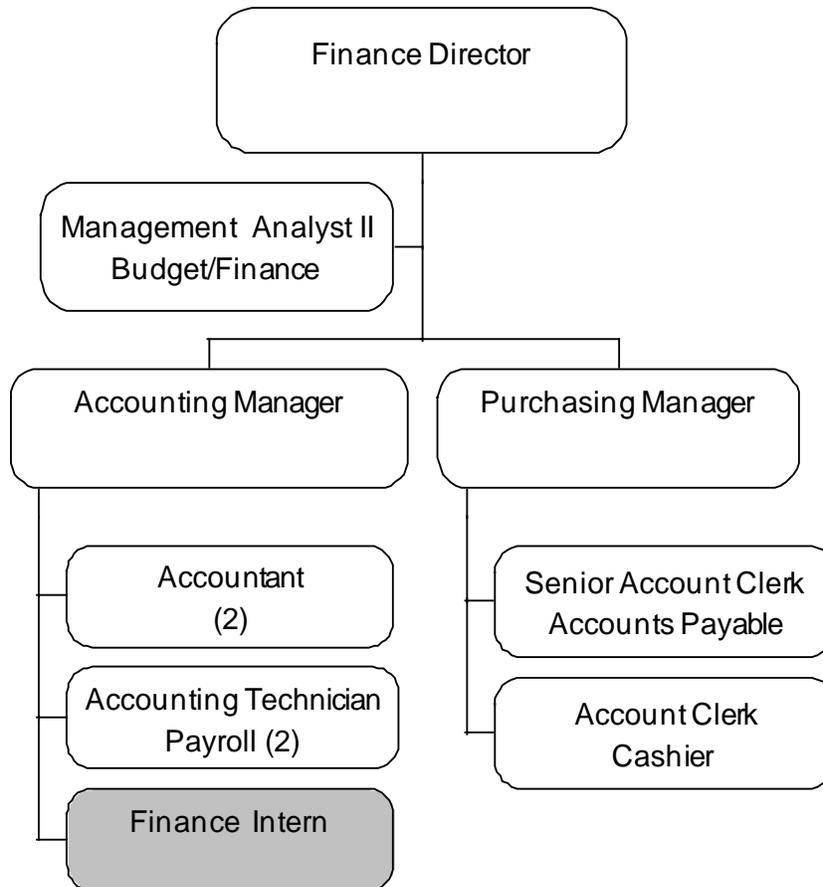
Purchasing is responsible for maximizing cost effectiveness and controlling purchases, assisting City departments in vendor selection for equipment and service purchases, and ensuring that the City's purchasing policies are followed. Purchasing reviews City contracts to ensure they are in compliance with the terms and conditions in the Request for Proposal (RFP) specifications.

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# Finance

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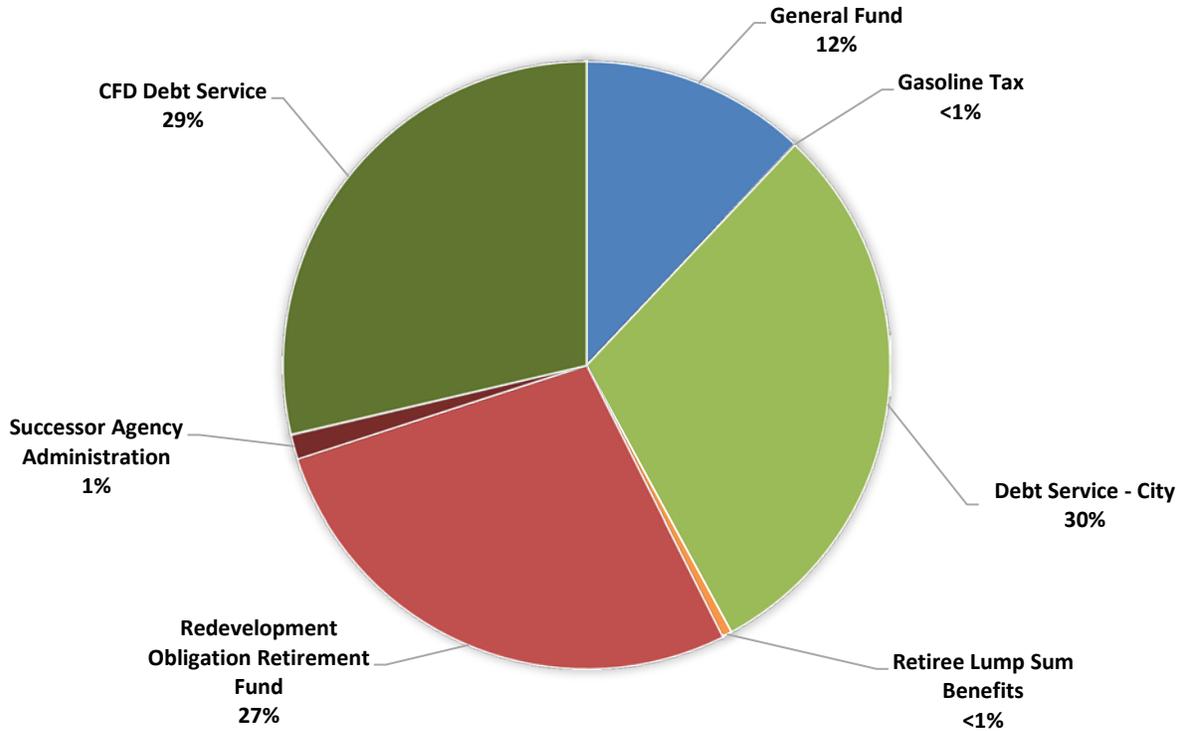
## Organizational Chart by Position



\*Shading denotes part-time staff.

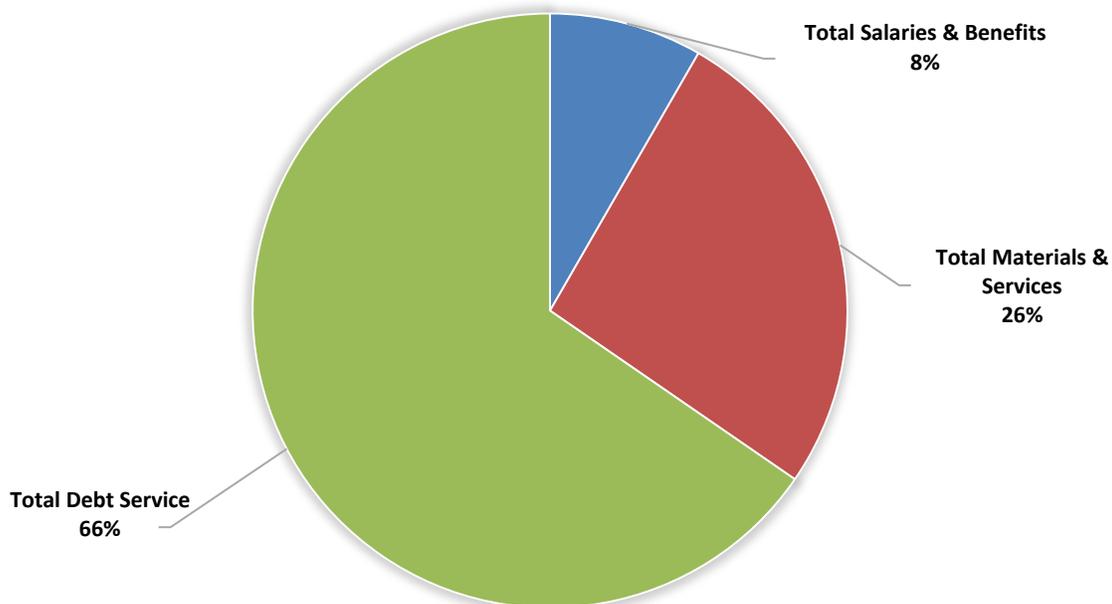
# Finance

## EXPENDITURES BY FUNDING SOURCE



Source of Funds:	2016-17 Actual Expense	2017-18 Actual Expense	2018-19 Adopted Budget	2019-20 Adopted Budget
General Fund	\$ 2,093,953	\$ 2,058,680	\$ 2,068,200	\$ 2,292,386
Gasoline Tax	2,125	2,036	2,500	2,500
Citywide Maintenance District	18,683	18,885	-	-
WC Community Services Foundation	80	75	-	-
Debt Service - City	11,619,275	4,460,874	6,351,456	5,729,879
Retiree Lump Sum Benefits	100,400	56,500	101,500	101,500
Redevelopment Obligation Retirement Fund	13,123,363	10,123,519	11,134,240	5,227,435
Successor Agency Administration	250,000	285,339	214,324	250,000
CFD Debt Service	7,209,136	7,127,738	5,419,900	5,462,100
<b>Total Source of Funds</b>	<b>\$ 34,417,015</b>	<b>\$ 24,133,646</b>	<b>\$ 25,292,120</b>	<b>\$ 19,065,800</b>

## EXPENDITURES BY CATEGORY



	2016-17 Actual Expense	2017-18 Actual Expense	2018-19 Adopted Budget	2019-20 Adopted Budget
<b>Expense Classification:</b>				
Total Salaries & Benefits	\$ 1,680,136	\$ 1,276,782	\$ 1,706,034	\$ 1,586,018
Total Materials & Services	5,580,704	4,464,572	5,570,008	5,011,397
Total Debt Service	27,156,175	18,392,292	18,016,078	12,468,385
<b>Total Source of Funds</b>	<b>\$ 34,417,015</b>	<b>\$ 24,133,646</b>	<b>\$ 25,292,120</b>	<b>\$ 19,065,800</b>

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# Finance

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## **FY 2019-20 GOALS AND OBJECTIVES**

- Coordinate the exchange of approximately \$2.2 million in Proposition A funds with another agency resulting in \$1.65 million in revenue for the General Fund.
- Prepare a Government Finance Officers Association award winning Comprehensive Annual Financial Report for the Fiscal Year ended June 30, 2019.
- Complete the Successor Agency reconciliation and secure repayment of all current and past enforceable obligations.
- Develop a plan to begin addressing the City's Other Post-Employment Benefits (OPEB) Liability.
- Create/update desk policies and procedures for each job function within the Finance Department to assist with training and succession planning.

## **FY 2018-19 ACCOMPLISHMENTS**

- Coordinated the exchange of approximately \$2.2 million in Proposition A funds with another agency resulting in \$1.65 million in revenue for the General Fund.
- Continued to review City's Finance policies to ensure that the City has strong internal controls that detect errors in a timely fashion.
- Worked with the Department of Health Care Services (DHCS) to complete an audit of the City's annual Ground Emergency Medical Transport (GEMT) Cost Reports for Fiscal Years 2009-10, 2010-11, 2011-12, 2012-13, and 2013-14.
- Reviewed debt that was eligible for refinancing and refunded the 2002, 2004 and 2013 Revenue Refunding Bonds.

**Fund: General Fund**  
**Department: Finance**  
**Division/Program: City Treasurer (110-1305)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.13.1305.5114 Elective/Appointive	1,800	1,800	219	-	-	-	-	-
110.13.1305.5XXX Fringe Benefits	44	44	26	-	-	-	-	-
<b>Subtotal</b>	<b>1,844</b>	<b>1,844</b>	<b>245</b>	-	-	-	-	-
<b>Materials &amp; Services</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>1,844</b>	<b>1,844</b>	<b>245</b>	-	-	-	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	1,844	1,844	245	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,844</b>	<b>1,844</b>	<b>245</b>	-	-	-	-	-
<b>Net Program Revenue/(Cost)</b>	<b>(1,844)</b>	<b>(1,844)</b>	<b>(245)</b>	-	-	-	-	-

**Fund: General Fund**  
**Department: Finance**  
**Division/Program: Finance Administration (110-1310)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.13.4290 Other Licenses & Permits	10,000	10,000	226	10,000	10,000	2,000	-	-
110.13.4610 Business License Processing Fee	17,500	17,500	25,962	17,500	17,500	17,500	-	17,500
110.13.4641 Photocopying	-	-	312	100	100	100	-	100
110.13.4642 Returned Check Fee	200	200	1,083	200	200	500	-	500
110.13.4643 Street Address Change Review	199	199	400	199	199	200	-	200
110.13.4647 Misc Reimbursement	-	-	61,562	-	-	25,000	-	25,000
110.13.4660 Service Fee - Credit/Debit Cards	50,000	50,000	13,173	25,000	25,000	10,000	-	15,000
110.13.4818 Miscellaneous	-	-	80	30,000	30,000	100	-	200
<b>Grand Total</b>	<b>77,899</b>	<b>77,899</b>	<b>102,798</b>	<b>82,999</b>	<b>82,999</b>	<b>55,400</b>	<b>-</b>	<b>58,500</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.13.1310.5111 Full Time Salaries	904,425	863,876	676,632	804,265	713,346	606,587	443,275	702,692
110.13.1310.5112 Part Time Salaries	-	-	-	-	-	51,789	37,846	9,600
110.13.1310.5113 Overtime	3,863	3,771	5,194	5,498	5,341	625	457	3,963
110.13.1310.5XXX Premium Pay	6,000	6,000	5,584	12,681	3,600	2,147	1,569	2,392
110.13.1310.5124 Sick Leave Buyback	8,820	8,820	4,366	4,400	4,400	7,831	5,723	6,000
110.13.1310.5125 Vacation Buyback	6,260	6,260	16,220	10,700	10,700	11,786	8,613	10,000
110.13.1310.5XXX Fringe Benefits	206,238	203,992	181,288	215,788	215,945	176,804	129,203	174,278
110.13.1310.5156-7 Retirement - PERS	235,966	235,550	212,337	64,483	64,483	52,279	38,204	56,939
110.13.1310.5160 Retiree Medical Benefit	6,570	6,570	4,831	5,000	5,000	4,393	3,210	5,000
110.13.1310.5180 Leave Lump Sum	14,600	14,600	32,861	-	-	16,129	16,129	-
110.13.1310.5181-2 PERS Unfunded Liability Pmt	-	-	-	165,065	165,065	172,383	172,383	235,517
<b>Subtotal</b>	<b>1,392,742</b>	<b>1,349,439</b>	<b>1,139,313</b>	<b>1,287,880</b>	<b>1,187,880</b>	<b>1,102,754</b>	<b>856,612</b>	<b>1,206,381</b>
<b>Materials &amp; Services</b>								
110.13.1310.6030 Memberships	1,460	1,460	2,225	1,475	1,475	1,000	-	1,475
110.13.1310.6050 Conferences & Meetings	1,300	1,300	1,202	1,265	1,285	1,000	-	1,285
110.13.1310.6110 Professional Services	200,649	270,809	560,080	276,400	376,400	610,000	-	449,500
110.13.1310.6112 Accounting and Auditing	50,510	83,860	33,350	52,830	190,478	100,000	-	153,740
110.13.1310.6120 Other Contractual Services	16,685	16,685	9,763	23,785	23,785	12,000	-	14,410
110.13.1310.6130 Service Contracts	1,323	1,323	-	850	850	1,100	-	1,200
110.13.1310.6210 Office Supplies	6,750	6,750	4,594	4,750	4,750	4,750	-	4,750
110.13.1310.6213 Postage	43,464	33,464	-	40,400	35,454	40,400	-	40,400
110.13.1310.6214 Printing & Copying	-	1,308	692	500	500	1,010	-	1,200
110.13.1310.6270 Other Supplies/Materials	-	-	1,099	-	-	-	-	-
110.13.1310.6275 Banking/ Credit Card Fees	76,250	76,250	40,226	71,000	71,000	50,000	-	71,000
110.13.1310.6319 Pool Car Usage	-	-	45	50	50	50	-	50
110.13.1310.6330 Equipment M & R	2,000	3,000	2,322	3,000	3,000	3,000	-	3,000
110.13.1310.6341 Pers Health Admin Fee	21,000	21,000	21,719	25,000	25,000	17,000	-	25,000
110.13.1310.6342 Benefits Admin Fees	101,300	101,300	124,578	136,300	136,300	136,300	-	136,300
110.13.1310.6408 Bad Debts Expense	-	-	(45,109)	-	-	-	-	-
110.13.1310.6424 Capitalized Lease Payments	2,900	5,200	5,197	5,500	5,500	5,700	-	5,500
110.13.1310.6494 Property Tax	89,306	89,306	88,577	91,508	91,508	88,000	-	91,508
110.13.1310.6999 Non-Capital Equipment	-	-	-	-	-	-	-	40,000
<b>Subtotal</b>	<b>614,897</b>	<b>713,015</b>	<b>850,560</b>	<b>734,613</b>	<b>967,335</b>	<b>1,071,310</b>	<b>-</b>	<b>1,040,318</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.13.1310.8102 Property & Liability Ins Charges	-	-	-	45,687	45,687	45,687	-	45,687
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>45,687</b>	<b>45,687</b>	<b>45,687</b>	<b>-</b>	<b>45,687</b>
<b>Grand Total</b>	<b>2,007,639</b>	<b>2,062,454</b>	<b>1,989,873</b>	<b>2,068,180</b>	<b>2,200,902</b>	<b>2,219,751</b>	<b>856,612</b>	<b>2,292,386</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>77,899</b>	<b>77,899</b>	<b>102,798</b>	<b>82,999</b>	<b>82,999</b>	<b>55,400</b>	<b>-</b>	<b>58,500</b>
Salaries & Benefits	1,392,742	1,349,439	1,139,313	1,287,880	1,187,880	1,102,754	856,612	1,206,381
Maintenance & Operations	614,897	713,015	850,560	734,613	967,335	1,071,310	-	1,040,318
Allocated Costs	-	-	-	45,687	45,687	45,687	-	45,687
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>2,007,639</b>	<b>2,062,454</b>	<b>1,989,873</b>	<b>2,068,180</b>	<b>2,200,902</b>	<b>2,219,751</b>	<b>856,612</b>	<b>2,292,386</b>
<b>Net Program Revenue/(Cost)</b>	<b>(1,929,740)</b>	<b>(1,984,555)</b>	<b>(1,887,075)</b>	<b>(1,985,181)</b>	<b>(2,117,903)</b>	<b>(2,164,351)</b>	<b>(856,612)</b>	<b>(2,233,886)</b>

**Fund: State Gas Tax**  
**Department: Finance**  
**Division/Program: Finance Administration (124-1310)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
124.13.1310.6120 Other Contractual Services	-	2,500	2,036	2,500	2,500	2,500	-	2,500
<b>Subtotal</b>	-	2,500	2,036	2,500	2,500	2,500	-	2,500
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	2,500	2,036	2,500	2,500	2,500	-	2,500

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	2,500	2,036	2,500	2,500	2,500	-	2,500
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	2,500	2,036	2,500	2,500	2,500	-	2,500
<b>Net Program Revenue/(Cost)</b>	-	(2,500)	(2,036)	(2,500)	(2,500)	(2,500)	-	(2,500)

**Fund: Debt Service - City**  
**Department: Finance**  
**Division/Program: Debt Service (300-9000)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
300.00.4410 Interest Income	-	-	48,301	-	-	44,929	-	45,000
300.00.4412 Interest Income - Fiscal Agent	-	-	17,748	-	-	21,500	-	20,000
300.00.4647 1988 Bond-Lakes Reimbursement	706,500	706,500	23,296	751,500	751,500	671,771	-	-
300.00.4659 BLD Reimbursement	425,000	425,000	393,055	400,000	-	301,071	-	400,000
300.00.4853 Debt Proceeds	-	-	-	-	-	25,545,718	-	-
300.00.9110 Transfer In	1,888,398	1,888,398	2,130,561	1,997,968	-	-	-	578,918
300.00.9169 Transfer In	921,680	921,680	-	921,680	921,680	921,680	-	921,680
300.00.9810 Transfer In	1,267,662	1,267,662	1,255,662	1,293,194	-	-	-	1,314,777
<b>Grand Total</b>	<b>5,209,240</b>	<b>5,209,240</b>	<b>3,868,623</b>	<b>5,364,342</b>	<b>1,673,180</b>	<b>27,506,669</b>	<b>-</b>	<b>3,280,375</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
300.13.9000.6420 Bond Interest	1,424,312	1,424,312	1,297,451	1,421,164	12,000	12,000	-	1,917,667
300.13.9000.6421 Principal on Bonds	2,005,000	2,005,000	1,380,000	2,125,000	670,000	24,955,000	-	1,255,000
300.13.9000.6426 Ongoing Bond Costs	279,330	279,330	204,505	322,580	74,500	74,500	-	74,500
300.13.9000.6483 Principal-Due To County (DDR)	578,918	578,918	578,918	578,918	-	578,918	-	578,918
<b>Subtotal</b>	<b>4,287,560</b>	<b>4,287,560</b>	<b>3,460,874</b>	<b>4,447,662</b>	<b>756,500</b>	<b>25,620,418</b>	<b>-</b>	<b>3,826,085</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>4,287,560</b>	<b>4,287,560</b>	<b>3,460,874</b>	<b>4,447,662</b>	<b>756,500</b>	<b>25,620,418</b>	<b>-</b>	<b>3,826,085</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>5,209,240</b>	<b>5,209,240</b>	<b>3,868,623</b>	<b>5,364,342</b>	<b>1,673,180</b>	<b>27,506,669</b>	<b>-</b>	<b>3,280,375</b>
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	4,287,560	4,287,560	3,460,874	4,447,662	756,500	25,620,418	-	3,826,085
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>4,287,560</b>	<b>4,287,560</b>	<b>3,460,874</b>	<b>4,447,662</b>	<b>756,500</b>	<b>25,620,418</b>	<b>-</b>	<b>3,826,085</b>
<b>Net Program Revenue/(Cost)</b>	<b>921,680</b>	<b>921,680</b>	<b>407,749</b>	<b>916,680</b>	<b>916,680</b>	<b>1,886,251</b>	<b>-</b>	<b>(545,710)</b>

**Fund: Debt Service - City**  
**Department: Finance**  
**Division/Program: Transfers (300-9500)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
300.95.9500.9110 Transfer Out	-	-	-	1,903,794	-	-	-	-
300.95.9500.9169 Transfer Out	-	-	-	-	-	-	-	1,903,794
300.95.9500.9361 Transfer Out	-	250,000	-	-	-	-	-	-
300.95.9500.9363 Transfer Out	-	250,000	-	-	-	-	-	-
<b>Subtotal</b>	-	<b>500,000</b>	-	<b>1,903,794</b>	-	-	-	<b>1,903,794</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	<b>500,000</b>	-	<b>1,903,794</b>	-	-	-	<b>1,903,794</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	500,000	-	1,903,794	-	-	-	1,903,794
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	<b>500,000</b>	-	<b>1,903,794</b>	-	-	-	<b>1,903,794</b>
<b>Net Program Revenue/(Cost)</b>	-	<b>(500,000)</b>	-	<b>(1,903,794)</b>	-	-	-	<b>(1,903,794)</b>

**Fund: Retirement Health Savings Plan**  
**Department: Finance**  
**Division/Program: Retiree Lump Sum Benefits (368-1350)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
368.00.4755 Interdepartmental Charges	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
368.13.1350.5167 Retiree Lump Sum Benefit	-	-	56,500	101,500	101,500	101,500	-	101,500
<b>Subtotal</b>	-	-	<b>56,500</b>	<b>101,500</b>	<b>101,500</b>	<b>101,500</b>	-	<b>101,500</b>
<b>Materials &amp; Services</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	-	<b>56,500</b>	<b>101,500</b>	<b>101,500</b>	<b>101,500</b>	-	<b>101,500</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	56,500	101,500	101,500	101,500	-	101,500
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	<b>56,500</b>	<b>101,500</b>	<b>101,500</b>	<b>101,500</b>	-	<b>101,500</b>
<b>Net Program Revenue/(Cost)</b>	-	-	<b>(56,500)</b>	<b>(101,500)</b>	<b>(101,500)</b>	<b>(101,500)</b>	-	<b>(101,500)</b>

**Fund: Redevelopment Obligation Retirement**  
**Department: Finance**  
**Division/Program: Successor Administration (810-2210)**

REVENUE		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
810.00.4010	Current Year Secured	7,937,531	7,937,531	9,039,592	10,584,587	10,584,587	8,722,197	-	9,148,200
810.00.4410	Interest Income	-	-	117,564	-	-	100,000	-	-
810.00.4412	Interest Income - Fiscal Agent	-	-	15,053	-	-	20,000	-	-
810.00.4430	Rental Income	50,000	50,000	-	50,000	-	-	-	50,000
<b>Grand Total</b>		<b>7,987,531</b>	<b>7,987,531</b>	<b>9,172,209</b>	<b>10,634,587</b>	<b>10,584,587</b>	<b>8,842,197</b>	<b>-</b>	<b>9,198,200</b>

EXPENDITURES		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>									
810.22.2210.5111	Full Time Salaries	-	-	-	78,872	78,872	-	-	267,910
810.22.2210.5XXX	Fringe Benefits	-	-	9,664	58,850	58,850	10,000	-	-
810.22.2210.5156-7	Retirement - PERS	-	-	-	178,932	178,932	-	-	-
<b>Subtotal</b>		<b>-</b>	<b>-</b>	<b>9,664</b>	<b>316,654</b>	<b>316,654</b>	<b>10,000</b>	<b>-</b>	<b>267,910</b>
<b>Materials &amp; Services</b>									
810.22.2210.6110	Professional Services	30,000	33,850	-	30,000	30,000	30,000	-	30,000
810.22.2210.6112	Accounting and Auditing	4,060	6,090	-	4,180	4,180	3,000	1,060	4,180
810.22.2210.6120	Other Contractual Services	340,000	340,000	-	627,000	627,000	66,189	-	345,000
810.22.2210.6170	Advertising & Publications	6,600	6,600	-	6,600	6,600	-	-	-
810.22.2210.6494	Property Tax	85,368	85,368	-	85,368	76,501	85,368	-	85,368
810.22.2210.6507	Serif Obligation	610,518	610,518	-	622,728	-	-	-	-
<b>Subtotal</b>		<b>1,076,546</b>	<b>1,082,426</b>	<b>-</b>	<b>1,375,876</b>	<b>744,281</b>	<b>184,557</b>	<b>1,060</b>	<b>464,548</b>
<b>Capital Assets</b>									
<b>Subtotal</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>									
<b>Subtotal</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>		<b>1,076,546</b>	<b>1,082,426</b>	<b>9,664</b>	<b>1,692,530</b>	<b>1,060,935</b>	<b>194,557</b>	<b>1,060</b>	<b>732,458</b>

SUMMARY		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>		<b>7,987,531</b>	<b>7,987,531</b>	<b>9,172,209</b>	<b>10,634,587</b>	<b>10,584,587</b>	<b>8,842,197</b>	<b>-</b>	<b>9,198,200</b>
Salaries & Benefits		-	-	9,664	316,654	316,654	10,000	-	267,910
Maintenance & Operations		1,076,546	1,082,426	-	1,375,876	744,281	184,557	1,060	464,548
Allocated Costs		-	-	-	-	-	-	-	-
Capital Outlay		-	-	-	-	-	-	-	-
<b>Total Expenditures</b>		<b>1,076,546</b>	<b>1,082,426</b>	<b>9,664</b>	<b>1,692,530</b>	<b>1,060,935</b>	<b>194,557</b>	<b>1,060</b>	<b>732,458</b>
<b>Net Program Revenue/(Cost)</b>		<b>6,910,985</b>	<b>6,905,105</b>	<b>9,162,545</b>	<b>8,942,057</b>	<b>9,523,652</b>	<b>8,647,640</b>	<b>(1,060)</b>	<b>8,465,742</b>

**Fund: Redevelopment Obligation Retirement**  
**Department: Finance**  
**Division/Program: Debt Service (810-9000)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
810.22.9000.6420 Bond Interest	455,060	455,060	455,058	405,627	405,627	405,625	-	361,400
810.22.9000.6421 Bond Principal	1,480,000	1,480,000	1,480,000	1,765,000	1,765,000	1,765,000	-	1,820,000
810.22.9000.6423 Other Debt Payments	2,591,985	2,591,985	1,720,245	4,114,389	2,314,389	2,314,389	-	-
810.22.9000.6426 Ongoing Bond Costs	180,114	180,114	-	13,500	1,000	1,000	-	2,000
810.22.9000.6428 Contra Expense	-	-	(610,518)	-	(622,728)	(622,728)	-	(505,800)
810.22.9000.6488 Principal-County Deferral	1,800,000	1,496,635	1,452,616	1,850,000	1,850,000	1,678,588	-	1,404,300
810.22.9000.6489 Interest-County Deferral	-	303,365	303,365	-	-	201,681	-	98,300
<b>Subtotal</b>	<b>6,507,159</b>	<b>6,507,159</b>	<b>4,800,766</b>	<b>8,148,516</b>	<b>5,713,288</b>	<b>5,743,555</b>	-	<b>3,180,200</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>6,507,159</b>	<b>6,507,159</b>	<b>4,800,766</b>	<b>8,148,516</b>	<b>5,713,288</b>	<b>5,743,555</b>	-	<b>3,180,200</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	6,507,159	6,507,159	4,800,766	8,148,516	5,713,288	5,743,555	-	3,180,200
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>6,507,159</b>	<b>6,507,159</b>	<b>4,800,766</b>	<b>8,148,516</b>	<b>5,713,288</b>	<b>5,743,555</b>	-	<b>3,180,200</b>
<b>Net Program Revenue/(Cost)</b>	<b>(6,507,159)</b>	<b>(6,507,159)</b>	<b>(4,800,766)</b>	<b>(8,148,516)</b>	<b>(5,713,288)</b>	<b>(5,743,555)</b>	-	<b>(3,180,200)</b>

**Fund: Redevelopment Obligation Retirement**  
**Department: Finance**  
**Division/Program: Transfers (810-9500)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
810.95.9500.9300      Transfer Out	1,267,662	1,267,662		1,293,194	1,293,194	1,293,194	-	1,314,777
810.95.9500.9815      Transfer Out	-	-		-	-	-	-	-
Subtotal	1,267,662	1,267,662	-	1,293,194	1,293,194	1,293,194	-	1,314,777
<b>Capital Assets</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	1,267,662	1,267,662	-	1,293,194	1,293,194	1,293,194	-	1,314,777

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
Revenue	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	1,267,662	1,267,662	-	1,293,194	1,293,194	1,293,194	-	1,314,777
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	1,267,662	1,267,662	-	1,293,194	1,293,194	1,293,194	-	1,314,777
<b>Net Program Revenue/(Cost)</b>	(1,267,662)	(1,267,662)	-	(1,293,194)	(1,293,194)	(1,293,194)	-	(1,314,777)

**Fund: Successor Agency Administration**  
**Department: Finance**  
**Division/Program: Successor Administration (815-2210)**

REVENUE		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
815.00.4010	Current Year Secured	295,889	295,889	-	214,324	214,324	250,000	-	250,000
815.00.9810	Transfer In	-	-	-	-	-	-	-	-
<b>Grand Total</b>		<b>295,889</b>	<b>295,889</b>	<b>-</b>	<b>214,324</b>	<b>214,324</b>	<b>250,000</b>	<b>-</b>	<b>250,000</b>

EXPENDITURES		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>									
815.22.2210.5111	Full Time Salaries	-	-	-	-	-	-	-	7,792
815.22.2210.5XXX	Fringe Benefits	-	-	-	-	-	-	-	1,813
815.22.2210.5156-7	Retirement - PERS	-	-	-	-	-	-	-	622
<b>Subtotal</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,227</b>
<b>Materials &amp; Services</b>									
815.22.2210.6050	Conferences & Meetings	-	-	1,804	-	-	1,700	-	5,000
815.22.2210.6110	Professional Services	40,000	40,000	30,072	35,000	35,000	2,500	-	37,100
815.22.2210.6111	Legal Services	46,000	46,000	22,209	48,000	48,000	48,000	-	40,000
<b>Subtotal</b>		<b>86,000</b>	<b>86,000</b>	<b>54,085</b>	<b>83,000</b>	<b>83,000</b>	<b>52,200</b>	<b>-</b>	<b>82,100</b>
<b>Capital Assets</b>									
<b>Subtotal</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>									
815.22.2210.8104	Vehicle Maintenance Charges	-	-	-	932	932	932	-	-
<b>Subtotal</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>932</b>	<b>932</b>	<b>932</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>		<b>86,000</b>	<b>86,000</b>	<b>54,085</b>	<b>83,932</b>	<b>83,932</b>	<b>53,132</b>	<b>-</b>	<b>92,327</b>

SUMMARY		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>		<b>295,889</b>	<b>295,889</b>	<b>-</b>	<b>214,324</b>	<b>214,324</b>	<b>250,000</b>	<b>-</b>	<b>250,000</b>
Salaries & Benefits		-	-	-	-	-	-	-	10,227
Maintenance & Operations		86,000	86,000	54,085	83,000	83,000	52,200	-	82,100
Allocated Costs		-	-	-	932	932	932	-	-
Capital Outlay		-	-	-	-	-	-	-	-
<b>Total Expenditures</b>		<b>86,000</b>	<b>86,000</b>	<b>54,085</b>	<b>83,932</b>	<b>83,932</b>	<b>53,132</b>	<b>-</b>	<b>92,327</b>
<b>Net Program Revenue/(Cost)</b>		<b>209,889</b>	<b>209,889</b>	<b>(54,085)</b>	<b>130,392</b>	<b>130,392</b>	<b>196,868</b>	<b>-</b>	<b>157,673</b>

**Fund: Successor Agency Administration**  
**Department: Finance**  
**Division/Program: Transfers (815-9500)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
815.95.9500.9110      Transfer Out	209,889	209,889	-	130,392	-	-	-	157,673
Subtotal	209,889	209,889	-	130,392	-	-	-	157,673
<b>Capital Assets</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	209,889	209,889	-	130,392	-	-	-	157,673

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	209,889	209,889	-	130,392	-	-	-	157,673
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	209,889	209,889	-	130,392	-	-	-	157,673
<b>Net Program Revenue/(Cost)</b>	(209,889)	(209,889)	-	(130,392)	-	-	-	(157,673)

**Fund: Community Facilities District Debt Service**  
**Department: Finance**  
**Division/Program: Redevelopment Administration (853-9000)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
853.00.4010 Property Tax	1,500,000	1,500,000	1,873,304	1,500,000	1,500,000	1,764,898	-	1,700,000
853.00.4110 Sales Tax	1,200,000	1,200,000	641,147	1,200,000	1,200,000	1,200,000	-	1,200,000
853.00.4190 Other Taxes	2,440,666	2,440,666	1,568,926	1,800,000	1,800,000	2,440,666	-	1,800,000
853.00.4410 Interest Income	10,000	10,000	35,966	10,000	10,000	38,000	-	10,000
853.00.4412 Interest Income - Fiscal Agent	300,000	300,000	312,125	300,000	300,000	312,000	-	300,000
853.00.4873 Settlements	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>5,450,666</b>	<b>5,450,666</b>	<b>4,431,468</b>	<b>4,810,000</b>	<b>4,810,000</b>	<b>5,755,564</b>	<b>-</b>	<b>5,010,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
853.22.9000.6275 Debt Service	1,000	1,000	132	1,000	1,000	200	-	500
853.22.9000.6420 Bond Interest	1,256,400	1,256,400	1,196,400	1,068,900	1,068,900	1,020,525	-	866,600
853.22.9000.6421 Bond Principal	3,000,000	3,000,000	3,000,000	3,250,000	3,250,000	3,250,000	-	3,495,000
853.22.9000.6426 Ongoing Bond Costs	40,000	40,000	31,124	50,000	50,000	40,000	-	50,000
853.22.9000.6428 Contra Expense	-	-	(3,524,615)	-	-	-	-	-
853.22.9000.6490 Miscellaneous Expenses	1,025,000	1,025,000	6,424,697	1,050,000	1,025,000	1,050,000	-	1,050,000
<b>Subtotal</b>	<b>5,322,400</b>	<b>5,322,400</b>	<b>7,127,738</b>	<b>5,419,900</b>	<b>5,394,900</b>	<b>5,360,725</b>	<b>-</b>	<b>5,462,100</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>5,322,400</b>	<b>5,322,400</b>	<b>7,127,738</b>	<b>5,419,900</b>	<b>5,394,900</b>	<b>5,360,725</b>	<b>-</b>	<b>5,462,100</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>5,450,666</b>	<b>5,450,666</b>	<b>4,431,468</b>	<b>4,810,000</b>	<b>4,810,000</b>	<b>5,755,564</b>	<b>-</b>	<b>5,010,000</b>
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	5,322,400	5,322,400	7,127,738	5,419,900	5,394,900	5,360,725	-	5,462,100
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>5,322,400</b>	<b>5,322,400</b>	<b>7,127,738</b>	<b>5,419,900</b>	<b>5,394,900</b>	<b>5,360,725</b>	<b>-</b>	<b>5,462,100</b>
<b>Net Program Revenue/(Cost)</b>	<b>128,266</b>	<b>128,266</b>	<b>(2,696,270)</b>	<b>(609,900)</b>	<b>(584,900)</b>	<b>394,839</b>	<b>-</b>	<b>(452,100)</b>

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# Human Resources

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## HUMAN RESOURCES DEPARTMENT

**MISSION STATEMENT:** To provide the City of West Covina with the highest standard of service through the recruitment, selection, development, and retention of an outstanding workforce that is committed to providing excellent public service.

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**T**he Human Resources Department serves 346 full-time, approximately 60 part-time and 66 volunteer staff. The department is responsible for the administration of all personnel and risk management functions of the City. The main objectives of the Human Resources Department are as follows: carry out the directives of the City Council and City Manager in the most cost effective and efficient manner possible; provide timely and reliable information and recommendations to the City's decision makers when called upon; provide an equitable and healthy work environment for all employees; mitigate all unnecessary risk, loss, and liability for the City and its surrounding community; and provide valuable and responsive support services to all other City departments to enable them to complete their respective missions.

The Department is comprised of three functional areas:

- 1) Human Resources
- 2) Risk Management
- 3) Human Resources Commission

### **Human Resources**

The functional area of Human Resources provides a comprehensive array of support, consultation, and personnel management services for the entire organization. This is accomplished through the following:

- Employee Recruitment, Selection, Training, and Development;
- Employee Education and Assistance Programs;
- Employee Benefits Administration;
- Employee Grievance and Discipline Administration;
- Personnel Policy Development and Administration;
- Job Classification and Compensation Administration;
- Employee-Management Relations and Collective Bargaining; and
- Organizational Development.

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# Human Resources

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## Risk Management

The functional area of Risk Management is responsible for ensuring a safe and healthful environment for the City's employees and citizens. This is accomplished through the following:

- Workers' Compensation Program Administration:
  - Case Management;
  - Claims Administration;
  - Litigation and Legal Defense Management;
  - Employee Injury Prevention and Rehabilitation Programs;
  - Workplace Safety Programs; and
  - Employee Outreach and Training Programs.
  
- General Liability Insurance Program Administration:
  - Case Management;
  - Claims Administration;
  - Litigation Defense and Tort Claims Management; and
  - Loss Control and Prevention Programs.

## Human Resources Commission

The Human Resources Commission was created and authorized by the City Council to act in an advisory and judiciary capacity for the City Council and Human Resources Officer regarding personnel management and employee relations. The Commission performs the following duties:

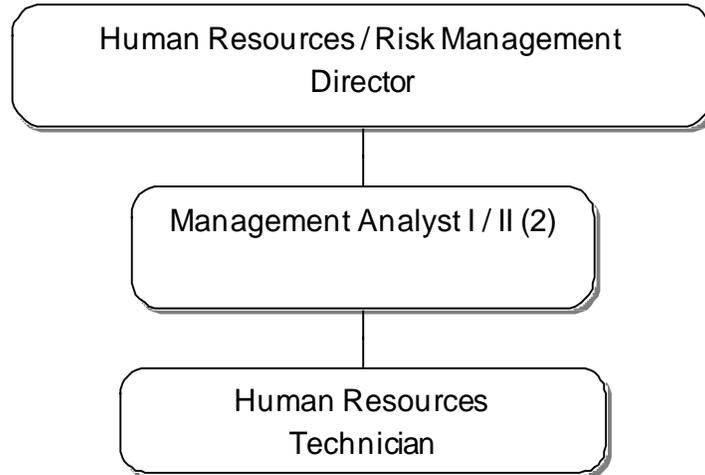
- Advises the City Council and the Human Resources Director on personnel matters not specifically delegated by law to other parties within the City organization;
- Reviews the City's Position Classification System and makes comments and recommendations regarding position classifications to the Human Resources Director and/or City Council;
- Holds hearings, makes recommendations, and adjudicates matters concerning personnel administration and employee relations at the request of the City Council, City Manager, or Human Resources Officer; and,
- Receives, hears, and certifies its findings and recommendations of appeals submitted by any person in the city service relative to any dismissal, demotion, reduction in pay, or alleged violation of the classification and salary resolution or the personnel rules.

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# Human Resources

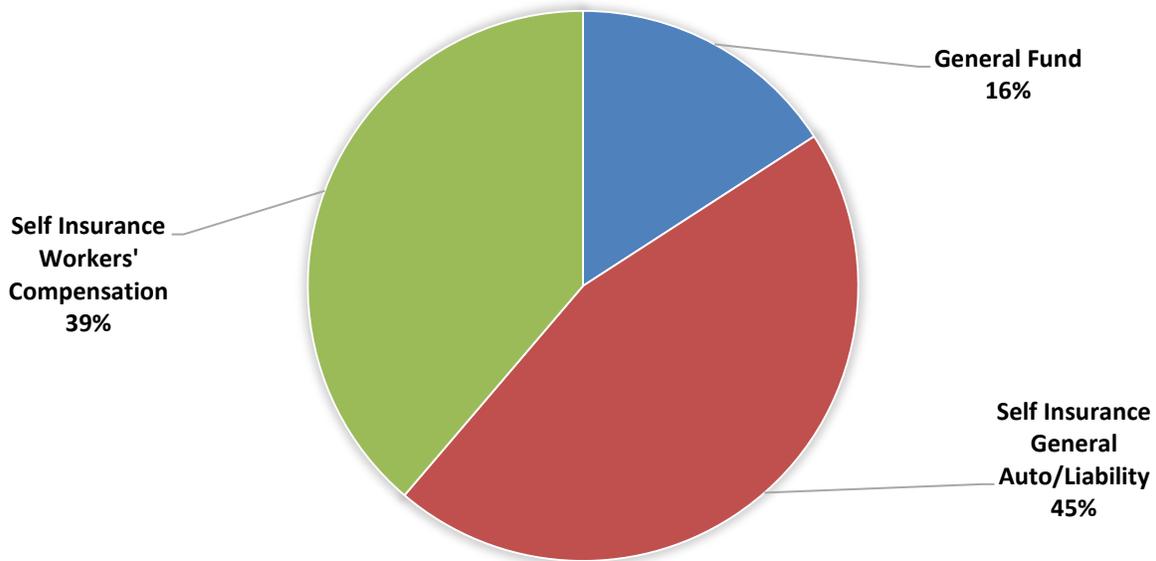
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## Organizational Chart by Position



# Human Resources

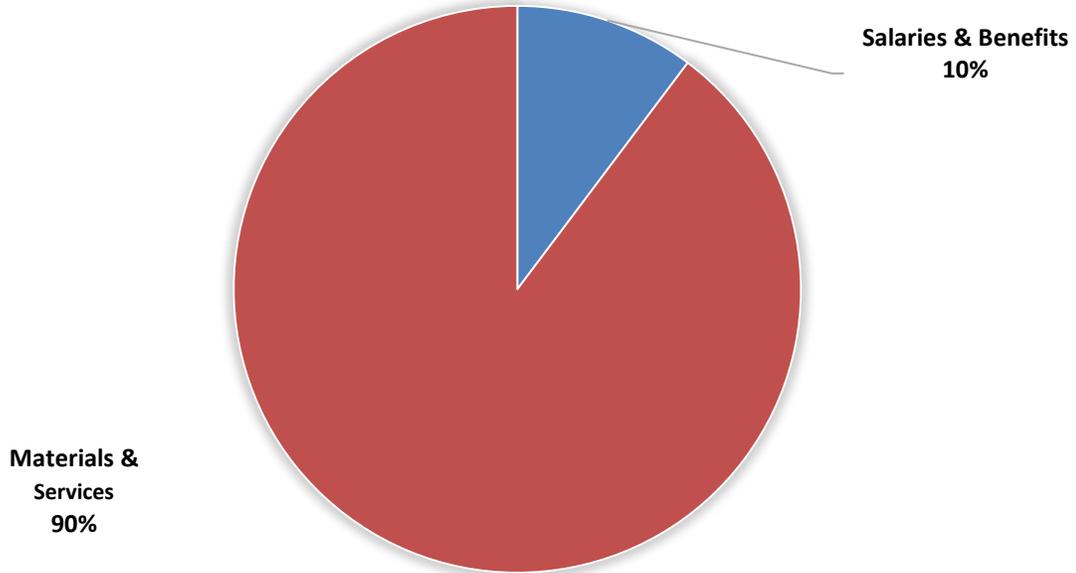
## EXPENDITURES BY FUNDING SOURCE



	2016-17 Actual Expense	2017-18 Actual Expense	2018-19 Adopted Budget	2019-20 Adopted Budget
<b>Source of Funds:</b>				
General Fund	\$ 669,872	\$ 618,211	\$ 730,500	\$ 802,703
Self Insurance General Auto/Liability	2,501,852	1,676,520	2,105,864	2,297,100
Self Insurance Workers' Compensation	1,664,265	1,481,771	1,992,855	1,962,755
<b>Total Sources of Funds</b>	<b>\$ 4,835,989</b>	<b>\$ 3,776,502</b>	<b>\$ 4,829,219</b>	<b>\$ 5,062,558</b>

# Human Resources

## EXPENDITURES BY CATEGORY



	2016-17 Actual Expense	2017-18 Actual Expense	2018-19 Adopted Budget	2019-20 Adopted Budget
<b>Expense Classification:</b>				
Total Salaries & Benefits	\$ 503,242	\$ 430,140	\$ 494,819	\$ 519,502
Total Materials & Services	4,332,747	3,346,362	4,334,400	4,543,056
<b>Total Source of Funds</b>	<b>\$ 4,835,989</b>	<b>\$ 3,776,502</b>	<b>\$ 4,829,219</b>	<b>\$ 5,062,558</b>

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# Human Resources

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## FY 2019-20 GOALS AND OBJECTIVES

- In collaboration with other departments, begin designing a web-based system for benefit administration.
- Improve the City's risk transfer by developing more effective processes for assessing and mitigating risks, establishing insurance requirements, and maintaining compliance with all insurance requirements and recommendations (continued).
- Negotiate multi-year successor Memoranda of Understanding (MOU's) for the eight (8) bargaining units with expired contracts.
- Continue to update and revise the City's Personnel Rules to incorporate MOU changes as well as changes in law, policy, and best practices.
- Complete a Request for Proposals (RFP) and award a contract for third-party administration services for the City's self-insured general liability program.
- Reduce workers' compensation claims and expenditures through better practices and procedures (*continued*).
- Reduce general liability claims and expenditures through better practices and procedures (*continued*).
- Conduct an employee Health and Benefits fair to coincide with open enrollment to allow vendors to provide updates and important communications regarding health plans and other employee benefits (*annually*).
- Coordinate and conduct effective employee training and development opportunities, including new mandated harassment training guidelines as directed by S.B. 1343.
- Participate in recruitment and networking events to expand candidate pool, especially for high level positions
- Complete a study aimed at identifying comparable local agencies to use as reference for personnel rules, job specification and other personnel related matters.
- Complete recruitments for City Manager, Finance Director and Director of Human Resources & Risk Management.

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# Human Resources

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## FY 2018-19 ACCOMPLISHMENTS

- Reviewed more than 1,700 applications for 48+ recruitments.
- Continued internship program, giving students the opportunity to gain valuable applied experience and make connections in professional fields they are considering for career paths. Placed eight interns in various departments logging over 1,500 hours of service to the City of West Covina.
- Conducted an employee Health and Benefits Fair to coincide with open enrollment allowing vendors to provide updates and important communications regarding health plans and other employee benefits.
- Conducted performance evaluation training for supervisors, managers and directors.
- Conducted Workplace Harassment Prevention Training for citywide personnel.
- Recruited Interim City Manager, Finance Director and Human Resources & Risk Management Director.
- Recruited a Management Analyst II for the department, who is SHRM-SCP certified and holds advanced degrees in Human Resources Management.

**Fund: General Fund**  
**Department: Human Resources**  
**Division/Program: Human Services Commission (110-1401)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.14.1401.5114 Elective/Appointive	2,250	2,250	375	1,500	1,500	400	-	1,500
110.14.1401.5XXX Fringe Benefits	58	58	9	43	43	10	-	27
<b>Subtotal</b>	<b>2,308</b>	<b>2,308</b>	<b>384</b>	<b>1,543</b>	<b>1,543</b>	<b>410</b>	<b>-</b>	<b>1,527</b>
<b>Materials &amp; Services</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>2,308</b>	<b>2,308</b>	<b>384</b>	<b>1,543</b>	<b>1,543</b>	<b>410</b>	<b>-</b>	<b>1,527</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	2,308	2,308	384	1,543	1,543	410	-	1,527
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>2,308</b>	<b>2,308</b>	<b>384</b>	<b>1,543</b>	<b>1,543</b>	<b>410</b>	<b>-</b>	<b>1,527</b>
<b>Net Program Revenue/(Cost)</b>	<b>(2,308)</b>	<b>(2,308)</b>	<b>(384)</b>	<b>(1,543)</b>	<b>(1,543)</b>	<b>(410)</b>	<b>-</b>	<b>(1,527)</b>

**Fund: General Fund**  
**Department: Human Resources**  
**Division/Program: Human Resources (110-1410)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.14.1410.5111 Full Time Salaries	319,421	319,421	269,262	298,768	299,553	280,435	204,933	307,675
110.14.1410.5112 Part Time Salaries	-	-	-	-	-	-	-	-
110.14.1410.5113 Overtime	7,003	6,837	4,794	8,514	8,270	3,953	2,889	7,348
110.14.1410.5XXX Premium Pay	1,200	1,200	1,200	1,986	1,200	1,200	877	1,196
110.14.1410.5124 Sick Leave Buyback	2,490	2,490	661	700	700	3,158	2,308	3,000
110.14.1410.5125 Vacation Buyback	4,830	4,830	2,885	2,900	2,900	3,947	2,884	3,000
110.14.1410.5XXX Fringe Benefits	91,019	91,185	76,606	89,982	90,227	71,055	51,925	70,636
110.14.1410.5156-7 Retirement - PERS	82,992	82,992	77,098	23,632	23,632	22,144	16,182	24,236
110.14.1410.5160 Retiree Medical Benefit	7,530	7,530	5,865	6,300	6,300	4,393	3,210	5,000
110.14.1410.5180 Leave Lump Sum	8,400	8,400	(54)	-	-	24,447	24,447	-
110.14.1410.5181-2 PERS Unfunded Liability Pmt	-	-	-	60,494	60,494	63,176	63,176	95,884
<b>Subtotal</b>	<b>524,885</b>	<b>524,885</b>	<b>438,316</b>	<b>493,276</b>	<b>493,276</b>	<b>477,908</b>	<b>372,831</b>	<b>517,975</b>
<b>Materials &amp; Services</b>								
110.14.1410.6022 Tuition Reimbursement	25,000	25,000	18,745	-	-	21,000	-	25,000
110.14.1410.6030 Memberships	1,053	1,053	179	1,100	1,100	600	-	1,100
110.14.1410.6050 Conferences & Meetings	1,500	1,500	1,609	2,000	2,000	600	-	2,500
110.14.1410.6110 Professional Services	145,000	148,676	109,326	130,000	130,000	130,000	-	150,000
110.14.1410.6111 Legal Services	-	-	16,240	21,000	21,000	21,000	-	25,000
110.14.1410.6170 Advertising & Publications	4,000	4,000	1,175	3,500	3,500	3,500	-	3,500
110.14.1410.6210 Office Supplies	3,250	2,749	782	2,500	2,500	2,500	-	2,500
110.14.1410.6213 Postage	1,600	1,600	489	1,600	1,600	600	-	600
110.14.1410.6214 Printing & Copying	-	1,308	147	1,308	1,308	1,308	-	1,308
110.14.1410.6270 Special Department Supplies	7,500	7,170	447	4,000	4,000	4,000	-	3,000
110.14.1410.6319 Pool Car Usage	200	200	5	200	200	150	-	200
110.14.1410.6330 Equipment M & R	600	600	238	650	650	800	-	1,000
110.14.1410.6342 Benefits Admin Fees	-	50,000	37,500	55,000	55,000	55,000	-	55,000
110.14.1410.6424 Capitalized Lease Payments	1,830	1,830	1,188	1,830	1,830	600	-	1,500
<b>Subtotal</b>	<b>191,533</b>	<b>245,686</b>	<b>188,070</b>	<b>224,688</b>	<b>224,688</b>	<b>241,658</b>	<b>-</b>	<b>272,208</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.14.1410.8102 Property & Liability Ins Charges	-	-	-	10,993	10,993	10,993	-	10,993
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,993</b>	<b>10,993</b>	<b>10,993</b>	<b>-</b>	<b>10,993</b>
<b>Grand Total</b>	<b>716,418</b>	<b>770,571</b>	<b>626,387</b>	<b>728,957</b>	<b>728,957</b>	<b>730,559</b>	<b>372,831</b>	<b>801,176</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	524,885	524,885	438,316	493,276	493,276	477,908	372,831	517,975
Maintenance & Operations	191,533	245,686	188,070	224,688	224,688	241,658	-	272,208
Allocated Costs	-	-	-	10,993	10,993	10,993	-	10,993
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>716,418</b>	<b>770,571</b>	<b>626,386</b>	<b>728,957</b>	<b>728,957</b>	<b>730,559</b>	<b>372,831</b>	<b>801,176</b>
<b>Net Program Revenue/(Cost)</b>	<b>(716,418)</b>	<b>(770,571)</b>	<b>(626,386)</b>	<b>(728,957)</b>	<b>(728,957)</b>	<b>(730,559)</b>	<b>(372,831)</b>	<b>(801,176)</b>

**Fund: General and Auto Liability**  
**Department: Risk Management**  
**Division/Program: Self Insurance (361-1520)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
361.00.9300 Transfer In	-	250,000	250,000	-	-	-	-	-
361.15.4647 Misc Reimbursement	-	-	2,949	4,250	4,250	-	-	-
361.15.4760 Interdepartmental Charges	1,520,879	1,992,096	1,280,444	2,105,864	3,832,527	3,832,527	-	2,097,100
361.15.4825 Property Damage Recovery	35,832	159,935	145,850	201,224	201,224	30,000	-	200,000
<b>Grand Total</b>	<b>1,556,711</b>	<b>2,402,031</b>	<b>1,679,243</b>	<b>2,311,338</b>	<b>4,038,001</b>	<b>3,862,527</b>	<b>-</b>	<b>2,297,100</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Materials &amp; Services</b>								
361.15.1520.6110 Professional Services	55,000	55,000	37,914	75,000	75,000	60,000	-	50,000
361.15.1520.6111 Legal Services	250,000	456,071	516,207	280,000	721,084	1,653,000	-	650,000
361.15.1520.6120 Other Contractual Services	-	-	-	-	-	150,000	-	10,000
361.15.1520.6330 Equipment M & R	-	-	210	200	200	800	-	1,000
361.15.1510.6408 Bad Debt Expense	-	-	(2,723)	-	-	-	-	-
361.15.1520.6409 Actuarial Adjustment	415,834	415,834	(244,012)	415,834	415,834	415,834	-	-
361.15.1520.6411 Insurance	633,312	849,864	832,123	1,058,330	1,058,330	1,058,330	-	626,500
361.15.1520.6417 Uninsured Losses	41,000	175,103	189,076	75,000	75,000	10,000	-	50,000
361.15.1520.6419 Claim Paid	200,000	440,000	346,580	200,000	1,485,579	1,600,000	-	908,100
361.15.1520.6424 Capitalized Lease Payments	1,500	1,500	1,145	1,500	1,500	1,500	-	1,500
<b>Subtotal</b>	<b>1,596,646</b>	<b>2,393,372</b>	<b>1,676,519</b>	<b>2,105,864</b>	<b>3,832,527</b>	<b>4,949,464</b>	<b>-</b>	<b>2,297,100</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>1,596,646</b>	<b>2,393,372</b>	<b>1,676,519</b>	<b>2,105,864</b>	<b>3,832,527</b>	<b>4,949,464</b>	<b>-</b>	<b>2,297,100</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>1,556,711</b>	<b>2,402,031</b>	<b>1,679,243</b>	<b>2,311,338</b>	<b>4,038,001</b>	<b>3,862,527</b>	<b>-</b>	<b>2,297,100</b>
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	1,596,646	2,393,372	1,676,519	2,105,864	3,832,527	4,949,464	-	2,297,100
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,596,646</b>	<b>2,393,372</b>	<b>1,676,519</b>	<b>2,105,864</b>	<b>3,832,527</b>	<b>4,949,464</b>	<b>-</b>	<b>2,297,100</b>
<b>Net Program Revenue/(Cost)</b>	<b>(39,935)</b>	<b>8,659</b>	<b>2,723</b>	<b>205,474</b>	<b>205,474</b>	<b>(1,086,937)</b>	<b>-</b>	<b>-</b>

**Fund: Workers' Compensation**  
**Department: Risk Management**  
**Division/Program: Workers' Compensation (363-1510)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
363.00.9110 Transfer In	-	533,645	533,645	-	-	-	-	-
363.00.9300 Transfer In	-	250,000	250,000	-	-	-	-	-
363.15.4647 Misc Reimbursement	-	-	13	-	-	106,057	-	-
363.15.4760 Interdepartmental Charges	1,331,901	1,331,901	1,481,771	2,005,592	2,005,592	2,005,592	-	1,757,200
<b>Grand Total</b>	<b>1,331,901</b>	<b>2,115,546</b>	<b>2,265,429</b>	<b>2,005,592</b>	<b>2,005,592</b>	<b>2,111,649</b>	<b>-</b>	<b>1,757,200</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
363.15.1510.6110 Professional Services	160,000	160,000	133,635	176,000	176,000	156,000	-	186,000
363.15.1510.6111 Legal Services	110,000	110,000	181,074	120,000	120,000	120,000	-	120,000
363.15.1510.6120 Other Contractual Services	3,600	3,600	18,760	14,100	14,100	20,000	-	20,000
363.15.1510.6275 Banking/Credit Card Fees	2,400	2,400	339	2,400	2,400	150	-	1,400
363.15.1510.6409 Actuarial Adjustment	691,355	691,355	691,355	691,355	691,355	691,355	-	691,355
363.15.1510.6411 Insurance	156,258	196,258	210,259	214,000	214,000	214,000	-	219,000
363.15.1510.6419 Claim Paid	230,000	440,000	447,555	400,000	400,000	400,000	-	400,000
363.15.1510.6511 Workers Comp Medical	300,000	634,557	548,850	375,000	375,000	350,000	-	325,000
<b>Subtotal</b>	<b>1,653,613</b>	<b>2,238,170</b>	<b>2,231,828</b>	<b>1,992,855</b>	<b>1,992,855</b>	<b>1,951,505</b>	<b>-</b>	<b>1,962,755</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>1,653,613</b>	<b>2,238,170</b>	<b>2,231,828</b>	<b>1,992,855</b>	<b>1,992,855</b>	<b>1,951,505</b>	<b>-</b>	<b>1,962,755</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>1,331,901</b>	<b>2,115,546</b>	<b>2,265,429</b>	<b>2,005,592</b>	<b>2,005,592</b>	<b>2,111,649</b>	<b>-</b>	<b>1,757,200</b>
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	1,653,613	2,238,170	2,231,828	1,992,855	1,992,855	1,951,505	-	1,962,755
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,653,613</b>	<b>2,238,170</b>	<b>2,231,828</b>	<b>1,992,855</b>	<b>1,992,855</b>	<b>1,951,505</b>	<b>-</b>	<b>1,962,755</b>
<b>Net Program Revenue/(Cost)</b>	<b>(321,712)</b>	<b>(122,624)</b>	<b>33,601</b>	<b>12,737</b>	<b>12,737</b>	<b>160,144</b>	<b>-</b>	<b>(205,555)</b>

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## POLICE DEPARTMENT

**MISSION STATEMENT:** To provide the highest level of service and protection to the community and to cooperatively enhance public safety as the department progresses into the future.

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The Police Department has a proud history of integrity and service. The Police Department has an authorized Fiscal Year (FY) 2019-2020 full-time workforce of 99 sworn officers and 66 civilians, including 19 dispatchers, and 2 community enhancement/code enforcement officers. There are also numerous part-time positions including reserve officers and other support staff. The department also utilizes volunteer programs, which are a very important part of the overall public safety effort.

Although focused on front-line law enforcement, the department is also engaged in important community partnerships with schools, businesses, and citizen organizations. The department has garnered outside awards honoring many sworn officers, our West Covina Police Volunteers program, domestic violence victim advocate, and K9 Officers.

The staff of the West Covina Police Department strive to provide the highest level of service, focusing on four core values: Community responsiveness; integrity; teamwork; and effort. To that end, the department is divided into the following divisions:

### **Patrol Division**

Two-thirds of all sworn officers' work in the Patrol division, which focuses on patrolling city streets, responding to calls for service, and identifying potential crime problems. In addition to patrol officers, this division includes reserve officers and the West Covina Police Volunteers who perform non-hazardous duties. Under the Community Service Area Policing program, four dedicated lieutenants and their crews are assigned a specific quadrant of the city and tasked with resolving public safety concerns for residents, neighborhoods, and businesses. Collateral duties for sworn personnel in the Patrol Division include jail management, arrest and control, force options, special problems detail, peer support, SWAT, Reserve Program oversight, public information officer duties, field training officer program, and hostage negotiations. This division also incorporates two subdivisions:

- Traffic – This unit provides enforcement of traffic laws, targeted enforcement at schools and other sites, traffic investigations, parking enforcement, oversight of the crossing guard services contract, and fleet services.
- Jail Operations – This unit processes all arrests, oversees all prisoners, coordinates all jail operations, and maintains compliance with State mandates specific to jail operations.

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# Police

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## **Administrative & Investigative Division**

This division is responsible for providing investigation and follow-up services associated with major crimes, answering calls from the public, and overseeing the centralized administrative functions of the Police Department. Collateral duties for sworn personnel in the Administrative & Investigative Division include property room and evidence, manual update committee, honor guard, Explorer program, terrorism liaison office, and the firing range.

## **Investigations and Support Services**

For almost any crime victim to obtain justice in our courts (i.e., for a suspect to be convicted), detectives conduct intensive follow-up and prepare cases for the district attorney. Investigative assignments include homicide, robbery, sex crimes, assault and battery, weapons violations, missing persons, fraud and identity theft, automobile theft, burglary, and court liaison. Certain officers are involved in specialized interagency task forces, and the department's domestic violence victim advocate (partially funded from CDBG grant funds) is assigned here. Investigations incorporates two subdivisions:

- Special Enforcement Team (SET) – This team works irregular work schedules dictated by the demands of their specialized investigations, which include narcotics, surveillance, interagency intelligence, and other targeted enforcement.
- Code Enforcement/Community Enhancement – This unit enforces the City's municipal codes specific to properties, conducting field inspections, documenting and abating problems, and responding to citizens' complaints.

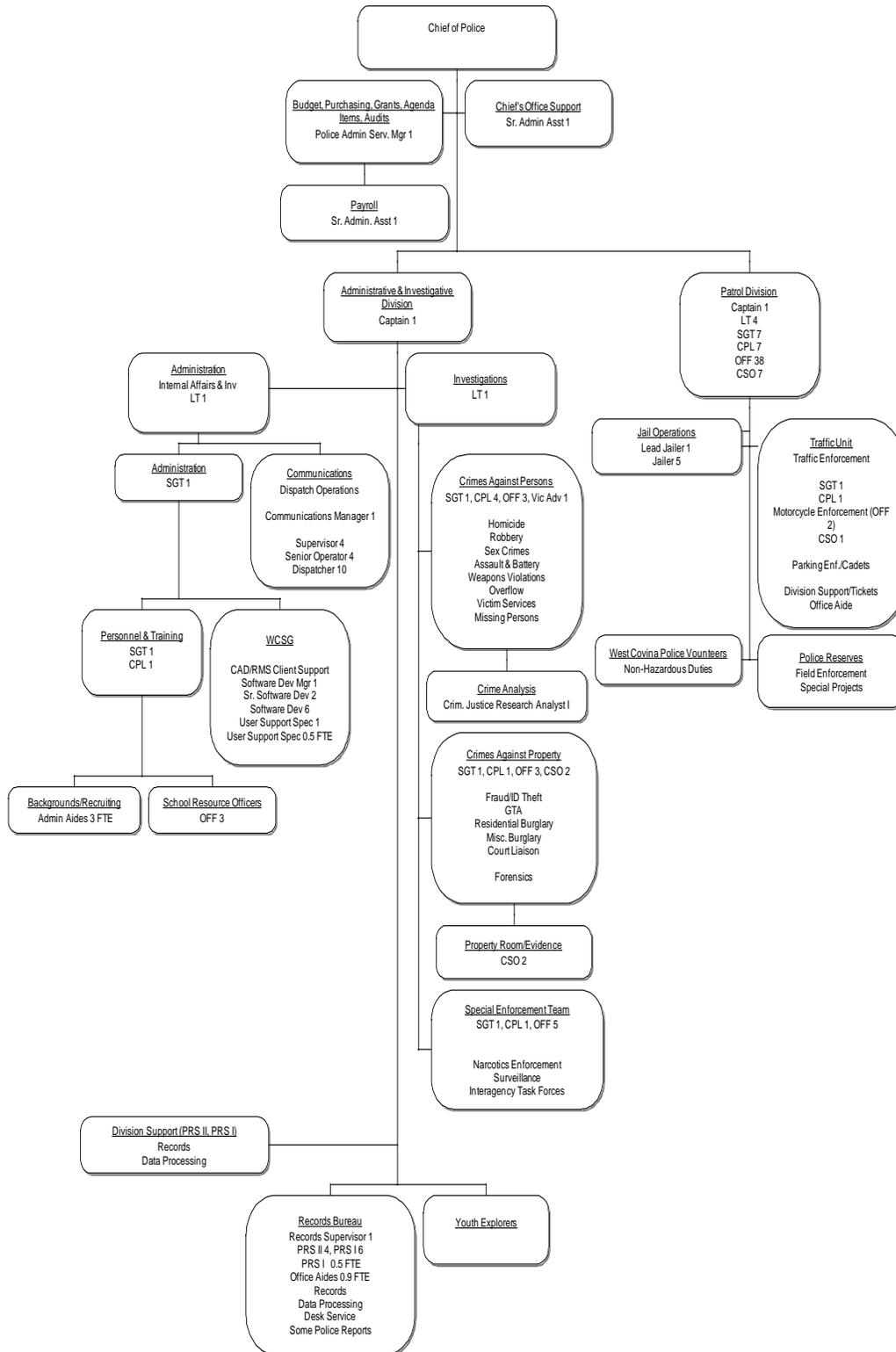
## **Administration**

Focusing on the centralized administrative division functions of the Police Department, Administration includes the Records Division, Dispatch Operations, Personnel & Training, and the Property & Evidence unit. Administration incorporates two subdivisions:

- Communications – This division handles all emergency dispatch operations for both Police and Fire.
- West Covina Service Group (WCSG) – This group supplies Computer Aided Dispatch and Records Management System (CAD/RMS) service and technological support to West Covina and client agencies.

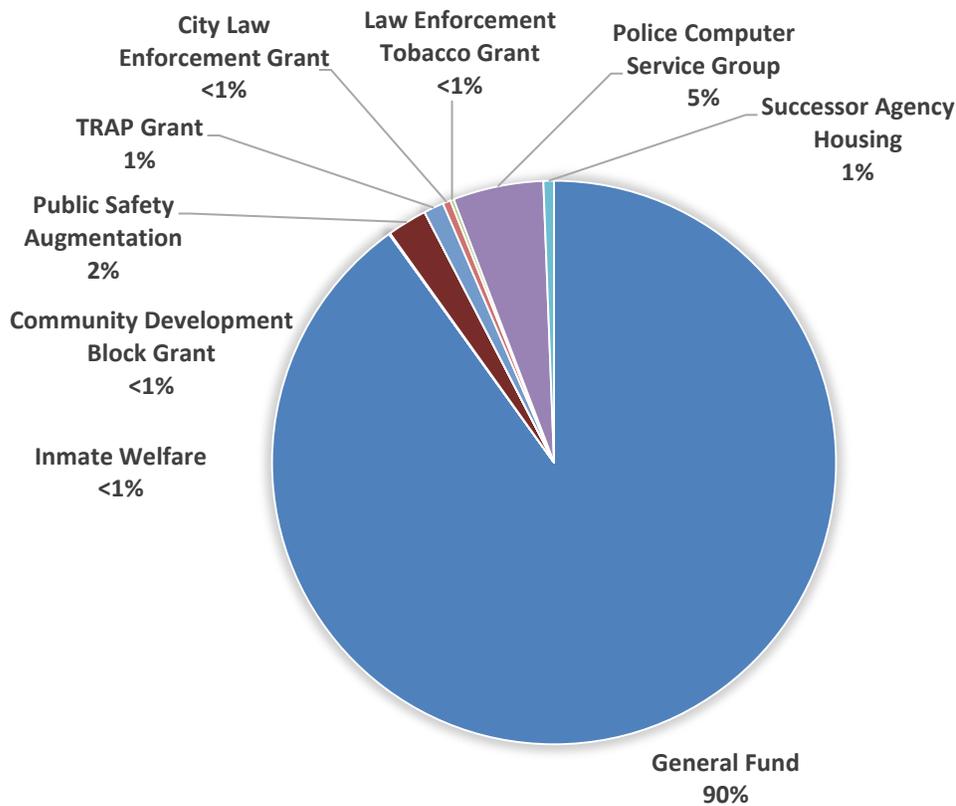
# Police

## Organizational Chart by Position



# Police

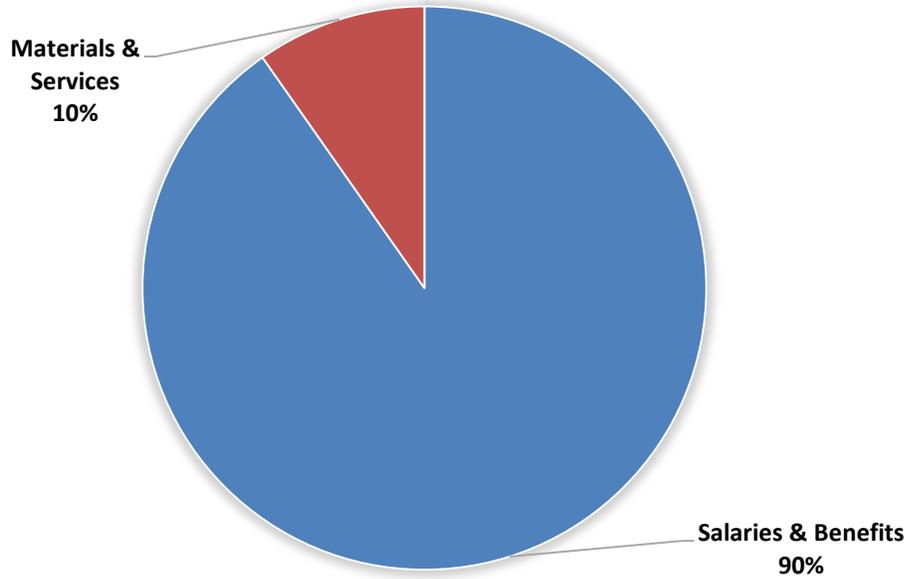
## EXPENDITURES BY FUNDING SOURCE



Source of Funds:	2016-17 Actual Expense	2017-18 Actual Expense	2018-19 Adopted Budget	2019-20 Adopted Budget
General Fund	\$ 31,679,284	\$ 29,895,199	\$ 30,927,790	\$ 30,959,722
Drug Enforcement Rebate	1,779,080	1,525,507	-	-
Police Donations	5,531	1,702	-	-
Bureau of Justice Assistance	19,083	12,272	-	-
Community Development Block Grant	20,439	20,827	20,000	20,118
ABC Grant	-	-	-	-
Inmate Welfare	6,750	6,750	13,500	3,000
Public Safety Augmentation	878,391	701,884	881,000	786,000
COPS/SLESA	164,676	251,276	-	-
WC Community Services Foundation	2,872	3,943	-	-
Police Private Grants	4,007	4,000	-	-
Office of Traffic Safety Grant	20,865	94,561	35,853	-
TRAP Grant	-	270,119	381,896	394,317
City Law Enforcement Grant	-	137,950	-	154,773
Law Enforcement Tobacco Grant	-	-	-	70,000
Police Computer Service Group	1,575,066	1,305,426	1,801,757	1,782,404
Successor Agency Housing	-	160,083	-	207,722
<b>Total Source of Funds</b>	<b>\$ 36,156,044</b>	<b>\$ 34,391,499</b>	<b>\$ 34,061,796</b>	<b>\$ 34,378,056</b>

# Police

## EXPENDITURES BY CATEGORY



	2016-17 Actual Expense	2017-18 Actual Expense	2018-19 Adopted Budget	2019-20 Adopted Budget
<b>Expense Classification:</b>				
Total Salaries & Benefits	\$ 29,359,837	\$ 29,707,077	\$ 30,725,056	\$ 31,030,288
Total Materials & Services	6,796,207	4,684,422	3,336,740	3,347,768
<b>Total Source of Funds</b>	<b>\$ 36,156,044</b>	<b>\$ 34,391,499</b>	<b>\$ 34,061,796</b>	<b>\$ 34,378,056</b>

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# Police

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## FY 2019-2020 GOALS AND OBJECTIVES

The Department's operational goals and the specific objectives they encompass are all geared toward the City Council's goal of maintaining public safety.

- Continue to focus on the core mission of providing front-line law enforcement services to the community.
  - Work to provide quality safety services and traffic enforcement within the limits of available resources.
  - Increase traffic enforcement by 15%.
  - Reduce major injury and fatal traffic collisions by 20%.
  - Reduce Part 1 crimes by 10%.
  - Work closely with regional and federal partners to actively monitor repeat violent offenders, target auto thefts, and reduce narcotics sales and distribution in the San Gabriel Valley.
  - Explore opportunities to expand and improve volunteer, intern and Reserve programs, to meet department needs and enhance cost effective employment experiences.
  - Retain two specially funded "HOPE" Officers (after the conclusion of grant funding) to provide dedicated law enforcement responses to mental health cases and homelessness.
- Continue technology investments to improve department efficiency.
  - Explore technology partnerships that tie into the CAD-RMS services of the West Covina Service Group.
  - Improve features of the Department website and social media sites.
- Continue to improve the Police Station working environment.
  - Modernize facilities and improve security in areas including the Detective Bureau and the Dispatch Center.
  - Complete repairs and upgrades to the Firearms Range.
- Maintain current standards of training excellence.
  - Prioritize training needs through the chain of command, determining what is mandatory, vital, and cost-effective.
  - Pursue available training reimbursements.
  - Complete an updated training plan for WCPD personnel.

## FY 2018-19 ACCOMPLISHMENTS

- West Covina police officers work extraordinarily efficiently and effectively. They handle over 220 incidents per day. The department continued its focus on front-line law enforcement and crime prevention activities to improve public safety.

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## Police

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- The Department completed the transition from analog radio communications to digital communications as part of the “Com-Net” East San Gabriel Valley Interagency Communications Interoperability System. Most of the new radio equipment for this multi-year project came from grant sources and other special funds.
- The Department continued recruitment and hiring efforts. In the past year, the department filled 25 positions, and conducted 10 recruitments.
- The Department continued its excellent record of using special funds to improve public safety and police operations. Items funded last year included protective gear, traffic enforcement equipment, 9-1-1 emergency dispatch equipment, radio equipment, improvements to the Police Station, overtime to enforce tobacco laws, and more. These specially funded items totaled over \$2 million, all without burdening the City General Fund or local taxpayers.
- The Department continued to improve the working environment and station security of the Police Station. An electronic ID door access system was installed throughout the Police Station, and areas including the Records, Briefing, Armory, and Evidence were remodeled and modernized.
- The Department’s Volunteers kept costs down by channeling the efforts of dedicated volunteers to perform non-hazardous public safety duties that would otherwise burden field officers, saving approximately \$225,000 last year.
- The Department hosted community meetings educating residents on Active Shooter Situations and Taking Back Our Community.

**Fund: General Fund**  
**Department: Police**  
**Division/Program: Police Administration (110-3110)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.31.4290	100	100	1,665	200	200	100	-	200
110.31.4310	300,000	300,000	198,872	300,000	300,000	280,000	-	290,000
110.31.4315	150,000	150,000	332,736	250,000	300,000	300,000	-	300,000
110.31.4321	55,000	55,000	95,995	75,000	85,000	85,000	-	85,000
110.31.4325	2,000	2,000	8,680	5,000	32,000	32,000	-	20,000
110.31.4326	65,000	65,000	3,565	10,000	5,000	5,000	-	5,000
110.31.4327	20,000	20,000	20,950	20,000	20,000	20,000	-	20,000
110.31.4571	90,000	5,968	-	110,000	77,600	77,600	-	110,000
110.31.4573	20,000	20,000	1,893	7,500	2,000	2,000	-	2,500
110.31.4574	30,000	30,000	35,230	30,000	30,000	30,000	-	30,000
110.31.4575	300,000	300,000	195,224	300,000	300,000	300,000	-	300,000
110.31.4576	-	17,849	17,849	-	-	-	-	-
110.31.4602	180,000	180,000	275,870	250,000	184,000	184,000	-	195,000
110.31.4605	26,500	26,500	61,062	30,000	50,000	50,000	-	50,000
110.31.4606	318	318	318	300	300	300	-	300
110.31.4616	3,922	3,922	4,594	3,000	4,000	4,000	-	4,000
110.31.4620	132,500	132,500	106,500	110,000	65,000	70,000	-	70,000
110.31.4640	31,800	31,800	23,636	100,000	-	3,000	-	30,000
110.31.4645	40,000	40,000	133,809	40,000	120,000	145,000	-	145,000
110.31.4646	1,000	1,000	1,220	1,000	3,800	3,800	-	2,500
110.31.4818	1,000	1,000	320,041	1,000	6,300	10,000	-	4,000
<b>Grand Total</b>	<b>1,449,140</b>	<b>1,382,957</b>	<b>1,839,709</b>	<b>1,643,000</b>	<b>1,585,200</b>	<b>1,601,800</b>	<b>-</b>	<b>1,663,500</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.31.3110.5110	988,056	988,056	707,881	1,085,839	1,085,839	812,969	594,093	861,117
110.31.3110.5111	781,875	781,875	718,673	724,133	724,133	656,178	479,515	740,525
110.31.3110.5112	350,197	341,822	162,829	151,906	151,906	154,904	113,199	208,326
110.31.3110.5113	48,108	46,649	201,379	48,421	48,421	108,787	79,498	47,631
110.31.3110.5XXX	118,155	118,155	120,166	152,208	152,208	57,227	41,820	60,912
110.31.3110.5121	4,460	4,460	4,479	5,000	5,000	8,694	6,353	5,000
110.31.3110.5124	28,800	28,800	32,979	33,000	33,000	42,295	30,908	30,000
110.31.3110.5125	16,590	16,590	35,867	16,100	16,100	31,632	23,116	35,000
110.31.3110.5XXX	456,139	465,972	326,968	534,083	534,083	411,414	300,649	459,216
110.31.3110.5156-7	800,943	800,944	610,572	296,439	296,439	224,908	164,356	239,628
110.31.3110.5160	1,066,240	1,066,240	1,093,221	1,230,000	1,230,000	1,114,887	814,725	1,230,000
110.31.3110.5180	3,440	3,440	2,438	-	-	22,077	22,077	-
110.31.3110.5181-2	-	-	-	602,969	602,969	616,952	616,952	660,356
110.31.3110.5999	(1,200,000)	(1,200,000)	-	-	-	-	-	(123,810)
<b>Subtotal</b>	<b>3,463,003</b>	<b>3,463,003</b>	<b>4,017,452</b>	<b>4,880,098</b>	<b>4,880,098</b>	<b>4,262,925</b>	<b>3,287,261</b>	<b>4,453,901</b>
<b>Materials &amp; Services</b>								
110.31.3110.6011	55,000	55,000	33,259	56,500	56,500	40,000	-	40,000
110.31.3110.6018	30,000	30,000	28,855	30,000	30,000	20,000	-	30,000
110.31.3110.6030	5,720	5,720	4,788	5,720	5,720	5,720	-	5,720
110.31.3110.6050	125,000	105,000	102,375	105,000	105,000	75,000	-	75,000
110.31.3110.6110	29,500	29,500	59,642	124,500	124,500	123,000	-	122,500
110.31.3110.6120	54,000	71,849	149,093	288,000	288,000	308,600	-	308,600
110.31.3110.6130	73,800	73,800	70,456	86,000	86,000	86,000	-	86,000
110.31.3110.6145	13,850	13,850	13,658	23,950	23,950	23,950	-	23,950
110.31.3110.6147	17,600	17,600	27,019	125,400	125,400	125,400	-	125,400
110.31.3110.6210	55,000	55,000	72,050	55,000	55,000	60,000	-	60,000
110.31.3110.6214	1,500	11,964	6,342	2,500	2,500	3,000	-	3,000
110.31.3110.6221	95,000	95,000	84,859	95,000	95,000	85,000	-	85,000
110.31.3110.6224	-	-	-	25,000	25,000	25,000	-	25,000
110.31.3110.6225	-	-	-	45,000	45,000	45,000	-	45,000
110.31.3110.6270	43,000	43,000	39,106	19,000	19,000	44,000	-	44,000
110.31.3110.6329	51,900	51,900	41,878	64,400	64,400	64,000	-	64,400
110.31.3110.6330	13,500	13,500	27,837	23,500	23,500	40,000	-	40,000
110.31.3110.6338	5,000	5,000	5,180	-	-	-	-	-
110.31.3110.6424	11,950	11,950	11,571	11,950	11,950	-	-	11,950
110.31.3110.6560	-	-	-	20,000	20,000	25,000	-	25,000
110.31.3110.6571	1,500	1,500	300	1,000	1,000	1,000	-	1,000
<b>Subtotal</b>	<b>682,820</b>	<b>691,133</b>	<b>778,268</b>	<b>1,207,420</b>	<b>1,207,420</b>	<b>1,199,670</b>	<b>-</b>	<b>1,221,520</b>

**Fund: General Fund**  
**Department: Police**  
**Division/Program: Police Administration (110-3110)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
110.31.3110.8104 Vehicle Maintenance Charges	10,030	10,030	9,576	4,955	4,955	4,955		4,955
110.31.3110.8105 Fuel & Oil Charges	22,108	22,108	21,859	31,734	31,734	31,734		31,734
<b>Subtotal</b>	<b>32,138</b>	<b>32,138</b>	<b>31,435</b>	<b>36,689</b>	<b>36,689</b>	<b>36,689</b>	-	<b>36,689</b>
<b>Grand Total</b>	<b>4,177,961</b>	<b>4,186,274</b>	<b>4,827,155</b>	<b>6,124,207</b>	<b>6,124,207</b>	<b>5,499,284</b>	<b>3,287,261</b>	<b>5,712,110</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>1,449,140</b>	<b>1,382,957</b>	<b>1,839,709</b>	<b>1,643,000</b>	<b>1,585,200</b>	<b>1,601,800</b>	-	<b>1,663,500</b>
Salaries & Benefits	3,463,003	3,463,003	4,017,452	4,880,098	4,880,098	4,262,925	3,287,261	4,453,901
Maintenance & Operations	682,820	691,133	778,268	1,207,420	1,207,420	1,199,670	-	1,221,520
Allocated Costs	32,138	32,138	31,435	36,689	36,689	36,689	-	36,689
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>4,177,961</b>	<b>4,186,274</b>	<b>4,827,155</b>	<b>6,124,207</b>	<b>6,124,207</b>	<b>5,499,284</b>	<b>3,287,261</b>	<b>5,712,110</b>
<b>Net Program Revenue/(Cost)</b>	<b>(2,728,821)</b>	<b>(2,803,317)</b>	<b>(2,987,446)</b>	<b>(4,481,207)</b>	<b>(4,539,007)</b>	<b>(3,897,484)</b>	<b>(3,287,261)</b>	<b>(4,048,610)</b>

**Fund: General Fund**  
**Department: Police**  
**Division/Program: Jail (110-3115)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.31.3115.5111 Full Time Salaries	296,660	296,660	296,773	335,396	344,535	293,885	214,762	337,726
110.31.3115.5113 Overtime	41,865	40,863	47,492	42,069	40,863	35,513	25,952	42,822
110.31.3115.5XXX Premium Pay	2,400	2,400	12,952	10,339	1,200	1,200	877	1,196
110.31.3115.5121 Holiday Opt - No PERS	-	-	6,964	8,200	8,200	16,087	11,756	10,000
110.31.3115.5124 Sick Leave Buyback	4,770	4,770	4,482	4,500	4,500	6,444	4,709	5,000
110.31.3115.5125 Vacation Buyback	-	-	-	-	-	326	238	-
110.31.3115.5XXX Fringe Benefits	81,295	82,297	83,784	100,053	101,259	77,979	56,985	93,726
110.31.3115.5156-7 Retirement - PERS	78,374	78,374	76,784	27,389	27,389	23,975	17,520	27,748
110.31.3115.5180 Leave Lump Sum	11,014	11,014	3,374	-	-	-	-	-
110.31.3115.5181-2 PERS Unfunded Liability Pmt	-	-	-	70,110	70,110	73,219	73,219	102,037
<b>Subtotal</b>	<b>516,378</b>	<b>516,378</b>	<b>532,605</b>	<b>598,056</b>	<b>598,056</b>	<b>528,628</b>	<b>406,018</b>	<b>620,255</b>
<b>Materials &amp; Services</b>								
110.31.3115.6120 Other Contractual Services	17,500	17,500	13,085	-	-	-	-	-
110.31.3115.6145 Telephone-Special Lines	550	550	508	-	-	-	-	-
110.31.3115.6225 Jail & Prisoner Supplies	45,000	45,000	48,997	-	-	-	-	-
<b>Subtotal</b>	<b>63,050</b>	<b>63,050</b>	<b>62,590</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>579,428</b>	<b>579,428</b>	<b>595,195</b>	<b>598,056</b>	<b>598,056</b>	<b>528,628</b>	<b>406,018</b>	<b>620,255</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	516,378	516,378	532,605	598,056	598,056	528,628	406,018	620,255
Maintenance & Operations	63,050	63,050	62,590	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>579,428</b>	<b>579,428</b>	<b>595,195</b>	<b>598,056</b>	<b>598,056</b>	<b>528,628</b>	<b>406,018</b>	<b>620,255</b>
<b>Net Program Revenue/(Cost)</b>	<b>(579,428)</b>	<b>(579,428)</b>	<b>(595,195)</b>	<b>(598,056)</b>	<b>(598,056)</b>	<b>(528,628)</b>	<b>(406,018)</b>	<b>(620,255)</b>

**Fund: General Fund**  
**Department: Police**  
**Division/Program: Dispatch (110-3116)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.31.3116.5111 Full Time Salaries	1,089,609	1,092,235	865,529	1,106,305	1,126,901	967,081	706,713	1,247,114
110.31.3116.5112 Part Time Salaries	-	-	29,411	-	-	30,205	22,073	-
110.31.3116.5113 Overtime	121,955	119,039	182,446	122,551	119,039	215,842	157,731	183,120
110.31.3116.5XXX Premium Pay	5,026	2,400	40,505	24,196	3,600	2,716	1,985	2,392
110.31.3116.5121 Holiday Opt - No PERS	6,610	6,610	9,238	10,800	10,800	39,275	28,701	15,000
110.31.3116.5124 Sick Leave Buyback	14,030	14,030	15,152	15,200	15,200	16,447	12,019	15,000
110.31.3116.5125 Vacation Buyback	3,080	3,080	-	3,080	3,080	1,089	796	-
110.31.3116.5XXX Fringe Benefits	323,179	326,095	238,916	359,676	363,188	289,509	211,564	364,350
110.31.3116.5156-7 Retirement - PERS	286,336	286,336	262,623	90,018	90,018	78,345	57,252	76,879
110.31.3116.5180 Leave Lump Sum	31,482	31,482	28,678	-	-	23,709	23,709	-
110.31.3116.5181-2 PERS Unfunded Liability Pmt	-	-	-	230,430	230,430	240,647	240,647	282,702
<b>Subtotal</b>	<b>1,881,307</b>	<b>1,881,307</b>	<b>1,672,498</b>	<b>1,962,256</b>	<b>1,962,256</b>	<b>1,904,866</b>	<b>1,463,190</b>	<b>2,186,557</b>
<b>Materials &amp; Services</b>								
110.31.3116.6010 Uniform	1,500	1,500	631	-	-	-	-	-
110.31.3116.6138 Misc Equipment Contracts	7,500	7,500	7,526	-	-	-	-	-
110.31.3116.6145 Telephone-Special Lines	9,050	9,050	8,895	-	-	-	-	-
110.31.3116.6147 Cellular Phones	2,300	2,300	1,834	-	-	-	-	-
110.31.3116.6270 Special Department Supplies	2,000	2,000	1,586	-	-	-	-	-
<b>Subtotal</b>	<b>22,350</b>	<b>22,350</b>	<b>20,472</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>1,903,657</b>	<b>1,903,657</b>	<b>1,692,970</b>	<b>1,962,256</b>	<b>1,962,256</b>	<b>1,904,866</b>	<b>1,463,190</b>	<b>2,186,557</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	1,881,307	1,881,307	1,672,498	1,962,256	1,962,256	1,904,866	1,463,190	2,186,557
Maintenance & Operations	22,350	22,350	20,472	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,903,657</b>	<b>1,903,657</b>	<b>1,692,970</b>	<b>1,962,256</b>	<b>1,962,256</b>	<b>1,904,866</b>	<b>1,463,190</b>	<b>2,186,557</b>
<b>Net Program Revenue/(Cost)</b>	<b>(1,903,657)</b>	<b>(1,903,657)</b>	<b>(1,692,970)</b>	<b>(1,962,256)</b>	<b>(1,962,256)</b>	<b>(1,904,866)</b>	<b>(1,463,190)</b>	<b>(2,186,557)</b>

**Fund: General Fund  
Department: Police  
Division/Program: Patrol (110-3120)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.31.3120.5110 Sworn Full Time Salaries	6,399,500	6,404,380	5,730,052	5,983,321	5,983,321	5,395,187	3,942,637	5,794,517
110.31.3120.5111 Full Time Salaries	301,819	301,819	251,422	456,563	456,563	282,010	206,084	348,751
110.31.3120.5112 Part Time Salaries	103,009	96,768	47,022	104,461	104,461	32,411	23,685	48,384
110.31.3120.5113 Overtime	870,631	819,140	1,507,323	2,401,832	2,401,832	1,232,704	900,822	1,048,794
110.31.3120.5XXX Premium Pay	779,484	774,604	124,171	770,249	770,249	568,823	415,678	577,154
110.31.3120.5121 Holiday Opt - No PERS	10,820	10,820	5,951	7,300	7,300	14,750	10,779	7,000
110.31.3120.5124 Sick Leave Buyback	111,170	111,170	115,473	115,500	115,500	159,949	116,886	120,000
110.31.3120.5125 Vacation Buyback	25,060	25,060	47,725	36,200	36,200	73,454	53,678	40,000
110.31.3120.5XXX Fringe Benefits	1,705,849	1,763,581	2,141,774	1,860,460	1,860,460	1,606,224	1,173,779	1,624,577
110.31.3120.5156-7 Retirement - PERS	3,968,814	3,968,814	3,705,188	1,398,861	1,398,861	1,192,170	871,201	1,270,603
110.31.3120.5180 Leave Lump Sum	80,698	80,698	66,020	-	-	139,844	139,844	-
110.31.3120.5181-2 PERS Unfunded Liability Pmt	-	-	-	2,629,694	2,629,694	2,746,480	2,746,480	3,263,019
110.31.3120.5999 Salary Savings	-	-	-	(1,375,000)	(1,375,000)	-	-	(379,833)
<b>Subtotal</b>	<b>14,356,854</b>	<b>14,356,854</b>	<b>13,742,120</b>	<b>14,389,441</b>	<b>14,389,441</b>	<b>13,444,006</b>	<b>10,601,553</b>	<b>13,762,966</b>
<b>Materials &amp; Services</b>								
110.31.3120.6147 Cellular Phones	59,800	59,800	50,997	-	-	-	-	-
110.31.3120.6270 Other Supplies/Materials	15,000	15,000	17,068	-	-	-	-	-
110.31.3120.6560 K-9	20,000	20,000	22,416	-	-	-	-	-
<b>Subtotal</b>	<b>94,800</b>	<b>94,800</b>	<b>90,481</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.31.3120.8102 Property & Liability Ins Charges	1,110,401	1,110,401	934,859	1,251,990	1,251,990	1,251,990	-	1,251,990
110.31.3120.8104 Vehicle Maintenance Charges	212,330	212,330	224,187	247,081	247,081	247,081	-	247,081
110.31.3120.8105 Fuel & Oil Charges	228,397	228,397	230,771	161,231	161,231	161,231	-	161,231
<b>Subtotal</b>	<b>1,551,128</b>	<b>1,551,128</b>	<b>1,389,817</b>	<b>1,660,302</b>	<b>1,660,302</b>	<b>1,660,302</b>	<b>-</b>	<b>1,660,302</b>
<b>Grand Total</b>	<b>16,002,782</b>	<b>16,002,782</b>	<b>15,222,418</b>	<b>16,049,743</b>	<b>16,049,743</b>	<b>15,104,308</b>	<b>10,601,553</b>	<b>15,423,268</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	14,356,854	14,356,854	13,742,120	14,389,441	14,389,441	13,444,006	10,601,553	13,762,966
Maintenance & Operations	94,800	94,800	90,481	-	-	-	-	-
Allocated Costs	1,551,128	1,551,128	1,389,817	1,660,302	1,660,302	1,660,302	-	1,660,302
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>16,002,782</b>	<b>16,002,782</b>	<b>15,222,418</b>	<b>16,049,743</b>	<b>16,049,743</b>	<b>15,104,308</b>	<b>10,601,553</b>	<b>15,423,268</b>
<b>Net Program Revenue/(Cost)</b>	<b>(16,002,782)</b>	<b>(16,002,782)</b>	<b>(15,222,418)</b>	<b>(16,049,743)</b>	<b>(16,049,743)</b>	<b>(15,104,308)</b>	<b>(10,601,553)</b>	<b>(15,423,268)</b>

**Fund: General Fund**  
**Department: Police**  
**Division/Program: Traffic (110-3121)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.31.3121.5110 Sworn Full Time Salaries	391,716	391,716	416,924	391,716	391,716	505,398	369,329	391,742
110.31.3121.5111 Full Time Salaries	44,244	44,244	50,234	44,244	44,244	90,219	65,929	44,252
110.31.3121.5112 Part Time Salaries	171,994	161,572	90,475	174,417	174,417	96,327	70,393	158,760
110.31.3121.5113 Overtime	86,826	81,642	113,478	88,030	88,030	134,997	98,652	125,420
110.31.3121.5XXX Premium Pay	84,648	84,648	28,872	84,028	84,028	101,857	74,434	78,728
110.31.3121.5121 Holiday Opt - No PERS	-	-	443	400	400	917	670	500
110.31.3121.5124 Sick Leave Buyback	10,590	10,590	7,715	7,800	7,800	19,750	14,433	8,000
110.31.3121.5125 Vacation Buyback	-	-	-	-	-	291	213	-
110.31.3121.5XXX Fringe Benefits	134,714	150,320	197,447	142,611	142,611	196,805	143,819	150,114
110.31.3121.5156-7 Retirement - PERS	269,748	269,748	286,135	96,395	96,395	126,409	92,376	95,644
110.31.3121.5180 Leave Lump Sum	9,470	9,470	7,896	-	-	7,489	7,489	-
110.31.3121.5181-2 PERS Unfunded Liability Pmt	-	-	-	180,937	180,937	188,973	188,973	237,890
<b>Subtotal</b>	<b>1,203,950</b>	<b>1,203,950</b>	<b>1,199,619</b>	<b>1,210,578</b>	<b>1,210,578</b>	<b>1,469,433</b>	<b>1,126,710</b>	<b>1,291,050</b>
<b>Materials &amp; Services</b>								
110.31.3121.6120 Other Contractual Services	179,037	185,005	186,568	-	-	-	-	-
110.31.3121.6147 Cellular Phones	1,100	1,100	767	-	-	-	-	-
110.31.3121.6329 Other Vehicle Sublet Repairs	10,000	10,000	8,985	-	-	-	-	-
<b>Subtotal</b>	<b>190,137</b>	<b>196,105</b>	<b>196,320</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.31.3121.8104 Vehicle maintenance	183	183	-	386	386	386	-	386
110.31.3121.8105 Fuel & Oil Charges	2,153	2,153	1,208	735	735	2,465	-	735
<b>Subtotal</b>	<b>2,336</b>	<b>2,336</b>	<b>1,208</b>	<b>1,121</b>	<b>1,121</b>	<b>2,851</b>	<b>-</b>	<b>1,121</b>
<b>Grand Total</b>	<b>1,396,423</b>	<b>1,402,391</b>	<b>1,397,146</b>	<b>1,211,699</b>	<b>1,211,699</b>	<b>1,472,284</b>	<b>1,126,710</b>	<b>1,292,171</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	1,203,950	1,203,950	1,199,619	1,210,578	1,210,578	1,469,433	1,126,710	1,291,050
Maintenance & Operations	190,137	196,105	196,320	-	-	-	-	-
Allocated Costs	2,336	2,336	1,208	1,121	1,121	2,851	-	1,121
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,396,423</b>	<b>1,402,391</b>	<b>1,397,147</b>	<b>1,211,699</b>	<b>1,211,699</b>	<b>1,472,284</b>	<b>1,126,710</b>	<b>1,292,171</b>
<b>Net Program Revenue/(Cost)</b>	<b>(1,396,423)</b>	<b>(1,402,391)</b>	<b>(1,397,147)</b>	<b>(1,211,699)</b>	<b>(1,211,699)</b>	<b>(1,472,284)</b>	<b>(1,126,710)</b>	<b>(1,292,171)</b>

**Fund: General Fund**  
**Department: Police**  
**Division/Program: Investigations (110-3130)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.31.3130.5110 Sworn Full Time Salaries	1,556,196	1,556,196	1,749,747	1,556,196	1,556,196	1,876,078	1,370,980	1,742,951
110.31.3130.5111 Full Time Salaries	307,337	307,337	280,812	193,001	193,001	199,536	145,815	259,318
110.31.3130.5113 Overtime	260,876	245,527	487,748	89,437	89,437	374,181	273,440	302,598
110.31.3130.5XXX Premium Pay	232,270	232,269	73,517	241,524	241,524	182,613	133,448	170,988
110.31.3130.5121 Holiday Opt - No PERS	19,750	19,750	15,207	19,100	19,100	13,731	10,034	15,000
110.31.3130.5124 Sick Leave Buyback	37,000	37,000	52,255	52,300	52,300	73,685	53,847	50,000
110.31.3130.5125 Vacation Buyback	16,500	16,500	24,085	23,800	23,800	30,742	22,465	25,000
110.31.3130.5XXX Fringe Benefits	454,720	470,070	659,642	526,893	526,893	622,300	454,758	561,451
110.31.3130.5156-7 Retirement - PERS	1,047,462	1,047,462	1,144,499	374,502	374,502	418,735	305,999	395,373
110.31.3130.5180 Leave Lump Sum	100,000	100,000	1,416	-	-	52,556	52,556	-
110.31.3130.5181-2 PERS Unfunded Liability Pmt	-	-	-	710,895	710,895	742,464	742,464	990,957
110.31.3130.5999 Salary Savings	-	-	-	-	-	-	-	(86,994)
<b>Subtotal</b>	<b>4,032,111</b>	<b>4,032,111</b>	<b>4,488,926</b>	<b>3,787,648</b>	<b>3,787,648</b>	<b>4,586,622</b>	<b>3,565,806</b>	<b>4,426,641</b>
<b>Materials &amp; Services</b>								
110.31.3130.6120 Other Contractual Services	18,500	18,500	17,905	-	-	-	-	-
110.31.3130.6145 Telephone-Special Lines	500	500	508	-	-	-	-	-
110.31.3130.6147 Cellular Phones	27,500	27,500	20,483	-	-	-	-	-
110.31.3130.6224 Undercover Investigation	8,000	8,000	14,033	-	-	-	-	-
110.31.3130.6270 Other Supplies/Materials	9,000	9,000	8,242	-	-	-	-	-
<b>Subtotal</b>	<b>63,500</b>	<b>63,500</b>	<b>61,171</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.31.3130.8104 Vehicle Maintenance Charges	13,991	13,991	68,131	24,261	24,261	24,261	-	24,261
110.31.3130.8105 Fuel & Oil Charges	60,460	60,460	87,117	87,135	87,135	87,135	-	87,135
<b>Subtotal</b>	<b>74,451</b>	<b>74,451</b>	<b>155,248</b>	<b>111,396</b>	<b>111,396</b>	<b>111,396</b>	<b>-</b>	<b>111,396</b>
<b>Grand Total</b>	<b>4,170,062</b>	<b>4,170,062</b>	<b>4,705,345</b>	<b>3,899,044</b>	<b>3,899,044</b>	<b>4,698,018</b>	<b>3,565,806</b>	<b>4,538,037</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	4,032,111	4,032,111	4,488,926	3,787,648	3,787,648	4,586,622	3,565,806	4,426,641
Maintenance & Operations	63,500	63,500	61,171	-	-	-	-	-
Allocated Costs	74,451	74,451	155,248	111,396	111,396	111,396	-	111,396
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>4,170,062</b>	<b>4,170,062</b>	<b>4,705,345</b>	<b>3,899,044</b>	<b>3,899,044</b>	<b>4,698,018</b>	<b>3,565,806</b>	<b>4,538,037</b>
<b>Net Program Revenue/(Cost)</b>	<b>(4,170,062)</b>	<b>(4,170,062)</b>	<b>(4,705,345)</b>	<b>(3,899,044)</b>	<b>(3,899,044)</b>	<b>(4,698,018)</b>	<b>(3,565,806)</b>	<b>(4,538,037)</b>

**Fund: General Fund**  
**Department: Police**  
**Division/Program: Special Enforcement Team (110-3131)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.31.3131.5110 Sworn Full Time Salaries	482,292	482,292	503,464	482,292	482,292	512,793	374,733	565,045
110.31.3131.5113 Overtime	41,466	38,953	410,714	42,050	42,050	254,409	185,914	-
110.31.3131.5XXX Premium Pay	72,297	72,297	21,502	76,410	76,410	42,373	30,965	37,986
110.31.3131.5121 Holiday Opt - No PERS	5,980	5,980	5,114	7,900	7,900	3,424	2,502	5,000
110.31.3131.5124 Sick Leave Buyback	12,430	12,430	14,521	14,600	14,600	20,259	14,805	14,000
110.31.3131.5XXX Fringe Benefits	126,637	129,150	183,380	147,967	147,967	158,302	115,682	158,243
110.31.3131.5156-7 Retirement - PERS	300,706	300,706	305,144	109,302	109,302	79,440	79,440	118,319
110.31.3131.5181-2 PERS Unfunded Liability Pmt	-	-	-	202,264	202,264	211,247	211,247	288,731
<b>Subtotal</b>	<b>1,041,808</b>	<b>1,041,808</b>	<b>1,443,839</b>	<b>1,082,785</b>	<b>1,082,785</b>	<b>1,282,246</b>	<b>1,015,288</b>	<b>1,187,324</b>
<b>Materials &amp; Services</b>								
110.31.3131.6147 Cellular Phones	15,800	15,800	11,134	-	-	-	-	-
<b>Subtotal</b>	<b>15,800</b>	<b>15,800</b>	<b>11,134</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>1,057,608</b>	<b>1,057,608</b>	<b>1,454,974</b>	<b>1,082,785</b>	<b>1,082,785</b>	<b>1,282,246</b>	<b>1,015,288</b>	<b>1,187,324</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	1,041,808	1,041,808	1,443,839	1,082,785	1,082,785	1,282,246	1,015,288	1,187,324
Maintenance & Operations	15,800	15,800	11,134	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,057,608</b>	<b>1,057,608</b>	<b>1,454,973</b>	<b>1,082,785</b>	<b>1,082,785</b>	<b>1,282,246</b>	<b>1,015,288</b>	<b>1,187,324</b>
<b>Net Program Revenue/(Cost)</b>	<b>(1,057,608)</b>	<b>(1,057,608)</b>	<b>(1,454,973)</b>	<b>(1,082,785)</b>	<b>(1,082,785)</b>	<b>(1,282,246)</b>	<b>(1,015,288)</b>	<b>(1,187,324)</b>

**Fund: Community Development Block Grant**  
**Department: Police**  
**Division/Program: Community Enhancement (131-3125)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
131.31.3125.5111 Full Time Salaries	50,000	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>50,000</b>	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>50,000</b>	-	-	-	-	-	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	50,000	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>50,000</b>	-	-	-	-	-	-	-
<b>Net Program Revenue/(Cost)</b>	<b>(50,000)</b>	-	-	-	-	-	-	-

**Fund: Community Development Block Grant  
Department: Police  
Division/Program: Investigations (131-3130)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
131.31.3130.5111 Full Time Salaries	20,000	20,000	16,114	20,000	20,000	17,859	13,051	12,383
131.31.3130.5XXX Fringe Benefits	-	-	3,162	-	-	3,647	2,665	3,047
131.31.3130.5156-7 Retirement - PERS	-	-	1,279	-	-	1,435	1,049	1,002
131.31.3130.5181-2 PERS Unfunded Liability Pmt	-	-	-	-	-	-	-	3,686
<b>Subtotal</b>	<b>20,000</b>	<b>20,000</b>	<b>20,826</b>	<b>20,000</b>	<b>20,000</b>	<b>22,942</b>	<b>16,765</b>	<b>20,118</b>
<b>Materials &amp; Services</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>20,000</b>	<b>20,000</b>	<b>20,826</b>	<b>20,000</b>	<b>20,000</b>	<b>22,942</b>	<b>16,765</b>	<b>20,118</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	20,000	20,000	20,826	20,000	20,000	22,942	16,765	20,118
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>20,000</b>	<b>20,000</b>	<b>20,826</b>	<b>20,000</b>	<b>20,000</b>	<b>22,942</b>	<b>16,765</b>	<b>20,118</b>
<b>Net Program Revenue/(Cost)</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>(20,826)</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>(22,942)</b>	<b>(16,765)</b>	<b>(20,118)</b>

**Fund: Inmate Welfare**  
**Department: Police**  
**Division/Program: Jail (150-3115)**

<b>REVENUE</b>	<b>17-18 Adopted Budget</b>	<b>17-18 Amended Budget</b>	<b>17-18 Actual</b>	<b>18-19 Adopted Budget</b>	<b>18-19 Amended (3-31-19)</b>	<b>18-19 Projected Actual</b>	<b>18-19 Encumbered (3-31-19)</b>	<b>19-20 Adopted Budget</b>
150.31.4819 Inmate Phone Revenue	6,750	6,750	3,141	3,000	3,000	1,000	-	1,000
<b>Grand Total</b>	<b>6,750</b>	<b>6,750</b>	<b>3,141</b>	<b>3,000</b>	<b>3,000</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>

<b>EXPENDITURES</b>	<b>17-18 Adopted Budget</b>	<b>17-18 Amended Budget</b>	<b>17-18 Actual</b>	<b>18-19 Adopted Budget</b>	<b>18-19 Amended (3-31-19)</b>	<b>18-19 Projected Actual</b>	<b>18-19 Encumbered (3-31-19)</b>	<b>19-20 Adopted Budget</b>
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
150.31.3115.6225 Jail & Prisoner Supplies	6,750	6,750	6,750	3,000	3,000	3,000	-	3,000
<b>Subtotal</b>	<b>6,750</b>	<b>6,750</b>	<b>6,750</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>	<b>3,000</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>6,750</b>	<b>6,750</b>	<b>6,750</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>	<b>3,000</b>

<b>SUMMARY</b>	<b>17-18 Adopted Budget</b>	<b>17-18 Amended Budget</b>	<b>17-18 Actual</b>	<b>18-19 Adopted Budget</b>	<b>18-19 Amended (3-31-19)</b>	<b>18-19 Projected Actual</b>	<b>18-19 Encumbered (3-31-19)</b>	<b>19-20 Adopted Budget</b>
<b>Revenue</b>	<b>6,750</b>	<b>6,750</b>	<b>3,141</b>	<b>3,000</b>	<b>3,000</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	6,750	6,750	6,750	3,000	3,000	3,000	-	3,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>6,750</b>	<b>6,750</b>	<b>6,750</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>-</b>	<b>3,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>-</b>	<b>-</b>	<b>(3,609)</b>	<b>-</b>	<b>-</b>	<b>(2,000)</b>	<b>-</b>	<b>(2,000)</b>

**Fund: Public Safety Augmentation**  
**Department: Police**  
**Division/Program: Patrol (153-3120)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
153.31.4110 Sales and Use Taxes	700,000	700,000	758,640	750,000	750,000	785,900	-	786,000
<b>Grand Total</b>	<b>700,000</b>	<b>700,000</b>	<b>758,640</b>	<b>750,000</b>	<b>750,000</b>	<b>785,900</b>	<b>-</b>	<b>786,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
153.31.3120.5110 Sworn Full Time Salaries	345,903	345,903	299,615	482,467	482,467	213,088	155,718	339,706
153.31.3120.5113 Overtime	11,538	11,538	82,973	22,813	22,813	84,683	61,884	114,066
153.31.3120.5XXX Premium Pay	40,562	40,562	59,756	42,070	42,070	27,400	20,023	22,940
153.31.3120.5124 Sick Leave Buyback	-	-	4,050	4,100	4,100	5,548	4,054	4,000
153.31.3120.5XXX Fringe Benefits	92,197	92,197	68,249	109,827	109,827	69,066	50,471	117,278
153.31.3120.5156-7 Retirement - PERS	209,800	209,800	187,243	77,082	77,082	46,587	34,044	91,531
153.31.3120.5180 Leave Lump Sum	-	-	-	-	-	1,646	1,646	-
153.31.3120.5181-2 PERS Unfunded Liability Pmt	-	-	-	142,641	142,641	148,979	148,979	96,479
153.31.3120.5999 Salary Savings	-	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>700,000</b>	<b>700,000</b>	<b>701,886</b>	<b>881,000</b>	<b>881,000</b>	<b>596,996</b>	<b>476,819</b>	<b>786,000</b>
<b>Materials &amp; Services</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>700,000</b>	<b>700,000</b>	<b>701,886</b>	<b>881,000</b>	<b>881,000</b>	<b>596,996</b>	<b>476,819</b>	<b>786,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
Revenue	700,000	700,000	758,640	750,000	750,000	785,900	-	786,000
Salaries & Benefits	700,000	700,000	701,886	881,000	881,000	596,996	476,819	786,000
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>700,000</b>	<b>700,000</b>	<b>701,886</b>	<b>881,000</b>	<b>881,000</b>	<b>596,996</b>	<b>476,819</b>	<b>786,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>-</b>	<b>-</b>	<b>56,754</b>	<b>(131,000)</b>	<b>(131,000)</b>	<b>188,904</b>	<b>(476,819)</b>	<b>-</b>

**Fund: Office of Traffic Safety Grants**  
**Department: Police**  
**Division/Program: OTS Grant (207-3152)**

REVENUE		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
207.31.4556	Federal Pass Thru State	-	145,000	49,865	-	-	89,301	-	-
207.31.4581	OTS Step Grant	-	-	29,878	-	-	-	-	-
<b>Grand Total</b>		-	-	<b>29,878</b>	-	-	-	-	-

EXPENDITURES		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>									
207.31.3152.5110	Sworn Full Time Salaries	-	71,997	49,573	19,100	73,536	29,647	21,665	-
207.31.3152.5112	Part Time Salaries	-	-	157	-	-	-	-	-
207.31.3152.5113	Overtime	-	7,457	7,457	-	10,143	36,193	26,449	-
207.31.3152.5XXX	Premium Pay	-	-	-	1,340	-	-	-	-
207.31.3152.5121	Holiday Opt - No PERS	-	-	3,492	-	1,340	2,180	1,593	-
207.31.3152.5XXX	Fringe Benefits	-	-	8,681	3,977	3,977	6,900	5,042	-
207.31.3152.5156-7	Retirement - PERS	-	-	9,576	4,012	4,012	6,011	4,393	-
207.31.3152.5180	Leave Lump Sum	-	-	517	-	-	-	-	-
207.31.3152.5181-2	PERS Unfunded Liability Pmt	-	-	-	7,424	7,424	7,754	7,754	-
<b>Subtotal</b>		-	<b>79,454</b>	<b>79,453</b>	<b>35,853</b>	<b>100,432</b>	<b>88,685</b>	<b>66,896</b>	-
<b>Materials &amp; Services</b>									
207.31.3152.6050	Conferences & Meetings	-	548	548	-	190	-	-	-
207.31.3152.6270	Other Supplies/Materials	-	115	115	-	114	104	-	-
<b>Subtotal</b>		-	<b>663</b>	<b>663</b>	-	<b>304</b>	<b>104</b>	-	-
<b>Capital Assets</b>									
<b>Subtotal</b>		-	-	-	-	-	-	-	-
<b>Allocated Costs</b>									
<b>Subtotal</b>		-	-	-	-	-	-	-	-
<b>Grand Total</b>		-	<b>80,117</b>	<b>80,116</b>	<b>35,853</b>	<b>100,736</b>	<b>88,789</b>	<b>66,896</b>	-

SUMMARY		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>		-	-	<b>29,878</b>	-	-	-	-	-
Salaries & Benefits		-	79,454	79,453	35,853	100,432	88,685	66,896	-
Maintenance & Operations		-	663	663	-	304	104	-	-
Allocated Costs		-	-	-	-	-	-	-	-
Capital Outlay		-	-	-	-	-	-	-	-
<b>Total Expenditures</b>		-	<b>80,117</b>	<b>80,116</b>	<b>35,853</b>	<b>100,736</b>	<b>88,789</b>	<b>66,896</b>	-
<b>Net Program Revenue/(Cost)</b>		-	<b>(80,117)</b>	<b>(50,238)</b>	<b>(35,853)</b>	<b>(100,736)</b>	<b>(88,789)</b>	<b>(66,896)</b>	-

**Fund: Taskforce for Regional Autoheft Prevention (TRAP) Grant**  
**Department: Police**  
**Division/Program: TRAP (233-3130)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
233.31.4540 County Grants	353,978	353,978	145,205	381,896	381,896	382,000	-	382,000
<b>Grand Total</b>	<b>353,978</b>	<b>353,978</b>	<b>145,205</b>	<b>381,896</b>	<b>381,896</b>	<b>382,000</b>	<b>-</b>	<b>382,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
233.31.3130.5110 Sworn Full Time Salaries	175,836	175,836	103,678	181,296	181,296	188,172	137,510	187,343
233.31.3130.5113 Overtime	-	-	59,720	-	-	74,779	54,646	-
233.31.3130.5XXX Premium Pay	20,250	20,250	5,437	21,938	21,938	11,396	8,328	7,332
233.31.3130.5121 Holiday Opt - No PERS	-	-	1,371	700	700	1,312	959	1,000
233.31.3130.5124 Sick Leave Buyback	-	-	2,599	2,600	2,600	7,878	5,757	5,000
233.31.3130.5XXX Fringe Benefits	51,447	51,447	36,329	61,926	61,926	65,983	48,218	62,429
233.31.3130.5156-7 Retirement - PERS	106,445	106,445	60,984	39,795	39,795	39,227	28,666	38,141
233.31.3130.5181-2 PERS Unfunded Liability Pmt	-	-	-	73,641	73,641	76,912	76,912	93,073
<b>Subtotal</b>	<b>353,978</b>	<b>353,978</b>	<b>270,118</b>	<b>381,896</b>	<b>381,896</b>	<b>465,659</b>	<b>360,996</b>	<b>394,317</b>
<b>Materials &amp; Services</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>353,978</b>	<b>353,978</b>	<b>270,118</b>	<b>381,896</b>	<b>381,896</b>	<b>465,659</b>	<b>360,996</b>	<b>394,317</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>353,978</b>	<b>353,978</b>	<b>145,205</b>	<b>381,896</b>	<b>381,896</b>	<b>382,000</b>	<b>-</b>	<b>382,000</b>
Salaries & Benefits	353,978	353,978	270,118	381,896	381,896	465,659	360,996	394,317
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>353,978</b>	<b>353,978</b>	<b>270,118</b>	<b>381,896</b>	<b>381,896</b>	<b>465,659</b>	<b>360,996</b>	<b>394,317</b>
<b>Net Program Revenue/(Cost)</b>	<b>-</b>	<b>-</b>	<b>(124,913)</b>	<b>-</b>	<b>-</b>	<b>(83,659)</b>	<b>(360,996)</b>	<b>(12,317)</b>

**Fund: City Law Enforcement Grant**  
**Department: Police**  
**Division/Program: City Law Enforcement Grant (234-3120)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
234.31.4410 Interest Income	-	-	2,139	-	-	800	-	-
234.31.4521 State Grants	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	-	<b>2,139</b>	-	-	<b>800</b>	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
234.31.3120.5110 Sworn Full Time Salaries	-	120,754	71,416	-	129,246	54,823	40,063	90,584
234.31.3120.5111 Full Time Salaries	-	-	17,195	-	-	-	-	-
234.31.3120.5113 Overtime	-	17,195	-	-	32,804	54,959	40,162	-
234.31.3120.5XXX Premium Pay	-	-	13,875	-	-	11,084	8,100	20,306
234.31.3120.5XXX Fringe Benefits	-	-	19,060	-	-	20,816	15,212	22,185
234.31.3120.5156-7 Retirement - PERS	-	-	16,403	-	-	11,544	8,436	21,698
<b>Subtotal</b>	-	<b>137,949</b>	<b>137,949</b>	-	<b>162,050</b>	<b>153,226</b>	<b>111,973</b>	<b>154,773</b>
<b>Materials &amp; Services</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	<b>137,949</b>	<b>137,949</b>	-	<b>162,050</b>	<b>153,226</b>	<b>111,973</b>	<b>154,773</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
Revenue	-	-	2,139	-	-	800	-	-
Salaries & Benefits	-	137,949	137,949	-	162,050	153,226	111,973	154,773
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	<b>137,949</b>	<b>137,949</b>	-	<b>162,050</b>	<b>153,226</b>	<b>111,973</b>	<b>154,773</b>
<b>Net Program Revenue/(Cost)</b>	-	<b>(137,949)</b>	<b>(135,810)</b>	-	<b>(162,050)</b>	<b>(152,426)</b>	<b>(111,973)</b>	<b>(154,773)</b>

**Fund: Law Enforcement Tobacco Grant**  
**Department: Police**  
**Division/Program: Tobacco Grant (238-3110)**

REVENUE		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
238.31.4521	State Grant	-	-	-	-	73,401	3,946	-	70,000
<b>Grand Total</b>		-	-	-	-	<b>73,401</b>	<b>3,946</b>	-	<b>70,000</b>

EXPENDITURES		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>									
238.31.3110.5113	Overtime	-	-	-	-	70,621	3,946	3,946	70,000
<b>Subtotal</b>		-	-	-	-	<b>70,621</b>	<b>3,946</b>	<b>3,946</b>	<b>70,000</b>
<b>Materials &amp; Services</b>									
238.31.3110.6050	Conferences & Meetings	-	-	-	-	2,000	-	-	-
238.31.3110.6220	Police Department Supplies	-	-	-	-	780	-	-	-
<b>Subtotal</b>		-	-	-	-	<b>2,780</b>	-	-	-
<b>Capital Assets</b>									
<b>Subtotal</b>		-	-	-	-	-	-	-	-
<b>Allocated Costs</b>									
<b>Subtotal</b>		-	-	-	-	-	-	-	-
<b>Grand Total</b>		-	-	-	-	<b>73,401</b>	<b>3,946</b>	<b>3,946</b>	<b>70,000</b>

SUMMARY		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>		-	-	-	-	<b>73,401</b>	<b>3,946</b>	-	<b>70,000</b>
Salaries & Benefits		-	-	-	-	70,621	3,946	3,946	70,000
Maintenance & Operations		-	-	-	-	2,780	-	-	-
Allocated Costs		-	-	-	-	-	-	-	-
Capital Outlay		-	-	-	-	-	-	-	-
<b>Total Expenditures</b>		-	-	-	-	<b>73,401</b>	<b>3,946</b>	<b>3,946</b>	<b>70,000</b>
<b>Net Program Revenue/(Cost)</b>		-	-	-	-	-	-	<b>(3,946)</b>	-

**Fund: Police Computer Service Group**  
**Department: Police**  
**Division/Program: West Covina Service Group (375-3119)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	19-20 Adopted Budget
375.00.4410	-	-	883	-	-	-	-
375.31.2800	150,000	150,000	-	100,000	100,000	90,000	460,000
375.31.2848	15,000	15,000	23,000	20,000	20,000	19,000	19,000
375.31.2850	102,094	102,094	99,120	102,000	102,000	102,000	102,000
375.31.2852	-	-	-	8,000	8,000	8,000	8,000
375.31.2853	79,451	79,451	39,872	10,000	10,000	4,000	4,000
375.31.2854	-	-	16,000	-	-	8,000	8,000
375.31.2855	8,000	8,000	8,000	-	10,000	8,000	8,000
375.31.2862	82,771	82,771	22,131	10,000	10,000	4,000	4,000
375.31.2864	80,116	80,116	79,481	80,000	80,000	79,500	79,500
375.31.2865	94,578	94,578	93,973	55,000	55,000	55,000	8,000
375.31.2870	77,212	77,212	39,950	10,000	10,000	4,000	4,000
375.31.2871	77,528	77,528	86,540	78,000	78,000	77,040	78,000
375.31.2872	8,000	8,000	8,000	10,000	10,000	8,000	8,000
375.31.2873	100,768	100,768	99,983	100,000	100,000	99,983	100,000
375.31.2876	42,787	42,787	58,413	60,000	60,000	58,500	58,500
375.31.2880	99,840	99,840	103,082	100,000	100,000	100,000	100,000
375.31.2883	89,930	89,930	91,898	98,000	98,000	91,898	92,000
375.31.2885	100,037	100,037	99,570	100,000	100,000	99,570	100,000
375.31.2889	29,240	29,240	29,240	29,500	29,500	29,300	45,000
375.31.2891	143,222	143,222	143,663	144,000	144,000	139,050	139,100
375.31.2892	116,905	116,905	113,500	115,000	115,000	114,000	114,000
375.31.2894	2,160	2,160	2,160	2,200	2,200	2,200	2,200
375.31.2895	9,960	9,960	-	-	-	2,000	2,000
375.31.2896	-	-	-	2,200	2,200	8,000	8,000
375.31.2897	24,088	24,088	24,088	24,500	24,500	24,500	24,500
375.31.2898	-	-	-	28,000	28,000	27,730	28,000
375.31.4647	-	-	206	-	-	-	-
<b>Grand Total</b>	<b>1,533,687</b>	<b>1,533,687</b>	<b>1,282,751</b>	<b>1,286,400</b>	<b>1,296,400</b>	<b>1,263,271</b>	<b>1,603,800</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>							
375.31.3119.5111	862,484	862,484	671,247	887,684	900,846	542,662	861,619
375.31.3119.5112	34,049	33,235	-	34,216	33,235	-	-
375.31.3119.5113	10,241	9,996	4,237	10,501	10,200	6,080	10,200
375.31.3119.5XXX	4,800	4,800	3,369	17,961	4,800	2,400	2,392
375.31.3119.5124	17,980	17,980	11,808	11,900	11,900	13,226	12,000
375.31.3119.5125	6,200	6,200	19,383	18,300	18,300	17,859	18,000
375.31.3119.5XXX	174,626	175,685	111,858	217,376	217,376	138,925	228,070
375.31.3119.5156-7	224,413	224,413	203,841	72,337	72,337	43,688	71,919
375.31.3119.5180	36,825	36,825	40,815	40,000	40,000	19,793	-
375.31.3119.5181-2	-	-	-	185,170	185,170	193,380	264,464
<b>Subtotal</b>	<b>1,371,618</b>	<b>1,371,618</b>	<b>1,066,558</b>	<b>1,495,445</b>	<b>1,494,164</b>	<b>978,014</b>	<b>1,468,664</b>
<b>Materials &amp; Services</b>							
375.31.3119.6030	200	200	-	200	200	200	200
375.31.3119.6050	7,000	7,000	759	7,000	7,000	1,500	5,000
375.31.3119.6120	23,400	26,100	14,692	90,900	90,900	75,000	75,000
375.31.3119.6138	12,175	12,175	56	28,800	28,800	28,800	28,800
375.31.3119.6145	60,000	60,000	60,692	60,000	60,000	60,000	60,000
375.31.3119.6147	15,800	15,800	10,252	15,800	15,800	15,800	15,800
375.31.3119.6215	2,500	2,500	2,348	2,500	2,500	1,500	2,500
375.31.3119.6270	1,000	1,000	322	1,000	1,000	1,000	1,000
<b>Subtotal</b>	<b>122,075</b>	<b>124,775</b>	<b>89,119</b>	<b>206,200</b>	<b>206,200</b>	<b>183,800</b>	<b>188,300</b>

**Fund: Police Computer Service Group**  
**Department: Police**  
**Division/Program: West Covina Service Group (375-3119)**

<b>REVENUE</b>	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	19-20 Adopted Budget
<b>Capital Assets</b>							
<b>Subtotal</b>	-	-	-	-	-	-	-
<b>Allocated Costs</b>							
375.31.3119.8101 Admin & Overhead Charges	100,112	100,112	149,749	100,112	115,112	115,112	125,440
375.31.3119.8105 Fuel & Oil Charges	2,146	2,146	-	-	-	-	-
<b>Subtotal</b>	<b>102,258</b>	<b>102,258</b>	<b>149,749</b>	<b>100,112</b>	<b>115,112</b>	<b>115,112</b>	<b>125,440</b>
<b>Grand Total</b>	<b>1,595,951</b>	<b>1,598,651</b>	<b>1,305,426</b>	<b>1,801,757</b>	<b>1,815,476</b>	<b>1,276,926</b>	<b>1,782,404</b>

<b>SUMMARY</b>	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	19-20 Adopted Budget
<b>Revenue</b>	<b>1,533,687</b>	<b>1,533,687</b>	<b>1,282,751</b>	<b>1,286,400</b>	<b>1,296,400</b>	<b>1,263,271</b>	<b>1,603,800</b>
Salaries & Benefits	1,371,618	1,371,618	1,066,558	1,495,445	1,494,164	978,014	1,468,664
Maintenance & Operations	122,075	124,775	89,119	206,200	206,200	183,800	188,300
Allocated Costs	102,258	102,258	149,749	100,112	115,112	115,112	125,440
Capital Outlay	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,595,951</b>	<b>1,598,651</b>	<b>1,305,426</b>	<b>1,801,757</b>	<b>1,815,476</b>	<b>1,276,926</b>	<b>1,782,404</b>
<b>Net Program Revenue/(Cost)</b>	<b>(62,264)</b>	<b>(64,964)</b>	<b>(22,674)</b>	<b>(515,357)</b>	<b>(519,076)</b>	<b>(13,655)</b>	<b>(178,604)</b>

**Fund: West Covina Housing Authority**  
**Department: Police**  
**Division/Program: Patrol - Bike Patrol Team (820-3120)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
820.31.3120.5110 Sworn Full Time Salaries	150,000	160,083	71,416	-	139,917	53,997	-	90,584
820.31.3120.5113 Overtime	-	-	9,015	-	-	5,547	-	-
820.31.3120.5XXX Premium Pay	-	-	2,743	-	-	-	-	20,306
820.31.3120.5XXX Fringe Benefits	-	-	29,663	-	-	25,400	-	22,185
820.31.3120.5156-7 Retirement - PERS	-	-	47,245	-	-	12,741	-	21,698
820.31.3120.5181-2 PERS Unfunded Liability Pmt	-	-	-	-	-	-	-	52,949
<b>Subtotal</b>	<b>150,000</b>	<b>160,083</b>	<b>160,083</b>	<b>-</b>	<b>139,917</b>	<b>97,685</b>	<b>-</b>	<b>207,722</b>
<b>Materials &amp; Services</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	150,000	160,083	160,083	-	139,917	97,685	-	207,722
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>150,000</b>	<b>160,083</b>	<b>160,083</b>	<b>-</b>	<b>139,917</b>	<b>97,685</b>	<b>-</b>	<b>207,722</b>
<b>Net Program Revenue/(Cost)</b>	<b>(150,000)</b>	<b>(160,083)</b>	<b>(160,083)</b>	<b>-</b>	<b>(139,917)</b>	<b>(97,685)</b>	<b>-</b>	<b>(207,722)</b>

## FIRE DEPARTMENT

**MISSION STATEMENT:** To provide the highest level of life and property safety in a caring and cost effective manner, and to continually strive to provide quality customer service for the community, the organization, and to one another.

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The Fire Department is comprised of a combination of dedicated career firefighters and civilian staff. The members of the Fire Department take extreme pride in serving the citizens and visitors of West Covina with the utmost respect and compassion. The Fire Department provides all-risk services and response for fire suppression, fire prevention, technical rescue, disaster preparedness, emergency medical and ambulance transport, and public education services for the community.

By utilizing resources provided by the City, the Fire Department makes every effort to:

- Respond quickly;
- Treat people with respect and dignity;
- Utilize experience and training to assist in the “most appropriate” manner; and
- Look for additional opportunities to help make the community “safer.”

From January 1, 2018 to December 31, 2018, the Fire Department responded to a total of 9,346 reported emergency incidents that originated from 9-1-1 calls. Emergency responses included 6,436 calls for medical assistance, 2,288 calls for public assistance, 294 false alarms, 157 hazardous conditions, 155 fires, and 16 other type calls, for a total estimated fire loss of \$1,185,787. The average response time to all incidents was 5 minutes and 36 seconds.

Listed below are the five fire stations which serve the City of West Covina:

- Fire Station No. 1  
819 S. Sunset Avenue
- Fire Station No. 2  
2441 E. Cortez Street
- Fire Station No. 3  
1433 W. Puente Avenue
- Fire Station No. 4  
1815 S. Azusa Avenue
- Fire Station No. 5  
2650 E. Shadow Oak Drive

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# Fire

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The Fire Department has five basic functional responsibilities which are described below:

## **Fire Administration**

- Provides organizational leadership, management, and support for the overall operations and business functions of the Fire Department. Major activities include administration, budget, business services, contracts, community outreach, customer service, data analysis, fees, personnel recruitment, policies and procedures, procurement, programmatic support, records management, reports, special projects, strategic planning, and representing the interests of the Fire Department with internal and external stakeholders.

## **Fire Prevention Bureau**

- The Fire Chief currently serves in a dual-role as the Fire Chief and Fire Marshal.
- Tasked with administering the California Fire Code, California Code of Regulations Titles 19 and 24, and nationally recognized standards and practices. These relate to compliance with fire and life safety requirements set by local, state, and federal governments and apply to both new and existing occupancies.
- Inspects buildings and facilities and issues operational permits and construction permits per the California Fire Code.
- Inspects state mandated facilities to ensure compliance with the California Health and Safety Code.
- Ensures the fire, life, and environmental safety of the community by reviewing architectural and fire protection plans for fire safety and related technical issues. Fire Prevention Bureau contracts with two consultants to review building plans to ensure proposed designs meet current fire codes. Applicable costs related to working with the consultants are recovered by fees designed for full cost recovery.
- Coordinates with the City's Building, Planning, and Community and Economic Development divisions to ensure all planned developments comply with the California Fire Code.

## **Operations**

- Provides a professionally trained emergency force for fire, medical, rescue, hazardous materials, and all-hazard response, 24 hours a day, 365 days per year.
  - Emergency response to 9-1-1 calls is provided from five fire stations that are strategically located to ensure timely emergency responses. At each of the five fire
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# Fire

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stations, the Fire Department has strategically placed either a paramedic assessment engine company or paramedic assessment quint capable truck company. In addition to these resources, three paramedic rescue ambulances are available at Fire Station No. 1, Fire Station No. 2, and Fire Station No. 4. The on-duty Assistant Fire Chief and the Command Vehicle that oversees and manages the day-to-day operations and resources for all five fire stations is located at Fire Station No. 2. This configuration provides a daily effective response force of 23 sworn personnel and a uniform level of life safety protection for fire and emergency medical calls to meet the rapidly increasing call volumes the City has been experiencing over several years.

- Firefighters utilize aggressive interior-attack firefighting techniques to control fires quickly and increase the life safety of trapped occupants. Using a deployment of firefighting resources, the community experiences a relatively low annual fire loss.
- Approximately 69 percent of the Fire Department's activity is directed towards emergency medical services (EMS). The Fire Department delivers extremely high-level advanced life support medical treatment. EMS quality assurance is ensured through periodic quality control audits. The Fire Department contracts with UCLA for a Nurse Educator to provide continuing education training to all Emergency Medical Technicians and paramedic personnel. City paramedics are trained to the highest standards and are participating in several new cutting-edge life-saving skills that the Los Angeles County EMS Agency has implemented.
- In addition to medical emergencies and fires, the Fire Department responds to additional 9-1-1 calls for service including but not limited to infants locked in vehicles, chemical and product spills, inadvertent fire alarm activations, assistance to the Police Department, animal rescues, good intent calls, and responses to assist in adjacent communities through Automatic and Mutual Aid agreements.

## **Emergency Planning**

- Fiscal challenges have reduced the dedication of resources for emergency planning. This program is now an ancillary function of the Fire Department, worked on an as needed basis or when required.
- All firefighters receive specialized first-responder training for the response to natural disasters and terrorism incidents.
- Ensure City personnel can provide appropriate rescue and relief services following a major disaster such as earthquake, flood, nuclear power accident, hazardous material spill, and wildland fire including the operation of the Emergency Operations Center (EOC) as a cohesive unit if required, in case a large-scale disaster were to affect the City of West Covina and its citizens.

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# Fire

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## Training

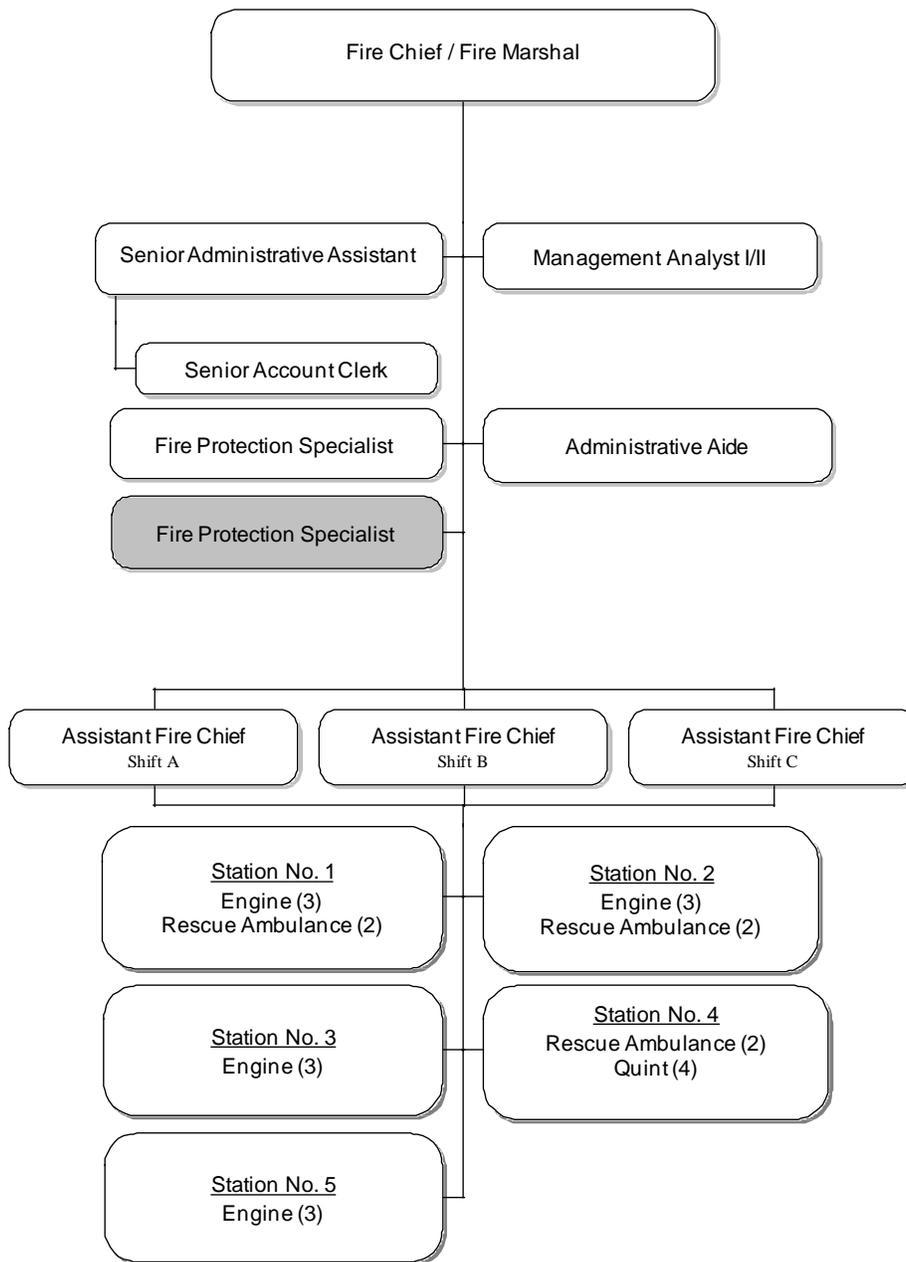
- Recruit Training – Newly hired firefighters attend a training academy to ensure they are trained to the highest level, and that their training and abilities are adequate to be assigned to an engine and/or paramedic company and work seamlessly with the veteran firefighters. After recruits complete their initial training, they are placed on a 1-year probationary period in which they are continually trained and tested to build on their initial training.
- Department Training – Frequent quality training allows the firefighters to remain prepared to respond to various emergencies. Department members receive all mandated training through in-house manipulative and classroom drills, formalized workshops and seminars, and train-the-trainer academies. Firefighters pride themselves on building realistic props for training and conducting pre-fire planning on City buildings and target hazards. Annual training covers all aspects of the firefighter's job to ensure each member maintains a constant, high level of readiness to respond to any potential emergency situation.
- Monitoring of all department member's California Department of Motor Vehicle requirements and records, annual training mandates, and educational mandates.

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# Fire

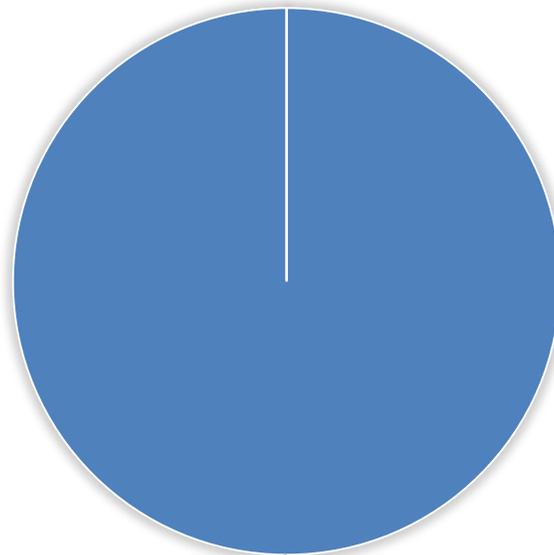
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## Organizational Chart by Position



\* Shading denotes part-time staff.

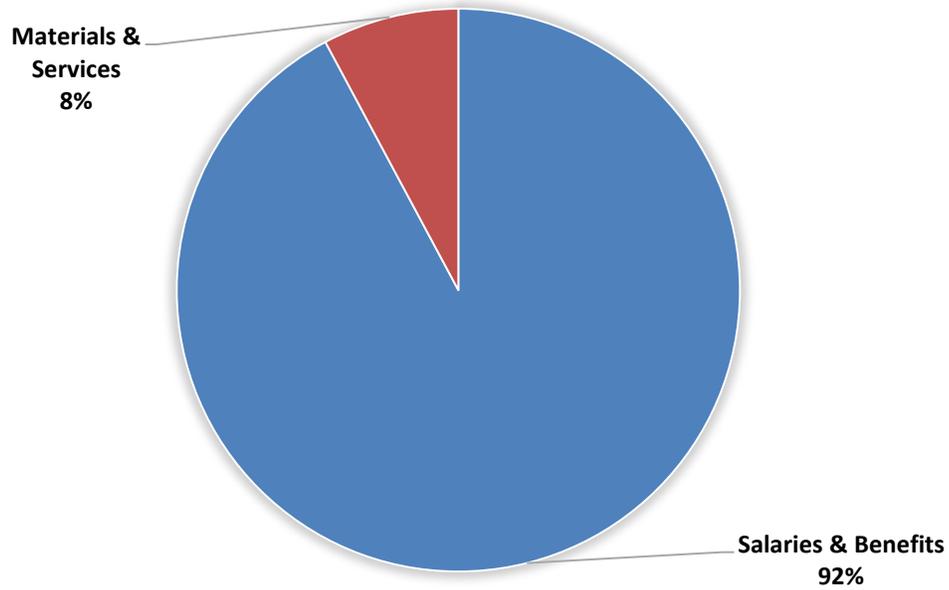
## EXPENDITURES BY FUNDING SOURCE



General Fund  
100%

	2016-17 Actual Expense	2017-18 Actual Expense	2018-19 Adopted Budget	2019-20 Adopted Budget
<b>Source of Funds:</b>				
General Fund	\$ 18,363,698	\$ 19,487,037	\$ 19,344,972	\$ 20,403,180
SAFER Grant	1,471,547	-	-	-
Homeland Security Grant	19,326	-	-	-
<b>Total Source of Funds</b>	<b>\$ 19,854,571</b>	<b>\$ 19,487,037</b>	<b>\$ 19,344,972</b>	<b>\$ 20,403,180</b>

## EXPENDITURES BY CATEGORY



	2016-17 Actual Expense	2017-18 Actual Expense	2018-19 Adopted Budget	2019-20 Adopted Budget
<b>Expense Classification:</b>				
Total Salaries & Benefits	\$ 18,636,824	\$ 18,420,218	\$ 17,568,741	\$ 18,806,578
Total Materials & Services	1,217,747	1,066,819	1,776,231	1,596,602
<b>Total Source of Funds</b>	<b>\$ 19,854,571</b>	<b>\$ 19,487,037</b>	<b>\$ 19,344,972</b>	<b>\$ 20,403,180</b>

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# Fire

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## FY 2019-2020 GOALS AND OBJECTIVES

- Train, mentor, and develop new and current staff members for succession planning. Be proactive in hiring and promotional testing procedures to maintain staffing levels and minimize constant staffing personnel expenses.
- Maintain a high level of operational readiness through enhanced training and development that will ensure prompt and efficient emergency response to all emergencies.
- Continue to provide emergency medical services training to personnel and maintain equipment and supplies necessary to meet service level demands as well as comply with Los Angeles County Department of Health Services mandates.
- Continue to work with the Los Angeles Area Fire Chiefs' Association Regional Training Group (LAAFCA RTG), a partnership supported by all the fire departments in Los Angeles County, to provide regional training opportunities for Fire Department personnel.
- Research and apply for federal, state, and private grant opportunities for firefighter training and the procurement of firefighting equipment. Continue to maintain detailed grant records of current and past grant awards for compliance and to prepare for audits.
- Continue to monitor and control the Fire Department budget, including constant staffing and strike team expenses. Explore all avenues of cost recovery and reimbursements through federal and state agencies.
- Provide quality fiscal management in developing specifications, procurement, maintenance, and repairs for vehicles, apparatus, facilities, and firefighting equipment.
- Complete a mobile auxiliary communications trailer in partnership with Faith Community Church to maintain communications in the event of a large-scale disaster.
- Continue to explore how to increase enrollment in the City's Ambulance Subscription Program including the development of new program materials, advisements, community partnerships, and promotion events.
- Implement a Reserve Fire Inspector (Volunteer) program. The Reserve Fire Inspector assists the Fire Prevention Bureau with fire and life safety related work, participates in public education activities that promote fire and life safety, and performs other duties as assigned.

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# Fire

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- Host the 2<sup>nd</sup> annual Fire Prevention Week poster contest in conjunction with National Fire Protection Week. The poster contest will be available to all elementary schools in West Covina and focus on fire and life safety themes. Entries will be judged by the community during the 2<sup>nd</sup> annual Fire Prevention Week Open House (held the first Saturday in October at Fire Station No. 2). Winning entries will be recognized at a City Council meeting and a decal of the winning poster will be made (affixed to the side of the fire engines, on display for the entire community).
- Continue to promote the Fire Department's Innovation Lab (iLab), a creative space that allows local college students to work on innovative projects that focus on improving the Fire Department's various service delivery models. Like a private sector incubator where entrepreneurs develop new ideas to bring to market, the students who staff the iLab will develop new technology, workflows, and customer centric processes that help bring the Fire Department into the 21<sup>st</sup> century.

## **FY 2018-2019 ACCOMPLISHMENTS**

- Maintained a Class 3 Public Protection Classification (PPC) from the Insurance Services Offices (ISO) for fire protection. PPC is a tool for property and casualty insurers to properly assess risk by rating fire protection systems throughout the United States with a range of 1 – 10 (with 1 being the highest). Of the 30,000 fire departments in the United States, less than 1% have a PPC of 3 or higher.
- In collaboration with the City Manager's Office, coordinated an Emergency Operations Center (EOC) training exercise for all applicable City personnel. The EOC training exercise also required City personnel to successfully complete two EOC preparation courses as provided by the Federal Emergency Management Agency (FEMA): I.S. 700.A (Introduction to the National Incident Management System) and I.S. 100.B (Introduction to the Incident Command System), ensuring that City personnel understand their roles and responsibilities when staffing the EOC.
- Replaced a model year 2001 Fire Command Vehicle with a model year 2018. The Fire Command Vehicle is an all-terrain response vehicle that houses all the necessary equipment to respond, communicate, and effectively manage an incident. The Fire Command Vehicle helps provide 24-hour incident command and response services, allowing the on-scene incident commander to develop strategic and tactical plans for managing major emergencies and disasters.
- Hosted a "green cell" training simulation in conjunction with the Los Angeles Area Fire Chiefs Association Regional Training Group (LAAFCA RTG). Green cell is a computer-based simulation training designed to place fire department personnel through various scenarios including but not limited to multi-casualty incidents, structure fires, and "mayday" scenarios involving lost, trapped, or injured persons.
- Updated the Automatic Aid Agreement with the Los Angeles County Fire Department.

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## Fire

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- Enhanced data collection methodologies to identify emergency service improvement opportunities.
- Launched the City's Ambulance Subscription Program for local business members that allows a local business to offer membership to their employees as a benefit of employment. The main benefit of the Ambulance Subscription Program is that the program accepts any amount paid by insurance companies as "payment in full," limiting the out-of-pocket costs related to emergency ambulance transportation and 9-1-1 emergency services where a patient is treated but not transported by emergency ambulance.
- Researching a "pilot" Reserve Fire Inspector (Volunteer) program. The Reserve Fire Inspector assists the Fire Prevention Bureau with fire and life safety related work, participates in public education activities that promote fire and life safety, and performs other duties as assigned.
- Launched a "pilot" poster contest in conjunction with National Fire Prevention Week. The poster contest was available to select elementary schools and focused on the 2018 theme "Look. Listen. Learn. Be aware. Fire can happen anywhere," as determined by the National Fire Protection Association (NFPA). Entries were judged by the community during the inaugural Fire Prevention Week Open House (held the first Saturday in October at Fire Station No. 2) and the winning contestants were honored at the October 16, 2018 City Council Meeting and their posters were made into decals (affixed to the side of the fire engines, on display for the entire community).
- Implemented an Emergency Incident Billing Program to recover related costs for the response to emergency incidents including but not limited to the response to a motor vehicle incident, a hazardous materials cleanup, a fire, a water incident, or a special rescue. At the scene, the Fire Department will take the appropriate actions to protect life and property before collecting the identification and insurance of the person, or parties, involved. Billing will only occur if insurance information is collected. Billing insurance companies for an emergency response allows the Fire Department to collect from the negligent party responsible for the emergency incident without charging them directly.
- Implemented a revised City Alarm Program in collaboration with the Police Department. Each year, the Fire Department and Police Department respond to thousands of alarm calls where 95% result in a false alarm due to alarm system malfunction or alarm owner user error. The goal of the new Alarm Program is to reduce the number of false alarms and increase the availability of public safety resources by holding alarm companies and alarm system owners accountable for the proper installation, use, and maintenance of installed alarm systems.

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## Fire

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- Introduced the Fire Department's Innovation Lab (iLab), a creative space that allows local college students to work on innovative projects that focus on improving the Fire Department's various service delivery models. Like a private sector incubator where entrepreneurs develop new ideas to bring to market, the students who staff the iLab will develop new technology, workflows, and customer centric processes that help bring the Fire Department into the 21<sup>st</sup> century.

**Fund: General Fund**  
**Department: Fire**  
**Division/Program: Fire (110-3210)**

REVENUE		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.32.4604	Ground Emergency Medical Transport	150,000	150,000	674,631	138,547	139,000	139,000	-	173,000
110.32.4609	Ambulance Services	2,042,313	2,042,313	2,446,102	2,400,000	2,300,000	2,100,000	-	2,400,000
110.32.4631	Fire Incident Report Copying	848	848	1,353	881	1,000	1,000	-	1,000
110.32.4634	EMS Assessment Fee	314,000	314,000	-	50,000	200,000	200,000	-	200,000
110.32.4637	Fire Seminar	26,500	26,500	39,071	19,397	-	20,000	-	20,000
110.32.4640	False Alarms	-	-	-	-	9,800	10,000	-	10,000
110.32.4647	Miscellaneous Reimbursements	-	-	120,264	10,000	27,700	28,000	-	50,000
110.32.4657	Ambulance Subscription Fee	15,000	15,000	15,348	13,728	13,700	13,000	-	15,000
110.32.4901	Mutual Aid Cost Reimbursement	-	-	-	-	-	-	-	273,000
110.32.4818	Miscellaneous	500	500	5,225	1,652	1,600	1,600	-	1,600
<b>Grand Total</b>		<b>2,549,161</b>	<b>2,549,161</b>	<b>3,301,994</b>	<b>2,634,205</b>	<b>2,692,800</b>	<b>2,512,600</b>	<b>-</b>	<b>3,143,600</b>

EXPENDITURES		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>									
110.32.3210.5110	Sworn Full Time Salaries	6,833,181	6,833,181	6,366,461	7,671,122	7,671,122	6,312,106	4,612,693	6,921,276
110.32.3210.5111	Full Time Salaries	224,327	224,327	230,351	242,701	243,888	233,165	170,390	244,426
110.32.3210.5112	Part Time Salaries	27,209	26,558	34,136	27,340	26,557	2,200	1,608	-
110.32.3210.5113	Overtime	1,800,000	1,690,935	3,632,204	1,835,150	1,717,232	3,262,485	2,384,124	2,127,000
110.32.3210.5129	Mutual Aid OT	-	-	-	-	-	-	-	207,000
110.32.3210.5118	FLSA Overtime	108,040	108,040	122,444	130,000	130,000	120,116	87,777	130,000
110.32.3210.5XXX	Premium Pay	1,056,180	1,056,180	1,519,138	1,169,464	1,168,276	825,239	603,059	838,310
110.32.3210.5124	Sick Leave Buyback	23,640	23,640	16,863	16,900	16,900	17,401	12,716	17,000
110.32.3210.5125	Vacation Buyback	16,400	16,400	17,944	4,800	4,800	25,617	18,720	18,000
110.32.3210.5XXX	Fringe Benefits	1,886,819	1,996,535	1,393,866	2,347,778	2,483,712	2,127,020	1,554,361	2,089,339
110.32.3210.5156-7	Retirement - PERS	4,334,128	4,334,128	4,182,857	1,747,396	1,747,396	1,438,662	1,051,330	1,548,287
110.32.3210.5160	Retiree Medical Benefit	659,000	659,000	758,706	758,600	758,600	726,949	531,232	750,000
110.32.3210.5180	Leave Lump Sum	3,680	3,680	55,475	-	-	51,006	51,006	-
110.32.3210.5181-2	PERS Unfunded Liability Pmt	-	-	-	3,246,852	3,246,852	3,391,055	3,391,055	3,844,539
110.32.3210.5999	Salary Savings	(300,000)	(300,000)	-	(1,795,800)	(1,795,800)	-	-	(53,000)
<b>Subtotal</b>		<b>16,672,604</b>	<b>16,672,604</b>	<b>18,330,445</b>	<b>17,402,303</b>	<b>17,419,535</b>	<b>18,533,022</b>	<b>14,470,071</b>	<b>18,682,177</b>
<b>Materials &amp; Services</b>									
110.32.3210.6011	Uniforms	59,000	59,000	25,017	44,000	64,780	64,700	-	69,000
110.32.3210.6030	Memberships	2,521	2,696	2,609	2,521	2,521	1,900	-	2,500
110.32.3210.6050	Conferences & Meetings	20,933	15,801	3,086	19,014	14,318	4,000	-	7,000
110.32.3210.6110	Professional Services	64,350	64,350	61,116	64,350	63,350	62,000	-	63,000
110.32.3210.6120	Other Contractual Services	165,000	165,000	168,496	195,000	191,500	180,000	-	196,390
110.32.3210.6130	Service Contracts	5,000	8,038	8,903	6,000	11,500	11,500	-	111,500
110.32.3210.6141	Natural Gas	8,000	8,000	5,918	8,000	8,000	8,000	-	8,000
110.32.3210.6142	Electricity	35,000	35,000	30,460	35,000	35,000	35,000	-	35,000
110.32.3210.6143	Water	1,250	1,250	1,487	1,250	1,250	1,250	-	1,200
110.32.3210.6145	Telephone-Special Lines	11,760	11,760	12,422	11,760	11,760	11,760	-	11,800
110.32.3210.6147	Cellular Phones	26,000	26,000	23,477	28,500	28,500	28,500	-	28,500
110.32.3210.6210	Office Supplies	7,000	7,000	8,002	7,000	7,000	7,000	-	7,000
110.32.3210.6213	Postage	150	150	67	150	150	100	-	100
110.32.3210.6214	Printing & Copying	-	3,139	283	3,139	3,139	2,000	-	3,100
110.32.3210.6233	Medical & Oxygen Supplies	150,000	150,000	135,353	150,000	150,468	150,000	-	150,000
110.32.3210.6270	Special Department Supplies	100,000	93,624	93,159	99,000	113,136	121,500	-	133,500
110.32.3210.6319	Pool Car Usage	100	100	65	100	100	-	-	100
110.32.3210.6329	Other Vehicle Sublet Repairs	1,500	1,500	228	1,500	1,500	1,500	-	1,500
110.32.3210.6330	Equipment Maint & Repair	12,000	11,830	10,262	12,000	20,500	20,500	-	20,500
110.32.3210.6331	Office Equipment Maint & Repair	2,700	2,199	3,178	2,199	5,199	4,500	-	4,500
110.32.3210.6424	Capitalized Lease Payments	-	2,077	1,923	2,077	2,773	2,700	-	2,700
110.32.3210.6490	Misc Expenses	-	-	-	357,000	357,000	357,000	-	-
<b>Subtotal</b>		<b>672,264</b>	<b>668,514</b>	<b>595,511</b>	<b>1,049,560</b>	<b>1,093,444</b>	<b>1,075,410</b>	<b>-</b>	<b>856,890</b>
<b>Capital Assets</b>									
<b>Subtotal</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Fund: General Fund**  
**Department: Fire**  
**Division/Program: Fire (110-3210)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Allocated Costs</b>								
110.32.3210.8102								
Property & Liability Ins Charges	56,234	56,234	47,344	346,746	346,746	346,746	-	346,746
110.32.3210.8104								
Vehicle Maintenance	124,101	124,101	260,357	151,743	151,743	151,743	-	151,743
110.32.3210.8105								
Fuel & Oil Charges	81,052	81,052	91,143	98,825	98,825	98,825	-	98,825
<b>Subtotal</b>	<b>261,387</b>	<b>261,387</b>	<b>398,844</b>	<b>597,314</b>	<b>597,314</b>	<b>597,314</b>	<b>-</b>	<b>597,314</b>
<b>Grand Total</b>	<b>17,606,255</b>	<b>17,602,505</b>	<b>19,324,800</b>	<b>19,049,177</b>	<b>19,110,293</b>	<b>20,205,746</b>	<b>14,470,071</b>	<b>20,136,381</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>2,549,161</b>	<b>2,549,161</b>	<b>3,301,994</b>	<b>2,634,205</b>	<b>2,692,800</b>	<b>2,512,600</b>	<b>-</b>	<b>3,143,600</b>
Salaries & Benefits	16,672,604	16,672,604	18,330,445	17,402,303	17,419,535	18,533,022	14,470,071	18,682,177
Maintenance & Operations	672,264	668,514	595,511	1,049,560	1,093,444	1,075,410	-	856,890
Allocated Costs	261,387	261,387	398,844	597,314	597,314	597,314	-	597,314
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>17,606,255</b>	<b>17,602,505</b>	<b>19,324,800</b>	<b>19,049,177</b>	<b>19,110,293</b>	<b>20,205,746</b>	<b>14,470,071</b>	<b>20,136,381</b>
<b>Net Program Revenue/(Cost)</b>	<b>(15,057,094)</b>	<b>(15,053,344)</b>	<b>(16,022,806)</b>	<b>(16,414,972)</b>	<b>(16,417,493)</b>	<b>(17,693,146)</b>	<b>(14,470,071)</b>	<b>(16,992,781)</b>

**Fund: General Fund**  
**Department: Fire**  
**Division/Program: Fire Prevention (110-3230)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.32.4250 Fire Permit Fees	84,971	84,971	67,379	56,713	57,000	57,000	-	57,000
110.32.4572 Fire State Mandated Inspections	40,000	40,000	68,901	60,000	60,000	60,000	-	60,000
110.32.4630 Fire Plan Check/Inspection Fees	210,695	210,695	154,824	141,318	142,000	142,000	-	142,000
110.32.4648 Fire Life Safety Inspections	-	-	77	-	-	-	-	-
<b>Grand Total</b>	<b>335,666</b>	<b>335,666</b>	<b>291,181</b>	<b>258,031</b>	<b>259,000</b>	<b>259,000</b>	<b>-</b>	<b>259,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.32.3230.5111 Full Time Salaries	57,756	57,756	-	58,896	58,896	2,812	2,055	53,430
110.32.3230.5112 Part Time Salaries	14,330	13,987	72,177	67,699	67,699	56,394	41,211	29,395
110.32.3230.5XXX Premium Pay	-	-	2,045	-	-	-	-	-
110.32.3230.5XXX Fringe Benefits	18,877	19,220	654	17,443	17,443	4,020	2,938	10,355
110.32.3230.5156-7 Retirement - PERS	15,107	15,107	10,133	4,776	4,776	226	165	4,323
110.32.3230.5181-2 PERS Unfunded Liability Pmt	-	-	-	12,226	12,226	12,768	12,768	15,898
<b>Subtotal</b>	<b>106,070</b>	<b>106,070</b>	<b>85,009</b>	<b>161,040</b>	<b>161,040</b>	<b>76,220</b>	<b>59,137</b>	<b>124,401</b>
<b>Materials &amp; Services</b>								
110.32.3230.6011 Uniforms	100	268	772	1,000	1,000	500	-	1,000
110.32.3230.6030 Memberships	1,000	2,000	1,538	2,000	2,000	2,000	-	2,000
110.32.3230.6050 Conferences & Meetings	700	700	468	700	700	700	-	700
110.32.3230.6110 Professional Services	97,000	97,000	37,166	96,100	96,100	70,000	-	97,153
110.32.3230.6147 Cellular Phones	-	2,000	1,333	2,700	2,700	1,400	-	1,700
110.32.3230.6270 Special Department Supplies	9,950	6,782	12,834	6,542	6,542	7,500	-	8,500
110.32.3230.6310 Building & Improvement	-	-	5,700	-	-	-	-	-
110.32.3230.6329 Other Vehicle Sublet Repairs	1,000	1,000	-	1,000	1,000	500	-	500
<b>Subtotal</b>	<b>109,750</b>	<b>109,750</b>	<b>59,811</b>	<b>110,042</b>	<b>110,042</b>	<b>82,600</b>	<b>-</b>	<b>111,553</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.32.3230.8102 Property & Liability Ins Charges	-	-	-	-	-	-	-	11,745
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11,745</b>
<b>Grand Total</b>	<b>215,820</b>	<b>215,820</b>	<b>144,820</b>	<b>271,082</b>	<b>271,082</b>	<b>158,820</b>	<b>59,137</b>	<b>247,699</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>335,666</b>	<b>335,666</b>	<b>291,181</b>	<b>258,031</b>	<b>259,000</b>	<b>259,000</b>	<b>-</b>	<b>259,000</b>
Salaries & Benefits	106,070	106,070	85,009	161,040	161,040	76,220	59,137	124,401
Maintenance & Operations	109,750	109,750	59,811	110,042	110,042	82,600	-	111,553
Allocated Costs	-	-	-	-	-	-	-	11,745
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>215,820</b>	<b>215,820</b>	<b>144,820</b>	<b>271,082</b>	<b>271,082</b>	<b>158,820</b>	<b>59,137</b>	<b>247,699</b>
<b>Net Program Revenue/(Cost)</b>	<b>119,846</b>	<b>119,846</b>	<b>146,361</b>	<b>(13,051)</b>	<b>(12,082)</b>	<b>100,180</b>	<b>(59,137)</b>	<b>11,301</b>

**Fund: General Fund**  
**Department: Fire**  
**Division/Program: Emergency Services (110-3240)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.32.3240.5113 Overtime	11,710	11,000	4,472	5,398	5,000	182	133	-
110.32.3240.5XXX Premium Pay	-	-	229	-	-	-	-	-
110.32.3240.5XXX Fringe Benefits	-	710	64	-	398	15	11	-
<b>Subtotal</b>	<b>11,710</b>	<b>11,710</b>	<b>4,765</b>	<b>5,398</b>	<b>5,398</b>	<b>197</b>	<b>144</b>	<b>-</b>
<b>Materials &amp; Services</b>								
110.32.3240.6030 Memberships	200	265	265	265	265	-	-	200
110.32.3240.6050 Conferences & Meetings	3,075	3,010	-	3,010	3,010	-	-	3,000
110.32.3240.6110 Professional Services	6,000	6,000	5,336	6,000	6,000	-	-	6,000
110.32.3240.6145 Telephone-Special Lines	6,290	6,290	5,438	6,290	6,290	5,200	-	6,200
110.32.3240.6147 Cellular Phones	1,000	1,000	-	1,000	1,000	-	-	1,000
110.32.3240.6210 Office Supplies	250	250	109	250	250	250	-	200
110.32.3240.6270 Special Department Supplies	2,500	2,500	1,054	2,500	2,500	2,500	-	2,500
<b>Subtotal</b>	<b>19,315</b>	<b>19,315</b>	<b>12,202</b>	<b>19,315</b>	<b>19,315</b>	<b>7,950</b>	<b>-</b>	<b>19,100</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>31,025</b>	<b>31,025</b>	<b>16,967</b>	<b>24,713</b>	<b>24,713</b>	<b>8,147</b>	<b>144</b>	<b>19,100</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	11,710	11,710	4,765	5,398	5,398	197	144	-
Maintenance & Operations	19,315	19,315	12,202	19,315	19,315	7,950	-	19,100
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>31,025</b>	<b>31,025</b>	<b>16,967</b>	<b>24,713</b>	<b>24,713</b>	<b>8,147</b>	<b>144</b>	<b>19,100</b>
<b>Net Program Revenue/(Cost)</b>	<b>(31,025)</b>	<b>(31,025)</b>	<b>(16,967)</b>	<b>(24,713)</b>	<b>(24,713)</b>	<b>(8,147)</b>	<b>(144)</b>	<b>(19,100)</b>

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# Community Development

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## COMMUNITY DEVELOPMENT DEPARTMENT

**MISSION STATEMENT:** To make the City of West Covina a positive, interesting, and enjoyable place in which to live, play, and work by stressing the importance of a strong business community, livable neighborhoods, creation of housing, maintenance of the City's infrastructure, ensuring the construction of safe buildings, while providing professional customer service.

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The Community Development Department is responsible for development services for the City including the comprehensive land use plan, land development code, and enforcement of the City's Building Codes and Municipal Codes. The Department includes the Building Division, Community & Economic Development Division, Engineering Division and Planning Division.

### **Building Division**

The Building Division is mainly responsible for the implementation and enforcement of City and State codes relating to the construction, remodeling, alteration, repair and demolition of buildings and structures located within the City, to ensure that they are built to code standards to safeguard life, health, property and public welfare. This is accomplished through a comprehensive plan review, permit issuance and a building construction inspection process.

### **Community & Economic Development (CED) Division**

The Community & Economic Development Division (CED) manages Economic Development, Housing, and the Successor Agency to the former West Covina Redevelopment Agency. CED is the economic arm of the City, responsible for all economic development programs and efforts to enhance the economic base of the City. Through a proactive marketing campaign that aggressively markets the City to prospective developers and tenants, CED looks to attract businesses and investment into the City. CED also provides entitlement assistance to new businesses, property owners, and developers. CED works collaboratively with other organizations.

Housing is a vital component of CED, aimed at increasing and preserving affordable housing in West Covina. With the elimination of the former Redevelopment Agency, the duties of the Housing Successor Agency were transferred to the Community Development Commission (CDC), that acts as the City of West Covina Housing Authority. CED manages the Housing efforts including overseeing the Low/Mod Housing funds and administering the current Housing Preservation Loan Program, and the former First-Time

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## **Community Development**

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homebuyer Program, Housing Improvement Loan Program, and the former Housing Preservation Loan Program. CED also monitors over 400 affordable housing units.

In addition, CED manages the Successor Agency to the former West Covina Redevelopment Agency. CED oversees the City's efforts to wind down the operations of the former Redevelopment Agency. Currently, CED is in the process of selling the last two Successor Agency assets as required pursuant to the Long-Range Property Management Plan. In addition, CED prepares the Recognized Obligation Payment Schedule (ROPS) and oversees consultants. The West Covina Successor Agency reports to the Los Angeles County District 1 Consolidated Oversight Board.

### **Engineering Division**

The Engineering Division is responsible for the design, construction, inspection, and administration of CIP projects; review of subdivision and development projects; traffic safety; assessment engineering; and sewer and storm water compliance. It is divided into two sections: Engineering Services and Traffic and Lighting Services.

The Engineering Services Section prepares plans, specifications, estimates, and provides field inspections for all CIP projects. This section ensures that private developments conform to Conditions of Approval approved by the Planning Commission and City Council and adopted City standards through comprehensive plan reviews and inspections. In addition, this section maintains City mapping and processes assessment district renewals for street lighting, landscaping, and sewers.

In an effort to maintain optimal traffic flow and safety throughout the City, the Traffic and Lighting Section performs traffic safety studies and warrant analyses; designs traffic signals; and reviews street lighting designs on private development projects. It also maintains and enhances computer operations for both engineering activities and the City's computerized traffic signal control system.

### **Planning Division**

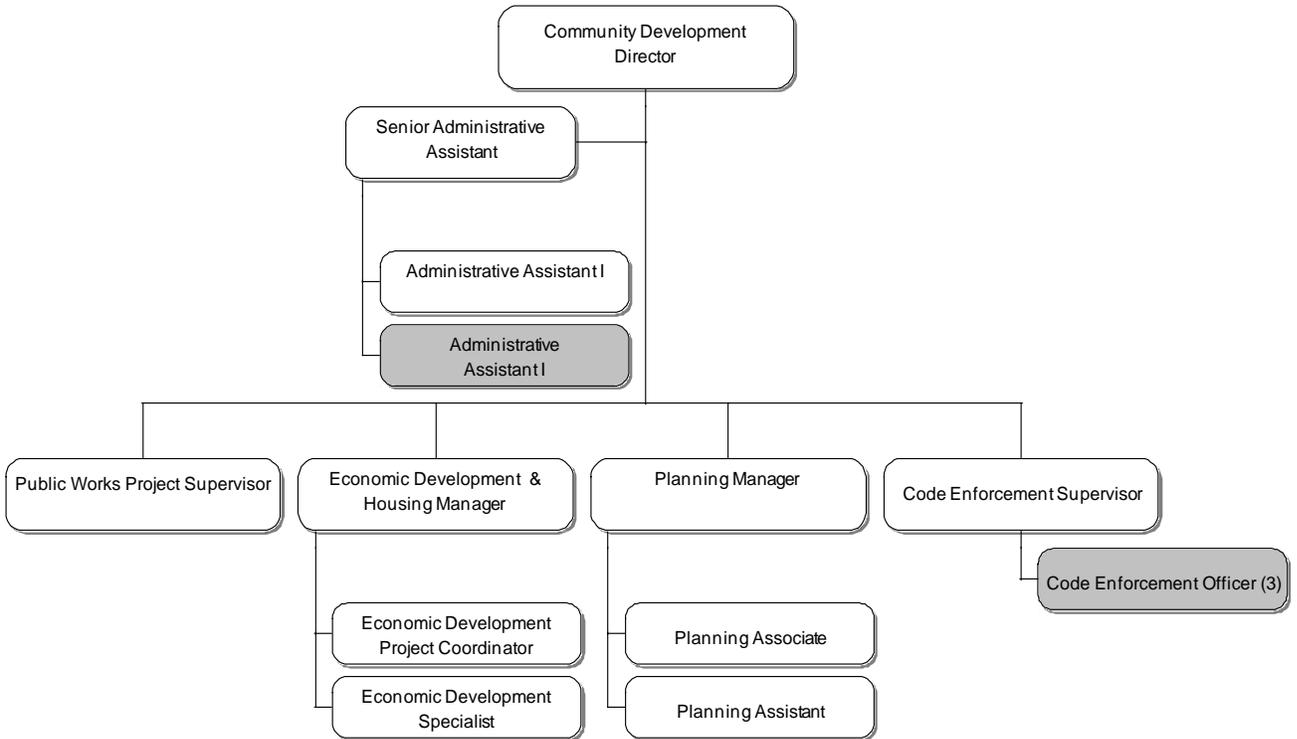
The Planning Division develops, implements and maintains a comprehensive land use plan and the land development standards in the Municipal Code. The division is responsible for implementing City Council policies related to planning and managing the City's growth. In performing these tasks, the division is involved in a variety of responsibilities including Long Range Planning, Current Planning, Environmental Review, and Art in Public Places. The division is currently staffed by five full-time positions and maintains liaisons with other cities and planning agencies to address problems of mutual concern consistent with reasonable and sound planning practices.

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# Community Development

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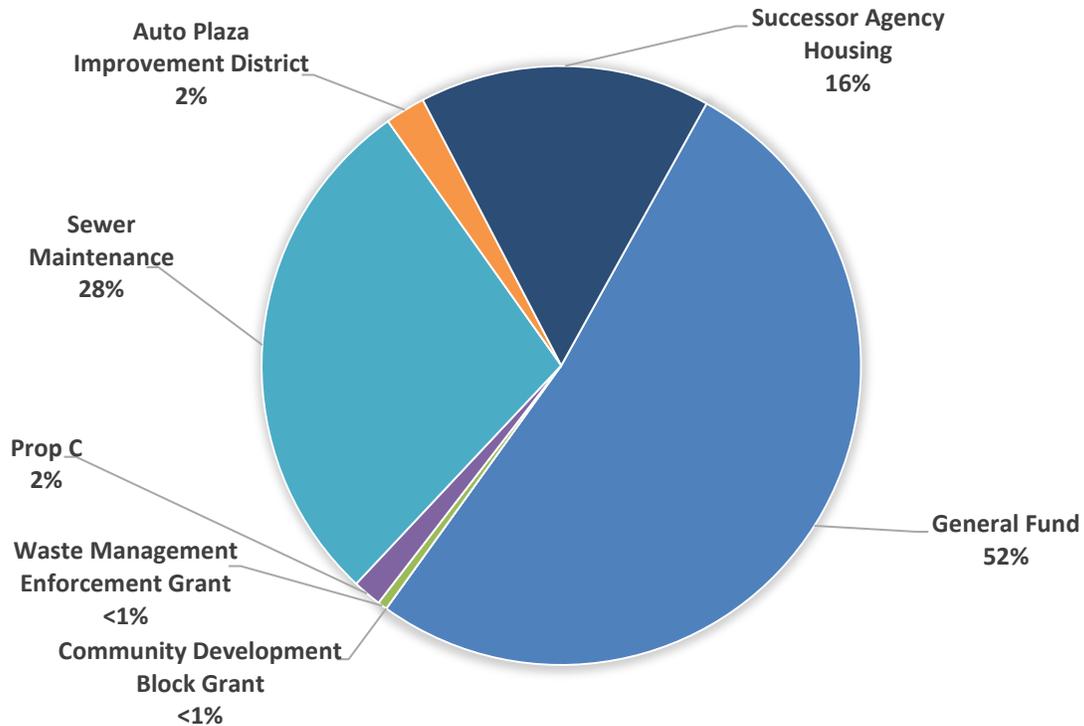
## Organizational Chart by Position



\*Shading denotes part-time staff

# Community Development

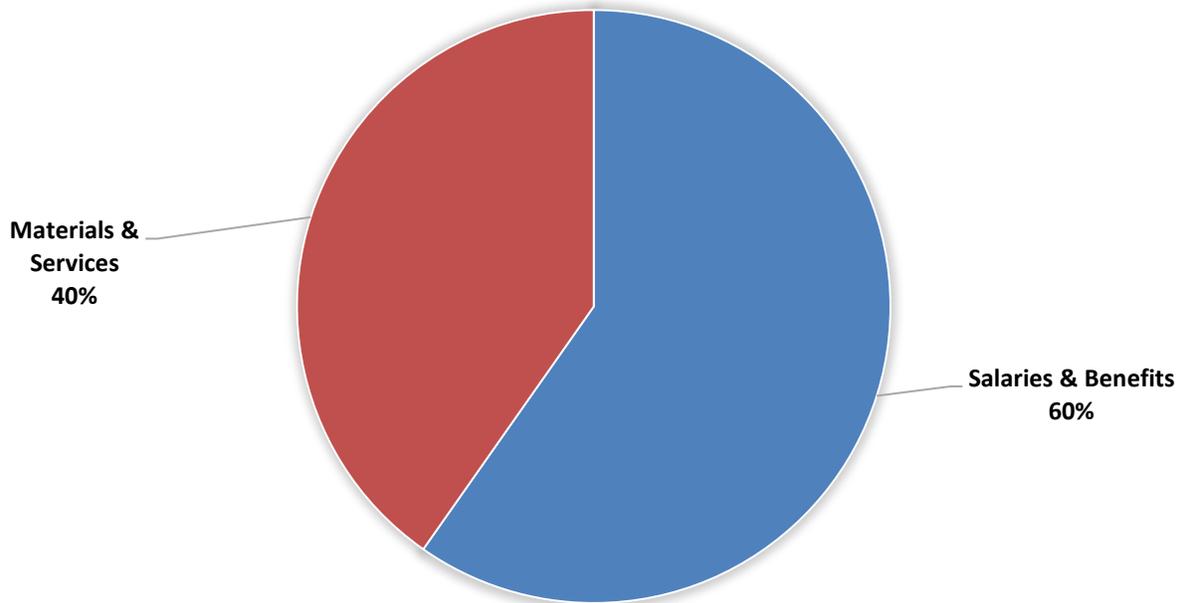
## EXPENDITURES BY FUNDING SOURCE



	2016-17 Actual Expense	2017-18 Actual Expense	2018-19 Adopted Budget	2019-20 Adopted Budget
<b>Source of Funds:</b>				
General Fund	\$ 1,845,487	\$ 1,858,286	\$ 1,784,596	\$ 1,593,006
Community Development Block Grant	40,332	-	-	-
Waste Management Enforcement Grant	16,070	15,739	15,800	15,800
Prop C	8,730	18,142	13,528	47,773
Sewer Maintenance	482,653	550,481	607,019	865,668
Auto Plaza Improvement District	603,405	55,857	66,737	66,737
Successor Agency Housing	408,140	383,342	527,679	482,158
<b>Total Source of Funds</b>	<b>\$ 3,404,817</b>	<b>\$ 2,881,847</b>	<b>\$ 3,015,359</b>	<b>\$ 3,071,142</b>

# Community Development

## EXPENDITURES BY CATEGORY



	2016-17 Actual Expense	2017-18 Actual Expense	2018-19 Adopted Budget	2019-20 Adopted Budget
<b>Expense Classification:</b>				
Total Salaries & Benefits	\$ 2,092,939	\$ 2,256,526	\$ 2,383,046	\$ 1,840,691
Total Materials & Services	1,311,878	625,321	632,313	1,230,451
<b>Total Source of Funds</b>	<b>\$ 3,404,817</b>	<b>\$ 2,881,847</b>	<b>\$ 3,015,359</b>	<b>\$ 3,071,142</b>

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# Community Development

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## 2019-20 GOALS AND OBJECTIVES

- Provide excellent customer service.
  - Respond to all questions and inquiries by providing accurate information in a prompt, polite and courteous manner.
  - Provide options to allow applicants to achieve their needs.
- Provide prompt, thorough, and objective processing of all permits, entitlements, and projects.
  - Identify issues, concerns, and corrections early in the review process.
  - Critically evaluate and review projects to obtain good project design.
  - Without lowering standards of quality, streamline processes that impede business investment and economic prosperity.
- Provide quality, professional support, and assistance to other departments.
- Provide courteous phone operator services for incoming City Hall phone calls.
- Provide support for code enforcement complaints for the Code Enforcement Division of the Police Department.

### **Community & Economic Development Division**

- Continue to provide entitlement assistance to new businesses including Sprouts Farmers Market, Planet Fitness, Burgerim, TPumps, Chick Fil A, and others.
- Continue to support business-friendly efforts.
- Continue to serve as the business ombudsman for the community.
- Continue to promote West Covina as a premier location for business.
- Continue negotiations for the disposition and development of the City properties at the former BKK Landfill site.
- Dispose of Successor Agency assets (AAA Pad and the Water Tank assets).
- Partner with Starwood Retail Partners, LLC, on the redevelopment of the Plaza West Covina mall.
- Complete the sale of Sunset Field to Queen of the Valley Hospital.

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# Community Development

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- Support Queen of the Valley Hospital's expansion efforts, including additional emergency rooms, new ICU rooms, additional parking, and a state-of-the-art cancer treatment center.

## Engineering Division

- Oversee development and implementation of the City's five-year Capital Improvement Program (CIP) projects.
- Implement recommendations from the City's Pavement Management Program.
- Provide highest level of customer service to other City departments, residents, and businesses in the City.
- Research grant opportunities to fund street, park, landscape, safety, conservation, and environmental programs/projects.
- Develop new handouts and policies to assist the public in understanding building code requirements and the permitting process.
- Prepare plans and specifications for the major streets and residential streets rehabilitation; and curb and gutter and sidewalk replacement programs.
- Implement recommendations from the City's Sewer System Management Plan in order to upgrade the City's sewer infrastructure and capacity.
- Coordinate with Caltrans to assure that the impact to the residents and adjacent commercial properties is minimized during the construction of the I-10 Freeway HOV lane improvements.
- Maintain two-week plan check turn-around and next-day inspection schedule, and monitor plan check log.
- Identify additional energy efficiency projects throughout the City.
- Continue to comply with MS-4 permits for National Pollutant Discharge Elimination System (NPDES). Continue installing catch basin capture devices to keep storm drains clean. Complete Shadow Oak Restroom, Lower Parking Lot & NPDES Improvement Project.
- Complete construction of Azusa Lift Station Upgrades.
- Complete construction of the new traffic signals at the intersections of Cameron Avenue and Barranca Street and Cameron Avenue and Citrus Street.

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# Community Development

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- Complete parking lot improvements at Cortez Park and Senior Center

## **Building Division**

- Provide quality customer service at the counter to customers, during the plan check process and in inspections.
- Complete inspections for projects including, 12 new homes in South Hills, Meritage 56-unit condominiums, Merrill Gardens Senior Living Center, and U Stor It.
- Maintain two-week plan check turn-around and next-day inspection schedule and monitor plan check log.

## **Planning Division**

- Complete processing the Historical Resource Study Update.
- Work with Plaza West Covina on Conceptual Plan.
- Complete processing of Queen of the Valley Specific Plan (Zone Change No. 17-02).
- Complete processing of a code amendment for wireless facilities in the public right-of-way.
- Complete processing of a code amendment for park fees for new residential rental units.
- Complete processing of a code amendment for rear setbacks in R-1 zones.
- Complete processing of a code amendment for temporary noncommercial signs.
- Complete processing of a code amendment for alcohol sales at gasoline stations.
- Prepare long-range plans and programs to enhance the City's quality of life by preparing for the future.

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# Community Development

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## 2018-2019 ACCOMPLISHMENTS

### Community & Economic Development Division

- Managed the Economic Development Team and facilitated the development of over 33 projects in over 100,000 square feet of development including the following businesses: Portos Bakery & Café, Burgerim, T-Pumps, Toby's Latin Grill, Tierra Mia Coffee, Sprouts Farmers Market, and Planet Fitness.
- Assisted in the attraction of 172 new businesses to West Covina including: Sprouts Farmers Markets, Planet Fitness, Burgerim, and T-Pumps.
- Administered the Auto Plaza Business Improvement District (BID).
- Maintained a collaborative relationship with Greater West Covina Business Association and met monthly to work in partnership to address the needs of the business community. Co-hosted the 2019 State of the City and School Districts Update (March 14).
- Maintained West Covina's Available Property Listing (APL) and the Expanding Retailers Listing that is distributed to tenants and commercial property owners.
- Served as business ombudsman to the local business community, assisted property owners (Plaza West Covina, Eastland, Quail Ridge Shopping Center, Samantha Courtyard, Hong Kong Plaza, The Heights at West Covina, South Hills Plaza, West Covina Village, McIntyre Square, and others) in marketing opportunities and provided entitlement assistance to tenants.
- Continued collaborative partnership with SCORE to bring free business resources to West Covina's business community, hosted 11 workshops and held approximately 59 one-on-one consultations.
- Hosted 3<sup>rd</sup> Annual West Covina Small Business Week Program (April 29<sup>th</sup> – May 5<sup>th</sup>), and Small Business Saturday (November 24). Hosted the 3<sup>rd</sup> annual Small Business Awards which included the Small Business of the Year Award, Women in Business Award, and the Innovative Use of Resources Award.
- Administered the repayment of the Housing Loan Programs, processing the reconveyance of 24 loans, totaling repayment of over \$198,557 of loan funds.
- Monitored the housing compliance of 420 affordable housing units restricted by affordability covenants pursuant to former redevelopment housing projects.
- Administered the Home Preservation Loan Program offering West Covina homeowners up to \$10,000 to improve the condition of homes in West Covina.

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## **Community Development**

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- Managed the Business Assistance Loan Program; reviewed submitted application(s), hired and managed loan underwriter, and ran loan committee. Monitor compliance of previously awarded business assistance loan to Gaucho Grill Argentine Steakhouse Restaurant.
- Assisted in the sale of City property (3,000 square feet) at Walnut Creek Parkway and Sherway Avenue to MLC Properties to be part of 56-unit townhouse development project for \$23,000.
- Organized and ran two Community Workshops for the Development Opportunity Site at the former BKK landfill site.
- Released an RFP for sale of 218-acres of City property at the former BKK landfill.

### **Engineering Division**

- Completed design and construction of 7 capital improvement projects at a combined cost of \$2.1 million.
- The projects consisted of rehabilitating 7.45 miles of major and residential streets.
- Awarded construction of the Azusa Sewer Lift Station Upgrades Project.
- Completed the Cameron Avenue Pavement Rehabilitation Project.
- Completed the installation of Rectangular Rapid Flashing Beacons (RRFB) at Vine and Merced Elementary Schools.
- Completed the pedestrian crosswalk improvements on Shadow Oak Drive and Gemini Avenue.
- Completed design of new traffic signals at the intersection of Cameron Avenue and Barranca Street and Cameron Avenue and Citrus Street.
- Obtained two CalRecycle grants for the FY 2018-2019 Rubberized Pavement.
- Obtained EA 28 Local Enforcement Agency Grant, totaling \$15,739, from CalRecycle for the solid waste permit and inspection program for the BKK Landfill.
- Implemented and managed all ongoing National Pollutant Discharge Elimination System (NPDES) requirements.

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## **Community Development**

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- Continued to comply with the State Water Resources Control Board requirements to monitor and manage the Sewer System Management Plan (SSMP) and Sanitary Sewer Overflow program.
- Completed several traffic volume and speed studies needed to complete evaluation of vehicular and pedestrian safety issues, and several surveys to establish restricted parking zones as requested by residents.
- Reviewed traffic studies for various developments to determine impact from vehicular traffic generated by new developments on existing facilities.

### **Building Division**

- Issued over 2,950 building and other types of permits for private construction and development.
- Provided plan review and inspection services for construction activities in the City including 12 new homes in South Hills, Meritage 56-unit condominiums, Merrill Gardens Senior Living Center, and U Stor It.
- Completed inspections and issued Certificates of Occupancy to Porto's Café and Bakery and 3-lot subdivision on Garvey Avenue South.
- Oversaw development of tenant spaces at Plaza West Covina and The Colony, and smaller retailers and restaurants at McIntyre Square.
- Answered 1,150 calls and input code enforcement complaints for the Code Enforcement Division of the Police Department.

### **Planning Division**

- Completed code amendment for the Downtown Plan and Code.
- Processed Queen of the Valley Specific Plan (Zone Change No. 17-02) and completion anticipated by summer 2019.
- Processed additional Code Amendments to consider adopting standards for accessory dwelling unit standard, small recycling centers, on-sale alcohol at gasoline stations, sidewalk vendors, and shopping cart regulations.
- Completed processing of city-initiated zone change for 1904 W. Pacific Lane.
- Assisted Public Works in the development of an Active Transportation Plan.

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## Community Development

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- Completed RFP process for potential Transportation Impact Fee Study for City Council consideration.
- Completed RFP process for an Historic Resources Survey.
- Completed processing of development projects including Chick Fil A, Tierra Mia drive-through, and 7-unit residential project on Pacific Lane.

**Fund: General Fund**  
**Department: Community Development**  
**Division/Program: Economic Development (110-1150)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.71.1150.5111 Full Time Salaries	97,249	97,249	79,259	101,968	102,467	105,567	77,145	103,214
110.71.1150.5XXX Premium Pay	900	900	2,400	1,398	900	1,263	923	897
110.71.1150.5124 Sick Leave Buyback	4,510	4,510	6,272	6,300	6,300	6,609	4,830	6,500
110.71.1150.5125 Vacation Buyback	6,060	6,060	2,672	2,200	2,200	7,525	5,499	6,000
110.71.1150.5XXX Fringe Benefits	14,113	14,113	26,817	15,484	15,483	19,250	14,067	14,797
110.71.1150.5156-7 Retirement - PERS	25,399	25,399	25,843	8,113	8,113	9,007	6,582	8,263
110.71.1150.5181 PERS Unfunded Liability	-	-	-	20,767	20,767	21,689	21,689	30,385
110.71.1150.5999 Salary Savings	-	-	-	(60,000)	-	-	-	-
<b>Subtotal</b>	<b>148,231</b>	<b>148,231</b>	<b>143,263</b>	<b>96,230</b>	<b>156,230</b>	<b>170,910</b>	<b>130,735</b>	<b>170,055</b>
<b>Materials &amp; Services</b>								
110.71.1150.6030 Memberships	5,860	5,860	5,445	640	640	640	-	640
110.71.1150.6050 Conferences & Meetings	1,870	1,870	135	7,470	7,470	7,470	-	7,740
110.71.1150.6110 Professional Services	-	4,099	-	-	-	-	-	-
110.71.1150.6120 Other Contactual Services	5,465	5,465	4,222	5,747	5,747	5,747	-	6,085
110.71.1150.6147 Cellular Phones	1,280	1,280	928	1,280	1,280	1,250	-	1,250
110.71.1150.6214 Printing & Copying	-	523	-	523	523	523	-	523
110.71.1150.6270 Special Department Supplies	2,250	1,319	1,294	2,250	2,060	2,250	-	2,250
110.71.1150.6330 Equipment M & R	-	-	-	-	-	350	-	350
110.71.1150.6424 Capitalized Lease Payments	-	800	322	600	600	600	-	1,624
<b>Subtotal</b>	<b>16,725</b>	<b>21,216</b>	<b>12,346</b>	<b>18,510</b>	<b>18,320</b>	<b>18,830</b>	<b>-</b>	<b>20,462</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>164,956</b>	<b>169,447</b>	<b>155,609</b>	<b>114,740</b>	<b>174,550</b>	<b>189,740</b>	<b>130,735</b>	<b>190,517</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	148,231	148,231	143,263	96,230	156,230	170,910	130,735	170,055
Maintenance & Operations	16,725	21,216	12,346	18,510	18,320	18,830	-	20,462
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>164,956</b>	<b>169,447</b>	<b>155,609</b>	<b>114,740</b>	<b>174,550</b>	<b>189,740</b>	<b>130,735</b>	<b>190,517</b>
<b>Net Program Revenue/(Cost)</b>	<b>(164,956)</b>	<b>(169,447)</b>	<b>(155,609)</b>	<b>(114,740)</b>	<b>(174,550)</b>	<b>(189,740)</b>	<b>(130,735)</b>	<b>(190,517)</b>

**Fund: General Fund**  
**Department: Community Development**  
**Division/Program: Planning Commission (110-2101)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.71.2101.5114 Elective/Appointive	9,000	9,000	5,250	4,500	4,500	4,500	-	4,500
110.71.2101.5XXX Fringe Benefits	220	220	130	133	133	133	-	133
<b>Subtotal</b>	<b>9,220</b>	<b>9,220</b>	<b>5,380</b>	<b>4,633</b>	<b>4,633</b>	<b>4,633</b>	-	<b>4,633</b>
<b>Materials &amp; Services</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>9,220</b>	<b>9,220</b>	<b>5,380</b>	<b>4,633</b>	<b>4,633</b>	<b>4,633</b>	-	<b>4,633</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	9,220	9,220	5,380	4,633	4,633	4,633	-	4,633
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>9,220</b>	<b>9,220</b>	<b>5,380</b>	<b>4,633</b>	<b>4,633</b>	<b>4,633</b>	-	<b>4,633</b>
<b>Net Program Revenue/(Cost)</b>	<b>(9,220)</b>	<b>(9,220)</b>	<b>(5,380)</b>	<b>(4,633)</b>	<b>(4,633)</b>	<b>(4,633)</b>	-	<b>(4,633)</b>

**Fund: General Fund**  
**Department: Community Development**  
**Division/Program: Planning (110-2110)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.71.4611 Planning Filing Fees	408,100	408,100	256,908	320,000	250,000	320,000	-	320,000
110.71.4613 Plan Review Surcharge	164,300	164,300	150,216	85,000	150,000	130,000	-	95,000
<b>Grand Total</b>	<b>572,400</b>	<b>572,400</b>	<b>407,124</b>	<b>405,000</b>	<b>400,000</b>	<b>450,000</b>	<b>-</b>	<b>415,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.71.2110.5111 Full Time Salaries	383,299	383,299	389,006	345,034	316,037	290,009	211,930	286,685
110.71.2110.5112 Part Time Salaries	17,807	17,381	11,605	-	-	7,855	5,740	-
110.71.2110.5113 Overtime	7,709	7,524	726	12,253	11,902	1,683	1,230	-
110.71.2110.5XXX Premium Pay	1,140	1,140	1,200	2,481	1,164	568	415	-
110.71.2110.5124 Sick Leave Buyback	4,170	4,170	7,411	7,500	7,500	6,200	4,531	7,000
110.71.2110.5125 Vacation Buyback	12,160	12,160	19,947	12,900	12,900	17,688	12,926	17,000
110.71.2110.5XXX Fringe Benefits	88,616	89,227	87,914	77,972	78,637	72,016	52,627	58,627
110.71.2110.5156-7 Retirement - PERS	99,482	99,482	97,621	27,746	27,746	23,291	17,020	23,168
110.71.2110.5160 Retiree Medical Benefit	3,020	3,020	2,078	2,400	2,400	1,464	1,070	1,700
110.71.2110.5180 Leave Lump Sum	-	-	-	-	-	27,587	27,587	-
110.71.2110.5181-2 PERS Unfunded Liability Pmt	-	-	-	84,202	84,202	74,174	74,174	85,195
<b>Subtotal</b>	<b>617,403</b>	<b>617,403</b>	<b>617,509</b>	<b>572,488</b>	<b>542,488</b>	<b>522,535</b>	<b>409,250</b>	<b>479,375</b>
<b>Materials &amp; Services</b>								
110.71.2110.6030 Memberships	810	810	409	810	810	810	-	810
110.71.2110.6050 Conferences & Meetings	2,750	2,750	2,072	2,750	2,750	2,750	-	2,750
110.71.2110.6110 Professional Services	-	11,057	10,585	-	30,472	-	-	-
110.71.2110.6147 Cellular Phones	900	900	859	900	900	900	-	2,500
110.71.2110.6210 Office Supplies	2,900	2,900	2,173	3,700	3,700	3,700	-	3,700
110.71.2110.6214 Printing & Copying	-	2,617	1,387	1,800	1,800	1,800	-	1,800
110.71.2110.6270 Special Department Supplies	1,600	1,600	526	1,600	1,600	1,600	-	1,600
110.71.2110.6319 Pool Car Usage	300	300	287	300	300	300	-	300
110.71.2110.6330 Equipment M & R	500	1,050	1,219	700	700	700	-	2,000
110.71.2110.6424 Capitalized Lease Payments	2,000	4,127	4,493	5,300	5,300	5,300	-	5,300
<b>Subtotal</b>	<b>11,760</b>	<b>28,111</b>	<b>24,011</b>	<b>17,860</b>	<b>48,332</b>	<b>17,860</b>	<b>-</b>	<b>20,760</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.71.2110.8102 Property & Liability Ins Charges	-	-	-	10,279	18,742	18,742	-	18,742
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,279</b>	<b>18,742</b>	<b>18,742</b>	<b>-</b>	<b>18,742</b>
<b>Grand Total</b>	<b>629,163</b>	<b>645,514</b>	<b>641,519</b>	<b>600,627</b>	<b>609,562</b>	<b>559,137</b>	<b>409,250</b>	<b>518,877</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>572,400</b>	<b>572,400</b>	<b>407,124</b>	<b>405,000</b>	<b>400,000</b>	<b>450,000</b>	<b>-</b>	<b>415,000</b>
Salaries & Benefits	617,403	617,403	617,509	572,488	542,488	522,535	409,250	479,375
Maintenance & Operations	11,760	28,111	24,011	17,860	48,332	17,860	-	20,760
Allocated Costs	-	-	-	10,279	18,742	18,742	-	18,742
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>629,163</b>	<b>645,514</b>	<b>641,520</b>	<b>600,627</b>	<b>609,562</b>	<b>559,137</b>	<b>409,250</b>	<b>518,877</b>
<b>Net Program Revenue/(Cost)</b>	<b>(56,763)</b>	<b>(73,114)</b>	<b>(234,396)</b>	<b>(195,627)</b>	<b>(209,562)</b>	<b>(109,137)</b>	<b>(409,250)</b>	<b>(103,877)</b>

**Fund: General Fund**  
**Department: Community Development**  
**Division/Program: Code Enforcement (110-3125)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.71.3125.5111 Full Time Salaries	51,665	51,665	78,639	53,006	53,006	61,396	44,866	28,300
110.71.3125.5112 Part Time Salaries	-	-	-	-	-	-	-	90,900
110.71.3125.5113 Overtime	8,383	8,182	2,316	8,424	8,424	-	-	4,247
110.71.3125.5XXX Premium Pay	-	-	-	519	519	-	-	-
110.71.3125.5124 Sick Leave Buyback	1,740	1,740	2,989	3,000	3,000	5,338	3,901	3,000
110.71.3125.5125 Vacation Buyback	6,560	6,560	5,603	5,700	5,700	6,344	4,636	6,000
110.71.3125.5XXX Fringe Benefits	10,349	10,549	16,724	11,771	11,771	19,583	14,311	11,187
110.71.3125.5156-7 Retirement - PERS	13,432	13,433	14,535	4,289	4,289	5,619	4,106	4,370
110.71.3125.5181-2 PERS Unfunded Liability Pmt	-	-	-	10,979	10,979	11,466	11,466	16,069
<b>Subtotal</b>	<b>92,129</b>	<b>92,129</b>	<b>120,807</b>	<b>97,688</b>	<b>97,688</b>	<b>109,746</b>	<b>83,286</b>	<b>164,073</b>
<b>Materials &amp; Services</b>								
110.71.3125.6147 Cellular Phones	1,620	1,620	1,821	-	-	-	-	-
<b>Subtotal</b>	<b>96,620</b>	<b>96,620</b>	<b>52,951</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>188,749</b>	<b>188,749</b>	<b>173,758</b>	<b>97,688</b>	<b>97,688</b>	<b>109,746</b>	<b>83,286</b>	<b>164,073</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	92,129	92,129	120,807	97,688	97,688	109,746	83,286	164,073
Maintenance & Operations	96,620	96,620	52,951	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>188,749</b>	<b>188,749</b>	<b>173,758</b>	<b>97,688</b>	<b>97,688</b>	<b>109,746</b>	<b>83,286</b>	<b>164,073</b>
<b>Net Program Revenue/(Cost)</b>	<b>(188,749)</b>	<b>(188,749)</b>	<b>(173,758)</b>	<b>(97,688)</b>	<b>(97,688)</b>	<b>(109,746)</b>	<b>(83,286)</b>	<b>(164,073)</b>

**Fund: General Fund**  
**Department: Community Development**  
**Division/Program: Community Development (110-4110)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.71.4110.5111 Full Time Salaries	97,349	97,349	65,170	99,488	87,786	95,105	69,500	36,608
110.71.4110.5112 Part Time Salaries	5,889	5,748	5,081	12,658	12,658	5,890	4,304	-
110.71.4110.5XXX Premium Pay	-	-	9,039	296	-	-	-	-
110.71.4110.5124 Sick Leave Buyback	2,690	2,690	1,478	1,500	1,500	2,298	1,679	1,500
110.71.4110.5125 Vacation Buyback	5,240	5,240	12,109	11,800	11,800	768	561	-
110.71.4110.5XXX Fringe Benefits	23,548	23,689	47,254	25,718	25,716	28,309	20,687	8,589
110.71.4110.5156-7 Retirement - PERS	25,193	25,193	30,661	7,977	7,977	7,803	5,702	2,965
110.71.4110.5160 Retiree Medical Benefit	34,620	34,620	45,419	46,300	46,300	43,202	31,571	53,000
110.71.4110.5180 Leave Lump Sum	-	-	35,171	-	-	-	-	-
110.71.4110.5181-2 PERS Unfunded Liability Pmt	-	-	-	20,419	20,419	21,325	21,325	12,581
<b>Subtotal</b>	<b>194,529</b>	<b>194,529</b>	<b>251,382</b>	<b>226,156</b>	<b>214,156</b>	<b>204,699</b>	<b>155,329</b>	<b>115,243</b>
<b>Materials &amp; Services</b>								
110.71.4110.6050 Conferences & Meetings	700	700	705	700	700	350	-	500
110.71.4110.6110 Professional Services	-	-	-	-	12,000	12,000	-	-
110.71.4110.6147 Cellular Phones	1,600	1,600	1,173	1,600	1,600	300	-	-
110.71.4110.6270 Other Supplies / Materials	200	200	200	200	200	52	-	200
110.71.4110.6424 Capitalized Lease Payments	2,885	2,885	1,923	2,773	2,773	2,773	-	2,773
<b>Subtotal</b>	<b>5,385</b>	<b>5,385</b>	<b>4,001</b>	<b>5,273</b>	<b>17,273</b>	<b>15,475</b>	<b>-</b>	<b>3,473</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>199,914</b>	<b>199,914</b>	<b>255,383</b>	<b>231,429</b>	<b>231,429</b>	<b>220,174</b>	<b>155,329</b>	<b>118,716</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	194,529	194,529	251,382	226,156	214,156	204,699	155,329	115,243
Maintenance & Operations	5,385	5,385	4,001	5,273	17,273	15,475	-	3,473
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>199,914</b>	<b>199,914</b>	<b>255,383</b>	<b>231,429</b>	<b>231,429</b>	<b>220,174</b>	<b>155,329</b>	<b>118,716</b>
<b>Net Program Revenue/(Cost)</b>	<b>(199,914)</b>	<b>(199,914)</b>	<b>(255,383)</b>	<b>(231,429)</b>	<b>(231,429)</b>	<b>(220,174)</b>	<b>(155,329)</b>	<b>(118,716)</b>

**Fund: General Fund**  
**Department: Community Development**  
**Division/Program: Building Services (110-4120)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.71.4220 Building Permits	604,000	604,000	621,259	650,000	650,000	675,000	-	650,000
110.71.4221 Electrical Permits	62,000	62,000	108,723	110,000	110,000	120,000	-	110,000
110.71.4222 Plumbing Permits	62,000	62,000	87,920	90,000	80,000	85,000	-	90,000
110.71.4330 Waste Diversion Plan Forfeiture	40,000	40,000	87,175	50,000	38,000	51,000	-	50,000
110.71.4614 Plan Check Fees	233,200	233,200	370,393	250,000	250,000	260,000	-	250,000
110.71.4615 Expedited Plan Check	54,590	54,590	17,023	20,000	17,000	8,400	-	15,000
110.71.4655 Admin Cost Recovery Fee	26,500	26,500	32,446	26,500	20,000	13,200	-	26,500
<b>Grand Total</b>	<b>1,082,290</b>	<b>1,082,290</b>	<b>1,324,939</b>	<b>1,196,500</b>	<b>1,165,000</b>	<b>1,212,600</b>	<b>-</b>	<b>1,191,500</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.71.4120.5111 Full Time Salaries	285,750	260,936	228,993	291,759	291,759	223,087	163,025	-
110.71.4120.5112 Part Time Salaries	33,212	31,200	10,626	33,680	33,680	-	-	-
110.71.4120.5XXX Premium Pay	7,202	2,016	7,845	8,749	8,749	2,280	1,666	-
110.71.4120.5121 Holiday Opt - No PERS	940	940	889	1,000	1,000	1,099	803	-
110.71.4120.5124 Sick Leave Buyback	12,660	12,660	7,240	7,300	7,300	6,620	4,838	-
110.71.4120.5125 Vacation Buyback	4,060	4,060	6,739	6,100	6,100	1,663	1,215	-
110.71.4120.5XXX Fringe Benefits	77,363	79,375	63,580	79,332	79,332	65,761	48,056	-
110.71.4120.5156-7 Retirement - PERS	75,817	75,817	70,686	24,006	24,006	18,437	13,473	-
110.71.4120.5180 Leave Lump Sum	-	-	9,919	-	-	18,979	18,979	-
110.71.4120.5181-2 PERS Unfunded Liability Pmt	-	-	-	61,450	61,450	64,176	64,176	80,749
<b>Subtotal</b>	<b>497,004</b>	<b>467,004</b>	<b>406,517</b>	<b>513,376</b>	<b>513,376</b>	<b>402,101</b>	<b>316,231</b>	<b>80,749</b>
<b>Materials &amp; Services</b>								
110.71.4120.6030 Memberships	500	500	330	500	500	400	-	500
110.71.4120.6050 Conferences & Meetings	3,600	3,600	1,638	3,600	3,600	3,000	-	3,600
110.71.4120.6110 Professional Services	15,000	55,000	54,163	75,000	75,000	75,000	-	75,000
110.71.4120.6120 Other Contractual Services	-	-	-	-	-	24	-	300,000
110.71.4120.6147 Cellular Phones	2,000	2,000	1,615	2,000	2,000	1,300	-	2,000
110.71.4120.6210 Office Supplies	1,000	1,000	1,177	1,000	1,000	1,000	-	1,000
110.71.4120.6270 Other Supplies / Materials	1,000	932	813	1,000	1,000	1,000	-	1,000
110.71.4120.6319 Pool Car Usage	1,000	1,000	908	1,000	1,000	-	-	1,000
110.71.4120.6330 Equipment Maint & Repair	-	-	-	600	600	300	-	600
<b>Subtotal</b>	<b>24,100</b>	<b>64,032</b>	<b>60,644</b>	<b>84,700</b>	<b>84,700</b>	<b>82,024</b>	<b>-</b>	<b>384,700</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.71.4120.8104 Vehicle Maintenance Charges	1,814	1,814	3,818	205	205	205	-	205
110.71.4120.8105 Fuel & Charges	2,520	2,520	1,891	2,864	2,864	2,864	-	2,864
<b>Subtotal</b>	<b>4,334</b>	<b>4,334</b>	<b>5,709</b>	<b>3,069</b>	<b>3,069</b>	<b>3,069</b>	<b>-</b>	<b>3,069</b>
<b>Grand Total</b>	<b>525,438</b>	<b>535,370</b>	<b>472,870</b>	<b>601,145</b>	<b>601,145</b>	<b>487,194</b>	<b>316,231</b>	<b>468,518</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>1,082,290</b>	<b>1,082,290</b>	<b>1,324,939</b>	<b>1,196,500</b>	<b>1,165,000</b>	<b>1,212,600</b>	<b>-</b>	<b>1,191,500</b>
Salaries & Benefits	497,004	467,004	406,517	513,376	513,376	402,101	316,231	80,749
Maintenance & Operations	24,100	64,032	60,644	84,700	84,700	82,024	-	384,700
Allocated Costs	4,334	4,334	5,709	3,069	3,069	3,069	-	3,069
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>525,438</b>	<b>535,370</b>	<b>472,870</b>	<b>601,145</b>	<b>601,145</b>	<b>487,194</b>	<b>316,231</b>	<b>468,518</b>
<b>Net Program Revenue/(Cost)</b>	<b>556,852</b>	<b>546,920</b>	<b>852,069</b>	<b>595,355</b>	<b>563,855</b>	<b>725,406</b>	<b>(316,231)</b>	<b>722,982</b>

**Fund: General Fund**  
**Department: Community Development**  
**Division/Program: General Engineering (110-4130)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.71.4251	10,300	10,300	9,242	10,000	10,000	6,500	-	10,000
110.71.4255	15,000	15,000	15,971	15,000	15,000	6,500	-	15,000
110.71.4257	20,000	20,000	57,300	25,000	27,000	35,000	-	25,000
110.71.4259	20,000	20,000	13,868	20,000	20,000	22,000	-	20,000
110.71.4261	-	-	174	-	200	200	-	-
110.71.4262	1,500	1,500	2,200	1,500	2,000	2,500	-	1,500
110.71.4263	15,000	15,000	19,513	10,000	10,000	6,500	-	10,000
110.71.4264	500	500	183	500	200	15,000	-	500
110.71.4265	20,000	20,000	18,174	15,000	15,000	6,500	-	15,000
110.71.4266	25,000	25,000	24,110	20,000	20,000	10,000	-	20,000
110.71.4267	3,500	3,500	392	1,000	1,000	3,000	-	1,000
110.71.4272	15,000	15,000	21,635	15,000	15,000	10,000	-	15,000
110.71.4273	1,000	1,000	481	1,000	500	500	-	1,000
110.71.4281	-	-	55	-	200	134	-	-
110.71.4290	5,000	5,000	10,652	7,500	8,000	11,000	-	7,500
110.71.4647	-	-	5,050	-	-	-	-	-
110.71.4813	1,000	1,000	413	1,000	100	100	-	1,000
110.71.4816	5,000	5,000	8,610	10,000	-	10,000	-	10,000
110.71.4818	-	-	86	-	500	533	-	-
110.71.4820	38,000	38,000	38,047	38,000	38,000	38,000	-	38,000
110.71.4822	2,200	2,200	2,128	2,200	2,100	2,200	-	2,200
<b>Grand Total</b>	<b>198,000</b>	<b>198,000</b>	<b>248,284</b>	<b>192,700</b>	<b>184,800</b>	<b>186,167</b>	<b>-</b>	<b>192,700</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.71.4130.5111	18,881	18,881	(15,728)	20,964	20,964	54,897	40,117	-
110.71.4130.5112	-	-	145	-	-	431	315	42,581
110.71.4130.5XXX	120	120	4,548	223	223	120	88	-
110.71.4130.5124	8,760	8,760	5,556	5,600	5,600	7,662	5,599	-
110.71.4130.5125	6,930	6,930	7,774	7,300	7,300	8,502	6,213	-
110.71.4130.5XXX	4,184	4,184	21,271	4,836	4,836	33,681	24,613	-
110.71.4130.5156-7	4,920	4,920	7,983	1,693	1,693	5,953	4,350	-
110.71.4130.5180	-	-	-	-	-	3,324	3,324	-
110.71.4130.5181-2	-	-	-	4,334	4,334	4,526	4,526	6,306
110.71.4130.5999	-	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>43,795</b>	<b>43,795</b>	<b>31,549</b>	<b>44,950</b>	<b>44,950</b>	<b>119,096</b>	<b>89,145</b>	<b>48,887</b>
<b>Materials &amp; Services</b>								
110.71.4130.6030	400	400	400	400	400	-	-	300
110.71.4130.6050	500	500	479	500	500	500	-	500
110.71.4130.6110	30,000	70,913	43,181	50,000	50,000	50,000	-	50,000
110.71.4130.6120	-	-	24,813	-	-	-	-	-
110.71.4130.6145	620	620	627	620	620	620	-	620
110.71.4130.6147	1,650	1,650	1,073	1,650	1,650	1,250	-	1,650
110.71.4130.6210	600	600	383	600	600	600	-	600
110.71.4130.6214	-	1,046	910	1,046	1,046	-	-	1,046
110.71.4130.6270	800	732	969	800	800	800	-	800
110.71.4130.6319	150	150	-	150	150	70	-	150
110.71.4130.6330	500	500	494	1,100	1,100	600	-	1,100
<b>Subtotal</b>	<b>35,220</b>	<b>77,111</b>	<b>73,329</b>	<b>56,866</b>	<b>56,866</b>	<b>54,440</b>	<b>-</b>	<b>56,766</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.71.4130.8104	1,196	1,196	2,706	1,453	1,453	1,453	-	1,453
110.71.4130.8105	998	998	1,519	751	751	2,120	-	751
<b>Subtotal</b>	<b>2,194</b>	<b>2,194</b>	<b>4,225</b>	<b>2,204</b>	<b>2,204</b>	<b>3,573</b>	<b>-</b>	<b>2,204</b>
<b>Grand Total</b>	<b>81,209</b>	<b>123,100</b>	<b>109,103</b>	<b>104,020</b>	<b>104,020</b>	<b>177,109</b>	<b>89,145</b>	<b>107,857</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>198,000</b>	<b>198,000</b>	<b>248,284</b>	<b>192,700</b>	<b>184,800</b>	<b>186,167</b>	<b>-</b>	<b>192,700</b>
Salaries & Benefits	43,795	43,795	31,549	44,950	44,950	119,096	89,145	48,887
Maintenance & Operations	35,220	77,111	73,329	56,866	56,866	54,440	-	56,766
Allocated Costs	2,194	2,194	4,225	2,204	2,204	3,573	-	2,204
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>81,209</b>	<b>123,100</b>	<b>109,103</b>	<b>104,020</b>	<b>104,020</b>	<b>177,109</b>	<b>89,145</b>	<b>107,857</b>
<b>Net Program Revenue/(Cost)</b>	<b>116,791</b>	<b>74,900</b>	<b>139,181</b>	<b>88,680</b>	<b>80,780</b>	<b>9,058</b>	<b>(89,145)</b>	<b>84,843</b>

**Fund: General Fund**  
**Department: Community Development**  
**Division/Program: Landfill Enforcement (110-4182)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.71.4628 Waste Management Fees	70,000	70,000	77,431	75,000	80,000	75,000	-	75,000
<b>Grand Total</b>	<b>70,000</b>	<b>70,000</b>	<b>77,431</b>	<b>75,000</b>	<b>80,000</b>	<b>75,000</b>	<b>-</b>	<b>75,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.71.4182.5111 Full Time Salaries	13,777	13,777	18,190	13,981	7,006	3,544	2,590	7,485
110.71.4182.5XXX Premium Pay	-	-	114	25	-	-	-	-
110.71.4182.5124 Sick Leave Buyback	30	30	-	-	-	-	-	-
110.71.4182.5125 Vacation Buyback	360	360	-	-	-	-	-	-
110.71.4182.5XXX Fringe Benefits	3,161	3,161	1,502	3,422	3,422	331	242	1,403
110.71.4182.5156-7 Retirement - PERS	3,564	3,564	3,268	1,120	1,120	268	196	605
110.71.4182.5181-2 PERS Unfunded Liability Pmt	-	-	-	2,866	2,866	2,994	2,994	2,223
<b>Subtotal</b>	<b>20,892</b>	<b>20,892</b>	<b>23,074</b>	<b>21,414</b>	<b>14,414</b>	<b>7,138</b>	<b>6,022</b>	<b>11,715</b>
<b>Materials &amp; Services</b>								
110.71.4182.6120 Other Contractual Services	8,800	8,000	8,000	8,800	15,800	15,800	-	8,000
110.71.4182.6210 Office Supplies	100	-	-	100	100	100	-	100
<b>Subtotal</b>	<b>8,900</b>	<b>8,000</b>	<b>8,000</b>	<b>8,900</b>	<b>15,900</b>	<b>15,900</b>	<b>-</b>	<b>8,100</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.71.4182.8101 Admin and Overhead Charges	-	-	11,073	-	-	-	-	-
110.71.4182.8102 Property & Liability Ins charges	997	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>997</b>	<b>-</b>	<b>11,073</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>30,789</b>	<b>28,892</b>	<b>42,147</b>	<b>30,314</b>	<b>30,314</b>	<b>23,038</b>	<b>6,022</b>	<b>19,815</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
Revenue	70,000	70,000	77,431	75,000	80,000	75,000	-	75,000
Salaries & Benefits	20,892	20,892	23,074	21,414	14,414	7,138	6,022	11,715
Maintenance & Operations	8,900	8,000	8,000	8,900	15,900	15,900	-	8,100
Allocated Costs	997	-	11,073	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>30,789</b>	<b>28,892</b>	<b>42,147</b>	<b>30,314</b>	<b>30,314</b>	<b>23,038</b>	<b>6,022</b>	<b>19,815</b>
<b>Net Program Revenue/(Cost)</b>	<b>39,211</b>	<b>41,108</b>	<b>35,284</b>	<b>44,686</b>	<b>49,686</b>	<b>51,962</b>	<b>(6,022)</b>	<b>55,185</b>

**Fund: Proposition "C"**  
**Department: Community Development**  
**Division/Program: Transportation Planning (122-2120)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
122.71.2120.5111 Full Time Salaries	19,562	19,562	12,711	9,132	9,132	6,256	4,572	31,097
122.71.2120.5113 Overtime	-	-	-	-	-	-	23	-
122.71.2120.5XXX Premium Pay	60	60	127	55	55	-	-	-
122.71.2120.5125 Vacation Buyback	-	-	30	-	-	-	-	-
122.71.2120.5XXX Fringe Benefits	3,830	3,830	865	1,595	1,595	376	275	4,915
122.71.2120.5156-7 Retirement - PERS	5,076	5,076	4,410	734	734	501	366	2,514
122.71.2120.5180 Leave Lump Sum	-	-	-	-	-	658	481	-
122.71.2120.5181-2 PERS Unfunded Liability Pmt	-	-	-	2,012	2,012	1,962	1,962	9,246
<b>Subtotal</b>	<b>28,528</b>	<b>28,528</b>	<b>18,143</b>	<b>13,528</b>	<b>13,528</b>	<b>9,754</b>	<b>7,679</b>	<b>47,773</b>
<b>Grand Total</b>	<b>28,528</b>	<b>28,528</b>	<b>18,143</b>	<b>13,528</b>	<b>13,528</b>	<b>9,754</b>	<b>7,679</b>	<b>47,773</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	28,528	28,528	18,143	13,528	13,528	9,754	7,679	47,773
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>28,528</b>	<b>28,528</b>	<b>18,143</b>	<b>13,528</b>	<b>13,528</b>	<b>9,754</b>	<b>7,679</b>	<b>47,773</b>
<b>Net Program Revenue/(Cost)</b>	<b>(28,528)</b>	<b>(28,528)</b>	<b>(18,143)</b>	<b>(13,528)</b>	<b>(13,528)</b>	<b>(9,754)</b>	<b>(7,679)</b>	<b>(47,773)</b>

**Fund: Transportation Development Act  
 Department: Community Development  
 Division/Program: CIP - Streets (128-7005)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
128.71.4521 State Grant	70,000	70,000	84,318	70,000	70,000	-	-	70,000
<b>Grand Total</b>	<b>70,000</b>	<b>70,000</b>	<b>84,318</b>	<b>70,000</b>	<b>70,000</b>	<b>-</b>	<b>-</b>	<b>70,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
Revenue	70,000	70,000	84,318	70,000	70,000	-	-	70,000
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Program Revenue/(Cost)</b>	<b>70,000</b>	<b>70,000</b>	<b>84,318</b>	<b>70,000</b>	<b>70,000</b>	<b>-</b>	<b>-</b>	<b>70,000</b>

**Fund: Waste Management Enforcement Grant**  
**Department: Community Development**  
**Division/Program: Landfill Enforcement (145-4182)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-18)	19-20 Adopted Budget
145.71.4521 State Grant	15,739	15,739	16,070	15,733	15,733	15,733	-	15,733
<b>Grand Total</b>	<b>15,739</b>	<b>15,739</b>	<b>16,070</b>	<b>15,733</b>	<b>15,733</b>	<b>15,733</b>	<b>-</b>	<b>15,733</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-18)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
145.71.4182.6120 Other Contractual Services	15,739	15,739	16,070	15,800	15,733	15,733	14,899	15,800
Subtotal	15,739	15,739	16,070	15,800	15,733	15,733	14,899	15,800
<b>Capital Assets</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>15,739</b>	<b>15,739</b>	<b>16,070</b>	<b>15,800</b>	<b>15,733</b>	<b>15,733</b>	<b>14,899</b>	<b>15,800</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-18)	19-20 Adopted Budget
Revenue	15,739	15,739	16,070	15,733	15,733	15,733	-	15,733
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	15,739	15,739	16,070	15,800	15,733	15,733	14,899	15,800
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>15,739</b>	<b>15,739</b>	<b>16,070</b>	<b>15,800</b>	<b>15,733</b>	<b>15,733</b>	<b>14,899</b>	<b>15,800</b>
<b>Net Program Revenue/(Cost)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(67)</b>	<b>-</b>	<b>-</b>	<b>(14,899)</b>	<b>(67)</b>

**Fund: Citywide Maintenance District**  
**Department: Community Development**  
**Division/Program: District Engineering (188-4133)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
188.00.4410 Interest Income	336	336	8,718	4,000	4,000	5,000	-	4,000
188.71.4621 Street Lighting Assessment	1,663,639	1,663,639	1,638,880	1,670,879	1,678,452	1,660,025	-	1,690,000
188.71.4625 Tree Removal	-	-	1,981	-	-	2,328	-	-
<b>Grand Total</b>	<b>1,663,975</b>	<b>1,663,975</b>	<b>1,649,579</b>	<b>1,674,879</b>	<b>1,682,452</b>	<b>1,667,353</b>	<b>-</b>	<b>1,694,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
188.71.4133.5111 Full Time Salaries	19,755	19,755	25,308	21,123	13,198	14,133	10,328	16,774
188.71.4133.5XXX Premium Pay	-	-	-	75	-	-	-	-
188.71.4133.5124 Sick Leave Buyback	300	300	-	300	300	-	-	-
188.71.4133.5125 Vacation Buyback	690	690	-	690	690	130	95	-
188.71.4133.5XXX Fringe Benefits	5,099	5,099	3,665	5,614	5,614	2,905	2,123	4,277
188.71.4133.5156-7 Retirement - PERS	5,111	5,111	4,734	1,692	1,692	1,017	743	1,354
188.71.4133.5180 Leave Lump Sum	-	-	-	-	-	-	-	-
188.71.4133.5181-2 PERS Unfunded Liability Pmt	-	-	-	4,332	4,332	4,523	4,523	4,980
<b>Subtotal</b>	<b>30,955</b>	<b>30,955</b>	<b>33,607</b>	<b>33,826</b>	<b>25,826</b>	<b>22,708</b>	<b>17,812</b>	<b>27,386</b>
<b>Materials &amp; Services</b>								
188.71.4133.6110 Professional Services	7,178	14,031	10,441	7,178	18,767	18,767	-	8,000
188.71.4133.6210 Office Supplies	330	330	254	330	330	330	-	330
188.71.4133.6270 Special Department Supplies	425	425	25	425	425	692	-	425
188.71.4133.6330 Equipment Maint & Repair	-	-	-	600	600	600	-	600
<b>Subtotal</b>	<b>7,933</b>	<b>14,786</b>	<b>10,720</b>	<b>8,533</b>	<b>20,122</b>	<b>20,389</b>	<b>-</b>	<b>9,355</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
188.71.4133.8101 Admin & Overhead Charges	78,111	78,111	94,963	78,111	78,111	78,111	-	1,765
<b>Subtotal</b>	<b>78,111</b>	<b>78,111</b>	<b>94,963</b>	<b>78,111</b>	<b>78,111</b>	<b>78,111</b>	<b>-</b>	<b>1,765</b>
<b>Grand Total</b>	<b>116,999</b>	<b>123,852</b>	<b>139,290</b>	<b>120,470</b>	<b>124,059</b>	<b>121,208</b>	<b>17,812</b>	<b>38,506</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>1,663,975</b>	<b>1,663,975</b>	<b>1,649,579</b>	<b>1,674,879</b>	<b>1,682,452</b>	<b>1,667,353</b>	<b>-</b>	<b>1,694,000</b>
Salaries & Benefits	30,955	30,955	33,607	33,826	25,826	22,708	17,812	27,386
Maintenance & Operations	7,933	14,786	10,720	8,533	20,122	20,389	-	9,355
Allocated Costs	78,111	78,111	94,963	78,111	78,111	78,111	-	1,765
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>116,999</b>	<b>123,852</b>	<b>139,290</b>	<b>120,470</b>	<b>124,059</b>	<b>121,208</b>	<b>17,812</b>	<b>38,506</b>
<b>Net Program Revenue/(Cost)</b>	<b>1,546,976</b>	<b>1,540,123</b>	<b>1,510,289</b>	<b>1,554,409</b>	<b>1,558,393</b>	<b>1,546,145</b>	<b>(17,812)</b>	<b>1,655,494</b>

**Fund: Sewer Maintenance**  
**Department: Community Development**  
**Division/Program: Community Enhancement (189-3125)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
189.71.3125.5111 Full Time Salaries	20,666	20,666	31,639	20,541	20,541	30,710	22,442	21,445
189.71.3125.5XXX Premium Pay	-	-	-	208	208	-	-	-
189.71.3125.5124 Sick Leave Buyback	220	220	-	220	220	-	-	-
189.71.3125.5125 Vacation Buyback	1,000	1,000	-	1,000	1,000	-	-	-
189.71.3125.5XXX Fringe Benefits	4,140	4,140	3,649	4,708	4,708	4,395	3,212	4,475
189.71.3125.5156-7 Retirement - PERS	5,373	5,373	5,393	1,716	1,716	2,284	1,669	1,748
189.71.3125.5181-2 PERS Unfunded Liability Pmt	-	-	-	4,392	4,392	4,587	4,587	6,427
<b>Subtotal</b>	<b>31,399</b>	<b>31,399</b>	<b>40,681</b>	<b>32,785</b>	<b>32,785</b>	<b>41,976</b>	<b>31,910</b>	<b>34,095</b>
<b>Materials &amp; Services</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>31,399</b>	<b>31,399</b>	<b>40,681</b>	<b>32,785</b>	<b>32,785</b>	<b>41,976</b>	<b>31,910</b>	<b>34,095</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	31,399	31,399	40,681	32,785	32,785	41,976	31,910	34,095
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>31,399</b>	<b>31,399</b>	<b>40,681</b>	<b>32,785</b>	<b>32,785</b>	<b>41,976</b>	<b>31,910</b>	<b>34,095</b>
<b>Net Program Revenue/(Cost)</b>	<b>(31,399)</b>	<b>(31,399)</b>	<b>(40,681)</b>	<b>(32,785)</b>	<b>(32,785)</b>	<b>(41,976)</b>	<b>(31,910)</b>	<b>(34,095)</b>

**Fund: Sewer Maintenance**  
**Department: Community Development**  
**Division/Program: District Engineering (189-4133)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
189.71.4010 Property Taxes	190,000	190,000	245,151	190,000	190,000	190,000	-	210,000
189.00.4014 Residual / Excess Tax Increment (County)	-	-	42,796	-	-	-	-	-
189.00.4410 Interest Income	2,500	2,500	26,127	10,000	10,000	17,000	-	10,000
189.00.4814 Proceeds from Auction	-	-	4,250	-	-	-	-	-
189.71.4622 Sewer Assessments	3,155,862	3,155,862	3,067,969	3,395,003	3,395,003	3,361,603	-	3,530,010
<b>Grand Total</b>	<b>3,348,362</b>	<b>3,348,362</b>	<b>3,386,293</b>	<b>3,595,003</b>	<b>3,595,003</b>	<b>3,568,603</b>	<b>-</b>	<b>3,750,010</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
189.71.4133.5111 Full Time Salaries	215,241	215,241	236,758	226,297	226,297	167,344	122,290	207,357
189.71.4133.5112 Part Time Salaries	27,474	26,817	15,436	27,607	27,607	13,014	9,510	-
189.71.4133.5XXX Premium Pay	240	240	30	1,104	1,104	122	89	239
189.71.4133.5124 Sick Leave Buyback	2,890	2,890	-	2,890	2,890	1,493	1,091	2,000
189.71.4133.5125 Vacation Buyback	4,690	4,690	-	4,690	4,690	980	716	1,000
189.71.4133.5XXX Fringe Benefits	50,477	51,134	31,113	55,749	55,749	32,831	23,992	44,285
189.71.4133.5156-7 Retirement - PERS	55,760	55,760	50,782	18,320	18,320	12,609	9,214	16,764
189.71.4133.5181-2 PERS Unfunded Liability Pmt	-	-	-	46,896	46,896	48,975	48,975	61,644
<b>Subtotal</b>	<b>356,772</b>	<b>356,772</b>	<b>334,119</b>	<b>383,553</b>	<b>383,553</b>	<b>277,367</b>	<b>215,877</b>	<b>333,289</b>
<b>Materials &amp; Services</b>								
189.71.4133.6110 Professional Services	20,178	27,556	10,966	20,178	71,767	71,767	-	21,000
189.71.4133.6210 Office Supplies	430	430	562	430	430	430	-	430
189.71.4133.6270 Special Department Supplies	9,000	8,927	2,823	9,300	1,755	8,284	-	9,300
189.71.4133.6330 Equipment Maint & Repair	-	-	-	600	600	600	-	600
189.71.4133.6999 Non-Capital Equipment	-	9,074	9,264	-	6,529	-	-	-
<b>Subtotal</b>	<b>29,608</b>	<b>45,987</b>	<b>23,615</b>	<b>30,508</b>	<b>81,081</b>	<b>81,081</b>	<b>-</b>	<b>31,330</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
189.71.4133.8101 Admin & Overhead Charges	139,901	139,901	132,152	139,901	139,901	139,901	-	171,530
189.71.4133.8102 Property & Liability Charges	10,357	10,357	8,720	5,272	5,272	5,272	-	5,272
<b>Subtotal</b>	<b>150,258</b>	<b>150,258</b>	<b>140,872</b>	<b>145,173</b>	<b>145,173</b>	<b>145,173</b>	<b>-</b>	<b>176,802</b>
<b>Grand Total</b>	<b>536,638</b>	<b>553,017</b>	<b>498,606</b>	<b>559,234</b>	<b>609,807</b>	<b>503,621</b>	<b>215,877</b>	<b>541,421</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>3,348,362</b>	<b>3,348,362</b>	<b>3,386,293</b>	<b>3,595,003</b>	<b>3,595,003</b>	<b>3,568,603</b>	<b>-</b>	<b>3,750,010</b>
Salaries & Benefits	356,772	356,772	334,119	383,553	383,553	277,367	215,877	333,289
Maintenance & Operations	29,608	45,987	23,615	30,508	81,081	81,081	-	31,330
Allocated Costs	150,258	150,258	140,872	145,173	145,173	145,173	-	176,802
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>536,638</b>	<b>553,017</b>	<b>498,606</b>	<b>559,234</b>	<b>609,807</b>	<b>503,621</b>	<b>215,877</b>	<b>541,421</b>
<b>Net Program Revenue/(Cost)</b>	<b>2,811,724</b>	<b>2,795,345</b>	<b>2,887,687</b>	<b>3,035,769</b>	<b>2,985,196</b>	<b>3,064,982</b>	<b>(215,877)</b>	<b>3,208,589</b>

**Fund: Sewer Maintenance**  
**Department: Community Development**  
**Division/Program: National Pollutant Discharge Elimination System (NPDES) (189-4189)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
189.71.4189.6130      Service Contracts	20,000	11,195	11,195	15,000	291,852	291,800	-	290,152
<b>Subtotal</b>	<b>20,000</b>	<b>11,195</b>	<b>11,195</b>	<b>15,000</b>	<b>291,852</b>	<b>291,800</b>	<b>-</b>	<b>290,152</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>20,000</b>	<b>11,195</b>	<b>11,195</b>	<b>15,000</b>	<b>291,852</b>	<b>291,800</b>	<b>-</b>	<b>290,152</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	20,000	11,195	11,195	15,000	291,852	291,800	-	290,152
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>20,000</b>	<b>11,195</b>	<b>11,195</b>	<b>15,000</b>	<b>291,852</b>	<b>291,800</b>	<b>-</b>	<b>290,152</b>
<b>Net Program Revenue/(Cost)</b>	<b>(20,000)</b>	<b>(11,195)</b>	<b>(11,195)</b>	<b>(15,000)</b>	<b>(291,852)</b>	<b>(291,800)</b>	<b>-</b>	<b>(290,152)</b>

**Fund: Auto Plaza Improvement District**  
**Department: Community Development**  
**Division/Program: Business Improvement District (190-2231)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
190.22.4190 Other Taxes	115,666	115,666	115,615	115,668	115,668	115,668	-	115,668
<b>Grand Total</b>	<b>115,666</b>	<b>115,666</b>	<b>115,615</b>	<b>115,668</b>	<b>115,668</b>	<b>115,668</b>	<b>-</b>	<b>115,668</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
190.22.2231.6110 Professional Services	4,500	4,500	4,500	4,560	4,560	4,560	-	4,560
190.22.2231.6120 Other Contractual Services	21,480	21,480	18,900	20,500	20,500	20,500	-	20,500
190.22.2231.6142 Electricity	10,800	10,800	11,989	12,000	12,000	12,000	-	12,000
190.22.2231.6145 Telephone--Special Lines	720	720	720	800	800	800	-	800
190.22.2231.6270 Other Supplies/Materials	1,000	1,000	-	1,000	1,000	1,000	-	1,000
190.22.2231.6330 Equipment M & R	10,140	10,140	10,140	10,440	10,440	10,440	-	10,440
190.22.2231.6493 Admin and overhead	8,000	8,000	-	8,500	8,500	8,500	-	8,500
<b>Subtotal</b>	<b>56,640</b>	<b>56,640</b>	<b>46,249</b>	<b>57,800</b>	<b>57,800</b>	<b>57,800</b>	<b>-</b>	<b>57,800</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>56,640</b>	<b>56,640</b>	<b>46,249</b>	<b>57,800</b>	<b>57,800</b>	<b>57,800</b>	<b>-</b>	<b>57,800</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>115,666</b>	<b>115,666</b>	<b>115,615</b>	<b>115,668</b>	<b>115,668</b>	<b>115,668</b>	<b>-</b>	<b>115,668</b>
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	56,640	56,640	46,249	57,800	57,800	57,800	-	57,800
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>56,640</b>	<b>56,640</b>	<b>46,249</b>	<b>57,800</b>	<b>57,800</b>	<b>57,800</b>	<b>-</b>	<b>57,800</b>
<b>Net Program Revenue/(Cost)</b>	<b>59,026</b>	<b>59,026</b>	<b>69,366</b>	<b>57,868</b>	<b>57,868</b>	<b>57,868</b>	<b>-</b>	<b>57,868</b>

**Fund: Auto Plaza Improvement District**  
**Department: Community Development**  
**Division/Program: Debt Service (190-9000)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
190.13.9000.6499 Interest on Advances	9,433	9,433	9,608	8,937	8,937	8,937	-	8,937
<b>Subtotal</b>	<b>9,433</b>	<b>9,433</b>	<b>9,608</b>	<b>8,937</b>	<b>8,937</b>	<b>8,937</b>	<b>-</b>	<b>8,937</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>9,433</b>	<b>9,433</b>	<b>9,608</b>	<b>8,937</b>	<b>8,937</b>	<b>8,937</b>	<b>-</b>	<b>8,937</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	9,433	9,433	9,608	8,937	8,937	8,937	-	8,937
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>9,433</b>	<b>9,433</b>	<b>9,608</b>	<b>8,937</b>	<b>8,937</b>	<b>8,937</b>	<b>-</b>	<b>8,937</b>
<b>Net Program Revenue/(Cost)</b>	<b>(9,433)</b>	<b>(9,433)</b>	<b>(9,608)</b>	<b>(8,937)</b>	<b>(8,937)</b>	<b>(8,937)</b>	<b>-</b>	<b>(8,937)</b>

**Fund: Art in Public Places**  
**Department: Community Development**  
**Division/Program: Planning (212-2110)**

<b>REVENUE</b>	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
212.71.4859      Art In Public Places	45,000	45,000	8,051	80,000	80,000	80,688	-	80,000
<b>Grand Total</b>	<b>45,000</b>	<b>45,000</b>	<b>8,051</b>	<b>80,000</b>	<b>80,000</b>	<b>80,688</b>	<b>-</b>	<b>80,000</b>

<b>EXPENDITURES</b>	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
212.71.2110.6120      Other Contractual Services	8,000	8,000	-	-	-	-	-	-
<b>Subtotal</b>	<b>8,000</b>	<b>8,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>8,000</b>	<b>8,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>SUMMARY</b>	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>45,000</b>	<b>45,000</b>	<b>8,051</b>	<b>80,000</b>	<b>80,000</b>	<b>80,688</b>	<b>-</b>	<b>80,000</b>
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	8,000	8,000	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>8,000</b>	<b>8,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Program Revenue/(Cost)</b>	<b>37,000</b>	<b>37,000</b>	<b>8,051</b>	<b>80,000</b>	<b>80,000</b>	<b>80,688</b>	<b>-</b>	<b>80,000</b>

**Fund: West Covina Housing Authority**  
**Department: Community Development**  
**Division/Program: Redevelopment Administration (820-2210)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
820.22.4410 Interest Income	-	-	-	-	-	-	-	-
820.00.4880 Loan Issuance	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
820.22.2210.5111 Full Time Salaries	215,816	215,816	195,456	269,690	270,990	207,514	151,645	227,239
820.22.2210.5112 Part Time Salaries	-	-	-	-	-	2,856	2,087	-
820.22.2210.5113 Overtime	-	-	1	-	-	7	5	-
820.22.2210.5XXX Premium Pay	1,500	1,500	-	2,800	1,500	568	415	1,495
820.22.2210.5124 Sick Leave Buyback	-	-	-	-	-	1,471	1,075	-
820.22.2210.5125 Vacation Buyback	-	-	1,262	-	-	2,120	1,549	-
820.22.2210.5XXX Fringe Benefits	36,900	36,900	18,588	40,506	40,506	26,142	19,104	37,514
820.22.2210.5156-7 Retirement - PERS	56,309	56,309	50,378	17,767	17,767	15,660	11,444	18,078
820.22.2210.5181-2 PERS Unfunded Liability Pmt	-	-	-	45,482	45,482	47,497	47,497	66,478
<b>Subtotal</b>	<b>310,525</b>	<b>310,525</b>	<b>265,685</b>	<b>376,245</b>	<b>376,245</b>	<b>303,835</b>	<b>234,821</b>	<b>350,804</b>
<b>Materials &amp; Services</b>								
820.22.2210.6050 Training/Conferences/Meetings	2,100	2,100	74	2,100	2,100	2,100	-	2,100
820.22.2210.6110 Professional Services	10,100	10,100	-	10,100	10,100	10,100	-	10,100
820.22.2210.6111 Legal Services	17,000	17,000	10,218	17,000	17,000	17,000	-	17,000
820.22.2210.6112 Accounting and Auditing	3,600	7,150	3,550	7,150	7,150	7,150	-	7,150
820.22.2210.6120 Other Contractual Services	5,610	5,610	432	5,610	5,610	5,610	-	5,910
820.22.2210.6147 Cellular Phones	1,420	1,420	967	1,420	1,420	1,420	-	1,420
820.22.2210.6169 Graffiti	20,500	20,500	13,775	20,500	20,500	20,500	-	20,500
820.22.2210.6170 Advertising & Publications	520	520	-	500	500	500	-	500
820.22.2210.6210 Office Supplies	5,150	4,060	1,819	4,060	5,316	4,060	-	4,060
820.22.2210.6213 Postage	520	520	24	520	520	520	-	520
820.22.2210.6319 Pool Car Usage	550	550	158	550	550	550	-	550
820.22.2210.6330 Equipment M & R	420	645	831	500	500	500	-	500
820.22.2210.6424 Capitalized Lease Expense	-	1,090	1,288	2,400	2,400	2,400	-	1,624
820.22.2210.6429 Amortization Expense	12,000	12,000	11,667	-	-	-	-	-
<b>Subtotal</b>	<b>79,490</b>	<b>83,265</b>	<b>44,805</b>	<b>72,410</b>	<b>73,666</b>	<b>72,410</b>	<b>-</b>	<b>71,934</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
820.22.2210.8101 Admin & Overhead	17,664	17,664	14,696	17,664	17,664	17,664	-	59,420
820.22.2210.8104 Chgbk - Vehicle Maintenance	80	80	294	-	-	-	-	-
820.22.2210.8105 Chgbk - Fuel & Oil	175	175	144	-	-	-	-	-
<b>Subtotal</b>	<b>17,919</b>	<b>17,919</b>	<b>15,134</b>	<b>17,664</b>	<b>17,664</b>	<b>17,664</b>	<b>-</b>	<b>59,420</b>
<b>Grand Total</b>	<b>407,934</b>	<b>411,709</b>	<b>325,624</b>	<b>466,319</b>	<b>467,575</b>	<b>393,909</b>	<b>234,821</b>	<b>482,158</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
Revenue	-	-	-	-	-	-	-	-
Salaries & Benefits	310,525	310,525	265,685	376,245	376,245	303,835	234,821	350,804
Maintenance & Operations	79,490	83,265	44,805	72,410	73,666	72,410	-	71,934
Allocated Costs	17,919	17,919	15,134	17,664	17,664	17,664	-	59,420
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>407,934</b>	<b>411,709</b>	<b>325,624</b>	<b>466,319</b>	<b>467,575</b>	<b>393,909</b>	<b>234,821</b>	<b>482,158</b>
<b>Net Program Revenue/(Cost)</b>	<b>(407,934)</b>	<b>(411,709)</b>	<b>(325,624)</b>	<b>(466,319)</b>	<b>(467,575)</b>	<b>(393,909)</b>	<b>(234,821)</b>	<b>(482,158)</b>

**Fund: West Covina Housing Authority**  
**Department: Community Development**  
**Division/Program: Housing Preservation Loan Program (820-2240)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
820.22.2240.6110 Professional Services	6,880	6,880	3,288	6,880	6,880	6,880	3,867	-
820.22.2240.6120 Other Contractual Services	100,000	407,216	40,144	367,072	367,072	50,000	-	-
820.22.2240.6275 Banking/Credit Card Fees	350	350	-	350	350	350	-	-
<b>Subtotal</b>	<b>107,230</b>	<b>414,446</b>	<b>43,432</b>	<b>374,302</b>	<b>374,302</b>	<b>57,230</b>	<b>3,867</b>	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>107,230</b>	<b>414,446</b>	<b>43,432</b>	<b>374,302</b>	<b>374,302</b>	<b>57,230</b>	<b>3,867</b>	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	107,230	414,446	43,432	374,302	374,302	57,230	3,867	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>107,230</b>	<b>414,446</b>	<b>43,432</b>	<b>374,302</b>	<b>374,302</b>	<b>57,230</b>	<b>3,867</b>	-
<b>Net Program Revenue/(Cost)</b>	<b>(107,230)</b>	<b>(414,446)</b>	<b>(43,432)</b>	<b>(374,302)</b>	<b>(374,302)</b>	<b>(57,230)</b>	<b>(3,867)</b>	-

**Fund: West Covina Housing Authority**  
**Department: Community Development**  
**Division/Program: First Time Homebuyer Program (820-2241)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
820.22.2241.6110 Professional Services	4,130	4,130	2,329	4,130	4,130	4,130	260	-
<b>Subtotal</b>	<b>4,130</b>	<b>4,130</b>	<b>2,329</b>	<b>4,130</b>	<b>4,130</b>	<b>4,130</b>	<b>260</b>	<b>-</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>4,130</b>	<b>4,130</b>	<b>2,329</b>	<b>4,130</b>	<b>4,130</b>	<b>4,130</b>	<b>260</b>	<b>-</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	4,130	4,130	2,329	4,130	4,130	4,130	260	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>4,130</b>	<b>4,130</b>	<b>2,329</b>	<b>4,130</b>	<b>4,130</b>	<b>4,130</b>	<b>260</b>	<b>-</b>
<b>Net Program Revenue/(Cost)</b>	<b>(4,130)</b>	<b>(4,130)</b>	<b>(2,329)</b>	<b>(4,130)</b>	<b>(4,130)</b>	<b>(4,130)</b>	<b>(260)</b>	<b>-</b>

**Fund: West Covina Housing Authority**  
**Department: Community Development**  
**Division/Program: Rapid Rehousing/Homeless Programs (820-2255)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
820.22.4535 Grants From Other Agencies	-	50,000	-	-	-	-	-	-
<b>Grand Total</b>	-	<b>50,000</b>	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
820.22.2255.6110 Professional Services	-	50,000	-	50,000	50,000	10,000	-	-
<b>Subtotal</b>	-	<b>50,000</b>	-	<b>50,000</b>	<b>50,000</b>	<b>10,000</b>	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	<b>50,000</b>	-	<b>50,000</b>	<b>50,000</b>	<b>10,000</b>	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	<b>50,000</b>	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	50,000	-	50,000	50,000	10,000	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	<b>50,000</b>	-	<b>50,000</b>	<b>50,000</b>	<b>10,000</b>	-	-
<b>Net Program Revenue/(Cost)</b>	-	-	-	<b>(50,000)</b>	<b>(50,000)</b>	<b>(10,000)</b>	-	-

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## Public Services

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### PUBLIC SERVICES DEPARTMENT

**MISSION STATEMENT:** To enhance the quality of life in West Covina through people, facilities, programs, and partnerships. To provide the public with the highest level of service in the construction and maintenance of City infrastructure and construction development services to the community.

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The Public Services Department was created in October 2018 as a result of reorganizing the Public Works Department. The Public Services Department is comprised of two divisions: Community Services and Public Works Maintenance. The Department offers social and recreational programming, advocacy, child-care, special events, and transportation. The Department serves as a City liaison to numerous youth sport groups and community organizations, while helping mediate activities such as community planning, collaboration, and senior services. The Department provides the maintenance of the City fleet, parks, streets, traffic signals, sewer system, public rights of way, trees, and City facilities. In addition, the Department manages the City's environmental programs including recycling and franchise waste collection.

Grant management programs are also assigned to the Department and include the administration of the Community Development Block Grant (CDBG), Air Quality Management District (AQMD), the Area Agency on Aging Grant for senior meals, Summer Food Service Program, County Park Bond grant program, Measure A, Propositions 68, A and C, Measure M, and Measure R Local Return funds, and the Department pursues competitive grants in community service areas. In an effort to raise funds for the community's benefit, the Department also provides a 501(c)3 non-profit called the West Covina Community Services Foundation. The Department uses federal and local monies, fees, grants, donations, and General Fund resources to provide a variety of services.

The Department has 28 full-time staff and a number of part-time staff combined in both divisions, who provide the many programs and services offered to the community, and to manage the appropriate expenditures of the budget.

#### **Community Services Division**

The Community Services Division operates one nature center, one senior center, three licensed day cares, one licensed preschool, two community centers, one equestrian center, one splash pad, one skate park, one roller hockey center, and ten athletic facilities, as well as the Big League Dreams complex via contract.

The Division also hosts special events each year to celebrate the community's diverse culture, holidays, youth and senior populations, summer vacations, and sports league openings. In addition, the City also partners with community-based organizations to provide many more special events.

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## Public Services

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This year, the City will participate in community events in partnership with other organizations and service groups:

- 90+ Birthday Celebration
- Memorial & Veterans Day Ceremonies
- Movies in the Park – The Plaza West Covina
- Summer Concert Series – Corporate Sponsors
- Volunteer Recognition Luncheon – Intervalley Health Plan
- West Covina Senior Center Events – Corporate Sponsors
- Parents' Place Family Festival
- 5K Pumpkin Run & Health/Fitness Expo – Kiwanis
- Cherry Blossom Festival – East San Gabriel Valley Japanese Community Center
- Lions Club Night on the Town
- Martin Luther King, Jr. Birthday - NAACP
- Red Ribbon Rally – Rotary & West Covina Unified School District
- Relay for Life – American Cancer Society
- Tree Lighting Ceremony @ Plaza West Covina

The Division also provides the general administration to direct, oversee, and support operations, including:

- Development and monitoring of the Division budget.
- Oversight and administration of AB 2404 (Gender Equity) compliance throughout Division programs and affiliated athletic groups.
- Production of the *Discover City Newsletter and Community Recreation Guide*.
- Oversight of the Animal Control contract.
- Passport services at Cameron Park Community Center.
- Involvement in localized and regional homeless services advocacy organizations.
- Providing support to the Community and Senior Services Commission.

Grant management programs are also assigned to the Division and include the administration of the Community Development Block Grant (CDBG), the Area Agency on Aging Grant for senior meals, Summer Food Service Program, County Park Bond Grant Program, Propositions A and C as well as Measures R and M Local Return funds, and the Division pursues competitive grants in community service areas.

In an effort to raise funds for the community's benefit, the Division also manages a 501(c) 3 non-profit called the West Covina Community Services Foundation that allows the opportunity for residents and businesses to make donations to offset the costs of the various community events and miscellaneous operations of the City facilities.

The Division acts as a liaison to various community organizations:

- Community Service Group – Comprised of numerous civic groups, non-profit organizations, and businesses; this coordinating council fosters community

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## Public Services

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involvement and partnerships that create civic participation opportunities for the overall improvement of the community.

- Sports Council - Comprised of eight (8) volunteer youth sports organizations including: football/cheer, softball, basketball, soccer, and four baseball leagues; this council coordinates the use of City facilities for youth sports and provides recommendations for the maintenance, repair and overall field safety at City properties.
- Youth Council – Comprised of students from local intermediate and high schools; this group provides leadership training, social activities, and numerous volunteer opportunities for teens wanting to make a difference in their community.

### **Community and Senior Services Commission**

The Community and Senior Services Commission (CSSC) was created by the City Council. It is comprised of ten (10) commissioners to aid and advise the City Council on matters that pertain to the community service needs of the citizens of West Covina relating to: public recreational services; cultural activities and special events; youth and senior services; public transportation; and neighborhood and human relations.

There are five (5) Ad-Hoc Committees designed to provide in-depth review of certain project areas:

1. CDBG
2. Capital Improvement Projects (CIP)
3. Sports Council
4. Youth Council
5. Senior Services

During Fiscal Year 2018-19, the CSSC was instrumental in:

- Reviewing and recommending CIP Projects within the City of West Covina.
- Reviewing and recommending CDBG funding allocations for service groups.
- Reviewing and recommending Sports Council compliance issues.
- Recommending improvements to recreational facilities.
- Promoting community and recreational events.

### **Maintenance Division**

This division is responsible for the operations and maintenance of City infrastructure, buildings and facilities. The division is divided into five sections: Streets and Sewer, Parks Maintenance, Equipment Maintenance, Graffiti Abatement Services, and Environmental Services.

The Street and Sewer section repairs and maintains streets, sidewalks, traffic signals, lighting, and sewer and storm drain systems. It provides street sign fabrication and

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## Public Services

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installation, contract administration for the street sweeping and solid waste collection programs and assists other City departments with various projects.

The Parks Maintenance section provides contract administration for the maintenance of park facilities, landscaped and natural open spaces, landscaping street medians, street trees, Civic Center open areas, and landscaping maintenance districts. It also provides water conservation services and janitorial/building maintenance for all City buildings, including park restrooms and recreation facilities.

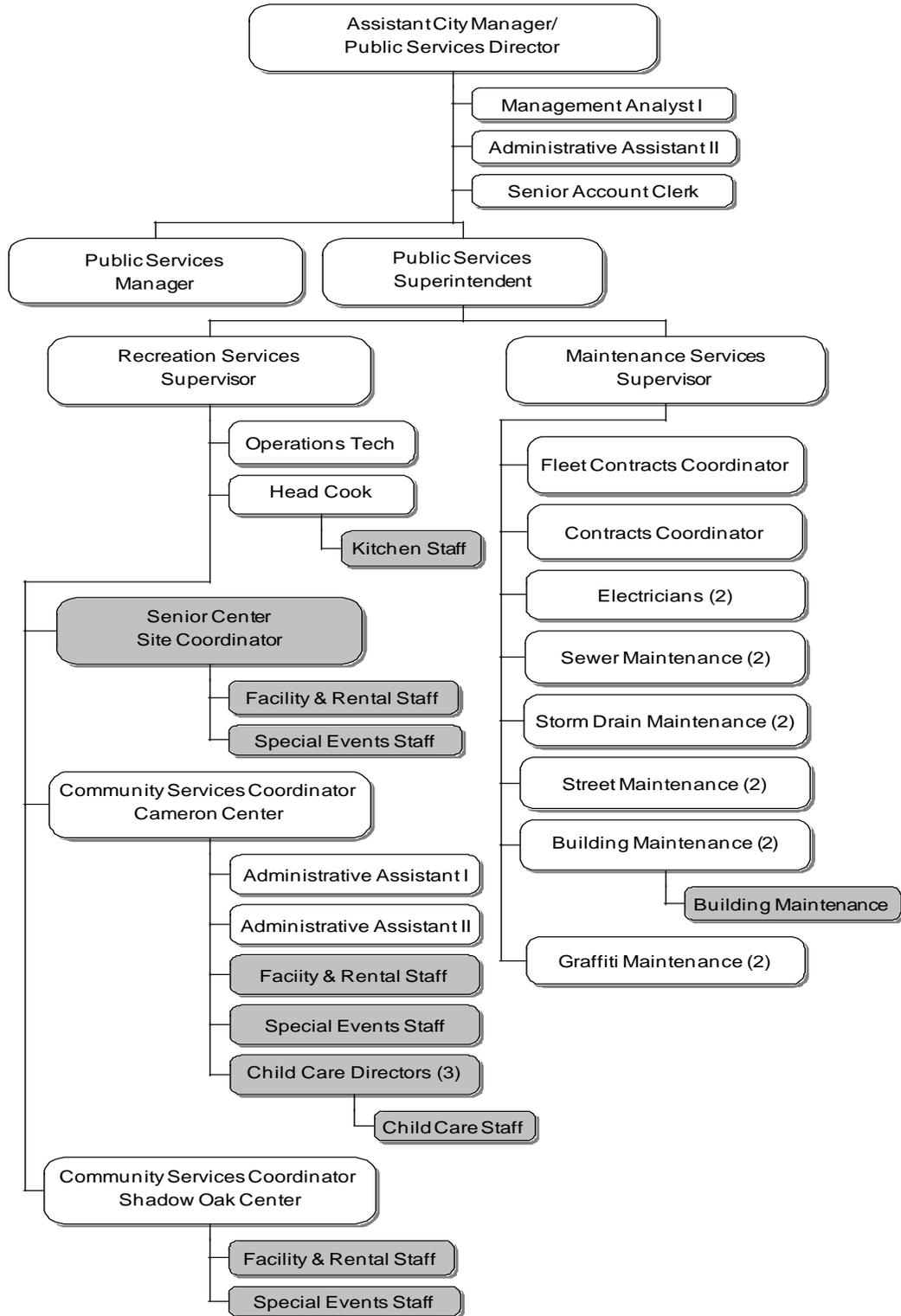
The Equipment Maintenance section oversees purchasing and maintenance of all City vehicles and equipment, maintains and oversees the City's fueling system, and manages storage and disposal of hazardous materials.

The Graffiti Abatement Services section is responsible for graffiti abatement of all City right-of-way, parks, and City-owned buildings and facilities. Abatement services include painting over, removing, pressure washing, and repairing any and all surfaces damaged by graffiti.

The Environmental Services section promotes waste reduction, reuse, and recycling through programs such as Clean Up Saturdays, Christmas tree recycling, Earth Day, Arbor Day, America Recycles Day, beverage container recycling/litter reduction, used oil/oil filter recycling, bi-monthly electronic waste collections, "sharps" container collection, and annual household hazardous waste roundups. It also provides assistance to residents and businesses regarding waste collection and the low-income senior citizen discount program.

# Public Services

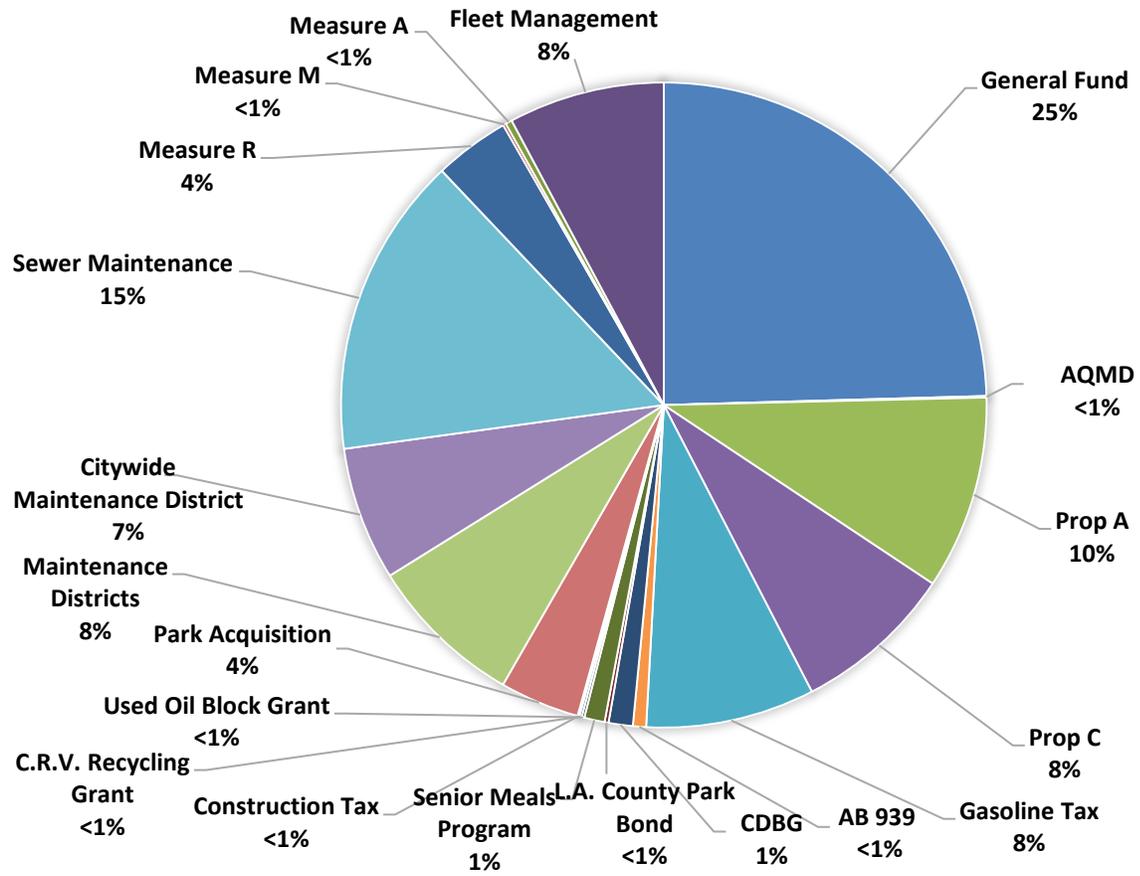
## Organizational Chart by Position



\*Shading denotes part-time staff.

# Public Services

## EXPENDITURES BY FUNDING SOURCE

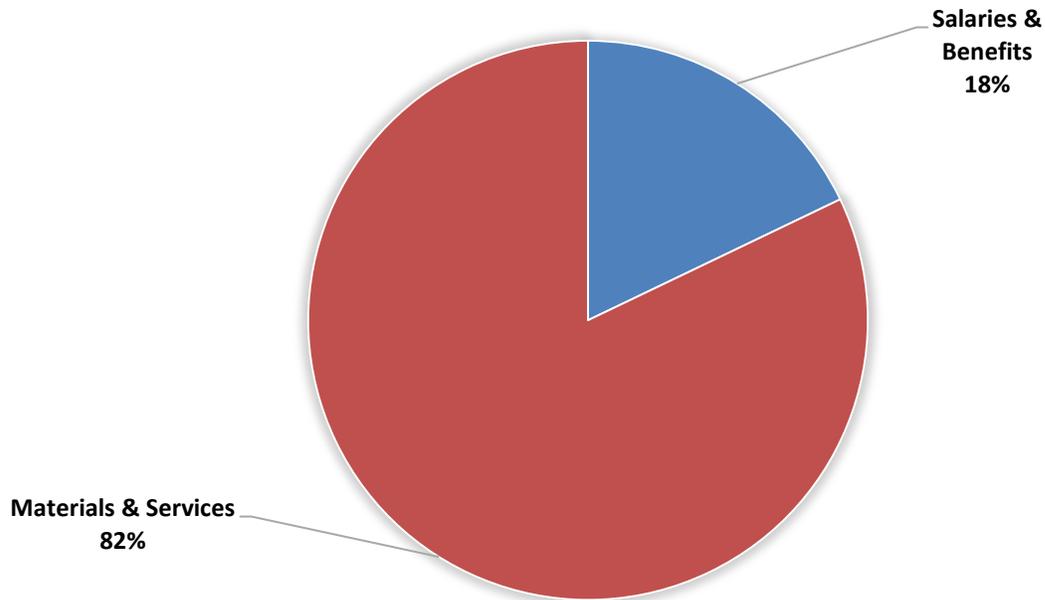


# Public Services

	2016-17 Actual Expense	2017-18 Actual Expense	2018-19 Adopted Budget	2019-20 Adopted Budget
<b>Source of Funds:</b>				
General Fund	\$ 6,222,593	\$ 6,110,805	\$ 5,584,411	\$ 5,658,838
Air Quality Improvement Trust	15,741	15,616	28,653	17,264
Prop A	2,449,621	2,139,868	2,234,723	2,237,683
Prop C	1,043,102	1,445,219	1,712,478	1,862,139
Gasoline Tax	2,436,849	2,248,958	2,165,831	1,949,548
AB 939	147,990	159,102	213,868	151,547
Community Development Block Grant	232,495	245,146	284,459	279,260
L.A. County Park Bond	32,015	23,979	53,069	45,074
Senior Meals Program	181,522	203,437	233,536	235,977
Used Oil Block Grant	20,868	19,455	-	30,584
C.R.V. Recycling Grant	583	26,119	-	28,151
Summer Meals Program	8,158	9,519	17,000	-
Construction Tax	-	20,201	20,000	20,000
Park Acquisition	-	-	921,680	921,680
Maintenance Districts	1,706,076	1,973,372	1,963,607	1,803,858
Citywide Maintenance District	1,394,079	1,578,145	1,593,118	1,544,206
Sewer Maintenance	1,771,567	1,870,905	2,687,115	3,481,236
WC Community Services Foundation	145,872	52,594	-	-
Measure R	449,340	246,010	769,612	871,069
Measure M	-	63,326	40,974	33,722
Measure A	-	-	70,000	75,261
Fleet Management	1,531,715	1,364,435	1,421,385	1,800,560
Vehicle Replacement	18,949	18,949	140,000	-
<b>Total Source of Funds</b>	<b>\$ 19,809,135</b>	<b>\$ 19,835,160</b>	<b>\$ 22,155,519</b>	<b>\$ 23,047,657</b>

# Public Services

## EXPENDITURES BY CATEGORY



	2016-17 Actual Expense	2017-18 Actual Expense	2018-19 Adopted Budget	2019-20 Adopted Budget
<b>Expense Classification:</b>				
Total Salaries & Benefits	\$ 5,721,734	\$ 5,676,780	\$ 5,711,733	\$ 4,119,021
Total Materials & Services	14,087,401	14,158,380	16,443,786	18,928,636
<b>Total Source of Funds</b>	<b>\$ 19,809,135</b>	<b>\$ 19,835,160</b>	<b>\$ 22,155,519</b>	<b>\$ 23,047,657</b>

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# Public Services

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## FY 2019-20 GOALS AND OBJECTIVES

- Continue to provide the highest level of service, while maintaining fiscal responsibility in providing new special events, volunteer opportunities, and promotion of community activities.
- Continue to partner with organizations in the West Covina Community Service Group to offer additional community volunteerism efforts and events in the City of West Covina, including the Community Service Day, and the Adopt-A-Park program.
- Increase revenues to offset fees for Community Services operations through donations, increased rentals, and reduction in expenditures.
- Increase marketing efforts for all classes, programs and events through flyers, Discover Newsletter & Community Recreation Guide and social media.
- Complete improvements at Shadow Oak Park.
- Successfully carry-out the collaborative homeless plan implementation grant with along with our other four City partners: Covina, Azusa, Glendora, and Duarte.
- Oversee development and implementation of the City's five-year Capital Improvement Program (CIP) projects.
- Oversee department operations to ensure essential services are provided and the City's infrastructure is maintained.
- Provide highest level of customer service to other City departments, residents, and businesses in the City.
- Research grant opportunities to fund street, park, landscape, safety, conservation, and environmental programs/projects.
- Manage and monitor South Coast Air Quality Management District (SCAQMD) (AB2766) subvention funds.
- Compile and submit Annual Rule 2202 Air Quality Improvement Program compliance Registration Form to SCAQMD.
- Submit application for Tree City USA Recertification.
- Repair 20 sewer manholes, repair 20 sewer mainline locations, clean 50 miles of sewer mains, inspect 20 miles of sewer mains, repair lifted sidewalks in two (2) grids, pavement striping of streets citywide in one (1) grid and install 20 catch basin inserts.

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## Public Services

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- Continue the used oil and used oil filter recycling program. Encourage do-it-yourself residents to participate in recycling their used oil and filters in an environmentally friendly way.
- Continue to promote and educate residents about the California Refund Value (CRV), Sharps collection, and low-income senior citizen discount waste collection programs.
- Continue to complete all graffiti abatement requests within the 48-hour response window.
- Continue sewer manhole roach abatement.

### FY 2018-19 ACCOMPLISHMENTS

- Completed successful planning of Sister City student exchange program visit from Beijing Fengtai, China.
- Completed development of a pilot program with Lyft for enhancement to the City's transit system.
- Increased marketing through social media platforms, Auto Plaza and The Plaza reader boards, City Council Meetings, City website, e-mail blasts, Athens bill inserts, and *Discover City Newsletter and Community Recreation Guide*.
- Collaborated and continued funding for Shop Local After School Program for the community's three school districts with addition of Rowland Unified School District.
- Staff took a leadership role in the East San Gabriel Valley as a lead agency for the 2018 Cities Homeless Planning Grant Application (Joint application with Duarte, Covina, Glendora and Azusa).
- Improvements at the Ridge Riders Equestrian Center and Maverick Baseball Facility.
- Implemented automatic controllers for field lighting to ensure Sports Council youth teams have adequate access to field space and to create cost savings from wasted electricity.
- Acquisition of property adjacent to Palm View Park to expand acreage of park (in keeping with intent of funds for sale of Sunset Field).
- Collaborated with the Police Department to implement the City's bike patrol team for homeless outreach and enforcement (HOPE Team).
- The Senior Center, Senior Meals Program was awarded the AAA Silver Thermometer Award for exceptional customer service, environment and food quality for 2018-19.
- Development of City's Coyote Management Plan.

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## Public Services

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- Organized a successful Community Service Day at Ridge Riders Equestrian Center with over 100 volunteers.
- Renamed and completed improvements at the West Covina Senior Center to the Cortez Park Community & Senior Center.
- Utilized CDBG funding to replace flooring in the main hall of the Senior Center and an LED Marquee.
- Organized a Health & Fitness Expo in partnership with the Annual 5K Pumpkin Run/Walk event.
- Hosted the City's third Annual Volunteer Recognition Luncheon in partnership with Inter Valley Health Plan.
- The 2018 Independence Day Celebration was successfully hosted at Big League Dreams and included games, entertainment, and a spectacular fireworks show.
- Staff collaborated with a wide variety of community organizations and service clubs throughout the year to provide other special events for the community.
- The Go West Shuttle provided service to over 64,000 passengers, while Dial-A-Ride service provided approximately 20,000 rides to West Covina residents. The department continued to utilize transit vehicles for public service announcements to promote City events and programs.
- Approximately 127 trips were granted financial assistance through the Recreation Transit program, which discounts transit fees for qualifying school field trips and resident excursions.
- Increased programming and rentals at the Shadow Oak Community Center which generated increased revenue.
- Staff served as the City's liaison to the U.S. Department of Housing and Urban Development (HUD) to ensure the City's Community Development Block Grant (CDBG) program complies with federal requirements.
- Staff administered agreements and provided technical assistance to the City's 12 CDBG-funded sub-recipients for Fiscal Year 2018-2019 which included services such as food banks, Meals on Wheels, fair housing services, senior nutrition, senior case management, homeless services, and subsidies for child care and recreation.
- Completed and submitted the CDBG One-Year Action Plan (FY 2018-2019).
- Conducted Summer Concert Series; 6 performances sponsored by Athens Services.

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## Public Services

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- Through a collaborative grant with the Cities of Covina, Glendora, Azusa, and Duarte, the City applied for and was awarded Measure H Funds for co-location of a team of housing navigators and manager.
- Develop and implement a Citywide Vehicle Replacement Program and Fleet Management System.
- Advertised and opened bids for the City HVAC.
- Installed gates and fencing around the Orangewood Park Soccer Complex.
- Completed improvements of the Cortez Park Restroom.
- Enclosed the Barranca bridge to deter homeless encampments.
- Completed Drought Tolerant Landscaping and water-wise irrigation improvements in Maintenance Districts 6 and 7.
- Upgraded the Compressed Natural Gas (CNG) Facility from analog to digital.
- Applied for and received “Tree City USA” recertification for the 37<sup>th</sup> consecutive year.
- Coordinated the 37<sup>th</sup> annual Arbor Day celebration and Earth Day Event with the assistance of West Covina Beautiful, along with the Public Safety Open House, held at Cortez Park.
- Continued to comply with the State Water Resources Control Board requirements to monitor and manage the Sewer System Management Plan (SSMP) and Sanitary Sewer Overflow program.
- Received over 5,000 residential service requests for issues such as potholes, tree maintenance, raised sidewalks, graffiti, trash service, and sewer issues.
- Cleaned 50 miles of sewer mains, inspected 25 miles of sewer mains, repaired damaged asphalt at major intersections, repaired lifted sidewalk at various locations, and cleaned 600 storm drain catch basins diverting debris from entering into the Walnut Creek Wash.
- Obtained Used Oil Payment Program Grant from CalRecycle. Funds were expended to educate and promote used oil and used oil filter recycling. During used oil events 300 gallons of used oil were collected and 517 oil change kits were given to residents. In Addition, funds were used towards installing catch basin inserts to help keep pollutants out of the storm drains.

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## Public Services

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- Collected over 769 pounds of Sharps containers and 55,410 pounds of electronic waste.
- Approved, renewed, and processed over 575 low-income senior citizen waste collection discount applications.
- Restructured the fleet maintenance program.
- Contracted out park maintenance.

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Maintenance Service (110-4140)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.4140.5111 Full Time Salaries	103,470	103,470	(31,128)	81,051	81,051	62,140	45,410	78,968
110.61.4140.5113 Overtime	-	-	1,338	-	-	469	343	-
110.61.4140.5XXX Premium Pay	420	420	14,720	1,110	1,110	9,442	6,900	538
110.61.4140.5121 Holiday Opt - No PERS	1,480	1,480	5,521	7,000	7,000	2,001	1,462	2,000
110.61.4140.5124 Sick Leave Buyback	9,570	9,570	11,197	11,200	11,200	10,511	7,681	10,000
110.61.4140.5125 Vacation Buyback	2,270	2,270	9,806	4,300	4,300	25,554	18,674	10,000
110.61.4140.5XXX Fringe Benefits	29,505	29,505	117,503	25,789	25,789	128,837	94,150	20,004
110.61.4140.5156-7 Retirement - PERS	26,898	26,898	33,979	7,181	7,181	16,956	12,391	6,427
110.61.4140.5180 Leave Lump Sum	32,680	32,680	307	-	-	38,516	38,516	-
110.61.4140.5181-2 PERS Unfunded Liability Pmt	-	-	-	18,383	18,383	19,198	19,198	23,634
<b>Subtotal</b>	<b>206,293</b>	<b>206,293</b>	<b>163,243</b>	<b>156,014</b>	<b>156,014</b>	<b>313,624</b>	<b>244,725</b>	<b>151,571</b>
<b>Materials &amp; Services</b>								
110.61.4140.6050 Conferences & Meetings	510	510	298	610	610	600	-	610
110.61.4140.6120 Other Contractual Services	7,200	6,924	6,618	8,700	8,700	8,700	-	8,700
110.61.4140.6141 Natural Gas	2,000	2,000	1,443	2,000	2,000	2,000	-	2,000
110.61.4140.6142 Electricity	40,000	40,000	44,394	50,000	50,000	50,000	-	50,000
110.61.4140.6143 Water	7,000	7,000	7,885	8,000	8,000	8,000	-	8,000
110.61.4140.6167 Community Awareness	2,500	2,500	-	2,500	2,500	2,500	-	2,500
110.61.4140.6210 Office Supplies	1,350	1,350	760	1,350	1,350	1,350	-	1,350
110.61.4140.6214 Printing & Copying	-	785	84	785	785	700	-	785
110.61.4140.6270 Other Supplies / Materials	500	500	585	1,500	1,500	1,500	-	1,500
110.61.4140.6330 Equipment Maint & Repair	800	800	672	800	800	800	-	800
<b>Subtotal</b>	<b>61,860</b>	<b>62,369</b>	<b>62,739</b>	<b>76,245</b>	<b>76,245</b>	<b>76,150</b>	-	<b>76,245</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
110.61.4140.8102 Property & Liability Ins Charges	-	-	-	9,496	9,496	9,496	-	9,496
110.61.4140.8104 Vehicle Maintenance Charges	3,773	3,773	9,382	3,192	3,192	3,192	-	3,192
110.61.4140.8105 Fuel & Oil Charges	6,258	6,258	1,918	2,705	2,705	2,705	-	2,705
<b>Subtotal</b>	<b>10,031</b>	<b>10,031</b>	<b>11,300</b>	<b>15,393</b>	<b>15,393</b>	<b>15,393</b>	-	<b>15,393</b>
<b>Grand Total</b>	<b>278,184</b>	<b>278,693</b>	<b>237,282</b>	<b>247,652</b>	<b>247,652</b>	<b>405,167</b>	<b>244,725</b>	<b>243,209</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	206,293	206,293	163,243	156,014	156,014	313,624	244,725	151,571
Maintenance & Operations	61,860	62,369	62,739	76,245	76,245	76,150	-	76,245
Allocated Costs	10,031	10,031	11,300	15,393	15,393	15,393	-	15,393
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>278,184</b>	<b>278,693</b>	<b>237,282</b>	<b>247,652</b>	<b>247,652</b>	<b>405,167</b>	<b>244,725</b>	<b>243,209</b>
<b>Net Program Revenue/(Cost)</b>	<b>(278,184)</b>	<b>(278,693)</b>	<b>(237,282)</b>	<b>(247,652)</b>	<b>(247,652)</b>	<b>(405,167)</b>	<b>(244,725)</b>	<b>(243,209)</b>

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Park Maintenance (110-4142)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.4142.5111 Full Time Salaries	224,758	223,781	150,536	195,750	195,750	56,038	40,951	61,112
110.61.4142.5112 Part Time Salaries	55,753	52,806	70,120	94,783	94,783	12,412	9,070	-
110.61.4142.5113 Overtime	3,732	3,506	5,256	3,167	3,167	8,142	5,950	3,818
110.61.4142.5XXX Premium Pay	-	-	13,477	2,192	2,192	75	55	-
110.61.4142.5121 Holiday Opt - No PERS	2,140	2,140	1,076	1,400	1,400	1,665	1,217	1,000
110.61.4142.5124 Sick Leave Buyback	11,020	11,020	4,424	4,500	4,500	1,040	760	2,000
110.61.4142.5125 Vacation Buyback	1,080	1,080	4,305	2,800	2,800	1,225	895	2,000
110.61.4142.5XXX Fringe Benefits	74,158	78,308	82,674	99,701	99,701	50,284	36,746	29,640
110.61.4142.5156-7 Retirement - PERS	56,031	56,031	52,434	15,834	15,834	5,342	3,904	5,012
110.61.4142.5180 Leave Lump Sum	15,000	15,000	4,541	-	-	35,002	35,002	-
110.61.4142.5181-2 PERS Unfunded Liability Pmt	-	-	-	40,533	40,533	42,329	42,329	18,430
110.61.4142.5999 Salary Savings	-	-	-	(315,459)	(315,459)	-	-	-
<b>Subtotal</b>	<b>443,672</b>	<b>443,672</b>	<b>388,843</b>	<b>145,201</b>	<b>145,201</b>	<b>213,555</b>	<b>176,879</b>	<b>123,012</b>
<b>Materials &amp; Services</b>								
110.61.4142.6011 Uniform	8,165	10,165	7,012	11,870	10,930	10,900	-	11,870
110.61.4142.6120 Other Contractual Services	1,630	1,630	14,089	1,550	1,550	1,550	-	1,550
110.61.4142.6130 Service Contracts	525,992	525,992	560,879	776,017	776,017	776,000	-	834,517
110.61.4142.6141 Natural gas	6,000	6,000	4,599	6,000	6,000	6,000	-	6,000
110.61.4142.6142 Electricity	150,000	150,000	155,598	160,000	160,000	160,000	-	160,000
110.61.4142.6143 Water	220,000	220,000	287,125	320,000	320,000	320,000	-	320,000
110.61.4142.6147 Cellular Phones	1,000	1,000	876	1,000	1,000	900	-	500
110.61.4142.6270 Other Supplies / Materials	30,500	30,765	35,604	30,000	30,000	30,000	-	36,000
<b>Subtotal</b>	<b>943,287</b>	<b>945,552</b>	<b>1,065,782</b>	<b>1,306,437</b>	<b>1,305,497</b>	<b>1,305,350</b>	<b>-</b>	<b>1,370,437</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.61.4142.8102 Property & Liability Ins Charges	53,506	53,506	45,047	31,814	31,814	31,814	-	31,814
110.61.4142.8104 Vehicle Maintenance Charges	10,870	10,870	34,889	24,065	24,065	24,065	-	24,065
110.61.4142.8105 Fuel & Oil Charges	27,800	27,800	19,355	26,278	26,278	26,278	-	26,278
<b>Subtotal</b>	<b>92,176</b>	<b>92,176</b>	<b>99,291</b>	<b>82,157</b>	<b>82,157</b>	<b>82,157</b>	<b>-</b>	<b>82,157</b>
<b>Grand Total</b>	<b>1,479,135</b>	<b>1,481,400</b>	<b>1,553,916</b>	<b>1,533,795</b>	<b>1,532,855</b>	<b>1,601,062</b>	<b>176,879</b>	<b>1,575,606</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	443,672	443,672	388,843	145,201	145,201	213,555	176,879	123,012
Maintenance & Operations	943,287	945,552	1,065,782	1,306,437	1,305,497	1,305,350	-	1,370,437
Allocated Costs	92,176	92,176	99,291	82,157	82,157	82,157	-	82,157
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,479,135</b>	<b>1,481,400</b>	<b>1,553,916</b>	<b>1,533,795</b>	<b>1,532,855</b>	<b>1,601,062</b>	<b>176,879</b>	<b>1,575,606</b>
<b>Net Program Revenue/(Cost)</b>	<b>(1,479,135)</b>	<b>(1,481,400)</b>	<b>(1,553,916)</b>	<b>(1,533,795)</b>	<b>(1,532,855)</b>	<b>(1,601,062)</b>	<b>(176,879)</b>	<b>(1,575,606)</b>

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: City Buildings (110-4144)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.4144.5111 Full Time Salaries	149,586	144,322	156,865	144,450	144,450	172,962	126,395	124,513
110.61.4144.5112 Part Time Salaries	36,985	34,744	16,869	17,337	17,337	8,925	6,522	13,728
110.61.4144.5113 Overtime	2,693	2,586	457	2,406	2,406	6,177	4,514	7,311
110.61.4144.5XXX Premium Pay	-	-	10,180	2,085	2,085	1,425	1,041	-
110.61.4144.5121 Holiday Opt - No PERS	1,700	1,700	258	400	400	126	92	-
110.61.4144.5124 Sick Leave Buyback	14,110	14,110	3,225	3,300	3,300	3,684	2,692	2,000
110.61.4144.5125 Vacation Buyback	6,720	6,720	1,552	1,200	1,200	3,551	2,595	1,000
110.61.4144.5XXX Fringe Benefits	52,118	59,730	61,743	100,525	100,525	81,030	59,214	44,706
110.61.4144.5156-7 Retirement - PERS	37,521	37,521	39,129	15,494	15,494	14,397	10,521	10,138
110.61.4144.5180 Leave Lump Sum	9,500	9,500	-	-	-	8,171	8,171	-
110.61.4144.5181-2 PERS Unfunded Liability Pmt	-	-	-	39,662	39,662	41,420	41,420	37,282
<b>Subtotal</b>	<b>310,933</b>	<b>310,933</b>	<b>290,278</b>	<b>326,859</b>	<b>326,859</b>	<b>341,867</b>	<b>263,177</b>	<b>240,678</b>
<b>Materials &amp; Services</b>								
110.61.4144.6011 Uniforms	1,300	1,300	212	1,137	2,077	2,000	-	1,137
110.61.4144.6120 Other Contractual Services	5,000	4,724	16,936	5,000	5,000	5,700	-	5,000
110.61.4144.6130 Service Contracts	212,800	212,800	234,981	240,025	240,025	240,000	-	277,635
110.61.4144.6141 Natural Gas	25,000	25,000	26,235	25,000	25,000	25,000	-	25,000
110.61.4144.6142 Electricity	240,000	240,000	258,840	240,000	240,000	240,000	-	240,000
110.61.4144.6143 Water	30,000	30,000	15,766	30,000	30,000	30,000	-	90,000
110.61.4144.6145 Telephone-Special lines	1,500	1,500	1,486	1,500	1,500	1,500	-	1,520
110.61.4144.6147 Cellular Phones	1,000	1,000	701	1,000	1,000	1,000	-	2,500
110.61.4144.6270 Other Supplies / Materials	65,000	65,000	62,610	65,000	65,000	65,000	-	65,000
110.61.4144.6310 Building & Improv. Maint & Repair	50,000	50,000	54,873	50,000	50,000	50,000	-	50,000
110.61.4144.6330 Equipment Maint & Repair	30,000	30,000	30,040	30,000	30,000	30,000	-	30,000
<b>Subtotal</b>	<b>661,600</b>	<b>661,324</b>	<b>702,680</b>	<b>688,662</b>	<b>689,602</b>	<b>690,200</b>	-	<b>787,792</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
110.61.4144.8102 Property & Liability Ins charges	-	-	-	45,074	45,074	45,074	-	45,074
110.61.4144.8104 Vehicle Maintenance Charges	1,241	1,241	1,981	1,276	1,276	1,276	-	1,276
110.61.4144.8105 Fuel & Oil Charges	1,423	1,423	792	1,893	1,893	1,893	-	1,893
<b>Subtotal</b>	<b>2,664</b>	<b>2,664</b>	<b>2,773</b>	<b>48,243</b>	<b>48,243</b>	<b>48,243</b>	-	<b>48,243</b>
<b>Grand Total</b>	<b>975,197</b>	<b>974,921</b>	<b>995,731</b>	<b>1,063,764</b>	<b>1,064,704</b>	<b>1,080,310</b>	<b>263,177</b>	<b>1,076,713</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	310,933	310,933	290,278	326,859	326,859	341,867	263,177	240,678
Maintenance & Operations	661,600	661,324	702,680	688,662	689,602	690,200	-	787,792
Allocated Costs	2,664	2,664	2,773	48,243	48,243	48,243	-	48,243
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>975,197</b>	<b>974,921</b>	<b>995,731</b>	<b>1,063,764</b>	<b>1,064,704</b>	<b>1,080,310</b>	<b>263,177</b>	<b>1,076,713</b>
<b>Net Program Revenue/(Cost)</b>	<b>(975,197)</b>	<b>(974,921)</b>	<b>(995,731)</b>	<b>(1,063,764)</b>	<b>(1,064,704)</b>	<b>(1,080,310)</b>	<b>(263,177)</b>	<b>(1,076,713)</b>

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Graffiti (110-4147)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.4147.5111 Full Time Salaries	50,775	50,775	50,157	53,760	53,760	57,193	41,795	58,521
110.61.4147.5113 Overtime	-	-	332	-	-	-	-	-
110.61.4147.5XXX Premium Pay	-	-	2,695	666	666	-	-	-
110.61.4147.5121 Holiday Opt - No PERS	-	-	1,115	1,500	1,500	264	193	-
110.61.4147.5XXX Fringe Benefits	17,077	17,077	16,052	25,195	25,195	15,970.8	11,671	33,739
110.61.4147.5156-7 Retirement - PERS	13,157	13,157	12,817	4,359	4,359	4,231.2	3,092	4,741
110.61.4147.5180 Leave Lump Sum	-	-	992	-	-	2,387	2,387	-
110.61.4147.5181-2 PERS Unfunded Liability Pmt	-	-	-	11,159	11,159	11,653	11,653	17,433
<b>Subtotal</b>	<b>81,009</b>	<b>81,009</b>	<b>84,160</b>	<b>96,639</b>	<b>96,639</b>	<b>91,699</b>	<b>70,791</b>	<b>114,434</b>
<b>Materials &amp; Services</b>								
110.61.4147.6147 Cellular Phones	2,000	2,000	1,355	2,000	2,000	2,000	-	3,000
110.61.4147.6270 Other Supplies / Materials	55,000	47,995	18,331	35,000	35,000	35,000	-	35,000
<b>Subtotal</b>	<b>57,000</b>	<b>49,995</b>	<b>19,686</b>	<b>37,000</b>	<b>37,000</b>	<b>37,000</b>	<b>-</b>	<b>38,000</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.61.4147.8104 Vehicle Maintenance Charges	87	87	-	-	-	-	-	-
<b>Subtotal</b>	<b>87</b>	<b>87</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>138,096</b>	<b>131,091</b>	<b>103,846</b>	<b>133,639</b>	<b>133,639</b>	<b>128,699</b>	<b>70,791</b>	<b>152,434</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	81,009	81,009	84,160	96,639	96,639	91,699	70,791	114,434
Maintenance & Operations	57,000	49,995	19,686	37,000	37,000	37,000	-	38,000
Allocated Costs	87	87	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>138,096</b>	<b>131,091</b>	<b>103,846</b>	<b>133,639</b>	<b>133,639</b>	<b>128,699</b>	<b>70,791</b>	<b>152,434</b>
<b>Net Program Revenue/(Cost)</b>	<b>(138,096)</b>	<b>(131,091)</b>	<b>(103,846)</b>	<b>(133,639)</b>	<b>(133,639)</b>	<b>(128,699)</b>	<b>(70,791)</b>	<b>(152,434)</b>

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Street Maintenance (110-4151)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
110.61.4151.8101      Admin and Overhead Charges	-	-	299,207	-	-	-	-	-
Subtotal	-	-	299,207	-	-	-	-	-
<b>Grand Total</b>	-	-	299,207	-	-	-	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	299,207	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	299,207	-	-	-	-	-
<b>Net Program Revenue/(Cost)</b>	-	-	(299,207)	-	-	-	-	-

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Community Services Commission (110-5101)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (2-28-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (2-28-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.5101.5114 Elective/Appointive	4,500	4,500	4,500	3,000	3,000	3,000	-	4,134
110.61.5101.5XXX Fringe Benefits	115	115	104	85	85	85	-	122
<b>Subtotal</b>	<b>4,615</b>	<b>4,615</b>	<b>4,604</b>	<b>3,085</b>	<b>3,085</b>	<b>3,085</b>	-	<b>4,256</b>
<b>Materials &amp; Services</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>4,615</b>	<b>4,615</b>	<b>4,604</b>	<b>3,085</b>	<b>3,085</b>	<b>3,085</b>	-	<b>4,256</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (2-28-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	4,615	4,615	4,604	3,085	3,085	3,085	-	4,256
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>4,615</b>	<b>4,615</b>	<b>4,604</b>	<b>3,085</b>	<b>3,085</b>	<b>3,085</b>	-	<b>4,256</b>
<b>Net Program Revenue/(Cost)</b>	<b>(4,615)</b>	<b>(4,615)</b>	<b>(4,604)</b>	<b>(3,085)</b>	<b>(3,085)</b>	<b>(3,085)</b>	-	<b>(4,256)</b>

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Youth Council (110-5103)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
110.61.5103.6270 Special Department Supplies	1,500	1,500	1,189	-	-	-	-	-
<b>Subtotal</b>	<b>1,500</b>	<b>1,500</b>	<b>1,189</b>	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>1,500</b>	<b>1,500</b>	<b>1,189</b>	-	-	-	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	1,500	1,500	1,189	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,500</b>	<b>1,500</b>	<b>1,189</b>	-	-	-	-	-
<b>Net Program Revenue/(Cost)</b>	<b>(1,500)</b>	<b>(1,500)</b>	<b>(1,189)</b>	-	-	-	-	-

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Public Services Administration (110-5110)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.61.4430 Rental Income	-	10,200	20,400	20,400	20,400	20,400	-	20,400
110.61.4644 Passport Services	25,900	25,900	21,087	20,000	20,000	18,000	-	20,000
110.61.4647 Misc Reimbursement	-	-	2,702	-	-	18	-	-
110.61.4655 Administrative Cost Recovery Fee	-	-	30,689	50,000	33,000	31,000	-	50,000
110.61.4656 Passport Photos	7,800	7,800	4,668	5,000	5,000	4,600	-	5,000
110.61.4810 Advertising Revenue	60,000	60,000	39,764	45,000	45,000	40,000	-	40,000
<b>Grand Total</b>	<b>93,700</b>	<b>103,900</b>	<b>119,310</b>	<b>140,400</b>	<b>123,400</b>	<b>114,018</b>	<b>-</b>	<b>135,400</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.5110.5111 Full Time Salaries	260,984	219,072	251,926	147,600	147,600	171,759	125,516	100,382
110.61.5110.5112 Part Time Salaries	-	-	2,371	-	-	2,891	2,113	-
110.61.5110.5113 Overtime	-	-	691	-	-	-	-	-
110.61.5110.5XXX Premium Pay	-	-	-	833	833	-	-	-
110.61.5110.5124 Sick Leave Buyback	3,910	3,910	5,684	6,700	6,700	3,202	2,340	6,000
110.61.5110.5125 Vacation Buyback	2,920	2,920	9,170	5,710	5,710	11,666	8,525	10,000
110.61.5110.5XXX Fringe Benefits	71,590	61,044	72,708	44,584	44,584	51,220	37,430	24,343
110.61.5110.5156-7 Retirement - PERS	67,536	56,222	64,385	11,854	11,854	13,742	10,042	8,054
110.61.5110.5160 Retiree Medical Benefit	11,840	11,840	13,168	13,600	13,600	10,977	8,022	13,000
110.61.5110.5180 Leave Lump Sum	3,840	3,840	5,317	-	-	519	519	-
110.61.5110.5181-2 PERS Unfunded Liability Pmt	-	-	-	30,345	30,345	31,690	31,690	58,509
<b>Subtotal</b>	<b>422,620</b>	<b>358,848</b>	<b>425,420</b>	<b>261,226</b>	<b>261,226</b>	<b>297,666</b>	<b>226,197</b>	<b>220,287</b>
<b>Materials &amp; Services</b>								
110.61.5110.6030 Memberships	540	540	170	-	-	-	-	-
110.61.5110.6050 Conferences & Meetings	1,000	1,000	811	-	-	-	-	-
110.61.5110.6120 Other Contractual Services	250	250	406	250	250	300	-	6,300
110.61.5110.6145 Telephone-Special Lines	630	1,570	1,572	1,990	1,990	2,000	-	1,100
110.61.5110.6147 Cellular Phones	1,880	940	1,058	940	940	1,900	-	1,900
110.61.5110.6210 Office Supplies	3,000	3,604	1,400	1,000	1,000	800	-	1,000
110.61.5110.6214 Printing & Copying	-	3,924	4,330	4,000	4,000	4,000	-	4,000
110.61.5110.6270 Other Supplies/Materials	3,720	3,720	2,852	3,720	3,720	3,800	-	3,800
110.61.5110.6319 Pool Car Usage	400	400	1,322	500	500	200	-	500
110.61.5110.6330 Equipment Maint & Repair	130	130	37	130	130	130	-	130
110.61.5110.6424 Capitalized Lease Payments	730	730	730	730	730	730	-	730
110.61.5110.6440 City Newsletter	25,000	49,030	61,911	40,000	40,000	40,000	-	40,000
<b>Subtotal</b>	<b>37,280</b>	<b>65,838</b>	<b>76,599</b>	<b>53,260</b>	<b>53,260</b>	<b>53,860</b>	<b>-</b>	<b>59,460</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.61.5110.8102 Property & Liability Ins Charges	25,601	25,601	21,554	39,640	39,640	39,640	-	39,640
110.61.5110.8104 Vehicle Maintenance Charges	226	226	1,932	1,049	1,049	1,049	-	1,049
110.61.5110.8105 Fuel & Oil Charges	156	156	406	171	171	171	-	171
<b>Subtotal</b>	<b>25,983</b>	<b>25,983</b>	<b>23,892</b>	<b>40,860</b>	<b>40,860</b>	<b>40,860</b>	<b>-</b>	<b>40,860</b>
<b>Grand Total</b>	<b>485,883</b>	<b>450,669</b>	<b>525,911</b>	<b>355,346</b>	<b>355,346</b>	<b>392,386</b>	<b>226,197</b>	<b>320,607</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>93,700</b>	<b>103,900</b>	<b>119,310</b>	<b>140,400</b>	<b>123,400</b>	<b>114,018</b>	<b>-</b>	<b>135,400</b>
Salaries & Benefits	422,620	358,848	425,420	261,226	261,226	297,666	226,197	220,287
Maintenance & Operations	37,280	65,838	76,599	53,260	53,260	53,860	-	59,460
Allocated Costs	25,983	25,983	23,892	40,860	40,860	40,860	-	40,860
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>485,883</b>	<b>450,669</b>	<b>525,911</b>	<b>355,346</b>	<b>355,346</b>	<b>392,386</b>	<b>226,197</b>	<b>320,607</b>
<b>Net Program Revenue/(Cost)</b>	<b>(392,183)</b>	<b>(346,769)</b>	<b>(406,601)</b>	<b>(214,946)</b>	<b>(231,946)</b>	<b>(278,368)</b>	<b>(226,197)</b>	<b>(185,207)</b>

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Wescove Afterschool Program (110-5132)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.61.4651 Afterschool Program - Wescove	141,995	141,995	69,184	290,850	148,000	153,000	-	150,500
<b>Grand Total</b>	<b>141,995</b>	<b>141,995</b>	<b>69,184</b>	<b>290,850</b>	<b>148,000</b>	<b>153,000</b>	<b>-</b>	<b>150,500</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.5132.5111 Full Time Salaries	3,001	3,264	2,129	5,888	5,888	4,450	3,252	6,112
110.61.5132.5112 Part Time Salaries	94,035	91,181	55,334	111,115	111,115	76,756	56,091	105,102
110.61.5132.5113 Overtime	-	-	36	-	-	-	-	-
110.61.5132.5XXX Premium Pay	-	-	-	29	29	-	-	-
110.61.5132.5124 Sick Leave Buyback	-	-	14	40	40	-	-	-
110.61.5132.5XXX Fringe Benefits	851	3,442	2,731	2,121	2,121	3,647	2,665	2,006
110.61.5132.5156-7 Retirement - PERS	777	777	690	475	475	357	261	494
110.61.5132.5181-2 PERS Unfunded Liability Pmt	-	-	-	1,216	1,216	1,270	1,270	1,817
<b>Subtotal</b>	<b>98,664</b>	<b>98,664</b>	<b>60,934</b>	<b>120,884</b>	<b>120,884</b>	<b>86,480</b>	<b>63,539</b>	<b>115,531</b>
<b>Materials &amp; Services</b>								
110.61.5132.6011 Uniforms	600	600	575	1,200	1,200	1,200	-	1,200
110.61.5132.6050 Training/Conferences/Meetings	330	330	230	810	810	500	-	810
110.61.5132.6120 Other Contractual Services	4,148	4,148	1,335	6,256	6,256	4,500	-	6,256
110.61.5132.6142 Electricity	3,000	3,000	2,206	4,250	4,250	3,500	-	4,250
110.61.5132.6145 Telephone-Special Lines	1,000	1,000	1,343	2,850	750	360	-	410
110.61.5132.6147 Cellular Phones	800	800	274	-	800	400	-	400
110.61.5132.6270 Other Supplies/Materials	9,670	9,670	3,887	19,340	19,340	19,340	-	19,340
110.61.5132.6330 Equipment Maint & Repair	500	500	-	1,500	1,500	1,500	-	1,500
110.61.5132.6999 Non-Capital Equipment	350	350	-	600	600	600	-	600
<b>Subtotal</b>	<b>20,398</b>	<b>20,398</b>	<b>9,850</b>	<b>36,806</b>	<b>35,506</b>	<b>31,900</b>	<b>-</b>	<b>34,766</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>119,062</b>	<b>119,062</b>	<b>70,784</b>	<b>157,690</b>	<b>156,390</b>	<b>118,380</b>	<b>63,539</b>	<b>150,297</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>141,995</b>	<b>141,995</b>	<b>69,184</b>	<b>290,850</b>	<b>148,000</b>	<b>153,000</b>	<b>-</b>	<b>150,500</b>
Salaries & Benefits	98,664	98,664	60,934	120,884	120,884	86,480	63,539	115,531
Maintenance & Operations	20,398	20,398	9,850	36,806	35,506	31,900	-	34,766
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>119,062</b>	<b>119,062</b>	<b>70,784</b>	<b>157,690</b>	<b>156,390</b>	<b>118,380</b>	<b>63,539</b>	<b>150,297</b>
<b>Net Program Revenue/(Cost)</b>	<b>22,933</b>	<b>22,933</b>	<b>(1,600)</b>	<b>133,160</b>	<b>(8,390)</b>	<b>34,620</b>	<b>(63,539)</b>	<b>203</b>

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Vine Afterschool Program (110-5133)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.61.4653 Afterschool Program - Vine	198,188	198,188	219,928	198,188	220,000	244,400	-	220,000
<b>Grand Total</b>	<b>198,188</b>	<b>198,188</b>	<b>219,928</b>	<b>198,188</b>	<b>220,000</b>	<b>244,400</b>	<b>-</b>	<b>220,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.5133.5111 Full Time Salaries	3,001	3,264	2,129	5,888	5,888	4,450	3,252	6,112
110.61.5133.5112 Part Time Salaries	115,953	112,434	103,558	109,152	109,152	113,174	82,704	105,778
110.61.5133.5113 Overtime	-	-	36	-	-	-	-	-
110.61.5133.5XXX Premium Pay	-	-	14	29	29	-	-	-
110.61.5133.5124 Sick Leave Buyback	-	-	-	20	20	-	-	-
110.61.5133.5XXX Fringe Benefits	851	4,107	3,727	2,121	2,121	4,789	3,500	2,006
110.61.5133.5156-7 Retirement - PERS	777	777	690	475	475	357	261	494
110.61.5133.5180 Leave Lump Sum	-	-	532	-	-	-	-	-
110.61.5133.5181-2 PERS Unfunded Liability Pmt	-	-	-	1,216	1,216	1,270	1,270	1,817
<b>Subtotal</b>	<b>120,582</b>	<b>120,582</b>	<b>110,686</b>	<b>118,901</b>	<b>118,901</b>	<b>124,041</b>	<b>90,987</b>	<b>116,207</b>
<b>Materials &amp; Services</b>								
110.61.5133.6011 Uniforms	600	600	550	600	600	600	-	600
110.61.5133.6050 Training/Conferences/Meetings	380	380	250	380	380	300	-	380
110.61.5133.6120 Other Contractual Services	4,468	4,468	1,626	4,468	4,468	4,200	-	4,468
110.61.5133.6142 Electricity	3,450	3,450	3,035	3,450	3,450	3,500	-	3,450
110.61.5133.6143 Water	750	750	1,201	750	750	2,500	-	2,500
110.61.5133.6145 Telephone-Special Lines	900	900	1,372	1,420	1,420	1,420	-	400
110.61.5133.6147 Cellular Phones	400	400	356	-	400	360	-	400
110.61.5133.6270 Other Supplies/Materials	10,670	10,670	6,642	5,670	5,670	10,000	-	5,670
110.61.5133.6330 Equipment Maint & Repair	500	500	-	500	500	500	-	500
110.61.5133.6999 Non-Capital Equipment	5,250	5,250	4,525	5,250	5,250	5,200	-	5,250
<b>Subtotal</b>	<b>27,368</b>	<b>27,368</b>	<b>19,557</b>	<b>22,488</b>	<b>22,888</b>	<b>28,580</b>	<b>-</b>	<b>23,618</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>147,950</b>	<b>147,950</b>	<b>130,243</b>	<b>141,389</b>	<b>141,789</b>	<b>152,621</b>	<b>90,987</b>	<b>139,825</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
Revenue	198,188	198,188	219,928	198,188	220,000	244,400	-	220,000
Salaries & Benefits	120,582	120,582	110,686	118,901	118,901	124,041	90,987	116,207
Maintenance & Operations	27,368	27,368	19,557	22,488	22,888	28,580	-	23,618
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>147,950</b>	<b>147,950</b>	<b>130,243</b>	<b>141,389</b>	<b>141,789</b>	<b>152,621</b>	<b>90,987</b>	<b>139,825</b>
<b>Net Program Revenue/(Cost)</b>	<b>50,238</b>	<b>50,238</b>	<b>89,685</b>	<b>56,799</b>	<b>78,211</b>	<b>91,779</b>	<b>(90,987)</b>	<b>80,175</b>

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Orangewood Afterschool Program (110-5134)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.61.4654 Afterschool Program - Orangewood	165,610	165,610	192,068	-	-	-	-	-
<b>Grand Total</b>	<b>165,610</b>	<b>165,610</b>	<b>192,068</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.5134.5111 Full Time Salaries	3,001	3,264	2,114	-	-	-	-	-
110.61.5134.5112 Part Time Salaries	127,911	124,028	97,552	-	-	594	-	-
110.61.5134.5113 Overtime	-	-	36	-	-	-	-	-
110.61.5134.5XXX Premium Pay	-	-	14	-	-	-	-	-
110.61.5134.5XXX Fringe Benefits	851	4,471	4,063	-	-	19	-	-
110.61.5134.5156-7 Retirement - PERS	777	777	688	-	-	-	-	-
<b>Subtotal</b>	<b>132,540</b>	<b>132,540</b>	<b>104,467</b>	<b>-</b>	<b>-</b>	<b>613</b>	<b>-</b>	<b>-</b>
<b>Materials &amp; Services</b>								
110.61.5134.6011 Uniforms	600	600	769	-	-	-	-	-
110.61.5314.6050 Training/Conferences/Meetings	480	480	135	-	-	-	-	-
110.61.5134.6120 Other Contractual Services	2,108	2,108	1,363	-	-	-	-	-
110.61.5134.6142 Electricity	1,250	1,250	1,306	-	-	-	-	-
110.61.5134.6145 Telephone-Special Lines	1,220	1,220	386	-	-	-	-	-
110.61.5134.6147 Cellular Phones	800	800	783	-	-	400	-	-
110.61.5134.6270 Other Supplies/Materials	9,670	9,670	7,934	-	-	-	-	-
110.61.5134.6330 Equipment Maint & Repair	1,000	1,000	-	-	-	-	-	-
110.61.5134.6999 Non-Capital Equipment	250	250	-	-	-	-	-	-
<b>Subtotal</b>	<b>17,378</b>	<b>17,378</b>	<b>12,676</b>	<b>-</b>	<b>-</b>	<b>400</b>	<b>-</b>	<b>-</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>149,918</b>	<b>149,918</b>	<b>117,143</b>	<b>-</b>	<b>-</b>	<b>1,013</b>	<b>-</b>	<b>-</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>165,610</b>	<b>165,610</b>	<b>192,068</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Salaries & Benefits	132,540	132,540	104,467	-	-	613	-	-
Maintenance & Operations	17,378	17,378	12,676	-	-	400	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>149,918</b>	<b>149,918</b>	<b>117,143</b>	<b>-</b>	<b>-</b>	<b>1,013</b>	<b>-</b>	<b>-</b>
<b>Net Program Revenue/(Cost)</b>	<b>15,692</b>	<b>15,692</b>	<b>74,925</b>	<b>-</b>	<b>-</b>	<b>(1,013)</b>	<b>-</b>	<b>-</b>

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Palmview Preschool Program (110-5135)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.61.4675 Preschool Program - Palmview	192,250	192,250	161,134	150,760	125,000	125,400	-	150,000
<b>Grand Total</b>	<b>192,250</b>	<b>192,250</b>	<b>161,134</b>	<b>150,760</b>	<b>125,000</b>	<b>125,400</b>	<b>-</b>	<b>150,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.5135.5111 Full Time Salaries	3,001	3,264	2,071	5,888	5,888	4,450	3,252	6,112
110.61.5135.5112 Part Time Salaries	128,631	124,726	95,572	111,834	111,834	92,567	67,645	106,723
110.61.5135.5113 Overtime	-	-	36	-	-	-	-	-
110.61.5135.5XXX Premium Pay	-	-	14	29	29	-	-	-
110.61.5135.5124 Sick Leave Buyback	-	-	-	20	20	-	-	-
110.61.5135.5XXX Fringe Benefits	851	4,493	3,998	2,121	2,121	4,145	3,029	2,006
110.61.5135.5156-7 Retirement - PERS	777	777	685	475	475	357	261	495
110.61.5135.5181-2 PERS Unfunded Liability Pmt	-	-	-	1,216	1,216	1,270	1,270	1,820
<b>Subtotal</b>	<b>133,260</b>	<b>133,260</b>	<b>102,376</b>	<b>121,583</b>	<b>121,583</b>	<b>102,789</b>	<b>75,457</b>	<b>117,155</b>
<b>Materials &amp; Services</b>								
110.61.5135.6011 Uniforms	600	600	138	600	600	600	-	600
110.61.5135.6050 Training/Conferences/Meetings	430	430	665	430	430	400	-	430
110.61.5135.6120 Other Contractual Services	2,965	2,965	1,586	2,965	2,965	3,000	-	2,965
110.61.5135.6145 Telephone-Special Lines	2,580	2,580	2,750	2,840	2,840	2,840	-	1,760
110.61.5135.6147 Cellular Phones	400	400	304	-	400	400	-	400
110.61.5135.6270 Other Supplies/Materials	5,630	5,630	4,833	5,630	5,630	5,600	-	5,630
110.61.5135.6330 Equipment Maint & Repair	500	500	394	500	500	500	-	500
110.61.5135.6999 Non-Capital Equipment	250	250	-	250	250	300	-	250
<b>Subtotal</b>	<b>13,355</b>	<b>13,355</b>	<b>10,670</b>	<b>13,215</b>	<b>13,615</b>	<b>13,640</b>	<b>-</b>	<b>12,535</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>146,615</b>	<b>146,615</b>	<b>113,046</b>	<b>134,798</b>	<b>135,198</b>	<b>116,429</b>	<b>75,457</b>	<b>129,690</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>192,250</b>	<b>192,250</b>	<b>161,134</b>	<b>150,760</b>	<b>125,000</b>	<b>125,400</b>	<b>-</b>	<b>150,000</b>
Salaries & Benefits	133,260	133,260	102,376	121,583	121,583	102,789	75,457	117,155
Maintenance & Operations	13,355	13,355	10,670	13,215	13,615	13,640	-	12,535
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>146,615</b>	<b>146,615</b>	<b>113,046</b>	<b>134,798</b>	<b>135,198</b>	<b>116,429</b>	<b>75,457</b>	<b>129,690</b>
<b>Net Program Revenue/(Cost)</b>	<b>45,635</b>	<b>45,635</b>	<b>48,088</b>	<b>15,962</b>	<b>(10,198)</b>	<b>8,971</b>	<b>(75,457)</b>	<b>20,310</b>

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Special Events (110-5150)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.61.4649 Special Events	10,000	10,000	6,825	-	-	-	-	-
<b>Grand Total</b>	<b>10,000</b>	<b>10,000</b>	<b>6,825</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.5150.5111 Full Time Salaries	40,403	41,979	32,867	-	-	6,262	4,576	-
110.61.5150.5112 Part Time Salaries	3,500	3,500	9,279	-	-	4,044	2,955	-
110.61.5150.5113 Overtime	4,500	4,500	3,759	-	-	3,209	2,345	-
110.61.5150.5XXX Premium Pay	240	240	-	-	-	-	-	-
110.61.5150.5124 Sick Leave Buyback	380	380	479	-	-	576	421	-
110.61.5150.5125 Vacation Buyback	20	20	343	-	-	383	280	-
110.61.5150.5XXX Fringe Benefits	11,109	9,533	9,160	-	-	3,301	2,412	-
110.61.5150.5156-7 Retirement - PERS	10,523	10,523	9,666	-	-	502	367	-
110.61.5150.5180 Leave Lump Sum	1,080	1,080	3,190	-	-	354	259	-
<b>Subtotal</b>	<b>71,755</b>	<b>71,755</b>	<b>68,743</b>	<b>-</b>	<b>-</b>	<b>18,631</b>	<b>13,615</b>	<b>-</b>
<b>Materials &amp; Services</b>								
110.61.5150.6188 Other Special Events	-	75,000	44,309	-	-	-	-	83,241
110.61.5150.6497 July 4th Event	-	83,431	38,221	-	-	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>158,431</b>	<b>82,530</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>83,241</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>71,755</b>	<b>230,186</b>	<b>151,273</b>	<b>-</b>	<b>-</b>	<b>18,631</b>	<b>13,615</b>	<b>83,241</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
Revenue	10,000	10,000	6,825	-	-	-	-	-
Salaries & Benefits	71,755	71,755	68,743	-	-	18,631	13,615	-
Maintenance & Operations	-	158,431	82,530	-	-	-	-	83,241
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>71,755</b>	<b>230,186</b>	<b>151,273</b>	<b>-</b>	<b>-</b>	<b>18,631</b>	<b>13,615</b>	<b>83,241</b>
<b>Net Program Revenue/(Cost)</b>	<b>(61,755)</b>	<b>(220,186)</b>	<b>(144,448)</b>	<b>-</b>	<b>-</b>	<b>(18,631)</b>	<b>(13,615)</b>	<b>(83,241)</b>

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Cameron Community Center (110-5161)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.61.4661 Recreation Classes/Programs - CCC	120,000	120,000	103,171	120,000	120,000	100,000	-	110,000
110.61.4662 Sports - CCC	42,000	42,000	18,486	25,000	25,000	10,000	-	10,000
110.61.4663 Facility Rental - CCC	187,000	187,000	156,113	169,750	170,000	179,600	-	180,000
<b>Grand Total</b>	<b>349,000</b>	<b>349,000</b>	<b>277,770</b>	<b>314,750</b>	<b>315,000</b>	<b>289,600</b>	<b>-</b>	<b>300,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.5161.5111 Full Time Salaries	42,710	42,710	35,845	70,864	70,864	54,506	39,831	58,319
110.61.5161.5112 Part Time Salaries	169,085	163,954	121,034	134,473	134,473	110,434	80,702	129,266
110.61.5161.5113 Overtime	-	-	100	-	-	-	-	-
110.61.5161.5XXX Premium Pay	600	600	-	946	946	-	-	-
110.61.5161.5124 Sick Leave Buyback	230	230	606	700	700	345	252	-
110.61.5161.5125 Vacation Buyback	430	430	1,008	750	750	920	672	-
110.61.5161.5XXX Fringe Benefits	10,162	15,293	13,055	22,063	22,063	17,172	12,549	15,511
110.61.5161.5156-7 Retirement - PERS	11,214	11,214	10,509	5,766	5,766	4,379	3,200	4,719
110.61.5161.5180 Leave Lump Sum	1,800	1,800	-	-	-	156	156	-
110.61.5161.5181-2 PERS Unfunded Liability Pmt	-	-	-	14,759	14,759	15,414	15,414	17,355
<b>Subtotal</b>	<b>236,231</b>	<b>236,231</b>	<b>182,157</b>	<b>250,321</b>	<b>250,321</b>	<b>203,326</b>	<b>152,776</b>	<b>225,170</b>
<b>Materials &amp; Services</b>								
110.61.5161.6011 Uniforms	1,500	1,500	1,190	1,500	1,500	1,500	-	1,500
110.61.5161.6050 Training/Conferences/Meetings	500	500	552	500	500	800	-	500
110.61.5161.6120 Other Contractual Services	103,240	94,210	110,114	122,040	122,040	120,000	-	122,040
110.61.5161.6141 Natural Gas	3,700	3,700	2,169	3,700	3,700	3,000	-	3,700
110.61.5161.6142 Electricity	70,000	70,000	58,611	70,000	70,000	65,000	-	70,000
110.61.5161.6143 Water	3,200	3,200	2,853	3,200	3,200	3,000	-	3,200
110.61.5161.6145 Telephone-Special Lines	2,100	2,100	2,894	2,760	2,760	2,760	-	2,230
110.61.5161.6210 Office Supplies	1,500	1,500	1,967	1,500	1,500	1,500	-	1,500
110.61.5161.6270 Other Supplies/Materials	13,750	13,750	7,751	11,250	11,250	11,000	-	11,250
110.61.5161.6330 Equipment Maint & Repair	17,500	26,583	24,641	17,500	17,500	17,500	-	17,500
110.61.5161.6999 Non-Capital Equipment	10,000	1,304	-	10,000	10,000	10,000	-	10,000
<b>Subtotal</b>	<b>226,990</b>	<b>218,347</b>	<b>212,742</b>	<b>243,950</b>	<b>243,950</b>	<b>236,060</b>	<b>-</b>	<b>243,420</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>463,221</b>	<b>454,578</b>	<b>394,899</b>	<b>494,271</b>	<b>494,271</b>	<b>439,386</b>	<b>152,776</b>	<b>468,590</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>349,000</b>	<b>349,000</b>	<b>277,770</b>	<b>314,750</b>	<b>315,000</b>	<b>289,600</b>	<b>-</b>	<b>300,000</b>
Salaries & Benefits	236,231	236,231	182,157	250,321	250,321	203,326	152,776	225,170
Maintenance & Operations	226,990	218,347	212,742	243,950	243,950	236,060	-	243,420
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>463,221</b>	<b>454,578</b>	<b>394,899</b>	<b>494,271</b>	<b>494,271</b>	<b>439,386</b>	<b>152,776</b>	<b>468,590</b>
<b>Net Program Revenue/(Cost)</b>	<b>(114,221)</b>	<b>(105,578)</b>	<b>(117,129)</b>	<b>(179,521)</b>	<b>(179,271)</b>	<b>(149,786)</b>	<b>(152,776)</b>	<b>(168,590)</b>

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Facility Rentals (110-5162)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.61.4681 Rental - Roller Hockey	66,950	66,950	52,530	40,000	40,000	45,000		40,000
110.61.4682 Facility Rentals	63,725	96,125	116,747	71,590	72,000	86,000		71,500
110.61.4685 Park Shelter Rentals	68,250	68,250	49,542	68,250	40,000	48,000		55,000
<b>Grand Total</b>	<b>198,925</b>	<b>231,325</b>	<b>218,819</b>	<b>179,840</b>	<b>152,000</b>	<b>179,000</b>	<b>-</b>	<b>166,500</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.5162.5111 Full Time Salaries	27,554	27,554	38,016	34,381	34,381	32,245	23,564	30,579
110.61.5162.5112 Part Time Salaries	-	-	1,299	-	-	497	363	700
110.61.5162.5113 Overtime	717	700	67	756	756	-	-	-
110.61.5162.5XXX Premium Pay	180	180	-	348	348	-	-	-
110.61.5162.5124 Sick Leave Buyback	150	150	422	500	500	512	374	500
110.61.5162.5125 Vacation Buyback	150	150	575	250	250	623	455	500
110.61.5162.5XXX Fringe Benefits	7,439	7,456	10,407	10,447	10,447	8,960	6,548	7,954
110.61.5162.5156-7 Retirement - PERS	7,134	7,134	7,871	2,788	2,788	2,607	1,905	2,474
110.61.5162.5180 Leave Lump Sum	810	810	-	-	-	104	104	-
110.61.5162.5181-2 PERS Unfunded Liability Pmt	-	-	-	7,138	7,138	7,453	7,453	9,097
<b>Subtotal</b>	<b>44,134</b>	<b>44,134</b>	<b>58,657</b>	<b>56,608</b>	<b>56,608</b>	<b>53,001</b>	<b>40,766</b>	<b>51,804</b>
<b>Materials &amp; Services</b>								
110.61.5162.6011 Uniforms	500	500	500	500	500	500	-	500
110.61.5162.6120 Other Contractual Services	-	8,700	8,370	-	-	-	-	-
110.61.5162.6270 Other Supplies/Materials	1,000	500	484	1,000	1,000	1,000	-	1,000
110.61.5162.6330 Equipment Maint & Repair	1,000	-	-	1,000	1,000	1,000	-	1,000
<b>Subtotal</b>	<b>2,500</b>	<b>9,700</b>	<b>9,354</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>-</b>	<b>2,500</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.61.5162.8104 Vehicle Maintenance Charges	-	-	-	605	605	605	-	605
110.61.5162.8105 Fuel & Oil Charges	834	834	134	253	253	253	-	253
<b>Subtotal</b>	<b>834</b>	<b>834</b>	<b>134</b>	<b>858</b>	<b>858</b>	<b>858</b>	<b>-</b>	<b>858</b>
<b>Grand Total</b>	<b>47,468</b>	<b>54,668</b>	<b>68,145</b>	<b>59,966</b>	<b>59,966</b>	<b>56,359</b>	<b>40,766</b>	<b>55,162</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>198,925</b>	<b>231,325</b>	<b>218,819</b>	<b>179,840</b>	<b>152,000</b>	<b>179,000</b>	<b>-</b>	<b>166,500</b>
Salaries & Benefits	44,134	44,134	58,657	56,608	56,608	53,001	40,766	51,804
Maintenance & Operations	2,500	9,700	9,354	2,500	2,500	2,500	-	2,500
Allocated Costs	834	834	134	858	858	858	-	858
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>47,468</b>	<b>54,668</b>	<b>68,145</b>	<b>59,966</b>	<b>59,966</b>	<b>56,359</b>	<b>40,766</b>	<b>55,162</b>
<b>Net Program Revenue/(Cost)</b>	<b>151,457</b>	<b>176,657</b>	<b>150,674</b>	<b>119,874</b>	<b>92,034</b>	<b>122,641</b>	<b>(40,766)</b>	<b>111,338</b>

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Shadow Oak (110-5165)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.61.4664 Recreation Classes	130,000	130,000	138,429	130,000	120,000	110,000	-	130,000
110.61.4687 Facility Rentals - Shadow Oak	65,000	65,000	40,812	65,000	55,000	50,000	-	65,000
<b>Grand Total</b>	<b>195,000</b>	<b>195,000</b>	<b>179,241</b>	<b>195,000</b>	<b>175,000</b>	<b>160,000</b>	<b>-</b>	<b>195,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.5165.5111 Full Time Salaries	46,095	45,735	46,258	52,664	52,664	48,771	35,640	49,821
110.61.5165.5112 Part Time Salaries	61,159	59,303	32,158	45,102	45,102	41,044	29,994	43,600
110.61.5165.5XXX Premium Pay	180	180	-	438	438	-	-	-
110.61.5165.5124 Sick Leave Buyback	750	750	983	1,000	1,000	1,541	1,126	-
110.61.5165.5125 Vacation Buyback	60	60	291	60	60	-	-	-
110.61.5165.5XXX Fringe Benefits	8,813	11,029	9,990	11,922	11,922	11,740	8,579	9,908
110.61.5165.5156-7 Retirement - PERS	11,888	11,888	11,623	4,263	4,263	3,888	2,841	4,029
110.61.5165.5180 Leave Lump Sum	810	810	-	-	-	-	-	-
110.61.5165.5181-2 PERS Unfunded Liability Pmt	-	-	-	10,913	10,913	11,396	11,396	14,816
<b>Subtotal</b>	<b>129,755</b>	<b>129,755</b>	<b>101,303</b>	<b>126,362</b>	<b>126,362</b>	<b>118,379</b>	<b>89,576</b>	<b>122,174</b>
<b>Materials &amp; Services</b>								
110.61.5165.6011 Uniforms	300	300	-	300	300	300	-	300
110.61.5165.6120 Other Contractual Services	101,200	101,200	97,208	101,200	101,200	100,000	-	101,200
110.61.5165.6145 Telephone-Special Lines	2,600	2,600	2,963	2,950	2,950	2,950	-	1,560
110.61.5165.6210 Office Supplies	1,500	1,500	21	1,500	1,500	1,500	-	1,500
110.61.5165.6270 Other Supplies/Materials	1,000	1,000	1,333	1,000	1,000	1,000	-	1,000
110.61.5165.6330 Equipment Maint & Repair	3,000	3,000	2,774	3,000	3,000	3,000	-	3,000
110.61.5165.6999 Non-Capital Equipment	2,000	2,000	-	2,000	2,000	2,000	-	2,000
<b>Subtotal</b>	<b>111,600</b>	<b>111,600</b>	<b>104,299</b>	<b>111,950</b>	<b>111,950</b>	<b>110,750</b>	<b>-</b>	<b>110,560</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>241,355</b>	<b>241,355</b>	<b>205,602</b>	<b>238,312</b>	<b>238,312</b>	<b>229,129</b>	<b>89,576</b>	<b>232,734</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>195,000</b>	<b>195,000</b>	<b>179,241</b>	<b>195,000</b>	<b>175,000</b>	<b>160,000</b>	<b>-</b>	<b>195,000</b>
Salaries & Benefits	129,755	129,755	101,303	126,362	126,362	118,379	89,576	122,174
Maintenance & Operations	111,600	111,600	104,299	111,950	111,950	110,750	-	110,560
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>241,355</b>	<b>241,355</b>	<b>205,602</b>	<b>238,312</b>	<b>238,312</b>	<b>229,129</b>	<b>89,576</b>	<b>232,734</b>
<b>Net Program Revenue/(Cost)</b>	<b>(46,355)</b>	<b>(46,355)</b>	<b>(26,361)</b>	<b>(43,312)</b>	<b>(63,312)</b>	<b>(69,129)</b>	<b>(89,576)</b>	<b>(37,734)</b>

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Aquatics (110-5169)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.61.4699      Municipal Pool	-	-	(33)	-	-	-	-	-
<b>Grand Total</b>	-	-	<b>(33)</b>	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.5169.5112      Part Time Salaries	-	-	684	-	-	474	-	-
110.61.5169.5XXX      Fringe Benefits	-	-	21	-	-	15	-	-
<b>Subtotal</b>	-	-	<b>705</b>	-	-	<b>489</b>	-	-
<b>Materials &amp; Services</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	-	<b>705</b>	-	-	<b>489</b>	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	<b>(33)</b>	-	-	-	-	-
Salaries & Benefits	-	-	705	-	-	489	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	<b>705</b>	-	-	<b>489</b>	-	-
<b>Net Program Revenue/(Cost)</b>	-	-	<b>(738)</b>	-	-	<b>(489)</b>	-	-

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Pool Maintenance (110-5171)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.61.4821 Pool Maintenance - School District	-	88,750	39,845	-	-	-	-	-
<b>Grand Total</b>	<b>-</b>	<b>88,750</b>	<b>39,845</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.5171.5111 Full Time Salaries	17,112	11,212	8,951	-	-	1,995	-	-
110.61.5171.5112 Part Time Salaries	-	-	658	-	-	-	-	-
110.61.5171.5124 Sick Leave Buyback	440	440	494	-	-	-	-	-
110.61.5171.5125 Vacation Buyback	570	570	1,070	-	-	671	-	-
110.61.5171.5XXX Fringe Benefits	5,211	5,211	3,439	-	-	868	-	-
110.61.5171.5156-7 Retirement - PERS	4,428	4,428	3,731	-	-	160	-	-
<b>Subtotal</b>	<b>27,761</b>	<b>21,861</b>	<b>18,343</b>	<b>-</b>	<b>-</b>	<b>3,694</b>	<b>-</b>	<b>-</b>
<b>Materials &amp; Services</b>								
110.61.5171.6270 Other Supplies/Materials	-	69,799	15,737	-	-	-	-	-
110.61.5171.6330 Equipment Maint & Repair	-	5,900	12,571	-	-	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>75,699</b>	<b>28,308</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
110.61.5171.8104 Vehical Maintenance Charges	1,087	1,087	-	-	-	-	-	-
<b>Subtotal</b>	<b>1,087</b>	<b>1,087</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>28,848</b>	<b>98,647</b>	<b>46,651</b>	<b>-</b>	<b>-</b>	<b>3,694</b>	<b>-</b>	<b>-</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>-</b>	<b>88,750</b>	<b>39,845</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Salaries & Benefits	27,761	21,861	18,343	-	-	3,694	-	-
Maintenance & Operations	-	75,699	28,308	-	-	-	-	-
Allocated Costs	1,087	1,087	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>28,848</b>	<b>98,647</b>	<b>46,651</b>	<b>-</b>	<b>-</b>	<b>3,694</b>	<b>-</b>	<b>-</b>
<b>Net Program Revenue/(Cost)</b>	<b>(28,848)</b>	<b>(9,897)</b>	<b>(6,806)</b>	<b>-</b>	<b>-</b>	<b>(3,694)</b>	<b>-</b>	<b>-</b>

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Senior Citizen Center (110-5180)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.61.4689 Senior Donations	10,500	10,500	7,758	10,000	10,000	10,000	-	10,000
110.61.4690 Senior Center Rentals	50,000	50,000	53,078	50,000	60,000	68,000	-	55,000
110.61.4693 Senior Excursions	20,000	20,000	32,043	25,000	25,000	20,000	-	20,000
110.61.4695 Senior Classes	29,500	29,500	31,186	30,000	30,000	25,000	-	30,000
<b>Grand Total</b>	<b>110,000</b>	<b>110,000</b>	<b>124,065</b>	<b>115,000</b>	<b>125,000</b>	<b>123,000</b>	<b>-</b>	<b>115,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
110.61.5180.5111 Full Time Salaries	42,594	41,335	40,888	88,868	88,868	84,224	61,548	86,542
110.61.5180.5112 Part Time Salaries	161,220	156,326	150,573	129,685	129,685	138,235	101,018	135,204
110.61.5180.5XXX Premium Pay	-	-	-	439	439	-	-	-
110.61.5180.5124 Sick Leave Buyback	-	-	692	700	700	3,978	2,907	-
110.61.5180.5125 Vacation Buyback	210	210	1,018	210	210	-	-	-
110.61.5180.5XXX Fringe Benefits	6,985	13,138	11,769	18,074	18,074	19,210	14,038	15,766
110.61.5180.5156-7 Retirement - PERS	10,701	10,701	10,479	6,814	6,814	6,349	4,640	6,581
110.61.5180.5180 Leave Lump Sum	6,020	6,020	-	-	-	-	-	-
110.61.5180.5181-2 PERS Unfunded Liability Pmt	-	-	-	17,444	17,444	18,216	18,216	24,200
<b>Subtotal</b>	<b>227,730</b>	<b>227,730</b>	<b>215,419</b>	<b>262,234</b>	<b>262,234</b>	<b>270,212</b>	<b>202,367</b>	<b>268,294</b>
<b>Materials &amp; Services</b>								
110.61.5180.6011 Uniforms	600	600	-	600	600	600	-	600
110.61.5180.6050 Conferences & Meetings	1,000	1,000	604	-	-	320	-	320
110.61.5180.6120 Other Contractual Services	20,000	20,000	26,037	20,000	20,000	20,000	-	20,000
110.61.5180.6130 Service Contracts	-	-	281	-	-	-	-	-
110.61.5180.6145 Telephones-Special Lines	4,830	4,830	5,029	4,870	4,870	4,900	-	3,860
110.61.5180.6147 Cellular Phones	400	400	365	-	400	400	-	400
110.61.5180.6164 Senior Excursions	15,000	15,000	18,345	15,000	15,000	15,000	-	15,000
110.61.5180.6210 Office Supplies	3,000	3,000	1,356	3,000	3,000	3,000	-	3,000
110.61.5180.6270 Other Supplies / Materials	10,000	4,635	8,710	7,500	7,500	10,200	-	7,500
110.61.5180.6330 Equipment Maint & Repair	10,000	10,000	8,179	10,000	10,000	10,000	-	10,000
110.61.5180.6999 Non-Capital Equipment	7,500	-	-	7,500	7,500	7,500	-	7,500
<b>Subtotal</b>	<b>72,330</b>	<b>59,465</b>	<b>68,906</b>	<b>68,470</b>	<b>68,870</b>	<b>71,920</b>	<b>-</b>	<b>68,180</b>
<b>Capital Assets</b>								
110.61.5180.7160 Other Equipment	-	11,906	11,780	-	-	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>11,906</b>	<b>11,780</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>300,060</b>	<b>299,101</b>	<b>296,105</b>	<b>330,704</b>	<b>331,104</b>	<b>342,132</b>	<b>202,367</b>	<b>336,474</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>110,000</b>	<b>110,000</b>	<b>124,065</b>	<b>115,000</b>	<b>125,000</b>	<b>123,000</b>	<b>-</b>	<b>115,000</b>
Salaries & Benefits	227,730	227,730	215,419	262,234	262,234	270,212	202,367	268,294
Maintenance & Operations	72,330	59,465	68,906	68,470	68,870	71,920	-	68,180
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	11,906	11,780	-	-	-	-	-
<b>Total Expenditures</b>	<b>300,060</b>	<b>299,101</b>	<b>296,105</b>	<b>330,704</b>	<b>331,104</b>	<b>342,132</b>	<b>202,367</b>	<b>336,474</b>
<b>Net Program Revenue/(Cost)</b>	<b>(190,060)</b>	<b>(189,101)</b>	<b>(172,040)</b>	<b>(215,704)</b>	<b>(206,104)</b>	<b>(219,132)</b>	<b>(202,367)</b>	<b>(221,474)</b>

**Fund: General Fund**  
**Department: Public Services**  
**Division/Program: Animal Control Services (110-5190)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
110.61.4210 Animal Control	540,000	540,000	370,431	440,000	250,000	250,000	-	440,000
<b>Grand Total</b>	<b>540,000</b>	<b>540,000</b>	<b>370,431</b>	<b>440,000</b>	<b>250,000</b>	<b>250,000</b>	<b>-</b>	<b>440,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
110.61.5190.6130 Service Contracts	447,800	447,800	522,555	690,000	690,000	690,000	-	690,000
<b>Subtotal</b>	<b>447,800</b>	<b>447,800</b>	<b>522,555</b>	<b>690,000</b>	<b>690,000</b>	<b>690,000</b>	<b>-</b>	<b>690,000</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>447,800</b>	<b>447,800</b>	<b>522,555</b>	<b>690,000</b>	<b>690,000</b>	<b>690,000</b>	<b>-</b>	<b>690,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>540,000</b>	<b>540,000</b>	<b>370,431</b>	<b>440,000</b>	<b>250,000</b>	<b>250,000</b>	<b>-</b>	<b>440,000</b>
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	447,800	447,800	522,555	690,000	690,000	690,000	-	690,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>447,800</b>	<b>447,800</b>	<b>522,555</b>	<b>690,000</b>	<b>690,000</b>	<b>690,000</b>	<b>-</b>	<b>690,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>92,200</b>	<b>92,200</b>	<b>(152,124)</b>	<b>(250,000)</b>	<b>(440,000)</b>	<b>(440,000)</b>	<b>-</b>	<b>(250,000)</b>

**Fund: Air Quality Improvement Trust**  
**Department: Public Services**  
**Division/Program: Air Quality (AB2766) (119-4183)**

REVENUE		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
119.61.4521	State Grant	141,000	141,000	138,524	141,000	641,000	141,000	-	641,000
119.61.4535	Grants From Other Agencies	-	-	-	-	51,199	-	-	54,200
<b>Grand Total</b>		<b>141,000</b>	<b>141,000</b>	<b>138,524</b>	<b>141,000</b>	<b>692,199</b>	<b>141,000</b>	<b>-</b>	<b>695,200</b>

EXPENDITURES		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>									
<b>Subtotal</b>		-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>									
119.61.4183.6030	Memberships & Subscriptions	500	500	-	500	500	50	-	500
119.61.4183.6050	Training/Conferences/Meetings	80	80	-	80	80	-	-	80
119.51.4183.6112	Accounting and Auditing	1,540	3,060	1,520	1,540	1,540	-	-	1,540
119.61.4183.6120	Other Contractual Services	7,500	8,800	8,795	8,800	8,800	8,800	-	8,800
119.61.4183.6142	Electricity	4,000	4,000	-	4,000	4,000	-	-	-
119.61.4183.6167	Community Awareness	2,000	700	-	700	700	-	-	700
119.61.4183.6210	Office Supplies	200	200	-	200	200	-	-	-
119.61.4183.6330	Equipment Maint & Repair	6,500	6,500	-	6,500	6,500	-	-	-
<b>Subtotal</b>		<b>22,320</b>	<b>23,840</b>	<b>10,315</b>	<b>22,320</b>	<b>22,320</b>	<b>8,850</b>	<b>-</b>	<b>11,620</b>
<b>Capital Assets</b>									
<b>Subtotal</b>		-	-	-	-	-	-	-	-
<b>Allocated Costs</b>									
119.61.4183.8101	Admin & Overhead Charges	6,333	6,333	5,301	6,333	6,333	6,333	-	5,644
<b>Subtotal</b>		<b>6,333</b>	<b>6,333</b>	<b>5,301</b>	<b>6,333</b>	<b>6,333</b>	<b>6,333</b>	<b>-</b>	<b>5,644</b>
<b>Grand Total</b>		<b>28,653</b>	<b>30,173</b>	<b>15,616</b>	<b>28,653</b>	<b>28,653</b>	<b>15,183</b>	<b>-</b>	<b>17,264</b>

SUMMARY		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Revenue</b>		<b>141,000</b>	<b>141,000</b>	<b>138,524</b>	<b>141,000</b>	<b>692,199</b>	<b>141,000</b>	<b>-</b>	<b>695,200</b>
Salaries & Benefits		-	-	-	-	-	-	-	-
Maintenance & Operations		22,320	23,840	10,315	22,320	22,320	8,850	-	11,620
Allocated Costs		6,333	6,333	5,301	6,333	6,333	6,333	-	5,644
Capital Outlay		-	-	-	-	-	-	-	-
<b>Total Expenditures</b>		<b>28,653</b>	<b>30,173</b>	<b>15,616</b>	<b>28,653</b>	<b>28,653</b>	<b>15,183</b>	<b>-</b>	<b>17,264</b>
<b>Net Program Revenue/(Cost)</b>		<b>112,347</b>	<b>110,827</b>	<b>122,908</b>	<b>112,347</b>	<b>663,546</b>	<b>125,817</b>	<b>-</b>	<b>677,936</b>

**Fund: Proposition "A"**  
**Department: Public Services**  
**Division/Program: Regional Transportation (121-5140)**

REVENUE		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
121.61.4110	Sales Tax	2,006,292	2,006,292	2,012,184	2,110,197	2,110,197	2,110,197	-	2,194,485
121.61.4565	Proposition A Discretionary Incentive	100,000	100,000	103,655	103,665	103,665	104,000	-	104,000
<b>Grand Total</b>		<b>2,106,292</b>	<b>2,106,292</b>	<b>2,115,839</b>	<b>2,213,862</b>	<b>2,213,862</b>	<b>2,214,197</b>	<b>-</b>	<b>2,298,485</b>

EXPENDITURES		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>									
<b>Subtotal</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Materials &amp; Services</b>									
121.61.5140.6087	San Gabriel Valley Council of Govts	32,811	32,843	32,843	34,000	34,000	34,000	-	36,500
121.61.5140.6520	Proposition A Exchange	2,100,000	2,100,000	2,100,000	2,200,000	2,200,000	2,200,000	-	2,200,000
<b>Subtotal</b>		<b>2,132,811</b>	<b>2,132,843</b>	<b>2,132,843</b>	<b>2,234,000</b>	<b>2,234,000</b>	<b>2,234,000</b>	<b>-</b>	<b>2,236,500</b>
<b>Capital Assets</b>									
<b>Subtotal</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>									
121.61.5140.8101	Admin & Overhead Charges	723	723	7,025	723	723	723	-	1,183
<b>Subtotal</b>		<b>723</b>	<b>723</b>	<b>7,025</b>	<b>723</b>	<b>723</b>	<b>723</b>	<b>-</b>	<b>1,183</b>
<b>Grand Total</b>		<b>2,133,534</b>	<b>2,133,566</b>	<b>2,139,868</b>	<b>2,234,723</b>	<b>2,234,723</b>	<b>2,234,723</b>	<b>-</b>	<b>2,237,683</b>

SUMMARY		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (2-28-19)	19-20 Adopted Budget
<b>Revenue</b>		<b>2,106,292</b>	<b>2,106,292</b>	<b>2,115,839</b>	<b>2,213,862</b>	<b>2,213,862</b>	<b>2,214,197</b>	<b>-</b>	<b>2,298,485</b>
Salaries & Benefits		-	-	-	-	-	-	-	-
Maintenance & Operations		2,132,811	2,132,843	2,132,843	2,234,000	2,234,000	2,234,000	-	2,236,500
Allocated Costs		723	723	7,025	723	723	723	-	1,183
Capital Outlay		-	-	-	-	-	-	-	-
<b>Total Expenditures</b>		<b>2,133,534</b>	<b>2,133,566</b>	<b>2,139,868</b>	<b>2,234,723</b>	<b>2,234,723</b>	<b>2,234,723</b>	<b>-</b>	<b>2,237,683</b>
<b>Net Program Revenue/(Cost)</b>		<b>(27,242)</b>	<b>(27,274)</b>	<b>(24,029)</b>	<b>(20,861)</b>	<b>(20,861)</b>	<b>(20,526)</b>	<b>-</b>	<b>60,802</b>

**Fund: Proposition "C"**  
**Department: Public Services**  
**Division/Program: Pavement Management (122-4132)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
122.61.4132.5111 Full Time Salaries	142,563	142,563	156,149	150,603	102,553	101,771	74,371	68,747
122.61.4132.5112 Part Time Salaries	12,914	12,131	6,884	12,977	12,977	7,314	5,345	-
122.61.4132.5XXX Premium Pay	-	-	1,330	602	45	-	-	-
122.61.4132.5XXX Fringe Benefits	33,359	34,142	19,821	37,133	37,089	15,897	11,617	9,891
122.61.4132.5156-7 Retirement - PERS	36,886	36,886	33,505	11,736	11,736	7,268	5,311	2,726
122.61.4132.5181-2 PERS Unfunded Liability Pmt	-	-	-	30,043	30,043	31,374	31,374	33,798
122.61.4132.5999 Salary Savings	-	-	-	(8,651)	-	-	-	-
<b>Subtotal</b>	<b>225,722</b>	<b>225,722</b>	<b>217,689</b>	<b>234,443</b>	<b>194,443</b>	<b>163,624</b>	<b>128,018</b>	<b>115,162</b>
<b>Materials &amp; Services</b>								
122.61.4132.6050 Conferences & Meetings	1,000	1,000	790	1,000	1,000	400	-	1,000
122.61.4132.6110 Professional Services	20,000	22,746	22,746	20,000	60,000	60,000	-	25,000
122.61.4132.6130 Service Contracts	10,660	10,660	10,553	-	-	-	-	300,000
122.61.4132.6147 Cellular Phones	1,650	1,650	1,051	1,650	1,650	1,000	-	1,650
122.61.4132.6215 Computer Supplies	2,450	2,382	1,597	2,450	2,450	2,450	-	2,450
122.61.4132.6270 Special Department Supplies	250	250	206	250	250	532	-	250
122.61.4132.6272 Software Licensing	3,500	3,568	2,750	3,500	3,500	2,500	-	3,500
122.61.4132.6330 Equipment Maint & Repair	600	600	604	1,000	1,000	600	-	1,000
<b>Subtotal</b>	<b>40,110</b>	<b>42,856</b>	<b>40,297</b>	<b>29,850</b>	<b>69,850</b>	<b>67,482</b>	<b>-</b>	<b>334,850</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>265,832</b>	<b>268,578</b>	<b>257,986</b>	<b>264,293</b>	<b>264,293</b>	<b>231,106</b>	<b>128,018</b>	<b>450,012</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	225,722	225,722	217,689	234,443	194,443	163,624	128,018	115,162
Maintenance & Operations	40,110	42,856	40,297	29,850	69,850	67,482	-	334,850
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>265,832</b>	<b>268,578</b>	<b>257,986</b>	<b>264,293</b>	<b>264,293</b>	<b>231,106</b>	<b>128,018</b>	<b>450,012</b>
<b>Net Program Revenue/(Cost)</b>	<b>(265,832)</b>	<b>(268,578)</b>	<b>(257,986)</b>	<b>(264,293)</b>	<b>(264,293)</b>	<b>(231,106)</b>	<b>(128,018)</b>	<b>(450,012)</b>

**Fund: Proposition "C"**  
**Department: Public Services**  
**Division/Program: Program Administration (122-5120)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
122.61.4110 Sales Tax	1,664,167	1,664,167	1,665,220	1,750,353	1,750,353	1,750,353	-	1,820,268
<b>Grand Total</b>	<b>1,664,167</b>	<b>1,664,167</b>	<b>1,665,220</b>	<b>1,750,353</b>	<b>1,750,353</b>	<b>1,750,353</b>	<b>-</b>	<b>1,820,268</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
122.61.5120.5111 Full Time Salaries	55,363	56,151	49,572	57,292	57,292	52,036	38,026	59,922
122.61.5120.5XXX Premium Pay	-	-	496	102	102	-	-	-
122.61.5120.5XXX Fringe Benefits	12,121	11,333	6,449	13,777	13,777	8,507	6,217	13,076
122.61.5120.5156-7 Retirement - PERS	14,322	14,322	13,526	4,596	4,596	4,167	3,045	4,834
122.61.5120.5181-2 PERS Unfunded Liability Pmt	-	-	-	11,765	11,765	-	12,287	17,775
<b>Subtotal</b>	<b>81,806</b>	<b>81,806</b>	<b>70,043</b>	<b>87,532</b>	<b>87,532</b>	<b>64,710</b>	<b>59,575</b>	<b>95,607</b>
<b>Materials &amp; Services</b>								
122.61.5120.6170 Advertising & Publications	2,500	2,500	2,036	2,500	2,500	2,500	-	2,500
122.61.5120.6210 Office Supplies	1,000	1,000	-	1,000	1,000	800	-	1,000
122.61.5120.6330 Equipment Maint & Repair	150	150	43	150	150	150	-	150
122.61.5120.6424 Capitalized Lease Payments	750	750	720	750	750	750	-	750
122.61.5120.6999 Non-Capital Equipment	500	500	500	500	500	400	-	500
<b>Subtotal</b>	<b>4,900</b>	<b>4,900</b>	<b>3,299</b>	<b>4,900</b>	<b>4,900</b>	<b>4,600</b>	<b>-</b>	<b>4,900</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
122.61.5120.8101 Admin & Overhead Charges	80,648	80,648	76,904	80,648	80,648	80,648	-	17,696
122.61.5120.8102 Property & Liability Charges	-	-	-	22,956	22,956	22,956	-	22,956
<b>Subtotal</b>	<b>80,648</b>	<b>80,648</b>	<b>76,904</b>	<b>103,604</b>	<b>103,604</b>	<b>103,604</b>	<b>-</b>	<b>40,652</b>
<b>Grand Total</b>	<b>167,354</b>	<b>167,354</b>	<b>150,246</b>	<b>196,036</b>	<b>196,036</b>	<b>172,914</b>	<b>59,575</b>	<b>141,159</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>1,664,167</b>	<b>1,664,167</b>	<b>1,665,220</b>	<b>1,750,353</b>	<b>1,750,353</b>	<b>1,750,353</b>	<b>-</b>	<b>1,820,268</b>
Salaries & Benefits	81,806	81,806	70,043	87,532	87,532	64,710	59,575	95,607
Maintenance & Operations	4,900	4,900	3,299	4,900	4,900	4,600	-	4,900
Allocated Costs	80,648	80,648	76,904	103,604	103,604	103,604	-	40,652
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>167,354</b>	<b>167,354</b>	<b>150,246</b>	<b>196,036</b>	<b>196,036</b>	<b>172,914</b>	<b>59,575</b>	<b>141,159</b>
<b>Net Program Revenue/(Cost)</b>	<b>1,496,813</b>	<b>1,496,813</b>	<b>1,514,974</b>	<b>1,554,317</b>	<b>1,554,317</b>	<b>1,577,439</b>	<b>(59,575)</b>	<b>1,679,109</b>

**Fund: Proposition "C"**  
**Department: Public Services**  
**Division/Program: Corridor Shuttle (Fixed Route) (122-5142)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
122.61.5142.6120 Other Contractual Services	220,000	227,233	216,990	240,586	240,586	220,000	-	248,700
<b>Subtotal</b>	<b>220,000</b>	<b>227,233</b>	<b>216,990</b>	<b>240,586</b>	<b>240,586</b>	<b>220,000</b>	<b>-</b>	<b>248,700</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
122.61.5142.8105 Fuel & Oil Charges	54,224	54,224	35,141	68,065	68,065	68,065	-	68,065
<b>Subtotal</b>	<b>54,224</b>	<b>54,224</b>	<b>35,141</b>	<b>68,065</b>	<b>68,065</b>	<b>68,065</b>	<b>-</b>	<b>68,065</b>
<b>Grand Total</b>	<b>274,224</b>	<b>281,457</b>	<b>252,131</b>	<b>308,651</b>	<b>308,651</b>	<b>288,065</b>	<b>-</b>	<b>316,765</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	220,000	227,233	216,990	240,586	240,586	220,000	-	248,700
Allocated Costs	54,224	54,224	35,141	68,065	68,065	68,065	-	68,065
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>274,224</b>	<b>281,457</b>	<b>252,131</b>	<b>308,651</b>	<b>308,651</b>	<b>288,065</b>	<b>-</b>	<b>316,765</b>
<b>Net Program Revenue/(Cost)</b>	<b>(274,224)</b>	<b>(281,457)</b>	<b>(252,131)</b>	<b>(308,651)</b>	<b>(308,651)</b>	<b>(288,065)</b>	<b>-</b>	<b>(316,765)</b>

**Fund: Proposition "C"**  
**Department: Public Services**  
**Division/Program: Dial-A-Ride (122-5143)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
122.61.5143.6120 Other Contractual Services	370,000	378,797	349,384	404,605	404,605	350,000	-	404,400
<b>Subtotal</b>	<b>370,000</b>	<b>378,797</b>	<b>349,384</b>	<b>404,605</b>	<b>404,605</b>	<b>350,000</b>	-	<b>404,400</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
122.61.5143.8105 Fuel & Oil Charges	48,268	48,268	45,200	61,303	61,303	61,303	-	61,303
<b>Subtotal</b>	<b>48,268</b>	<b>48,268</b>	<b>45,200</b>	<b>61,303</b>	<b>61,303</b>	<b>61,303</b>	-	<b>61,303</b>
<b>Grand Total</b>	<b>418,268</b>	<b>427,065</b>	<b>394,584</b>	<b>465,908</b>	<b>465,908</b>	<b>411,303</b>	-	<b>465,703</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	370,000	378,797	349,384	404,605	404,605	350,000	-	404,400
Allocated Costs	48,268	48,268	45,200	61,303	61,303	61,303	-	61,303
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>418,268</b>	<b>427,065</b>	<b>394,584</b>	<b>465,908</b>	<b>465,908</b>	<b>411,303</b>	-	<b>465,703</b>
<b>Net Program Revenue/(Cost)</b>	<b>(418,268)</b>	<b>(427,065)</b>	<b>(394,584)</b>	<b>(465,908)</b>	<b>(465,908)</b>	<b>(411,303)</b>	-	<b>(465,703)</b>

**Fund: Proposition "C"**  
**Department: Public Services**  
**Division/Program: Bus Shelter Maintenance (122-5144)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
122.61.5144.6120 Other Contractual Services	72,000	72,000	61,396	75,000	75,000	75,000	-	75,000
122.61.5144.6270 Special Department Supplies	2,500	2,500	-	-	-	-	-	-
<b>Subtotal</b>	<b>74,500</b>	<b>74,500</b>	<b>61,396</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	-	<b>75,000</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>74,500</b>	<b>74,500</b>	<b>61,396</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	-	<b>75,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	74,500	74,500	61,396	75,000	75,000	75,000	-	75,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>74,500</b>	<b>74,500</b>	<b>61,396</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	-	<b>75,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>(74,500)</b>	<b>(74,500)</b>	<b>(61,396)</b>	<b>(75,000)</b>	<b>(75,000)</b>	<b>(75,000)</b>	-	<b>(75,000)</b>

**Fund: Proposition "C"**  
**Department: Public Services**  
**Division/Program: Recreation/Education Transit (122-5145)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
122.61.5145.6120      Other Contractual Services	80,000	80,000	53,015	80,000	80,000	80,000	-	80,000
<b>Subtotal</b>	<b>80,000</b>	<b>80,000</b>	<b>53,015</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	-	<b>80,000</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>80,000</b>	<b>80,000</b>	<b>53,015</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	-	<b>80,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	80,000	80,000	53,015	80,000	80,000	80,000	-	80,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>80,000</b>	<b>80,000</b>	<b>53,015</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	-	<b>80,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>(80,000)</b>	<b>(80,000)</b>	<b>(53,015)</b>	<b>(80,000)</b>	<b>(80,000)</b>	<b>(80,000)</b>	-	<b>(80,000)</b>

**Fund: Proposition "C"**  
**Department: Public Services**  
**Division/Program: Fixed Route Green Line Corridor Shuttle (122-5148)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
122.61.5148.6120      Other Contractual Services	295,000	304,699	275,861	322,590	322,590	300,000	-	333,500
<b>Subtotal</b>	<b>295,000</b>	<b>304,699</b>	<b>275,861</b>	<b>322,590</b>	<b>322,590</b>	<b>300,000</b>	<b>-</b>	<b>333,500</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>295,000</b>	<b>304,699</b>	<b>275,861</b>	<b>322,590</b>	<b>322,590</b>	<b>300,000</b>	<b>-</b>	<b>333,500</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	295,000	304,699	275,861	322,590	322,590	300,000	-	333,500
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>295,000</b>	<b>304,699</b>	<b>275,861</b>	<b>322,590</b>	<b>322,590</b>	<b>300,000</b>	<b>-</b>	<b>333,500</b>
<b>Net Program Revenue/(Cost)</b>	<b>(295,000)</b>	<b>(304,699)</b>	<b>(275,861)</b>	<b>(322,590)</b>	<b>(322,590)</b>	<b>(300,000)</b>	<b>-</b>	<b>(333,500)</b>

**Fund: Proposition "C"**  
**Department: Public Services**  
**Division/Program: CIP - General (7003)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
122.80.7003.7900      General	25,000	-	-	25,000	50,000	-	-	25,000
Subtotal	25,000	-	-	25,000	50,000	-	-	25,000
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>25,000</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>25,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	25,000	-	-	25,000	50,000	-	-	25,000
<b>Total Expenditures</b>	<b>25,000</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>25,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>(25,000)</b>	<b>-</b>	<b>-</b>	<b>(25,000)</b>	<b>(50,000)</b>	<b>-</b>	<b>-</b>	<b>(25,000)</b>

**Fund: Proposition "C"**  
**Department: Public Services**  
**Division/Program: CIP - Parks (7004)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
122.80.7004.7900 Parks	29,000	-	-	75,000	104,000	-	-	75,000
Subtotal	29,000	-	-	75,000	104,000	-	-	75,000
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>29,000</b>	<b>-</b>	<b>-</b>	<b>75,000</b>	<b>104,000</b>	<b>-</b>	<b>-</b>	<b>75,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	29,000	-	-	75,000	104,000	-	-	75,000
<b>Total Expenditures</b>	<b>29,000</b>	<b>-</b>	<b>-</b>	<b>75,000</b>	<b>104,000</b>	<b>-</b>	<b>-</b>	<b>75,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>(29,000)</b>	<b>-</b>	<b>-</b>	<b>(75,000)</b>	<b>(104,000)</b>	<b>-</b>	<b>-</b>	<b>(75,000)</b>

**Fund: Proposition "C"**  
**Department: Public Services**  
**Division/Program: CIP - Streets (7005)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
122.80.7005.7200 Streets	-	-	-	700,000	909,450	-	-	700,000
Subtotal	-	-	-	700,000	909,450	-	-	700,000
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	-	-	700,000	909,450	-	-	700,000

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	700,000	909,450	-	-	700,000
<b>Total Expenditures</b>	-	-	-	700,000	909,450	-	-	700,000
<b>Net Program Revenue/(Cost)</b>	-	-	-	(700,000)	(909,450)	-	-	(700,000)

**Fund: State Gas Tax**  
**Department: Public Services**  
**Division/Program: Traffic Engineering (124-4131)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
124.61.4288 Street Name Signs	-	-	475	-	-	-	-	-
124.61.4510 Highway User Tax Acct Loan Repayment	123,427	123,427	122,565	122,565	122,565	122,068	-	122,068
124.61.4512 Gas Tax-Section 2105	626,985	626,985	585,066	630,848	630,848	605,812	-	602,191
124.61.4513 Gas Tax-Section 2106	383,479	383,479	356,169	370,559	370,559	362,545	-	360,364
124.61.4514 Gas Tax-Section 2107	809,973	809,973	761,427	783,124	783,124	795,650	-	790,764
124.61.4515 Gas Tax-Section 2107.5	10,000	10,000	10,000	10,000	10,000	10,000	-	10,000
124.61.4518 Gas Tax-Section 2103	431,900	431,900	419,850	412,604	412,604	383,972	-	923,190
124.61.4519 Road Maint Rehab	622,074	622,074	631,736	-	-	1,716,443	-	1,791,632
124.61.4647 Misc Reimbursement	-	-	124,294	-	-	-	-	-
<b>Grand Total</b>	<b>3,007,838</b>	<b>3,007,838</b>	<b>3,011,582</b>	<b>2,329,700</b>	<b>2,329,700</b>	<b>3,996,490</b>	<b>-</b>	<b>4,600,209</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
124.61.4131.5111 Full Time Salaries	43,479	43,479	48,709	47,091	47,091	74,309	54,303	14,916
124.61.4131.5112 Part Time Salaries	3,926	3,688	2,603	3,945	3,945	3,674	2,685	-
124.61.4131.5XXX Premium Pay	-	-	476	229	229	-	-	-
124.61.4131.5124 Sick Leave Buyback	-	-	-	-	-	1,050	767	-
124.61.4131.5125 Vacation Buyback	-	-	-	-	-	1,241	907	-
124.61.4131.5XXX Fringe Benefits	10,071	10,309	6,189	11,269	11,269	17,005	12,427	4,153
124.61.4131.5156-7 Retirement - PERS	11,253	11,253	10,453	3,695	3,695	5,615	4,103	1,214
124.61.4131.5181-2 PERS Unfunded Liability Pmt	-	-	-	9,458	9,458	-	9,878	13,821
<b>Subtotal</b>	<b>68,729</b>	<b>68,729</b>	<b>68,430</b>	<b>75,687</b>	<b>75,687</b>	<b>102,894</b>	<b>85,070</b>	<b>34,104</b>
<b>Materials &amp; Services</b>								
124.61.4131.6110 Professional Services	25,000	28,432	(571)	25,000	25,000	25,000	-	25,000
124.61.4131.6050 Conferences & Meetings	1,200	1,200	31,899	1,200	1,200	-	-	1,200
124.61.4131.6147 Cellular Phones	1,100	1,100	1,267	1,100	1,100	700	-	1,100
124.61.4131.6210 Office Supplies	550	550	424	550	550	550	-	500
124.61.4131.6270 Special Department Supplies	1,400	1,332	440	1,300	1,300	1,300	-	1,300
124.61.4131.6330 Equipment Maint & Repair	425	425	737	600	600	600	-	600
<b>Subtotal</b>	<b>29,675</b>	<b>33,039</b>	<b>34,196</b>	<b>29,750</b>	<b>29,750</b>	<b>28,150</b>	<b>-</b>	<b>29,700</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
124.61.4131.8104 Vehicle Maintenance Charges	531	531	1,957	168	168	168	-	168
124.61.4131.8105 Fuel & Oil Charges	75	75	1,976	115	115	115	-	115
<b>Subtotal</b>	<b>606</b>	<b>606</b>	<b>3,933</b>	<b>283</b>	<b>283</b>	<b>283</b>	<b>-</b>	<b>283</b>
<b>Grand Total</b>	<b>99,010</b>	<b>102,374</b>	<b>106,559</b>	<b>105,720</b>	<b>105,720</b>	<b>131,327</b>	<b>85,070</b>	<b>64,087</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>3,007,838</b>	<b>3,007,838</b>	<b>3,011,582</b>	<b>2,329,700</b>	<b>2,329,700</b>	<b>3,996,490</b>	<b>-</b>	<b>4,600,209</b>
Salaries & Benefits	68,729	68,729	68,430	75,687	75,687	102,894	85,070	34,104
Maintenance & Operations	29,675	33,039	34,196	29,750	29,750	28,150	-	29,700
Allocated Costs	606	606	3,933	283	283	283	-	283
<b>Total Expenditures</b>	<b>99,010</b>	<b>102,374</b>	<b>106,559</b>	<b>105,720</b>	<b>105,720</b>	<b>131,327</b>	<b>85,070</b>	<b>64,087</b>
<b>Net Program Revenue/(Cost)</b>	<b>2,908,828</b>	<b>2,905,464</b>	<b>2,905,023</b>	<b>2,223,980</b>	<b>2,223,980</b>	<b>3,865,163</b>	<b>(85,070)</b>	<b>4,536,122</b>

**Fund: State Gas Tax**  
**Department: Public Services**  
**Division/Program: Landscape Maintenance (124-4141)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
124.61.4141.6130 Service Contracts	255,500	262,705	231,455	250,337	250,337	250,000	-	250,337
124.61.4141.6142 Electricity	17,300	17,300	15,793	17,300	17,300	17,300	-	17,300
124.61.4141.6143 Water	120,000	120,000	134,932	130,000	130,000	130,000	-	130,000
<b>Subtotal</b>	<b>392,800</b>	<b>400,005</b>	<b>382,180</b>	<b>397,637</b>	<b>397,637</b>	<b>397,300</b>	-	<b>397,637</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
124.61.4141.8102 Property & Liability Charges	14,470	14,470	12,182	8,442	8,442	8,442	-	8,442
<b>Subtotal</b>	<b>14,470</b>	<b>14,470</b>	<b>12,182</b>	<b>8,442</b>	<b>8,442</b>	<b>8,442</b>	-	<b>8,442</b>
<b>Grand Total</b>	<b>407,270</b>	<b>414,475</b>	<b>394,362</b>	<b>406,079</b>	<b>406,079</b>	<b>405,742</b>	-	<b>406,079</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	392,800	400,005	382,180	397,637	397,637	397,300	-	397,637
Allocated Costs	14,470	14,470	12,182	8,442	8,442	8,442	-	8,442
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>407,270</b>	<b>414,475</b>	<b>394,362</b>	<b>406,079</b>	<b>406,079</b>	<b>405,742</b>	-	<b>406,079</b>
<b>Net Program Revenue/(Cost)</b>	<b>(407,270)</b>	<b>(414,475)</b>	<b>(394,362)</b>	<b>(406,079)</b>	<b>(406,079)</b>	<b>(405,742)</b>	-	<b>(406,079)</b>

**Fund: State Gas Tax**  
**Department: Public Services**  
**Division/Program: Traffic Signal Maintenance (124-4150)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
124.61.4150.6130 Service Contracts	25,000	25,000	160,656	25,000	25,000	25,000	-	25,000
124.61.4150.6142 Electricity	120,000	120,000	118,605	120,000	120,000	120,000	-	120,000
124.61.4150.6330 Equipment Maint & Repair	19,000	19,000	16,988	30,000	30,000	30,000	-	30,000
<b>Subtotal</b>	<b>164,000</b>	<b>164,000</b>	<b>296,249</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	-	<b>175,000</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
124.61.4150.8102 Property & Liability Charges	7,242	7,242	6,097	-	-	-	-	-
124.61.4150.8104 Vehicle Maintenance Charges	1,649	1,649	-	-	-	-	-	-
124.61.4150.8105 Fuel & Oil Charges	2,056	2,056	-	-	-	-	-	-
<b>Subtotal</b>	<b>10,947</b>	<b>10,947</b>	<b>6,097</b>	-	-	-	-	-
<b>Grand Total</b>	<b>174,947</b>	<b>174,947</b>	<b>302,346</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	-	<b>175,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	164,000	164,000	296,249	175,000	175,000	175,000	-	175,000
Allocated Costs	10,947	10,947	6,097	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>174,947</b>	<b>174,947</b>	<b>302,346</b>	<b>175,000</b>	<b>175,000</b>	<b>175,000</b>	-	<b>175,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>(174,947)</b>	<b>(174,947)</b>	<b>(302,346)</b>	<b>(175,000)</b>	<b>(175,000)</b>	<b>(175,000)</b>	-	<b>(175,000)</b>

**Fund: State Gas Tax**  
**Department: Public Services**  
**Division/Program: Street Maintenance (124-4151)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
124.61.4151.5111 Full Time Salaries	501,155	501,155	572,950	530,274	530,274	276,110	201,773	238,413
124.61.4151.5113 Overtime	21,958	20,628	25,880	18,837	18,837	23,667	17,295	15,064
124.61.4151.5XXX Premium Pay	120	120	21,042	20,344	20,344	-	-	263
124.61.4151.5121 Holiday Opt - No PERS	-	-	413	700	700	-	-	-
124.61.4151.5124 Sick Leave Buyback	2,460	2,460	-	2,460	2,460	-	-	-
124.61.4151.5125 Vacation Buyback	70	70	1,514	70	70	-	-	-
124.61.4151.5XXX Fringe Benefits	183,782	185,112	117,348	225,825	225,825	63,763	46,596	81,766
124.61.4151.5156-7 Retirement - PERS	130,178	130,178	120,078	43,277	43,277	17,279	12,627	19,457
124.61.4151.5180 Leave Lump Sum	-	-	-	-	-	5,244	5,244	-
124.61.4151.5181-2 PERS Unfunded Liability Pmt	-	-	-	110,781	110,781	115,693	115,693	71,548
124.61.4151.5999 Salary Savings	-	-	-	(331,493)	(331,493)	-	-	-
<b>Subtotal</b>	<b>839,723</b>	<b>839,723</b>	<b>859,225</b>	<b>621,075</b>	<b>621,075</b>	<b>501,756</b>	<b>399,228</b>	<b>426,511</b>
<b>Materials &amp; Services</b>								
124.61.4151.6011 Uniforms	6,400	10,091	8,492	10,051	10,051	10,000	-	10,051
124.61.4151.6030 Memberships	400	400	-	400	400	400	-	400
124.61.4151.6050 Conferences & Meetings	2,290	2,290	1,250	1,560	1,560	1,500	-	1,560
124.61.4151.6120 Other Contractual Services	45,000	42,225	39,936	86,500	86,500	86,500	-	86,500
124.61.4151.6142 Electricity	20,400	20,400	16,064	16,000	16,000	16,000	-	16,000
124.61.4151.6147 Cellular Phones	500	500	534	500	500	800	-	3,750
124.61.4151.6210 Office Supplies	380	380	246	380	380	380	-	380
124.61.4151.6250 Maint. Dept. Supplies	27,000	27,000	28,797	27,000	27,000	25,000	-	27,000
124.61.4151.6251 Asphalt / Road Supplies	17,500	16,000	15,923	17,500	17,500	17,500	-	17,500
124.61.4151.6252 Traffic Paint/Supplies	20,000	20,000	19,671	10,000	10,000	10,000	-	10,000
124.61.4151.6253 Cement/Const Mat'l	5,000	5,000	4,937	10,000	10,000	10,000	-	10,000
124.61.4151.6254 Signs/Hardware	43,880	41,880	36,906	63,000	63,000	63,000	-	63,000
124.61.4151.6270 Other Supplies/Materials	-	-	102	-	-	-	-	-
124.61.4151.6310 Buildings & Improv. Maint & Repair	1,000	1,000	786	1,000	1,000	100	-	1,000
124.61.4151.6330 Equipment Maint & Repair	12,000	12,000	10,941	12,600	12,600	12,600	-	12,600
124.61.4151.6424 Capitalized Lease Payments	700	700	565	872	872	872	-	872
<b>Subtotal</b>	<b>202,450</b>	<b>199,866</b>	<b>185,150</b>	<b>257,363</b>	<b>257,363</b>	<b>254,652</b>	<b>-</b>	<b>260,613</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
124.61.4151.8101 Admin & Overhead Charges	263,694	263,694	-	263,694	263,694	263,694	-	280,358
124.61.4151.8102 Property & Liability Charges	61,444	61,444	51,730	25,645	25,645	25,645	-	25,645
124.61.4151.8104 Vehicle Maintenance Charges	32,030	32,030	81,229	40,416	40,416	40,416	-	40,416
124.61.4151.8105 Fuel & Oil Charges	37,046	37,046	34,737	30,839	30,839	30,839	-	30,839
<b>Subtotal</b>	<b>394,214</b>	<b>394,214</b>	<b>167,696</b>	<b>360,594</b>	<b>360,594</b>	<b>360,594</b>	<b>-</b>	<b>377,258</b>
<b>Grand Total</b>	<b>1,436,387</b>	<b>1,433,803</b>	<b>1,212,071</b>	<b>1,239,032</b>	<b>1,239,032</b>	<b>1,117,002</b>	<b>399,228</b>	<b>1,064,382</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	839,723	839,723	859,225	621,075	621,075	501,756	399,228	426,511
Maintenance & Operations	202,450	199,866	185,150	257,363	257,363	254,652	-	260,613
Allocated Costs	394,214	394,214	167,696	360,594	360,594	360,594	-	377,258
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,436,387</b>	<b>1,433,803</b>	<b>1,212,071</b>	<b>1,239,032</b>	<b>1,239,032</b>	<b>1,117,002</b>	<b>399,228</b>	<b>1,064,382</b>
<b>Net Program Revenue/(Cost)</b>	<b>(1,436,387)</b>	<b>(1,433,803)</b>	<b>(1,212,071)</b>	<b>(1,239,032)</b>	<b>(1,239,032)</b>	<b>(1,117,002)</b>	<b>(399,228)</b>	<b>(1,064,382)</b>

**Fund: State Gas Tax**  
**Department: Public Services**  
**Division/Program: Street Lighting (124-4152)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
124.61.4152.6142 Electricity	245,000	245,000	233,615	240,000	240,000	240,000	-	240,000
<b>Subtotal</b>	<b>245,000</b>	<b>245,000</b>	<b>233,615</b>	<b>240,000</b>	<b>240,000</b>	<b>240,000</b>	<b>-</b>	<b>240,000</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>245,000</b>	<b>245,000</b>	<b>233,615</b>	<b>240,000</b>	<b>240,000</b>	<b>240,000</b>	<b>-</b>	<b>240,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	245,000	245,000	233,615	240,000	240,000	240,000	-	240,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>245,000</b>	<b>245,000</b>	<b>233,615</b>	<b>240,000</b>	<b>240,000</b>	<b>240,000</b>	<b>-</b>	<b>240,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>(245,000)</b>	<b>(245,000)</b>	<b>(233,615)</b>	<b>(240,000)</b>	<b>(240,000)</b>	<b>(240,000)</b>	<b>-</b>	<b>(240,000)</b>

**Fund: State Gas Tax**  
**Department: Public Services**  
**Division/Program: Street Sweeping (124-4153)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
124.41.4153.6130    Service Contracts	488,644	499,692	-	-	-	-	-	-
124.41.4153.6143    Water	2,000	2,000	-	-	-	-	-	-
<b>Subtotal</b>	<b>490,644</b>	<b>501,692</b>	-	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>490,644</b>	<b>501,692</b>	-	-	-	-	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	490,644	501,692	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>490,644</b>	<b>501,692</b>	-	-	-	-	-	-
<b>Net Program Revenue/(Cost)</b>	<b>(490,644)</b>	<b>(501,692)</b>	-	-	-	-	-	-

**Fund: Assembly Bill 939**  
**Department: Public Services**  
**Division/Program: Waste Reduction (AB939) (129-4188)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
129.61.4601 Recycling Revenue	2,000	2,000	-	-	-	-	-	-
129.61.4629 Misc Reimbursement-Athens AB 939	170,000	170,000	202,362	170,000	170,000	211,550	-	170,000
<b>Grand Total</b>	<b>172,000</b>	<b>172,000</b>	<b>202,362</b>	<b>170,000</b>	<b>170,000</b>	<b>211,550</b>	<b>-</b>	<b>170,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
129.61.4188.5111 Full Time Salaries	67,540	67,885	83,332	101,816	101,816	60,949	44,540	48,342
129.61.4188.5112 Part Time Salaries	8,944	8,730	7,426	8,987	8,987	181	132	-
129.61.4188.5113 Overtime	1,488	1,398	2,432	1,535	1,535	2,092	1,529	1,511
129.61.4188.5XXX Premium Pay	600	24	757	1,186	1,186	-	-	275
129.61.4188.5124 Sick Leave Buyback	890	890	-	890	890	-	-	-
129.61.4188.5125 Vacation Buyback	1,900	1,900	-	1,900	1,900	-	-	-
129.61.4188.5XXX Fringe Benefits	18,062	18,597	12,188	21,629	21,629	9,832	7,185	15,237
129.61.4188.5156-7 Retirement - PERS	17,592	17,592	16,495	6,237	6,237	4,603	3,364	4,973
129.61.4188.5180 Leave Lump Sum	-	-	-	-	-	-	-	-
129.61.4188.5181-2 PERS Unfunded Liability Pmt	-	-	-	15,967	15,967	16,673	16,673	18,286
<b>Subtotal</b>	<b>117,016</b>	<b>117,016</b>	<b>122,630</b>	<b>160,147</b>	<b>160,147</b>	<b>94,331</b>	<b>73,423</b>	<b>88,624</b>
<b>Materials &amp; Services</b>								
129.61.4188.6030 Memberships	400	400	-	400	400	-	-	400
129.61.4188.6110 Professional Services	8,000	20,000	6,920	8,000	8,000	8,000	-	9,500
129.61.4188.6120 Others Contactual Services	3,880	3,880	3,662	3,880	3,880	3,880	-	3,880
129.61.4188.6167 Community Awareness	16,200	16,200	7,772	16,200	16,200	10,000	-	16,200
129.61.4188.6210 Office Supplies	500	500	258	500	500	500	-	500
129.61.4188.6270 Special Department Supplies	5,000	5,000	46	5,000	5,000	2,500	-	5,000
129.61.4188.6330 Equipment Maint & Repair	820	820	400	600	600	600	-	600
129.61.4188.6424 Capitalized Lease Payments	2,371	2,371	218	872	872	872	-	872
<b>Subtotal</b>	<b>37,171</b>	<b>49,171</b>	<b>19,276</b>	<b>35,452</b>	<b>35,452</b>	<b>26,352</b>	<b>-</b>	<b>36,952</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
129.61.4188.8101 Admin & Overhead Charges	15,662	15,662	12,585	15,662	15,662	15,662	-	23,364
129.61.4188.8102 Property & Liability Charges	5,477	5,477	4,611	2,607	2,607	2,607	-	2,607
<b>Subtotal</b>	<b>21,139</b>	<b>21,139</b>	<b>17,196</b>	<b>18,269</b>	<b>18,269</b>	<b>18,269</b>	<b>-</b>	<b>25,971</b>
<b>Grand Total</b>	<b>175,326</b>	<b>187,326</b>	<b>159,102</b>	<b>213,868</b>	<b>213,868</b>	<b>138,952</b>	<b>73,423</b>	<b>151,547</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>172,000</b>	<b>172,000</b>	<b>202,362</b>	<b>170,000</b>	<b>170,000</b>	<b>211,550</b>	<b>-</b>	<b>170,000</b>
Salaries & Benefits	117,016	117,016	122,630	160,147	160,147	94,331	73,423	88,624
Maintenance & Operations	37,171	49,171	19,276	35,452	35,452	26,352	-	36,952
Allocated Costs	21,139	21,139	17,196	18,269	18,269	18,269	-	25,971
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>175,326</b>	<b>187,326</b>	<b>159,102</b>	<b>213,868</b>	<b>213,868</b>	<b>138,952</b>	<b>73,423</b>	<b>151,547</b>
<b>Net Program Revenue/(Cost)</b>	<b>(3,326)</b>	<b>(15,326)</b>	<b>43,260</b>	<b>(43,868)</b>	<b>(43,868)</b>	<b>72,598</b>	<b>(73,423)</b>	<b>18,453</b>

**Fund: Community Development Block Grant**  
**Department: Public Services**  
**Division/Program: Fair Housing (131-2244)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
131.61.2244.6120      Other Contractual Services	10,000	10,000	10,000	10,000	10,000	10,000	-	10,000
Subtotal	10,000	10,000	10,000	10,000	10,000	10,000	-	10,000
<b>Capital Assets</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	10,000	10,000	10,000	10,000	10,000	10,000	-	10,000

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	10,000	10,000	10,000	10,000	10,000	10,000	-	10,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	10,000	10,000	10,000	10,000	10,000	10,000	-	10,000
<b>Net Program Revenue/(Cost)</b>	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	-	(10,000)

**Fund: Community Development Block Grant**  
**Department: Public Services**  
**Division/Program: Program Administration (131-5120)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
131.61.4551 Federal Grants	732,715	732,715	737,039	766,361	766,361	271,177	-	1,282,868
131.61.4647 Misc Reimbursement	-	-	4,292	-	-	-	-	-
131.61.4856 Repayment of Loans	80,000	80,000	134,902	80,000	80,000	50,000	-	43,250
<b>Grand Total</b>	<b>812,715</b>	<b>812,715</b>	<b>876,233</b>	<b>846,361</b>	<b>846,361</b>	<b>321,177</b>	<b>-</b>	<b>1,326,118</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
131.61.5120.5111 Full Time Salaries	77,023	73,762	47,240	79,592	79,592	42,406	30,989	75,715
131.61.5120.5XXX Premium Pay	-	-	472	267	267	-	-	-
131.61.5120.5XXX Fringe Benefits	14,225	14,225	5,617	14,107	14,107	5,995	4,381	13,505
131.61.5120.5156-7 Retirement - PERS	19,927	19,927	17,102	5,808	5,808	3,396	2,482	6,109
131.61.5120.5180 Leave Lump Sum	-	-	-	-	-	-	-	-
131.61.5120.5181-2 PERS Unfunded Liability Pmt	-	-	-	14,867	14,867	15,527	15,527	22,463
131.61.5120.5999 Salary Savings	-	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>111,175</b>	<b>107,914</b>	<b>70,431</b>	<b>114,641</b>	<b>114,641</b>	<b>67,324</b>	<b>53,379</b>	<b>117,792</b>
<b>Materials &amp; Services</b>								
131.61.5120.6050 Conferences & Meetings	250	250	42	250	250	100	-	250
131.61.5120.6052 Reimbursed Mileage	200	200	-	200	200	200	-	200
131.61.5120.6110 Professional Services	2,000	2,000	-	2,000	2,000	2,000	-	16,222
131.61.5120.6112 Accounting and Auditing	3,550	7,100	3,550	3,550	3,550	1,500	-	3,550
131.61.5120.6120 Other Contractual Services	250	250	553	250	250	250	-	250
131.61.5120.6170 Advertising & Publications	2,500	2,500	3,511	2,500	2,500	2,000	-	2,500
131.61.5120.6210 Office Supplies	1,000	1,000	307	1,000	1,000	800	-	1,000
131.61.5120.6330 Equipment Maint & Repair	250	250	72	250	250	250	-	250
131.61.5120.6424 Capitalized Lease Payments	600	600	500	600	600	600	-	600
131.61.5120.6999 Non-Capital Equipment	2,000	2,000	555	2,000	2,000	1,800	-	2,000
<b>Subtotal</b>	<b>12,600</b>	<b>16,150</b>	<b>9,090</b>	<b>12,600</b>	<b>12,600</b>	<b>9,500</b>	<b>-</b>	<b>26,822</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
131.61.5120.8101 Admin & Overhead Charges	42,029	42,029	57,466	42,029	42,029	42,029	-	26,386
<b>Subtotal</b>	<b>42,029</b>	<b>42,029</b>	<b>57,466</b>	<b>42,029</b>	<b>42,029</b>	<b>42,029</b>	<b>-</b>	<b>26,386</b>
<b>Grand Total</b>	<b>165,804</b>	<b>166,093</b>	<b>136,987</b>	<b>169,270</b>	<b>169,270</b>	<b>118,853</b>	<b>53,379</b>	<b>171,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>812,715</b>	<b>812,715</b>	<b>876,233</b>	<b>846,361</b>	<b>846,361</b>	<b>321,177</b>	<b>-</b>	<b>1,326,118</b>
Salaries & Benefits	111,175	107,914	70,431	114,641	114,641	67,324	53,379	117,792
Maintenance & Operations	12,600	16,150	9,090	12,600	12,600	9,500	-	26,822
Allocated Costs	42,029	42,029	57,466	42,029	42,029	42,029	-	26,386
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>165,804</b>	<b>166,093</b>	<b>136,987</b>	<b>169,270</b>	<b>169,270</b>	<b>118,853</b>	<b>53,379</b>	<b>171,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>646,911</b>	<b>646,622</b>	<b>739,246</b>	<b>677,091</b>	<b>677,091</b>	<b>202,324</b>	<b>(53,379)</b>	<b>1,155,118</b>

**Fund: Community Development Block Grant**  
**Department: Public Services**  
**Division/Program: Community Subrecipients (131-5121)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
131.61.5121.6120 Other Contractual Services	60,000	60,000	56,347	60,000	60,000	60,000	-	60,000
131.61.5121.6XXX Subrecipients	20,000	-	-	-	-	-	-	-
131.61.5121.6203 Subrecipients - Project 29:11	-	4,250	4,250	5,114	5,114	5,114	-	4,160
131.61.5121.6204 Subrecipients - Meals on Wheels	-	5,000	5,000	5,000	5,000	5,000	-	5,000
131.61.5121.6207 Subrecipients - Action Food Pantry	-	5,300	5,300	6,347	6,347	6,347	-	5,290
131.61.5121.6444 Subrecipients - Sr. Assistance Program	-	6,200	6,200	7,404	7,404	7,404	-	7,404
131.61.5121.6461 Subrecipients - Love Inc. Crisis Int.	-	3,272	3,272	3,968	3,968	3,979	-	-
131.61.5121.6462 Subrecipients - Op School Bell	-	2,065	2,065	1,592	1,592	1,592	-	1,460
131.61.5121.6466 Subrecipients - Cory's Kitchen	-	3,854	3,854	4,650	4,650	4,650	-	4,260
131.61.5121.6467 Subrecipients - ESGVCH	-	4,250	4,250	5,114	5,114	5,114	-	4,686
<b>Subtotal</b>	<b>80,000</b>	<b>94,191</b>	<b>90,538</b>	<b>99,189</b>	<b>99,189</b>	<b>99,200</b>	-	<b>92,260</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>80,000</b>	<b>94,191</b>	<b>90,538</b>	<b>99,189</b>	<b>99,189</b>	<b>99,200</b>	-	<b>92,260</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	80,000	94,191	90,538	99,189	99,189	99,200	-	92,260
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>80,000</b>	<b>94,191</b>	<b>90,538</b>	<b>99,189</b>	<b>99,189</b>	<b>99,200</b>	-	<b>92,260</b>
<b>Net Program Revenue/(Cost)</b>	<b>(80,000)</b>	<b>(94,191)</b>	<b>(90,538)</b>	<b>(99,189)</b>	<b>(99,189)</b>	<b>(99,200)</b>	-	<b>(92,260)</b>

**Fund: Community Development Block Grant**  
**Department: Public Services**  
**Division/Program: Careship (131-5136)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
131.61.5136.6120      Other Contractual Services	10,000	10,000	7,620	6,000	6,000	6,000	-	6,000
<b>Subtotal</b>	<b>10,000</b>	<b>10,000</b>	<b>7,620</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	-	<b>6,000</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>10,000</b>	<b>10,000</b>	<b>7,620</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	-	<b>6,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	10,000	10,000	7,620	6,000	6,000	6,000	-	6,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>10,000</b>	<b>10,000</b>	<b>7,620</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	-	<b>6,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>(7,620)</b>	<b>(6,000)</b>	<b>(6,000)</b>	<b>(6,000)</b>	-	<b>(6,000)</b>

**Fund: Community Development Block Grant**  
**Department: Public Services**  
**Division/Program: CIP - Buildings (131-7001)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
131.80.7001.5111 Full Time Salaries	-	-	382.00	-	-	-	-	-
131.80.7001.5XXX Premium Pay	-	-	4.00	-	-	-	-	-
131.80.7001.5XXX Fringe Benefits	-	-	71.00	-	-	-	-	-
131.80.7001.5157 Retirement - PERS	-	-	31.00	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>488</b>	-	-	-	-	-
<b>Materials &amp; Services</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
131.80.7001.7500 Buildings	30,000	-	76,340	-	541,902	54,879	-	455,805
<b>Subtotal</b>	<b>30,000</b>	-	<b>76,340</b>	-	<b>541,902</b>	<b>54,879</b>	-	<b>455,805</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>30,000</b>	-	<b>76,828</b>	-	<b>541,902</b>	<b>54,879</b>	-	<b>455,805</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	488	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	30,000	-	76,340	-	541,902	54,879	-	455,805
<b>Total Expenditures</b>	<b>30,000</b>	-	<b>76,828</b>	-	<b>541,902</b>	<b>54,879</b>	-	<b>455,805</b>
<b>Net Program Revenue/(Cost)</b>	<b>(30,000)</b>	-	<b>(76,828)</b>	-	<b>(541,902)</b>	<b>(54,879)</b>	-	<b>(455,805)</b>

**Fund: Community Development Block Grant**  
**Department: Public Services**  
**Division/Program: CIP - Streets (131-7005)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
131.80.7005.7200 Streets	-	-	-	-	-	-	-	100,000
Subtotal	-	-	-	-	-	-	-	100,000
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	-	-	-	-	-	-	100,000

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	100,000
<b>Total Expenditures</b>	-	-	-	-	-	-	-	100,000
<b>Net Program Revenue/(Cost)</b>	-	-	-	-	-	-	-	(100,000)

**Fund: LA County Park Bond**  
**Department: Public Services**  
**Division/Program: Del Norte Splash Pad (143-5172)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
143.61.4540 Los Angeles County Grants	70,153	70,153	32,871	303,069	303,069	24,000	-	50,000
<b>Grand Total</b>	<b>70,153</b>	<b>70,153</b>	<b>32,871</b>	<b>303,069</b>	<b>303,069</b>	<b>24,000</b>	<b>-</b>	<b>50,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
143.61.5172.5111 Full Time Salaries	8,556	8,556	7,504	13,738	13,738	7,437	5,435	11,560
143.61.5172.5112 Part Time Salaries	6,486	6,289	-	-	-	-	-	-
143.61.5172.5XXX Premium Pay	-	-	75	68	68	-	-	-
143.61.5172.5XXX Fringe Benefits	2,606	2,803	1,892	4,346	4,346	1,645	1,202	2,856
143.61.5172.5156-7 Retirement - PERS	2,214	2,214	2,079	1,106	1,106	595	435	932
143.61.5172.5181-2 PERS Unfunded Liability Pmt	-	-	-	2,832	2,832	2,957	2,957	3,429
<b>Subtotal</b>	<b>19,862</b>	<b>19,862</b>	<b>11,550</b>	<b>22,090</b>	<b>22,090</b>	<b>12,634</b>	<b>10,029</b>	<b>18,777</b>
<b>Materials &amp; Services</b>								
143.61.5172.6270 Special Department Supplies	6,000	6,000	959	6,000	6,000	6,000	-	6,000
143.61.5172.6330 Equipment Maint & Repair	10,000	10,000	1,865	10,000	10,000	7,500	-	10,000
143.61.5172.6999 Non-Capital Equipment	3,000	3,000	-	3,000	3,000	3,000	-	3,000
<b>Subtotal</b>	<b>19,000</b>	<b>19,000</b>	<b>2,824</b>	<b>19,000</b>	<b>19,000</b>	<b>16,500</b>	<b>-</b>	<b>19,000</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
143.61.5172.8101 Admin & Overhead Charges	7,628	7,628	5,011	7,628	7,628	7,628	-	2,946
143.61.5172.8104 Vehicle Maintenance Charges	471	471	1,240	1,439	1,439	1,439	-	1,439
143.61.5172.8105 Fuel & Oil Charges	2,144	2,144	3,355	2,912	2,912	2,912	-	2,912
<b>Subtotal</b>	<b>10,243</b>	<b>10,243</b>	<b>9,606</b>	<b>11,979</b>	<b>11,979</b>	<b>11,979</b>	<b>-</b>	<b>7,297</b>
<b>Grand Total</b>	<b>49,105</b>	<b>49,105</b>	<b>23,980</b>	<b>53,069</b>	<b>53,069</b>	<b>41,113</b>	<b>10,029</b>	<b>45,074</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>70,153</b>	<b>70,153</b>	<b>32,871</b>	<b>303,069</b>	<b>303,069</b>	<b>24,000</b>	<b>-</b>	<b>50,000</b>
Salaries & Benefits	19,862	19,862	11,550	22,090	22,090	12,634	10,029	18,777
Maintenance & Operations	19,000	19,000	2,824	19,000	19,000	16,500	-	19,000
Allocated Costs	10,243	10,243	9,606	11,979	11,979	11,979	-	7,297
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>49,105</b>	<b>49,105</b>	<b>23,980</b>	<b>53,069</b>	<b>53,069</b>	<b>41,113</b>	<b>10,029</b>	<b>45,074</b>
<b>Net Program Revenue/(Cost)</b>	<b>21,048</b>	<b>21,048</b>	<b>8,891</b>	<b>250,000</b>	<b>250,000</b>	<b>(17,113)</b>	<b>(10,029)</b>	<b>4,926</b>

**Fund: Senior Meals Program**  
**Department: Public Services**  
**Division/Program: Meal Grant (146-5186)**

REVENUE		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
146.61.4551	Federal Grants	165,250	165,250	169,333	174,218	174,218	170,000	-	174,218
146.61.4691	Meals Program Donations	45,000	45,000	36,542	40,000	40,000	37,000	-	40,000
<b>Grand Total</b>		<b>210,250</b>	<b>210,250</b>	<b>205,875</b>	<b>214,218</b>	<b>214,218</b>	<b>207,000</b>	<b>-</b>	<b>214,218</b>

EXPENDITURES		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>									
146.61.5186.5111	Full Time Salaries	46,571	46,571	44,637	59,630	59,630	53,065	38,778	60,548
146.61.5186.5112	Part Time Salaries	42,946	41,642	40,897	45,303	45,303	32,236	23,557	45,529
146.61.5186.5XXX	Premium Pay	-	-	1,454	283	283	-	-	-
146.61.5186.5124	Sick Leave Buyback	2,360	2,360	987	1,000	1,000	876	640	-
146.61.5186.5125	Vacation Buyback	1,570	1,570	-	1,570	1,570	-	-	-
146.61.5186.5XXX	Fringe Benefits	21,698	23,002	22,234	26,508	26,508	23,730	17,341	24,297
146.61.5186.5156-7	Retirement - PERS	12,061	12,061	11,739	4,742	4,742	4,224	3,087	4,816
146.61.5186.5181-2	PERS Unfunded Liability Pmt	-	-	-	12,140	12,140	12,677	12,677	18,427
<b>Subtotal</b>		<b>127,206</b>	<b>127,206</b>	<b>121,948</b>	<b>151,176</b>	<b>151,176</b>	<b>126,807</b>	<b>96,080</b>	<b>153,617</b>
<b>Materials &amp; Services</b>									
146.61.5186.6011	Uniforms	700	700	-	700	700	700	-	700
146.61.5186.6120	Other Contractual Services	4,000	4,000	7,027	4,000	4,000	4,000	-	4,000
146.61.5186.6158	Meals	60,000	60,000	57,144	60,000	60,000	60,000	-	60,000
146.61.5186.6270	Other Supplies/Materials	11,680	11,680	11,919	11,680	11,680	11,700	-	11,680
146.61.5186.6330	Equipment Maint & Repair	2,380	2,380	3,235	2,380	2,380	2,400	-	2,380
146.61.5186.6424	Capitalized Lease Payments	3,600	4,267	2,165	3,600	3,600	3,600	-	3,600
<b>Subtotal</b>		<b>82,360</b>	<b>83,027</b>	<b>81,490</b>	<b>82,360</b>	<b>82,360</b>	<b>82,400</b>	<b>-</b>	<b>82,360</b>
<b>Capital Assets</b>									
<b>Subtotal</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>									
<b>Subtotal</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>		<b>209,566</b>	<b>210,233</b>	<b>203,438</b>	<b>233,536</b>	<b>233,536</b>	<b>209,207</b>	<b>96,080</b>	<b>235,977</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>210,250</b>	<b>210,250</b>	<b>205,875</b>	<b>214,218</b>	<b>214,218</b>	<b>207,000</b>	<b>-</b>	<b>214,218</b>
Salaries & Benefits	127,206	127,206	121,948	151,176	151,176	126,807	96,080	153,617
Maintenance & Operations	82,360	83,027	81,490	82,360	82,360	82,400	-	82,360
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>209,566</b>	<b>210,233</b>	<b>203,438</b>	<b>233,536</b>	<b>233,536</b>	<b>209,207</b>	<b>96,080</b>	<b>235,977</b>
<b>Net Program Revenue/(Cost)</b>	<b>684</b>	<b>17</b>	<b>2,437</b>	<b>(19,318)</b>	<b>(19,318)</b>	<b>(2,207)</b>	<b>(96,080)</b>	<b>(21,759)</b>

**Fund: Used Oil Block Grant**  
**Department: Public Services**  
**Division/Program: Integrated Waste Management (149-4180)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
149.61.4521 State Grant	-	-	30,029	-	-	27,327	-	29,000
<b>Grand Total</b>	-	-	<b>30,029</b>	-	-	<b>27,327</b>	-	<b>29,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
149.61.4180.5111 Full Time Salaries	-	-	66	-	-	-	-	-
149.61.4180.5113 Overtime	-	-	575	-	-	-	-	-
149.61.4180.5XXX Fringe Benefits	-	-	66	-	-	-	-	-
149.61.4180.5156-7 Retirement - PERS	-	-	5	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>712</b>	-	-	-	-	-
<b>Materials &amp; Services</b>								
149.61.4180.6120 Other Contractual Services	-	20,029	2,421	-	29,118	13,000	-	13,000
149.61.4180.6167 Community Awareness	-	-	16,115	-	-	-	-	16,118
149.61.4180.6210 Office Supplies	-	-	207	-	-	-	-	-
<b>Subtotal</b>	-	<b>20,029</b>	<b>18,743</b>	-	<b>29,118</b>	<b>13,000</b>	-	<b>29,118</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
149.61.4180.8101 Admin & Overhead Charges	-	-	-	-	-	-	-	1,466
<b>Subtotal</b>	-	-	-	-	-	-	-	<b>1,466</b>
<b>Grand Total</b>	-	<b>20,029</b>	<b>19,455</b>	-	<b>29,118</b>	<b>13,000</b>	-	<b>30,584</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	<b>30,029</b>	-	-	<b>27,327</b>	-	<b>29,000</b>
Salaries & Benefits	-	-	712	-	-	-	-	-
Maintenance & Operations	-	20,029	18,743	-	29,118	13,000	-	29,118
Allocated Costs	-	-	-	-	-	-	-	1,466
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	<b>20,029</b>	<b>19,455</b>	-	<b>29,118</b>	<b>13,000</b>	-	<b>30,584</b>
<b>Net Program Revenue/(Cost)</b>	-	<b>(20,029)</b>	<b>10,574</b>	-	<b>(29,118)</b>	<b>14,327</b>	-	<b>(1,584)</b>

**Fund: Beverage Container Recycling Grant**  
**Department: Public Services**  
**Division/Program: Integrated Waste Management (158-4180)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
158.61.4521 State Grant	-	29,118	30,029	-	26,983	68,148	-	28,000
<b>Grand Total</b>	-	<b>29,118</b>	<b>30,029</b>	-	<b>26,983</b>	<b>68,148</b>	-	<b>28,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
158.61.4180.6167 Community Awareness	-	27,087	26,119	-	31,983	27,669	-	26,983
158.61.4180.6210 Office Supplies	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	<b>27,087</b>	<b>26,119</b>	-	<b>31,983</b>	<b>27,669</b>	-	<b>26,983</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
158.61.4180.8101 Admin & Overhead Charges	-	-	-	-	-	-	-	1,168
<b>Subtotal</b>	-	-	-	-	-	-	-	<b>1,168</b>
<b>Grand Total</b>	-	<b>27,087</b>	<b>26,119</b>	-	<b>31,983</b>	<b>27,669</b>	-	<b>28,151</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	<b>29,118</b>	<b>30,029</b>	-	<b>26,983</b>	<b>68,148</b>	-	<b>28,000</b>
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	27,087	26,119	-	31,983	27,669	-	26,983
Allocated Costs	-	-	-	-	-	-	-	1,168
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	<b>27,087</b>	<b>26,119</b>	-	<b>31,983</b>	<b>27,669</b>	-	<b>28,151</b>
<b>Net Program Revenue/(Cost)</b>	-	<b>2,031</b>	<b>3,910</b>	-	<b>(5,000)</b>	<b>40,479</b>	-	<b>(151)</b>

**Fund: Summer Meals Program**  
**Department: Public Services**  
**Division/Program: Summer Lunch (159-5166)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
159.61.4551 Summer Meals Program	25,000	25,000	10,019	17,000	17,000	3,200	-	-
<b>Grand Total</b>	<b>25,000</b>	<b>25,000</b>	<b>10,019</b>	<b>17,000</b>	<b>17,000</b>	<b>3,200</b>	<b>-</b>	<b>-</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
159.61.5166.5112 Part Time Salaries	3,716	3,603	1,180	1,600	1,551	2,236	2,236	-
159.61.5166.5XXX Premium Pay	-	-	20	-	-	-	-	-
159.61.5166.5XXX Fringe Benefits	-	113	17	-	49	70	70	-
<b>Subtotal</b>	<b>3,716</b>	<b>3,716</b>	<b>1,217</b>	<b>1,600</b>	<b>1,600</b>	<b>2,306</b>	<b>2,306</b>	<b>-</b>
<b>Materials &amp; Services</b>								
159.61.5166.6158 Meals	20,000	33,886	8,302	15,400	15,400	7,151	7,151	-
<b>Subtotal</b>	<b>20,000</b>	<b>33,886</b>	<b>8,302</b>	<b>15,400</b>	<b>15,400</b>	<b>7,151</b>	<b>7,151</b>	<b>-</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>23,716</b>	<b>37,602</b>	<b>9,519</b>	<b>17,000</b>	<b>17,000</b>	<b>9,457</b>	<b>9,457</b>	<b>-</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>25,000</b>	<b>25,000</b>	<b>10,019</b>	<b>17,000</b>	<b>17,000</b>	<b>3,200</b>	<b>-</b>	<b>-</b>
Salaries & Benefits	3,716	3,716	1,217	1,600	1,600	2,306	2,306	-
Maintenance & Operations	20,000	33,886	8,302	15,400	15,400	7,151	7,151	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>23,716</b>	<b>37,602</b>	<b>9,519</b>	<b>17,000</b>	<b>17,000</b>	<b>9,457</b>	<b>9,457</b>	<b>-</b>
<b>Net Program Revenue/(Cost)</b>	<b>1,284</b>	<b>(12,602)</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>(6,257)</b>	<b>(9,457)</b>	<b>-</b>

**Fund: Construction Tax**  
**Department: Public Services**  
**Division/Program: City Buildings (161-4144)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
161.61.4170 Construction Tax	95,000	95,000	75,824	70,000	70,000	142,551	-	70,000
<b>Grand Total</b>	<b>95,000</b>	<b>95,000</b>	<b>75,824</b>	<b>70,000</b>	<b>70,000</b>	<b>142,551</b>	<b>-</b>	<b>70,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
161.61.4144.6310 Building & Improv. Maint & Repair	-	-	-	20,000	20,000	20,000	-	20,000
<b>Subtotal</b>	-	-	-	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	-	<b>20,000</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>-</b>	<b>20,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>95,000</b>	<b>95,000</b>	<b>75,824</b>	<b>70,000</b>	<b>70,000</b>	<b>142,551</b>	<b>-</b>	<b>70,000</b>
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	20,000	20,000	20,000	-	20,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>-</b>	<b>20,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>95,000</b>	<b>95,000</b>	<b>75,824</b>	<b>50,000</b>	<b>50,000</b>	<b>122,551</b>	<b>-</b>	<b>50,000</b>

**Fund: Park Acquisition**  
**Department: Public Services**  
**Division/Program: Transfers (169-9500)**

<b>REVENUE</b>		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
169.00.4823	Proceeds from Sale	3,900,000	3,900,000	-	3,900,000	3,900,000	-	-	-
169.00.9300	Transfer In	-	-	500,000	-	-	-	-	1,903,794
<b>Grand Total</b>		<b>3,900,000</b>	<b>3,900,000</b>	<b>500,000</b>	<b>3,900,000</b>	<b>3,900,000</b>	<b>-</b>	<b>-</b>	<b>1,903,794</b>

<b>EXPENDITURES</b>		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>									
<b>Subtotal</b>		-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>									
169.95.9500.9300	Transfer Out	921,680	921,680	-	921,680	921,680	-	-	921,680
<b>Subtotal</b>		<b>921,680</b>	<b>921,680</b>	<b>-</b>	<b>921,680</b>	<b>921,680</b>	<b>-</b>	<b>-</b>	<b>921,680</b>
<b>Capital Assets</b>									
<b>Subtotal</b>		-	-	-	-	-	-	-	-
<b>Allocated Costs</b>									
<b>Subtotal</b>		-	-	-	-	-	-	-	-
<b>Grand Total</b>		<b>921,680</b>	<b>921,680</b>	<b>-</b>	<b>921,680</b>	<b>921,680</b>	<b>-</b>	<b>-</b>	<b>921,680</b>

<b>SUMMARY</b>		17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>		<b>3,900,000</b>	<b>3,900,000</b>	<b>500,000</b>	<b>3,900,000</b>	<b>3,900,000</b>	<b>-</b>	<b>-</b>	<b>1,903,794</b>
Salaries & Benefits		-	-	-	-	-	-	-	-
Maintenance & Operations		921,680	921,680	-	921,680	921,680	-	-	921,680
Allocated Costs		-	-	-	-	-	-	-	-
Capital Outlay		-	-	-	-	-	-	-	-
<b>Total Expenditures</b>		<b>921,680</b>	<b>921,680</b>	<b>-</b>	<b>921,680</b>	<b>921,680</b>	<b>-</b>	<b>-</b>	<b>921,680</b>
<b>Net Program Revenue/(Cost)</b>		<b>2,978,320</b>	<b>2,978,320</b>	<b>500,000</b>	<b>2,978,320</b>	<b>2,978,320</b>	<b>-</b>	<b>-</b>	<b>982,114</b>

**Fund: Maintenance District #1**  
**Department: Public Services**  
**Division/Program: District Maintenance (181-4145)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
181.00.4410 Interest Income	3,262	3,262	17,349	11,000	11,000	11,000	-	13,000
181.61.4010 Property Taxes	456,923	456,923	523,787	460,000	460,000	430,000	-	460,000
<b>Grand Total</b>	<b>460,185</b>	<b>460,185</b>	<b>541,136</b>	<b>471,000</b>	<b>471,000</b>	<b>441,000</b>	<b>-</b>	<b>473,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
181.61.4145.5111 Full Time Salaries	67,428	67,175	92,616	73,412	63,727	50,530	36,926	45,298
181.61.4145.5112 Part Time Salaries	393	384	265	395	395	524	383	469
181.61.4145.5113 Overtime	283	266	-	339	339	-	-	-
181.61.4145.5XXX Premium Pay	60	60	-	516	201	-	-	144
181.61.4145.5124 Sick Leave Buyback	1,060	1,060	-	1,060	1,060	45	33	-
181.61.4145.5125 Vacation Buyback	1,010	1,010	-	1,010	1,010	294	215	-
181.61.4145.5XXX Fringe Benefits	20,721	21,000	21,469	22,988	22,988	11,747	8,584	14,644
181.61.4145.5156-7 Retirement - PERS	16,700	16,700	16,513	5,813	5,813	2,464	2,464	3,679
181.61.4145.5180 Leave Lump Sum	1,650	1,650	-	1,650	1,650	-	-	-
181.61.4145.5181-2 PERS Unfunded Liability Pmt	-	-	-	14,879	14,879	15,540	15,540	14,946
<b>Subtotal</b>	<b>109,305</b>	<b>109,305</b>	<b>130,863</b>	<b>122,062</b>	<b>112,062</b>	<b>81,144</b>	<b>64,145</b>	<b>79,180</b>
<b>Materials &amp; Services</b>								
181.61.4145.6130 Service Contracts	100,000	101,681	65,366	80,777	101,507	101,507	-	140,377
181.61.4145.6142 Electricity	6,120	6,120	4,965	6,000	6,000	6,000	-	6,000
181.61.4145.6143 Water	64,000	64,000	57,737	64,000	64,000	64,000	-	64,000
181.61.4145.6270 Other Supplies/Materials	8,040	8,040	3,599	5,000	5,000	5,000	-	5,000
<b>Subtotal</b>	<b>178,160</b>	<b>179,841</b>	<b>131,667</b>	<b>155,777</b>	<b>176,507</b>	<b>176,507</b>	<b>-</b>	<b>215,377</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
181.61.4145.8101 Admin & Overhead Charges	45,828	45,828	36,330	45,828	45,828	45,828	-	38,383
181.61.4145.8102 Property & Liability Charges	10,293	10,293	8,666	3,586	3,586	3,586	-	3,586
<b>Subtotal</b>	<b>56,121</b>	<b>56,121</b>	<b>44,996</b>	<b>49,414</b>	<b>49,414</b>	<b>49,414</b>	<b>-</b>	<b>41,969</b>
<b>Grand Total</b>	<b>343,586</b>	<b>345,267</b>	<b>307,526</b>	<b>327,253</b>	<b>337,983</b>	<b>307,065</b>	<b>64,145</b>	<b>336,526</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>460,185</b>	<b>460,185</b>	<b>541,136</b>	<b>471,000</b>	<b>471,000</b>	<b>441,000</b>	<b>-</b>	<b>473,000</b>
Salaries & Benefits	109,305	109,305	130,863	122,062	112,062	81,144	64,145	79,180
Maintenance & Operations	178,160	179,841	131,667	155,777	176,507	176,507	-	215,377
Allocated Costs	56,121	56,121	44,996	49,414	49,414	49,414	-	41,969
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>343,586</b>	<b>345,267</b>	<b>307,526</b>	<b>327,253</b>	<b>337,983</b>	<b>307,065</b>	<b>64,145</b>	<b>336,526</b>
<b>Net Program Revenue/(Cost)</b>	<b>116,599</b>	<b>114,918</b>	<b>233,610</b>	<b>143,747</b>	<b>133,017</b>	<b>133,935</b>	<b>(64,145)</b>	<b>136,474</b>

**Fund: Maintenance District #1**  
**Department: Public Services**  
**Division/Program: National Pollutant Discharge Elimination System (NPDES) (181-4189)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
181.61.4189.6130      Service Contracts	10,000	10,000	10,000	10,000	10,000	10,000	-	10,000
<b>Subtotal</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	-	<b>10,000</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	-	<b>10,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	10,000	10,000	10,000	10,000	10,000	10,000	-	10,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	-	<b>10,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>(10,000)</b>	-	<b>(10,000)</b>

**Fund: Maintenance District #1**  
**Department: Public Services**  
**Division/Program: CIP - Parks (181-7004)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
181.80.7004.7700 Parks	230,000	-	-	-	256,000	256,000	-	-
Subtotal	230,000	-	-	-	256,000	256,000	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	230,000	-	-	-	256,000	256,000	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	230,000	-	-	-	256,000	256,000	-	-
<b>Total Expenditures</b>	230,000	-	-	-	256,000	256,000	-	-
<b>Net Program Revenue/(Cost)</b>	(230,000)	-	-	-	(256,000)	(256,000)	-	-

**Fund: Maintenance District #2**  
**Department: Public Services**  
**Division/Program: District Maintenance (182-4145)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
182.00.4410 Interest Income	-	-	5,598	3,000	3,000	5,000		5,000
182.61.4010 Property Taxes	143,662	139,885	202,505	144,000	144,000	125,000		144,000
<b>Grand Total</b>	<b>143,662</b>	<b>139,885</b>	<b>208,103</b>	<b>147,000</b>	<b>147,000</b>	<b>130,000</b>	<b>-</b>	<b>149,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
182.61.4145.5111 Full Time Salaries	66,389	66,134	71,644	42,675	42,675	32,411	23,685	31,419
182.61.4145.5112 Part Time Salaries	393	384	281	395	395	450	329	
182.61.4145.5113 Overtime	283	266	-	339	339	-	-	469
182.61.4145.5XXX Premium Pay	48	48	-	-	-	-	-	108
182.61.4145.5124 Sick Leave Buyback	880	880	-	880	880	-	-	-
182.61.4145.5125 Vacation Buyback	1,000	1,000	-	1,000	1,000	99	72	-
182.61.4145.5XXX Fringe Benefits	20,472	20,753	14,520	13,746	13,746	7,135	5,214	9,458
182.61.4145.5156-7 Retirement - PERS	16,428	16,428	15,079	3,416	3,416	2,215	1,619	2,555
182.61.4145.5180 Leave Lump Sum	1,650	1,650	-	1,650	1,650	-	-	-
182.61.4145.5181-2 PERS Unfunded Liability Pmt	-	-	-	8,744	8,744	9,132	9,132	10,810
<b>Subtotal</b>	<b>107,543</b>	<b>107,543</b>	<b>101,524</b>	<b>72,845</b>	<b>72,845</b>	<b>51,442</b>	<b>40,051</b>	<b>54,819</b>
<b>Materials &amp; Services</b>								
182.61.4145.6110 Professional Services	-	-	3,290	-	-	-	-	-
182.61.4145.6130 Service Contracts	30,000	29,746	4,287	23,551	23,645	23,645	-	63,311
182.61.4145.6142 Electricity	620	620	598	620	620	620	-	620
182.61.4145.6143 Water	8,000	8,000	10,073	8,000	8,000	8,000	-	8,000
182.61.4145.6250 Maint. Dept. Supplies	1,150	1,150	-	1,000	1,000	1,000	-	-
<b>Subtotal</b>	<b>39,770</b>	<b>39,516</b>	<b>18,248</b>	<b>33,171</b>	<b>33,265</b>	<b>33,265</b>	<b>-</b>	<b>71,931</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
182.61.4145.8101 Admin & Overhead Charges	16,547	16,547	11,638	16,547	16,547	16,547	-	8,455
182.61.4145.8102 Property & Liability Charges	3,954	3,954	3,329	8,196	8,196	8,196	-	8,196
<b>Subtotal</b>	<b>20,501</b>	<b>20,501</b>	<b>14,967</b>	<b>24,743</b>	<b>24,743</b>	<b>24,743</b>	<b>-</b>	<b>16,651</b>
<b>Grand Total</b>	<b>167,814</b>	<b>167,560</b>	<b>134,739</b>	<b>130,759</b>	<b>130,853</b>	<b>109,450</b>	<b>40,051</b>	<b>143,401</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>143,662</b>	<b>139,885</b>	<b>208,103</b>	<b>147,000</b>	<b>147,000</b>	<b>130,000</b>	<b>-</b>	<b>149,000</b>
Salaries & Benefits	107,543	107,543	101,524	72,845	72,845	51,442	40,051	54,819
Maintenance & Operations	39,770	39,516	18,248	33,171	33,265	33,265	-	71,931
Allocated Costs	20,501	20,501	14,967	24,743	24,743	24,743	-	16,651
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>167,814</b>	<b>167,560</b>	<b>134,739</b>	<b>130,759</b>	<b>130,853</b>	<b>109,450</b>	<b>40,051</b>	<b>143,401</b>
<b>Net Program Revenue/(Cost)</b>	<b>(24,152)</b>	<b>(27,675)</b>	<b>73,364</b>	<b>16,241</b>	<b>16,147</b>	<b>20,550</b>	<b>(40,051)</b>	<b>5,599</b>

**Fund: Maintenance District #2**  
**Department: Public Services**  
**Division/Program: National Pollutant Discharge Elimination System (NPDES) (182-4189)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
182.61.4189.6130      Service Contracts	5,000	5,713	4,287	2,000	2,000	2,000	-	5,000
Subtotal	5,000	5,713	4,287	2,000	2,000	2,000	-	5,000
<b>Capital Assets</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>5,000</b>	<b>5,713</b>	<b>4,287</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>5,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	5,000	5,713	4,287	2,000	2,000	2,000	-	5,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>5,000</b>	<b>5,713</b>	<b>4,287</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>5,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>(5,000)</b>	<b>(5,713)</b>	<b>(4,287)</b>	<b>(2,000)</b>	<b>(2,000)</b>	<b>(2,000)</b>	<b>-</b>	<b>(5,000)</b>

**Fund: Maintenance District #2**  
**Department: Public Services**  
**Division/Program: CIP - Parks (182-7004)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
182.80.7004.7700 Parks	210,000	9,900	9,900	-	330,000	173,160	-	-
Subtotal	210,000	9,900	9,900	-	330,000	173,160	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	210,000	9,900	9,900	-	330,000	173,160	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	210,000	9,900	9,900	-	330,000	173,160	-	-
<b>Total Expenditures</b>	210,000	9,900	9,900	-	330,000	173,160	-	-
<b>Net Program Revenue/(Cost)</b>	(210,000)	(9,900)	(9,900)	-	(330,000)	(173,160)	-	-

**Fund: Maintenance District #2**  
**Department: Public Services**  
**Division/Program: Transfers (182-9500)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
182.95.9500.9184      Transfer Out	9,000	9,000	9,000	9,000	9,000	9,000	-	9,000
Subtotal	9,000	9,000	9,000	9,000	9,000	9,000	-	9,000
<b>Capital Assets</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	9,000	9,000	9,000	9,000	9,000	9,000	-	9,000

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	9,000	9,000	9,000	9,000	9,000	9,000	-	9,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	9,000	9,000	9,000	9,000	9,000	9,000	-	9,000
<b>Net Program Revenue/(Cost)</b>	(9,000)	(9,000)	(9,000)	(9,000)	(9,000)	(9,000)	-	(9,000)

**Fund: West Covina Coastal Sage Scrub Community Facilities District**  
**Department: Public Services**  
**Division/Program: District Maintenance (183-4145)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
183.00.4190 Other Taxes	125,000	125,000	107,873	110,000	110,000	110,000	-	110,000
183.00.4410 Interest Income	-	-	2,534	1,600	1,600	2,000	-	1,600
183.00.4818 Miscellaneous	-	-	1,000	-	-	-	-	-
<b>Grand Total</b>	<b>125,000</b>	<b>125,000</b>	<b>111,407</b>	<b>111,600</b>	<b>111,600</b>	<b>112,000</b>	<b>-</b>	<b>111,600</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
183.61.4145.5111 Full Time Salaries	23,470	23,527	20,018	10,848	10,848	6,738	4,924	9,290
183.61.4145.5XXX Premium Pay	-	-	-	69	69	-	-	-
183.61.4145.5124 Sick Leave Buyback	400	400	-	400	400	-	-	-
183.61.4145.5125 Vacation Buyback	890	890	-	890	890	-	-	-
183.61.4145.5XXX Fringe Benefits	6,683	6,626	3,345	3,380	3,380	1,241	907	2,874
183.61.4145.5156-7 Retirement - PERS	5,953	5,953	5,125	903	903	450	329	751
183.61.4145.5181-2 PERS Unfunded Liability Pmt	-	-	-	2,312	2,312	2,414	2,414	4,498
<b>Subtotal</b>	<b>37,396</b>	<b>37,396</b>	<b>28,488</b>	<b>18,802</b>	<b>18,802</b>	<b>10,843</b>	<b>8,574</b>	<b>17,413</b>
<b>Materials &amp; Services</b>								
183.61.4145.6110 Professional Services	-	-	-	10,000	10,000	10,000	-	-
183.61.4145.6130 Service Contracts	60,000	60,402	28,000	78,150	82,050	82,050	-	35,950
183.61.4145.6142 Electricity	1,000	1,000	515	1,000	1,000	1,000	-	1,000
183.61.4145.6143 Water	12,000	12,000	12,477	13,000	13,000	13,000	-	13,000
<b>Subtotal</b>	<b>73,000</b>	<b>73,402</b>	<b>40,992</b>	<b>102,150</b>	<b>106,050</b>	<b>106,050</b>	<b>-</b>	<b>49,950</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
183.61.4145.8101 Admin & Overhead Charges	9,312	9,312	7,348	9,312	9,312	9,312	-	7,006
183.61.4145.8102 Property & Liability Charges	3,126	3,126	2,632	1,849	1,849	1,849	-	1,849
<b>Subtotal</b>	<b>12,438</b>	<b>12,438</b>	<b>9,980</b>	<b>11,161</b>	<b>11,161</b>	<b>11,161</b>	<b>-</b>	<b>8,855</b>
<b>Grand Total</b>	<b>122,834</b>	<b>123,236</b>	<b>79,460</b>	<b>132,113</b>	<b>136,013</b>	<b>128,054</b>	<b>8,574</b>	<b>76,218</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>125,000</b>	<b>125,000</b>	<b>111,407</b>	<b>111,600</b>	<b>111,600</b>	<b>112,000</b>	<b>-</b>	<b>111,600</b>
Salaries & Benefits	37,396	37,396	28,488	18,802	18,802	10,843	8,574	17,413
Maintenance & Operations	73,000	73,402	40,992	102,150	106,050	106,050	-	49,950
Allocated Costs	12,438	12,438	9,980	11,161	11,161	11,161	-	8,855
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>122,834</b>	<b>123,236</b>	<b>79,460</b>	<b>132,113</b>	<b>136,013</b>	<b>128,054</b>	<b>8,574</b>	<b>76,218</b>
<b>Net Program Revenue/(Cost)</b>	<b>2,166</b>	<b>1,764</b>	<b>31,947</b>	<b>(20,513)</b>	<b>(24,413)</b>	<b>(16,054)</b>	<b>(8,574)</b>	<b>35,382</b>

**Fund: West Covina Coastal Sage Scrub Community Facilities District**  
**Department: Public Services**  
**Division/Program: National Pollutant Discharge Elimination System (NPDES) (183-4189)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
183.61.4189.6130      Service Contracts	8,000	8,000	8,000	8,000	8,000	8,000	-	8,000
<b>Subtotal</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	-	<b>8,000</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	-	<b>8,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	8,000	8,000	8,000	8,000	8,000	8,000	-	8,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	-	<b>8,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>(8,000)</b>	<b>(8,000)</b>	<b>(8,000)</b>	<b>(8,000)</b>	<b>(8,000)</b>	<b>(8,000)</b>	-	<b>(8,000)</b>

**Fund: Maintenance District #4**  
**Department: Public Services**  
**Division/Program: District Maintenance (184-4145)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
184.00.4410 Interest Income	10,000	10,000	19,602	10,000	10,000	12,000	-	10,000
184.61.4623 Maintenance District Assessment	1,037,950	1,037,950	1,041,808	1,037,950	1,037,950	1,037,950	-	1,037,950
<b>Grand Total</b>	<b>1,047,950</b>	<b>1,047,950</b>	<b>1,061,410</b>	<b>1,047,950</b>	<b>1,047,950</b>	<b>1,049,950</b>	<b>-</b>	<b>1,047,950</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
184.61.4145.5111 Full Time Salaries	122,513	121,913	136,812	107,820	96,271	71,085	51,947	67,432
184.61.4145.5112 Part Time Salaries	393	384	277	395	395	420	307	-
184.61.4145.5113 Overtime	848	797	-	964	964	-	-	1,320
184.61.4145.5XXX Premium Pay	180	180	-	745	294	-	-	155
184.61.4145.5124 Sick Leave Buyback	2,400	2,400	-	2,400	2,400	45	33	-
184.61.4145.5125 Vacation Buyback	1,470	1,470	-	1,470	1,470	391	286	-
184.61.4145.5XXX Fringe Benefits	36,967	37,627	28,242	33,601	33,601	15,952	11,657	22,110
184.61.4145.5156-7 Retirement - PERS	30,660	30,660	28,418	8,472	8,472	4,731	3,457	5,482
184.61.4145.5180 Leave Lump Sum	5,510	5,510	-	5,510	5,510	-	-	-
184.61.4145.5181-2 PERS Unfunded Liability Pmt	-	-	-	21,686	21,686	22,648	22,648	21,572
<b>Subtotal</b>	<b>200,941</b>	<b>200,941</b>	<b>193,749</b>	<b>183,063</b>	<b>171,063</b>	<b>115,272</b>	<b>90,335</b>	<b>118,071</b>
<b>Materials &amp; Services</b>								
184.61.4145.6110 Professional Services	8,063	12,055	7,076	3,993	17,989	17,989	-	-
184.61.4145.6120 Other Contractual Services	26,440	26,440	3,210	20,000	20,000	20,000	-	20,000
184.61.4145.6130 Service Contracts	378,650	378,227	232,326	243,334	274,770	274,770	-	277,105
184.61.4145.6142 Electricity	25,000	25,000	23,711	25,000	25,000	25,000	-	25,000
184.61.4145.6143 Water	292,000	292,000	345,059	320,000	320,000	320,000	-	320,000
184.61.4145.6210 Office Supplies	200	200	97	200	200	200	-	200
184.61.4145.6270 Other Supplies/Materials	17,850	17,850	6,154	10,000	10,000	10,000	-	10,000
184.61.4145.6310 Buildings & Improv. Maint & Repair	7,050	7,050	150	-	-	-	-	-
<b>Subtotal</b>	<b>755,253</b>	<b>758,822</b>	<b>617,783</b>	<b>622,527</b>	<b>667,959</b>	<b>667,959</b>	<b>-</b>	<b>652,305</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
184.61.4145.8101 Admin & Overhead Charges	121,704	121,704	116,442	121,704	121,704	121,704	-	73,800
184.61.4145.8102 Property & Liability Charges	30,878	30,878	25,997	11,289	11,289	11,289	-	11,289
<b>Subtotal</b>	<b>152,582</b>	<b>152,582</b>	<b>142,439</b>	<b>132,993</b>	<b>132,993</b>	<b>132,993</b>	<b>-</b>	<b>85,089</b>
<b>Grand Total</b>	<b>1,108,776</b>	<b>1,112,345</b>	<b>953,971</b>	<b>938,583</b>	<b>972,015</b>	<b>916,224</b>	<b>90,335</b>	<b>855,465</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>1,047,950</b>	<b>1,047,950</b>	<b>1,061,410</b>	<b>1,047,950</b>	<b>1,047,950</b>	<b>1,049,950</b>	<b>-</b>	<b>1,047,950</b>
Salaries & Benefits	200,941	200,941	193,749	183,063	171,063	115,272	90,335	118,071
Maintenance & Operations	755,253	758,822	617,783	622,527	667,959	667,959	-	652,305
Allocated Costs	152,582	152,582	142,439	132,993	132,993	132,993	-	85,089
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,108,776</b>	<b>1,112,345</b>	<b>953,971</b>	<b>938,583</b>	<b>972,015</b>	<b>916,224</b>	<b>90,335</b>	<b>855,465</b>
<b>Net Program Revenue/(Cost)</b>	<b>(60,826)</b>	<b>(64,395)</b>	<b>107,439</b>	<b>109,367</b>	<b>75,935</b>	<b>133,726</b>	<b>(90,335)</b>	<b>192,485</b>

**Fund: Maintenance District #4**  
**Department: Public Services**  
**Division/Program: National Pollutant Discharge Elimination System (NPDES) (184-4189)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
184.61.4189.6130      Service Contracts	75,000	75,000	75,000	75,000	75,000	75,000	-	75,000
Subtotal	75,000	75,000	75,000	75,000	75,000	75,000	-	75,000
<b>Capital Assets</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>-</b>	<b>75,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	75,000	75,000	75,000	75,000	75,000	75,000	-	75,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>-</b>	<b>75,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>(75,000)</b>	<b>(75,000)</b>	<b>(75,000)</b>	<b>(75,000)</b>	<b>(75,000)</b>	<b>(75,000)</b>	<b>-</b>	<b>(75,000)</b>

**Fund: Maintenance District #4**  
**Department: Public Services**  
**Division/Program: CIP - Parks (184-7004)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
184.80.7004.7700 Parks	450,000	88,258	88,258	-	283,000	166,400	-	-
Subtotal	450,000	88,258	88,258	-	283,000	166,400	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	450,000	88,258	88,258	-	283,000	166,400	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	450,000	88,258	88,258	-	283,000	166,400	-	-
<b>Total Expenditures</b>	450,000	88,258	88,258	-	283,000	166,400	-	-
<b>Net Program Revenue/(Cost)</b>	(450,000)	(88,258)	(88,258)	-	(283,000)	(166,400)	-	-

**Fund: Maintenance District #4**  
**Department: Public Services**  
**Division/Program: Transfers (184-9500)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
184.00.9182      Transfer In	9,000	9,000	9,000	9,000	9,000	9,000		9,000
<b>Grand Total</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>-</b>	<b>9,000</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>-</b>	<b>9,000</b>
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Program Revenue/(Cost)</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>-</b>	<b>9,000</b>

**Fund: Maintenance District #6**  
**Department: Public Services**  
**Division/Program: District Maintenance (186-4145)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
186.00.4410 Interest Income	508	508	2,381	500	500	1,100	-	500
186.61.4623 Maintenance District Assessment	154,700	154,700	157,799	154,700	154,700	154,700	-	154,700
<b>Grand Total</b>	<b>155,208</b>	<b>155,208</b>	<b>160,180</b>	<b>155,200</b>	<b>155,200</b>	<b>155,800</b>	<b>-</b>	<b>155,200</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
186.61.4145.5111 Full Time Salaries	55,482	55,459	54,166	25,660	25,660	19,611	14,331	16,533
186.61.4145.5112 Part Time Salaries	393	384	267	395	395	389	284	-
186.61.4145.5113 Overtime	-	-	-	26	26	-	-	43
186.61.4145.5XXX Premium Pay	48	48	-	233	233	-	-	96
186.61.4145.5124 Sick Leave Buyback	710	710	-	710	710	-	-	-
186.61.4145.5125 Vacation Buyback	880	880	-	880	880	66	48	-
186.61.4145.5XXX Fringe Benefits	17,248	17,280	10,134	8,441	8,441	4,198	3,068	5,806
186.61.4145.5156-7 Retirement - PERS	13,649	13,649	12,219	2,052	2,052	1,299	949	1,344
186.61.4145.5180 Leave Lump Sum	1,650	1,650	-	1,650	1,650	-	-	-
186.61.4145.5181-2 PERS Unfunded Liability Pmt	-	-	-	5,252	5,252	5,486	5,486	6,356
<b>Subtotal</b>	<b>90,060</b>	<b>90,060</b>	<b>76,786</b>	<b>45,299</b>	<b>45,299</b>	<b>31,048</b>	<b>24,166</b>	<b>30,178</b>
<b>Materials &amp; Services</b>								
186.61.4145.6110 Professional Services	5,360	7,680	3,480	2,320	3,480	3,480	-	-
186.61.4145.6130 Service Contracts	77,000	84,024	65,203	65,401	65,401	65,401	-	65,401
186.61.4145.6142 Electricity	3,060	3,060	2,967	3,000	3,000	3,000	-	3,000
186.61.4145.6143 Water	20,000	20,000	25,600	20,000	20,000	20,000	-	20,000
<b>Subtotal</b>	<b>105,420</b>	<b>114,764</b>	<b>97,250</b>	<b>90,721</b>	<b>91,881</b>	<b>91,881</b>	<b>-</b>	<b>88,401</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
186.61.4145.8101 Admin & Overhead Charges	14,565	14,565	13,277	14,565	14,565	14,565	-	13,888
186.61.4145.8102 Property & Liability Charges	5,027	5,027	4,233	5,202	5,202	5,202	-	5,202
<b>Subtotal</b>	<b>19,592</b>	<b>19,592</b>	<b>17,510</b>	<b>19,767</b>	<b>19,767</b>	<b>19,767</b>	<b>-</b>	<b>19,090</b>
<b>Grand Total</b>	<b>215,072</b>	<b>224,416</b>	<b>191,546</b>	<b>155,787</b>	<b>156,947</b>	<b>142,696</b>	<b>24,166</b>	<b>137,669</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>155,208</b>	<b>155,208</b>	<b>160,180</b>	<b>155,200</b>	<b>155,200</b>	<b>155,800</b>	<b>-</b>	<b>155,200</b>
Salaries & Benefits	90,060	90,060	76,786	45,299	45,299	31,048	24,166	30,178
Maintenance & Operations	105,420	114,764	97,250	90,721	91,881	91,881	-	88,401
Allocated Costs	19,592	19,592	17,510	19,767	19,767	19,767	-	19,090
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>215,072</b>	<b>224,416</b>	<b>191,546</b>	<b>155,787</b>	<b>156,947</b>	<b>142,696</b>	<b>24,166</b>	<b>137,669</b>
<b>Net Program Revenue/(Cost)</b>	<b>(59,864)</b>	<b>(69,208)</b>	<b>(31,366)</b>	<b>(587)</b>	<b>(1,747)</b>	<b>13,104</b>	<b>(24,166)</b>	<b>17,531</b>

**Fund: Maintenance District #6**  
**Department: Public Services**  
**Division/Program: National Pollutant Discharge Elimination System (NPDES) (186-4189)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
186.61.4189.6130      Service Contracts	5,000	5,000	4,500	5,000	5,000	5,000	-	5,000
Subtotal	5,000	5,000	4,500	5,000	5,000	5,000	-	5,000
<b>Capital Assets</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	5,000	5,000	4,500	5,000	5,000	5,000	-	5,000

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	5,000	5,000	4,500	5,000	5,000	5,000	-	5,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	5,000	5,000	4,500	5,000	5,000	5,000	-	5,000
<b>Net Program Revenue/(Cost)</b>	(5,000)	(5,000)	(4,500)	(5,000)	(5,000)	(5,000)	-	(5,000)

**Fund: Maintenance District #6**  
**Department: Public Services**  
**Division/Program: CIP - Parks (186-7004)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
186.80.7004.7700 Parks	50,000	50,000	36,064	-	50,673	673	-	-
Subtotal	50,000	50,000	36,064	-	50,673	673	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	50,000	50,000	36,064	-	50,673	673	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	50,000	50,000	36,064	-	50,673	673	-	-
<b>Total Expenditures</b>	50,000	50,000	36,064	-	50,673	673	-	-
<b>Net Program Revenue/(Cost)</b>	(50,000)	(50,000)	(36,064)	-	(50,673)	(673)	-	-

**Fund: Maintenance District #7**  
**Department: Public Services**  
**Division/Program: District Maintenance (187-4145)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
187.00.4410 Interest Income	2,000	2,000	2,867	2,000	2,000	2,000	-	2,000
187.61.4623 Maintenance District Assessment	165,948	165,948	171,405	170,821	170,821	170,821	-	170,821
<b>Grand Total</b>	<b>167,948</b>	<b>167,948</b>	<b>174,272</b>	<b>172,821</b>	<b>172,821</b>	<b>172,821</b>	<b>-</b>	<b>172,821</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
187.61.4145.5111 Full Time Salaries	55,992	55,969	54,444	25,660	25,660	19,744	14,428	16,492
187.61.4145.5112 Part Time Salaries	393	384	255	395	395	395	289	-
187.61.4145.5113 Overtime	-	-	-	26	26	-	-	43
187.61.4145.5XXX Premium Pay	60	60	-	233	233	-	-	96
187.61.4145.5124 Sick Leave Buyback	710	710	-	710	710	-	-	-
187.61.4145.5125 Vacation Buyback	900	900	-	900	900	66	48	-
187.61.4145.5XXX Fringe Benefits	17,379	17,411	10,129	8,441	8,441	4,134	3,021	5,807
187.61.4145.5156-7 Retirement - PERS	13,784	13,784	12,326	2,052	2,052	1,307	955	1,344
187.61.4145.5180 Leave Lump Sum	1,650	1,650	-	1,650	1,650	-	-	-
187.61.4145.5181-2 PERS Unfunded Liability Pmt	-	-	-	5,252	5,252	5,486	5,486	6,356
<b>Subtotal</b>	<b>90,868</b>	<b>90,868</b>	<b>77,154</b>	<b>45,319</b>	<b>45,319</b>	<b>31,132</b>	<b>24,227</b>	<b>30,138</b>
<b>Materials &amp; Services</b>								
187.61.4145.6110 Professional Services	5,185	7,530	4,972	2,345	3,517	3,517	-	-
187.61.4145.6130 Service Contracts	67,365	67,189	44,235	55,966	55,966	55,966	-	55,966
187.61.4145.6142 Electricity	4,200	4,200	4,143	4,200	4,200	4,200	-	4,200
187.61.4145.6143 Water	22,200	22,200	34,753	30,000	30,000	30,000	-	30,000
<b>Subtotal</b>	<b>98,950</b>	<b>101,119</b>	<b>88,103</b>	<b>92,511</b>	<b>93,683</b>	<b>93,683</b>	<b>-</b>	<b>90,166</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
187.61.4145.8101 Admin & Overhead Charges	23,710	23,710	20,799	23,710	23,710	23,710	-	13,703
187.61.4145.8102 Property & Liability Charges	5,092	5,092	4,287	3,572	3,572	3,572	-	3,572
<b>Subtotal</b>	<b>28,802</b>	<b>28,802</b>	<b>25,086</b>	<b>27,282</b>	<b>27,282</b>	<b>27,282</b>	<b>-</b>	<b>17,275</b>
<b>Grand Total</b>	<b>218,620</b>	<b>220,789</b>	<b>190,343</b>	<b>165,112</b>	<b>166,284</b>	<b>152,097</b>	<b>24,227</b>	<b>137,579</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>167,948</b>	<b>167,948</b>	<b>174,272</b>	<b>172,821</b>	<b>172,821</b>	<b>172,821</b>	<b>-</b>	<b>172,821</b>
Salaries & Benefits	90,868	90,868	77,154	45,319	45,319	31,132	24,227	30,138
Maintenance & Operations	98,950	101,119	88,103	92,511	93,683	93,683	-	90,166
Allocated Costs	28,802	28,802	25,086	27,282	27,282	27,282	-	17,275
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>218,620</b>	<b>220,789</b>	<b>190,343</b>	<b>165,112</b>	<b>166,284</b>	<b>152,097</b>	<b>24,227</b>	<b>137,579</b>
<b>Net Program Revenue/(Cost)</b>	<b>(50,672)</b>	<b>(52,841)</b>	<b>(16,071)</b>	<b>7,709</b>	<b>6,537</b>	<b>20,724</b>	<b>(24,227)</b>	<b>35,242</b>

**Fund: Maintenance District #7**  
**Department: Public Services**  
**Division/Program: National Pollutant Discharge Elimination System (NPDES) (187-4189)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
187.61.4189.6130      Service Contracts	5,000	5,000	5,000	5,000	5,000	5,000	-	5,000
Subtotal	5,000	5,000	5,000	5,000	5,000	5,000	-	5,000
<b>Capital Assets</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	5,000	5,000	5,000	5,000	5,000	5,000	-	5,000

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	5,000	5,000	5,000	5,000	5,000	5,000	-	5,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	5,000	5,000	5,000	5,000	5,000	5,000	-	5,000
<b>Net Program Revenue/(Cost)</b>	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	-	(5,000)

**Fund: Maintenance District #7**  
**Department: Public Services**  
**Division/Program: CIP - Parks (187-7004)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
187.80.7004.7700 Parks	135,000	79,429	79,429	-	41,586	1,586	-	-
Subtotal	135,000	79,429	79,429	-	41,586	1,586	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	135,000	79,429	79,429	-	41,586	1,586	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	135,000	79,429	79,429	-	41,586	1,586	-	-
<b>Total Expenditures</b>	135,000	79,429	79,429	-	41,586	1,586	-	-
<b>Net Program Revenue/(Cost)</b>	(135,000)	(79,429)	(79,429)	-	(41,586)	(1,586)	-	-

**Fund: Citywide Maintenance District**  
**Department: Public Services**  
**Division/Program: Landscape Maintenance (188-4141)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
188.61.4141.5111 Full Time Salaries	27,475	26,205	21,452	44,319	44,319	25,683	18,768	32,017
188.61.4141.5113 Overtime	-	-	488	157	157	-	-	257
188.61.4141.5XXX Premium Pay	24	24	-	415	415	-	-	191
188.61.4141.5124 Sick Leave Buyback	1,370	1,370	-	1,370	1,370	-	-	-
188.61.4141.5125 Vacation Buyback	-	-	-	-	-	-	-	-
188.61.4141.5XXX Fringe Benefits	8,857	10,127	6,111	16,316	16,316	7,108	5,194	12,273
188.61.4141.5156-7 Retirement - PERS	6,614	6,614	5,736	3,542	3,542	1,763	1,288	2,604
188.61.4141.5180 Leave Lump Sum	-	-	-	-	-	-	-	-
188.61.4141.5181-2 PERS Unfunded Liability Pmt	-	-	-	9,066	9,066	9,066	9,469	9,576
<b>Subtotal</b>	<b>44,340</b>	<b>44,340</b>	<b>33,787</b>	<b>75,185</b>	<b>75,185</b>	<b>43,619</b>	<b>34,719</b>	<b>56,919</b>
<b>Materials &amp; Services</b>								
188.61.4141.6011 Uniforms	125	125	-	380	380	-	-	380
188.61.4141.6030 Memberships	245	245	77	220	220	100	-	220
188.61.4141.6130 Service Contracts	330,000	355,746	364,876	285,210	285,210	285,200	-	357,210
188.61.4141.6147 Cellular Phones	1,600	1,600	1,818	1,600	1,600	1,200	-	2,100
188.61.4141.6210 Office Supplies	200	200	219	200	200	200	-	200
188.61.4141.6270 Special Department Supplies	18,500	18,500	10,306	22,000	22,000	22,000	-	22,000
<b>Subtotal</b>	<b>350,670</b>	<b>376,416</b>	<b>377,296</b>	<b>309,610</b>	<b>309,610</b>	<b>308,700</b>	<b>-</b>	<b>382,110</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
188.61.4141.8102 Property & Liability Charges	14,940	14,940	12,578	5,879	5,879	5,879	-	5,879
<b>Subtotal</b>	<b>14,940</b>	<b>14,940</b>	<b>12,578</b>	<b>5,879</b>	<b>5,879</b>	<b>5,879</b>	<b>-</b>	<b>5,879</b>
<b>Grand Total</b>	<b>409,950</b>	<b>435,696</b>	<b>423,661</b>	<b>390,674</b>	<b>390,674</b>	<b>358,198</b>	<b>34,719</b>	<b>444,908</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	44,340	44,340	33,787	75,185	75,185	43,619	34,719	56,919
Maintenance & Operations	350,670	376,416	377,296	309,610	309,610	308,700	-	382,110
Allocated Costs	14,940	14,940	12,578	5,879	5,879	5,879	-	5,879
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>409,950</b>	<b>435,696</b>	<b>423,661</b>	<b>390,674</b>	<b>390,674</b>	<b>358,198</b>	<b>34,719</b>	<b>444,908</b>
<b>Net Program Revenue/(Cost)</b>	<b>(409,950)</b>	<b>(435,696)</b>	<b>(423,661)</b>	<b>(390,674)</b>	<b>(390,674)</b>	<b>(358,198)</b>	<b>(34,719)</b>	<b>(444,908)</b>

**Fund: Citywide Maintenance District**  
**Department: Public Services**  
**Division/Program: Street Lighting (188-4152)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
188.61.4152.5111 Full Time Salaries	19,042	19,042	5,639	19,416	19,416	12,949	9,463	18,057
188.61.4152.5113 Overtime	848	797	289	860	860	-	-	1,149
188.61.4152.5XXX Premium Pay	-	-	-	186	186	-	-	-
188.61.4152.5124 Sick Leave Buyback	470	470	-	470	470	-	-	-
188.61.4152.5XXX Fringe Benefits	5,969	6,020	1,695	6,936	6,936	3,875	2,832	6,147
188.61.4152.5156-7 Retirement - PERS	4,929	4,929	3,650	1,565	1,565	1,066	779	1,476
188.61.4152.5181-2 PERS Unfunded Liability Pmt	-	-	-	4,007	4,007	4,184	4,184	5,428
<b>Subtotal</b>	<b>31,258</b>	<b>31,258</b>	<b>11,273</b>	<b>33,440</b>	<b>33,440</b>	<b>22,075</b>	<b>17,258</b>	<b>32,258</b>
<b>Materials &amp; Services</b>								
188.61.4152.6011 Uniforms	1,430	1,840	1,272	1,984	1,984	1,000	-	1,984
188.61.4152.6120 Other Contractual Services	14,700	14,700	5,469	20,000	20,000	-	-	-
188.61.4152.6142 Electricity	1,075,200	1,075,200	942,811	1,000,000	1,000,000	1,000,000	-	1,000,000
188.61.4152.6270 Other Supplies / Materials	1,580	1,170	311	1,580	1,580	1,580	-	1,580
<b>Subtotal</b>	<b>1,092,910</b>	<b>1,092,910</b>	<b>949,863</b>	<b>1,023,564</b>	<b>1,023,564</b>	<b>1,002,580</b>	<b>-</b>	<b>1,003,564</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
188.61.4152.8102 Property & Liability Charges	45,408	45,408	38,229	16,491	16,491	16,491	-	16,491
188.61.4152.8104 Vehicle Maintenance Charges	4,434	4,434	13,026	3,504	3,504	3,504	-	3,504
188.61.4152.8105 Fuel & Oil Charges	2,708	2,708	2,803	4,975	4,975	4,975	-	4,975
<b>Subtotal</b>	<b>52,550</b>	<b>52,550</b>	<b>54,058</b>	<b>24,970</b>	<b>24,970</b>	<b>24,970</b>	<b>-</b>	<b>24,970</b>
<b>Grand Total</b>	<b>1,176,718</b>	<b>1,176,718</b>	<b>1,015,194</b>	<b>1,081,974</b>	<b>1,081,974</b>	<b>1,049,625</b>	<b>17,258</b>	<b>1,060,792</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	31,258	31,258	11,273	33,440	33,440	22,075	17,258	32,258
Maintenance & Operations	1,092,910	1,092,910	949,863	1,023,564	1,023,564	1,002,580	-	1,003,564
Allocated Costs	52,550	52,550	54,058	24,970	24,970	24,970	-	24,970
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,176,718</b>	<b>1,176,718</b>	<b>1,015,194</b>	<b>1,081,974</b>	<b>1,081,974</b>	<b>1,049,625</b>	<b>17,258</b>	<b>1,060,792</b>
<b>Net Program Revenue/(Cost)</b>	<b>(1,176,718)</b>	<b>(1,176,718)</b>	<b>(1,015,194)</b>	<b>(1,081,974)</b>	<b>(1,081,974)</b>	<b>(1,049,625)</b>	<b>(17,258)</b>	<b>(1,060,792)</b>

**Fund: Citywide Maintenance District**  
**Department: Public Services**  
**Division/Program: CIP - Street Lighting (188-7004)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
188.80.7004.7700 Parks	50,000	-	-	-	-	-	-	800,000
Subtotal	50,000	-	-	-	-	-	-	800,000
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>50,000</b>	-	-	-	-	-	-	<b>800,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	50,000	-	-	-	-	-	-	800,000
<b>Total Expenditures</b>	<b>50,000</b>	-	-	-	-	-	-	<b>800,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>(50,000)</b>	-	-	-	-	-	-	<b>(800,000)</b>

**Fund: Sewer Maintenance**  
**Department: Public Services**  
**Division/Program: Sewer Maintenance (189-4160)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
189.61.4160.5111 Full Time Salaries	621,966	621,192	449,290	719,972	729,071	335,431	245,123	217,744
189.61.4160.5112 Part Time Salaries	-	-	15,878	-	-	-	-	-
189.61.4160.5113 Overtime	17,228	16,184	-	20,279	20,279	11,890	8,689	19,326
189.61.4160.5XXX Premium Pay	240	240	-	18,340	9,240	1,657	1,211	550
189.61.4160.5121 Holiday Opt - No PERS	-	-	2,778	4,000	4,000	543	397	1,000
189.61.4160.5124 Sick Leave Buyback	6,820	6,820	3,190	3,200	3,200	1,994	1,457	3,000
189.61.4160.5125 Vacation Buyback	4,490	4,490	2,093	1,100	1,100	-	-	-
189.61.4160.5XXX Fringe Benefits	249,206	251,024	154,130	301,625	301,625	107,626	78,650	93,869
189.61.4160.5156-7 Retirement - PERS	160,444	160,444	137,304	57,711	57,711	23,057	16,849	17,934
189.61.4160.5180 Leave Lump Sum	13,770	13,770	15,789	24,200	24,200	7,411	7,411	-
189.61.4160.5181-2 PERS Unfunded Liability Pmt	-	-	-	147,729	147,729	154,280	154,280	103,718
189.61.4160.5999 Salary Savings	-	-	-	(21,986)	(298,838)	-	-	-
<b>Subtotal</b>	<b>1,074,164</b>	<b>1,074,164</b>	<b>780,452</b>	<b>1,276,170</b>	<b>999,318</b>	<b>643,890</b>	<b>514,067</b>	<b>457,141</b>
<b>Materials &amp; Services</b>								
189.61.4160.6011 Uniforms	4,000	7,778	6,124	9,047	9,047	3,000	-	9,047
189.61.4160.6030 Memberships	250	250	-	250	250	200	-	250
189.61.4160.6050 Conferences & Meetings	5,000	5,000	2,650	4,000	4,000	800	-	4,000
189.61.4160.6120 Other Contractual Services	94,450	92,918	60,430	105,541	105,541	106,500	-	106,541
189.61.4160.6142 Electricity	10,200	10,200	7,005	10,000	10,000	10,000	-	10,000
189.61.4160.6147 Cellular Phones	2,500	2,500	1,759	2,500	2,500	2,000	-	4,650
189.61.4160.6270 Special Department Supplies	9,480	9,480	12,013	9,420	9,420	9,420	-	9,420
189.61.4160.6330 Equipment Maint & Repair	17,500	15,396	29,727	17,900	17,900	17,900	-	17,900
189.61.4160.6424 Capitalized Lease Payments	1,000	1,000	754	872	872	872	-	872
<b>Subtotal</b>	<b>144,380</b>	<b>144,522</b>	<b>120,462</b>	<b>159,530</b>	<b>159,530</b>	<b>150,692</b>	<b>-</b>	<b>162,680</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
189.61.4160.8102 Property & Liability Charges	56,431	56,431	47,510	146,098	146,098	146,098	-	146,098
189.61.4160.8104 Vehicle Maintenance Charges	22,141	22,141	41,801	24,700	24,700	24,700	-	24,700
189.61.4160.8105 Fuel & Oil Charges	15,251	15,251	23,894	15,617	15,617	15,617	-	15,617
<b>Subtotal</b>	<b>93,823</b>	<b>93,823</b>	<b>113,205</b>	<b>186,415</b>	<b>186,415</b>	<b>186,415</b>	<b>-</b>	<b>186,415</b>
<b>Grand Total</b>	<b>1,312,367</b>	<b>1,312,509</b>	<b>1,014,119</b>	<b>1,622,115</b>	<b>1,345,263</b>	<b>980,997</b>	<b>514,067</b>	<b>806,236</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	1,074,164	1,074,164	780,452	1,276,170	999,318	643,890	514,067	457,141
Maintenance & Operations	144,380	144,522	120,462	159,530	159,530	150,692	-	162,680
Allocated Costs	93,823	93,823	113,205	186,415	186,415	186,415	-	186,415
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,312,367</b>	<b>1,312,509</b>	<b>1,014,119</b>	<b>1,622,115</b>	<b>1,345,263</b>	<b>980,997</b>	<b>514,067</b>	<b>806,236</b>
<b>Net Program Revenue/(Cost)</b>	<b>(1,312,367)</b>	<b>(1,312,509)</b>	<b>(1,014,119)</b>	<b>(1,622,115)</b>	<b>(1,345,263)</b>	<b>(980,997)</b>	<b>(514,067)</b>	<b>(806,236)</b>

**Program Budget Analysis**  
**Department: Public Services**  
**Division/Program: CIP - NPDES (189-7007)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
189.80.7007.7400 Sewer	1,640,000	652,013	652,013	-	-	-	-	-
Subtotal	1,640,000	652,013	652,013	-	-	-	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	1,640,000	652,013	652,013	-	-	-	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	1,640,000	652,013	652,013	-	-	-	-	-
<b>Total Expenditures</b>	1,640,000	652,013	652,013	-	-	-	-	-
<b>Net Program Revenue/(Cost)</b>	(1,640,000)	(652,013)	(652,013)	-	-	-	-	-

**Fund: Measure R**  
**Department: Public Services**  
**Division/Program: Street Sweeping (224-4153)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
224.61.4153.6130 Service Contracts	-	-	-	524,515	524,515	524,500	-	545,822
224.61.4153.6143 Water	-	-	-	2,000	2,000	-	-	2,000
<b>Subtotal</b>	-	-	-	526,515	526,515	524,500	-	547,822
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	-	-	526,515	526,515	524,500	-	547,822

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	526,515	526,515	524,500	-	547,822
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	526,515	526,515	524,500	-	547,822
<b>Net Program Revenue/(Cost)</b>	-	-	-	(526,515)	(526,515)	(524,500)	-	(547,822)

**Fund: Measure R**  
**Department: Public Services**  
**Division/Program: Program Administration (224-5120)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
224.61.4110 Sales Tax	1,248,150	1,248,150	1,250,103	1,312,792	1,312,792	1,312,800	-	1,365,348
<b>Grand Total</b>	<b>1,248,150</b>	<b>1,248,150</b>	<b>1,250,103</b>	<b>1,312,792</b>	<b>1,312,792</b>	<b>1,312,800</b>	<b>-</b>	<b>1,365,348</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
224.61.5120.5111 Full Time Salaries	43,757	43,757	43,884	45,857	45,857	43,222	31,585	48,152
224.61.5120.5XXX Premium Pay	-	-	-	46	46	-	-	-
224.61.5120.5XXX Fringe Benefits	8,445	8,445	6,014	9,274	9,274	5,943	4,343	9,065
224.61.5120.5156-7 Retirement - PERS	11,317	11,317	11,060	3,674	3,674	3,459	2,528	3,882
224.61.5120.5181-2 PERS Unfunded Liability Pmt	-	-	-	9,404	9,404	-	9,822	14,274
<b>Subtotal</b>	<b>63,519</b>	<b>63,519</b>	<b>60,958</b>	<b>68,255</b>	<b>68,255</b>	<b>52,624</b>	<b>48,278</b>	<b>75,373</b>
<b>Materials &amp; Services</b>								
224.61.5120.6170 Advertising & Publications	2,500	2,500	1,748	2,500	2,500	2,500	-	2,500
224.61.5120.6210 Office Supplies	2,000	2,000	-	2,000	2,000	1,000	-	2,000
224.61.5120.6999 Non-Capital Equipment	500	500	-	500	500	200	-	500
<b>Subtotal</b>	<b>5,000</b>	<b>5,000</b>	<b>1,748</b>	<b>5,000</b>	<b>5,000</b>	<b>3,700</b>	<b>-</b>	<b>5,000</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
224.61.5120.8101 Admin & Overhead Charges	13,289	13,289	28,109	13,289	13,289	13,289	-	31,116
224.61.5120.8102 Property & Liability Charges	-	-	-	3,458	3,458	3,458	-	3,458
<b>Subtotal</b>	<b>13,289</b>	<b>13,289</b>	<b>28,109</b>	<b>16,747</b>	<b>16,747</b>	<b>16,747</b>	<b>-</b>	<b>34,574</b>
<b>Grand Total</b>	<b>81,808</b>	<b>81,808</b>	<b>90,815</b>	<b>90,002</b>	<b>90,002</b>	<b>73,071</b>	<b>48,278</b>	<b>114,947</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>1,248,150</b>	<b>1,248,150</b>	<b>1,250,103</b>	<b>1,312,792</b>	<b>1,312,792</b>	<b>1,312,800</b>	<b>-</b>	<b>1,365,348</b>
Salaries & Benefits	63,519	63,519	60,958	68,255	68,255	52,624	48,278	75,373
Maintenance & Operations	5,000	5,000	1,748	5,000	5,000	3,700	-	5,000
Allocated Costs	13,289	13,289	28,109	16,747	16,747	16,747	-	34,574
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>81,808</b>	<b>81,808</b>	<b>90,815</b>	<b>90,002</b>	<b>90,002</b>	<b>73,071</b>	<b>48,278</b>	<b>114,947</b>
<b>Net Program Revenue/(Cost)</b>	<b>1,166,342</b>	<b>1,166,342</b>	<b>1,159,288</b>	<b>1,222,790</b>	<b>1,222,790</b>	<b>1,239,729</b>	<b>(48,278)</b>	<b>1,250,401</b>

**Fund: Measure R**  
**Department: Public Services**  
**Division/Program: Corridor Shuttle (Fixed Route) (224-5142)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
224.61.5142.6120 Other Contractual Services	140,000	144,603	138,085	153,095	153,095	150,000	-	158,300
<b>Subtotal</b>	<b>140,000</b>	<b>144,603</b>	<b>138,085</b>	<b>153,095</b>	<b>153,095</b>	<b>150,000</b>	<b>-</b>	<b>158,300</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>140,000</b>	<b>144,603</b>	<b>138,085</b>	<b>153,095</b>	<b>153,095</b>	<b>150,000</b>	<b>-</b>	<b>158,300</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	140,000	144,603	138,085	153,095	153,095	150,000	-	158,300
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>140,000</b>	<b>144,603</b>	<b>138,085</b>	<b>153,095</b>	<b>153,095</b>	<b>150,000</b>	<b>-</b>	<b>158,300</b>
<b>Net Program Revenue/(Cost)</b>	<b>(140,000)</b>	<b>(144,603)</b>	<b>(138,085)</b>	<b>(153,095)</b>	<b>(153,095)</b>	<b>(150,000)</b>	<b>-</b>	<b>(158,300)</b>

**Fund: Measure R**  
**Department: Public Services**  
**Division/Program: Dial-A-Ride (224-5143)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
224.61.5143.6120      Other Contractual Services	-	-	-	-	50,000	-	-	50,000
<b>Subtotal</b>	-	-	-	-	50,000	-	-	50,000
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	-	-	-	50,000	-	-	50,000

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	50,000	-	-	50,000
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	50,000	-	-	50,000
<b>Net Program Revenue/(Cost)</b>	-	-	-	-	(50,000)	-	-	(50,000)

**Fund: Measure R**  
**Department: Public Services**  
**Division/Program: CIP - Streets (224-7005)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
224.80.7005.7200 Streets	5,600,000	105,755	105,755	-	2,160,354	656,184	-	1,000,000
Subtotal	<b>5,600,000</b>	<b>105,755</b>	<b>105,755</b>	-	<b>2,160,354</b>	<b>656,184</b>	-	<b>1,000,000</b>
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>5,600,000</b>	<b>105,755</b>	<b>105,755</b>	-	<b>2,160,354</b>	<b>656,184</b>	-	<b>1,000,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	5,600,000	105,755	105,755	-	2,160,354	656,184	-	1,000,000
<b>Total Expenditures</b>	<b>5,600,000</b>	<b>105,755</b>	<b>105,755</b>	-	<b>2,160,354</b>	<b>656,184</b>	-	<b>1,000,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>(5,600,000)</b>	<b>(105,755)</b>	<b>(105,755)</b>	-	<b>(2,160,354)</b>	<b>(656,184)</b>	-	<b>(1,000,000)</b>

**Fund: Measure R**  
**Department: Public Services**  
**Division/Program: CIP - Traffic (224-7006)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
224.80.7006.7800 Street Light & Traffic Signal	215,000	162,384	162,384	-	324,644	9,059	-	580,000
Subtotal	215,000	162,384	162,384	-	324,644	9,059	-	580,000
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>215,000</b>	<b>162,384</b>	<b>162,384</b>	<b>-</b>	<b>324,644</b>	<b>9,059</b>	<b>-</b>	<b>580,000</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	215,000	162,384	162,384	-	324,644	9,059	-	580,000
<b>Total Expenditures</b>	<b>215,000</b>	<b>162,384</b>	<b>162,384</b>	<b>-</b>	<b>324,644</b>	<b>9,059</b>	<b>-</b>	<b>580,000</b>
<b>Net Program Revenue/(Cost)</b>	<b>(215,000)</b>	<b>(162,384)</b>	<b>(162,384)</b>	<b>-</b>	<b>(324,644)</b>	<b>(9,059)</b>	<b>-</b>	<b>(580,000)</b>

**Fund: Measure M**  
**Department: Public Services**  
**Division/Program: Program Administration (235-5120)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
235.61.4110 Sales Tax	1,343,814	1,343,814	1,132,879	1,487,800	1,487,800	1,487,800	-	1,547,227
<b>Grand Total</b>	<b>1,343,814</b>	<b>1,343,814</b>	<b>1,132,879</b>	<b>1,487,800</b>	<b>1,487,800</b>	<b>1,487,800</b>	<b>-</b>	<b>1,547,227</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
235.61.5120.5111 Full Time Salaries	-	-	-	27,599	27,599	14,583	10,657	19,172
235.61.5120.5XXX Premium Pay	-	-	-	46	46	-	-	-
235.61.5120.5XXX Fringe Benefits	-	-	-	5,452	5,452	1,865	1,363	3,736
235.61.5120.5156-7 Retirement - PERS	-	-	-	2,213	2,213	1,167	853	1,545
235.61.5120.5181-2 PERS Unfunded Liability Pmt	-	-	-	5,664	5,664	5,916	5,916	5,681
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,974</b>	<b>40,974</b>	<b>23,532</b>	<b>18,789</b>	<b>30,135</b>
<b>Materials &amp; Services</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
235.61.5120.8101 Admin & Overhead Charges	-	-	-	-	-	-	-	3,587
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,587</b>
<b>Grand Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,974</b>	<b>40,974</b>	<b>23,532</b>	<b>18,789</b>	<b>33,722</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>1,343,814</b>	<b>1,343,814</b>	<b>1,132,879</b>	<b>1,487,800</b>	<b>1,487,800</b>	<b>1,487,800</b>	<b>-</b>	<b>1,547,227</b>
Salaries & Benefits	-	-	-	40,974	40,974	23,532	18,789	30,135
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	3,587
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,974</b>	<b>40,974</b>	<b>23,532</b>	<b>18,789</b>	<b>33,722</b>
<b>Net Program Revenue/(Cost)</b>	<b>1,343,814</b>	<b>1,343,814</b>	<b>1,132,879</b>	<b>1,446,826</b>	<b>1,446,826</b>	<b>1,464,268</b>	<b>(18,789)</b>	<b>1,513,505</b>

**Fund: Measure M**  
**Department: Public Services**  
**Division/Program: CIP - Streets (235-7005)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
235.80.7005.7200 Streets	1,000,000	1,000,000	63,326	1,200,000	2,136,674	25,000	23,594	
Subtotal	1,000,000	1,000,000	63,326	1,200,000	2,136,674	25,000	23,594	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	1,000,000	1,000,000	63,326	1,200,000	2,136,674	25,000	23,594	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	1,000,000	1,000,000	63,326	1,200,000	2,136,674	25,000	23,594	-
<b>Total Expenditures</b>	1,000,000	1,000,000	63,326	1,200,000	2,136,674	25,000	23,594	-
<b>Net Program Revenue/(Cost)</b>	(1,000,000)	(1,000,000)	(63,326)	(1,200,000)	(2,136,674)	(25,000)	(23,594)	-

**Fund: Measure M**  
**Department: Public Services**  
**Division/Program: CIP - Traffic (235-7006)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
235.80.7006.7800 Street Light & Traffic Signals	-	-	-	500,000	523,098	24,527	-	-
Subtotal	-	-	-	500,000	523,098	24,527	-	-
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	-	-	500,000	523,098	24,527	-	-

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	500,000	523,098	24,527	-	-
<b>Total Expenditures</b>	-	-	-	500,000	523,098	24,527	-	-
<b>Net Program Revenue/(Cost)</b>	-	-	-	(500,000)	(523,098)	(24,527)	-	-

**Fund: Measure A**  
**Department: Public Services**  
**Division/Program: Program Administration (236-5120)**

<b>REVENUE</b>	<b>17-18 Adopted Budget</b>	<b>17-18 Amended Budget</b>	<b>17-18 Actual</b>	<b>18-19 Adopted Budget</b>	<b>18-19 Amended (3-31-19)</b>	<b>18-19 Projected Actual</b>	<b>18-19 Encumbered (3-31-19)</b>	<b>19-20 Adopted Budget</b>
236.61.4010 Property Taxes	-	-	-	400,000	400,000	-	-	400,000
<b>Grand Total</b>	-	-	-	<b>400,000</b>	<b>400,000</b>	-	-	<b>400,000</b>

<b>EXPENDITURES</b>	<b>17-18 Adopted Budget</b>	<b>17-18 Amended Budget</b>	<b>17-18 Actual</b>	<b>18-19 Adopted Budget</b>	<b>18-19 Amended (3-31-19)</b>	<b>18-19 Projected Actual</b>	<b>18-19 Encumbered (3-31-19)</b>	<b>19-20 Adopted Budget</b>
<b>Salaries &amp; Benefits</b>								
236.61.5120.5111 Full Time Salaries	-	-	-	70,000	70,000	-	-	70,000
<b>Subtotal</b>	-	-	-	<b>70,000</b>	<b>70,000</b>	-	-	<b>70,000</b>
<b>Materials &amp; Services</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Allocated Costs</b>								
236.61.5120.8101 Admin & Overhead Charges	-	-	-	-	-	-	-	5,261
<b>Subtotal</b>	-	-	-	-	-	-	-	<b>5,261</b>
<b>Grand Total</b>	-	-	-	<b>70,000</b>	<b>70,000</b>	-	-	<b>75,261</b>

<b>SUMMARY</b>	<b>17-18 Adopted Budget</b>	<b>17-18 Amended Budget</b>	<b>17-18 Actual</b>	<b>18-19 Adopted Budget</b>	<b>18-19 Amended (3-31-19)</b>	<b>18-19 Projected Actual</b>	<b>18-19 Encumbered (3-31-19)</b>	<b>19-20 Adopted Budget</b>
<b>Revenue</b>	-	-	-	<b>400,000</b>	<b>400,000</b>	-	-	<b>400,000</b>
Salaries & Benefits	-	-	-	70,000	70,000	-	-	70,000
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	5,261
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	<b>70,000</b>	<b>70,000</b>	-	-	<b>75,261</b>
<b>Net Program Revenue/(Cost)</b>	-	-	-	<b>330,000</b>	<b>330,000</b>	-	-	<b>324,739</b>

**Fund: Measure A**  
**Department: Public Services**  
**Division/Program: CIP - Parks (236-7004)**

<b>REVENUE</b>	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Grand Total</b>	-	-	-	-	-	-	-	-

<b>EXPENDITURES</b>	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Capital Assets</b>								
236.80.7004.7700 CIP Parks	-	-	-	330,000	330,000	-	-	330,000
Subtotal	-	-	-	330,000	330,000	-	-	330,000
<b>Allocated Costs</b>								
Subtotal	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	-	-	330,000	330,000	-	-	330,000

<b>SUMMARY</b>	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	-	-	-	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	-	-	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	330,000	330,000	-	-	330,000
<b>Total Expenditures</b>	-	-	-	330,000	330,000	-	-	330,000
<b>Net Program Revenue/(Cost)</b>	-	-	-	(330,000)	(330,000)	-	-	(330,000)

**Fund: Fleet Management**  
**Department: Public Services**  
**Division/Program: Fleet Maintenance (365-4170)**

REVENUE	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
365.00.4814			4,100	-	-	-	-	-
365.61.4430	240,000	176,601	153,684	259,982	259,982	239,064	239,064	200,000
365.61.4750	441,625	585,357	765,019	531,858	531,858	480,192	400,160	531,858
365.61.4780	600,000	557,183	607,863	600,000	600,000	476,921	397,434	600,000
365.61.4822	-	-	18,927	31,545	31,545	31,545	-	-
<b>Grand Total</b>	<b>1,281,625</b>	<b>1,319,141</b>	<b>1,549,593</b>	<b>1,423,385</b>	<b>1,423,385</b>	<b>1,227,722</b>	<b>1,036,658</b>	<b>1,331,858</b>

EXPENDITURES	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Salaries &amp; Benefits</b>								
365.61.4170.5111	58,272	95,788	128,809	63,421	63,725	62,963	50,855	66,320
365.61.4170.5112	17,932	16,846	4,166	-	-	-	-	-
365.61.4170.5113	-	-	950	596	552	570	460	-
365.61.4170.5XXX	-	-	-	304	-	-	-	-
365.61.4170.5121	1,350	1,350	-	500	500	-	-	-
365.61.4170.5124	1,930	1,930	116	200	200	750	606	750
365.61.4170.5125	7,050	7,050	-	2,500	2,500	-	-	-
365.61.4170.5XXX	25,135	26,221	39,485	26,145	26,189	27,346	22,087	27,100
365.61.4170.5156-7	15,086	15,086	20,224	5,090	5,090	5,068	4,093	5,361
365.61.4170.5180	7,160	7,160	254	400	400	-	-	-
365.61.4170.5181-2	-	-	-	13,029	13,029	13,607	13,607	19,713
<b>Subtotal</b>	<b>133,915</b>	<b>171,431</b>	<b>194,004</b>	<b>112,185</b>	<b>112,185</b>	<b>110,303</b>	<b>91,708</b>	<b>119,243</b>
<b>Materials &amp; Services</b>								
365.61.4170.6011	6,840	6,840	5,426	200	200	200	-	200
365.61.4170.6050	3,500	3,500	3,371	2,500	2,500	2,500	-	2,500
365.61.4170.6120	12,000	12,000	9,482	18,000	18,000	18,000	-	18,300
365.61.4170.6130	37,000	37,000	26,302	28,000	21,000	21,000	-	28,000
365.61.4170.6141	-	-	-	10,000	10,000	5,000	-	10,000
365.61.4170.6147	1,600	1,600	1,100	1,000	4,000	2,500	-	1,500
365.61.4170.6210	2,000	2,000	1,064	500	743	-	-	500
365.61.4170.6270	10,000	9,516	7,585	6,000	-	2,000	-	6,000
365.61.4170.6319	1,000	1,000	(3,056)	1,000	1,000	-	-	1,000
365.61.4170.6325	150,000	50,000	47,595	50,000	29,406	29,000	-	50,000
365.61.4170.6329	320,000	380,000	366,234	530,000	462,138	462,100	-	630,000
365.61.4170.6330	2,000	2,000	1,420	2,000	2,000	-	-	2,000
365.61.4170.6417	-	40,000	76,598	60,000	153,119	153,000	-	331,317
365.61.4170.6485	600,000	600,000	606,620	600,000	600,000	600,000	-	600,000
365.61.4170.6495	-	-	15,730	-	-	-	-	-
<b>Subtotal</b>	<b>1,145,940</b>	<b>1,145,456</b>	<b>1,165,472</b>	<b>1,309,200</b>	<b>1,304,106</b>	<b>1,295,300</b>	<b>-</b>	<b>1,681,317</b>
<b>Capital Assets</b>								
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Allocated Costs</b>								
365.41.4170.8104	-	-	3,716	-	-	-	-	-
365.41.4170.8105	-	-	1,243	-	-	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>4,959</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>1,279,855</b>	<b>1,316,887</b>	<b>1,364,435</b>	<b>1,421,385</b>	<b>1,416,291</b>	<b>1,405,603</b>	<b>91,708</b>	<b>1,800,560</b>

SUMMARY	17-18 Adopted Budget	17-18 Amended Budget	17-18 Actual	18-19 Adopted Budget	18-19 Amended (3-31-19)	18-19 Projected Actual	18-19 Encumbered (3-31-19)	19-20 Adopted Budget
<b>Revenue</b>	<b>1,281,625</b>	<b>1,319,141</b>	<b>1,549,593</b>	<b>1,423,385</b>	<b>1,423,385</b>	<b>1,227,722</b>	<b>1,036,658</b>	<b>1,331,858</b>
Salaries & Benefits	133,915	171,431	194,004	112,185	112,185	110,303	91,708	119,243
Maintenance & Operations	1,145,940	1,145,456	1,165,472	1,309,200	1,304,106	1,295,300	-	1,681,317
Allocated Costs	-	-	4,959	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,279,855</b>	<b>1,316,887</b>	<b>1,364,435</b>	<b>1,421,385</b>	<b>1,416,291</b>	<b>1,405,603</b>	<b>91,708</b>	<b>1,800,560</b>
<b>Net Program Revenue/(Cost)</b>	<b>1,770</b>	<b>2,253</b>	<b>185,158</b>	<b>2,000</b>	<b>7,094</b>	<b>(177,881)</b>	<b>944,950</b>	<b>(468,702)</b>

**Fund: Vehicle Replacement  
Department: Public Services  
Division/Program: Transfers Out (367-9500)**

REVENUE	17-18 Adopted	17-18	17-18	18-19	18-19	18-19	18-19	19-20
	Budget	Amended	Actual	Adopted	Amended	Projected	Encumbered	Adopted
				Budget	(3-31-19)	Actual	(3-31-19)	Budget
367.00.4410 Interest Income	-	-	3,126	-	-	-	-	-
367.61.4814 Proceeds from Auction	-	-	1,700	-	-	-	-	-
367.61.4818 Miscellaneous	-	-	2,057	-	-	-	-	-
367.61.4750 Interdepartmental Charges	-	296,865	296,865	-	-	-	-	-
<b>Grand Total</b>	-	<b>296,865</b>	<b>303,748</b>	-	-	-	-	-

EXPENDITURES	17-18 Adopted	17-18	17-18	18-19	18-19	18-19	18-19	19-20
	Budget	Amended	Actual	Adopted	Amended	Projected	Encumbered	Adopted
				Budget	(3-31-19)	Actual	(3-31-19)	Budget
<b>Salaries &amp; Benefits</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Materials &amp; Services</b>								
367.95.9500.9110 Transfer Out - General Fund	-	-	-	140,000	140,000	-	-	-
<b>Subtotal</b>	-	-	-	<b>140,000</b>	<b>140,000</b>	-	-	-
<b>Capital Assets</b>								
367.31.3120.7170 Vehicles & Mobile Equipment	-	-	-	-	296,865	-	-	-
<b>Subtotal</b>	-	-	-	-	<b>296,865</b>	-	-	-
<b>Allocated Costs</b>								
<b>Subtotal</b>	-	-	-	-	-	-	-	-
<b>Grand Total</b>	-	-	-	<b>140,000</b>	<b>436,865</b>	-	-	-

SUMMARY	17-18 Adopted	17-18	17-18	18-19	18-19	18-19	18-19	19-20
	Budget	Amended	Actual	Adopted	Amended	Projected	Encumbered	Adopted
				Budget	(3-31-19)	Actual	(3-31-19)	Budget
<b>Revenue</b>	-	<b>296,865</b>	<b>303,748</b>	-	-	-	-	-
Salaries & Benefits	-	-	-	-	-	-	-	-
Maintenance & Operations	-	-	-	140,000	140,000	-	-	-
Allocated Costs	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	296,865	-	-	-
<b>Total Expenditures</b>	-	-	-	<b>140,000</b>	<b>436,865</b>	-	-	-
<b>Net Program Revenue/(Cost)</b>	-	<b>296,865</b>	<b>303,748</b>	<b>(140,000)</b>	<b>(436,865)</b>	-	-	-

# **CAPITAL IMPROVEMENT PROGRAM**

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The City of West Covina develops a five-year Capital Improvement Program (CIP) that consists of an extensive list of projects necessary to maintain and improve the City's infrastructure. The City defines a CIP as having (1) a capital asset with a minimum dollar value of \$45,000, and (2) an estimated useful life of three years or more. A multi-year CIP is necessary because it is impossible to fund all capital projects immediately. In order to meet the City's needs, it is imperative that the City continues to plan and strategize how it will allocate limited financial resources for capital projects.

The CIP should not be confused with the capital improvement budget. The capital improvement budget represents the first year of the CIP that is reviewed and adopted by the City Council. It authorizes specific projects and appropriates specific funding for those projects. The capital improvement budget for fiscal year 2019-2020 provides \$9.2 million for new projects.

Projects and funding sources listed in the CIP for years other than year one (commonly called "out years") are not authorized until the annual budget for those years is adopted by the City Council. The "out years" serve only as a guide for future planning and are subject to further review and modification in subsequent years. The City Council adopts a five-year CIP to provide a standard by which to:

- Prioritize the increased needs of the City
- Analyze the various funding sources
- Match, as appropriate, the funds to the various needs
- Plan to meet the City's capital needs over an extended period of time, as funding becomes available
- Help to eliminate deficiencies, yet accommodate changing priorities while progressing toward a goal

## **CAPITAL IMPROVEMENT SELECTION PROCESS**

The CIP has been developed with the combined input from the City Council, City staff, and sports league representatives. Requests are submitted to a committee of City staff members to review along with justifications, suggested funding source(s) and associated costs including any ongoing operating costs. The projects are categorized as Building, Energy Efficiency/Conservation, General, Studies, Parks, Streets, Traffic, Utilities, Vehicles, or NPDES. They are assessed based on the funding availability and the needs and priorities of the City, then presented to the City Council for consideration and approval. Projects not funded in the current fiscal year are put in "out years." Conversely, during the budget year there may be additional CIP projects approved by the City Council that were unforeseen during the budget adoption process.

The CIP budget for fiscal year 2019-2020 is \$9,227,148. A list of all the recommended projects is shown on the following pages.

## **SPECIAL COMMENTS**

1. Although staff has made every attempt to adhere to the definition of a CIP, there are some occasions when projects may be below the \$45,000 limit. While these projects may not be classified by most agencies as “capital projects,” they have been included due to their uniqueness. The Government Finance Officers’ Association defines a capital asset as “a new or rehabilitated physical asset that is nonrecurring, has a useful life of more than three to five years, and is expensive to purchase.” The term “expensive” is relative and may appear arbitrary at first; however, a survey of local cities revealed that the most common dollar figure used to define a capital asset is \$45,000.
2. This year, all the CIP projects will be funded from special funds. These projects include major and residential streets rehabilitation, sewer main replacement, Citywide park restrooms improvements, traffic signal modifications at three intersections, and new traffic signal at La Puente Road and Forecastle Avenue with costs shared with the City of Walnut.
3. There have been increasingly less restricted funds available for CIP projects. Lack of funding has created an extraordinary challenge for staff due to the numerous building maintenance projects that are in need of funding. This is particularly troublesome as many of the City’s facilities and equipment are aged and in need of rehabilitation or replacement. Many of the building projects shown on the attached CIP list have been on the list for over ten years and continue to be moved to “out years.” The City Hall building needs numerous repairs/improvements; most of the carpet throughout all departments, ceiling tiles, the roof and skylight – all need to be replaced. Most of the fire stations are all in need of replacement or refurbishment requiring a significant number of repairs to be funded from the Fire and Public Services Department’s operating budget.
4. The City’s fleet is also aging as well as the equipment in the vehicle maintenance garage. Many of the public works and public safety vehicles have exceeded their useful life and repairs have become very costly to the departments’ operating budgets. With the depletion of the Vehicle Replacement Fund years ago, it is extremely difficult to fund vehicles, particularly the high-priced fire trucks, police vehicles and heavy-duty maintenance trucks.
5. This Five-Year Capital Improvement Program is presented to the City Council as a working document. The projects and funding sources are subject to change during the budget year to better reflect the priorities of the City Council. The City is committed to meeting its capital improvement needs in a fiscally reasonable manner and is aggressively seeking strategic alternatives that will allow the highest level of service to the residents, visitors, and businesses in the City. Further, staff continues to search and apply for grants to assist in the funding for capital projects.

**2019 - 2024**  
**CAPITAL IMPROVEMENT PROGRAM PROJECT SUMMARY**

Type of Improvement	Five-Year Funding Schedule					Five-Year Total Program
	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	
BUILDINGS	\$100,000	\$3,852,450	\$1,550,000	\$711,200	\$39,573,000	\$45,786,650
CONSERVATION	-	1,250,000	-	-	-	\$1,250,000
GENERAL	150,000	2,982,722	1,900,000	135,000	-	\$5,167,722
STUDIES	65,000	120,000	120,000	110,000	-	\$415,000
PARKS	1,830,000	3,245,000	575,000	575,000	550,000	\$6,775,000
STREETS	3,517,148	4,667,148	3,842,148	3,917,148	3,842,148	\$19,785,740
TRAFFIC SIGNALS	890,000	1,010,000	700,000	600,000	700,000	\$3,900,000
UTILITIES	2,625,000	2,292,600	2,917,600	2,152,600	2,152,600	\$12,140,400
VEHICLES	-	2,656,923	358,414	358,414	358,414	\$3,732,165
NPDES	50,000	300,000	\$50,000	50,000	50,000	\$500,000
<b>TOTALS</b>	<b>\$9,227,148</b>	<b>\$22,376,843</b>	<b>\$12,013,162</b>	<b>\$8,609,362</b>	<b>\$47,226,162</b>	<b>\$99,452,677</b>

Fiscal Year 2018-2019 Totals by Funding Source		
Fund No.	Fund Title	Total
122	Proposition "C" (Prop "C")	25,000
124	Gas Tax (GT)	195,000
124	State Senate Bill 1 (SB-1)	1,500,000
128	Transportation Development Act (TDA)	70,000
131	Community Development Grant Program (CDBG)	200,000
160	Capital Projects (CP)	632,148
161	Construction Tax (CT)	150,000
170	Park Dedication Fees (A) (PDF "A")	60,000
171	Park Dedication Fees (B) (PDF "B")	30,000
172	Park Dedication Fees (C) (PDF "C")	180,000
174	Park Dedication Fees (E) (PDF "E")	50,000
175	Park Dedication Fees (F) (PDF "F")	60,000
177	Park Dedication Fees (H) (PDF "H")	50,000
183	Coastal Sage and Scrub CFD (CSS)	100,000
184	Maintenance District 4 (MD4)	500,000
188	Citywide Maintenance District (CWMD)	800,000
189	Sewer Fund (SF)	2,675,000
224	Measure R	1,105,000
235	Measure M	680,000
	Grant	165,000
	<b>GRAND TOTAL</b>	<b>\$9,227,148</b>

**FY 2019-2020  
PROJECT SUMMARY BY FUND**

NO	FUND NO.	FUND	PROJECT	AMOUNT
S-5	122	Prop C	Bus Stop Enhancement Annual Program	25,000
			<b>TOTAL PROPOSITION C - 122</b>	<b>25,000</b>
S-1	124	GT	Pavement Management Plan Update	75,000
T-13	124	GT	Traffic Signal Battery Back-up Controller Replacement	60,000
T-14	124	GT	Traffic Signal Battery Back-up Battery Replacement	30,000
T-15	124	GT	Installation of traffic Control Devices	30,000
			<b>TOTAL GAS TAX - 124</b>	<b>195,000</b>
S-3	128	TDA	Annual ConcreteSidewalk Installation/Replacement Program	70,000
			<b>TOTAL TRANSPORTATION DEVELOPMENT ACT - 128</b>	<b>70,000</b>
S-6	131	CDBG	Curb Access Ramp Programs	100,000
B-48	131	CDBG	Replace Sliding Doors at Senior Center	100,000
			<b>TOTAL COMMUNITY DEVELOPMENT GRANT PROGRAM - 131</b>	<b>200,000</b>
SD-1	160	CP	Update Housing Element	65,000
S-9	160	CP	Residential Street Rehabilitation Annual Program	567,148
			<b>TOTAL CAPITAL PROJECTS - 160</b>	<b>632,148</b>
G-8	161	CT	BKK Radio Tower Monitoring System	150,000
			<b>TOTAL CONSTRUCTION TAX - 161</b>	<b>150,000</b>
P-13	170	PDF A	Del Norte Park Restroom Improvements	30,000
P-14	170	PDF A	Del Norte Park Repair Trash Enclosures	30,000
			<b>TOTAL PARK DEDICATION FEES "A" - 170</b>	<b>60,000</b>
P-29	171	PDF B	Palmview Park Repair Trash Enclosures	30,000
			<b>TOTAL PARK DEDICATION FEES "B" - 171</b>	<b>30,000</b>
P-25	172	PDF C	Orangewood Park Security Fencing	150,000
P-26	172	PDF C	Orangewood Park Restroom Improvements	30,000
			<b>TOTAL PARK DEDICATION FEES "C" - 172</b>	<b>180,000</b>
P-8	174	PDF E	Cortez Park - Repair Trash Enclosures	30,000
P-9	174	PDF E	Cortez Park - Repair Football Goal Posts	20,000
			<b>TOTAL PARK DEDICATION FEES "E" - 174</b>	<b>50,000</b>
P-37	175	PDF F	Shadow Oak Park Restroom Improvements	30,000
P-38	175	PDF F	Shadow Oak Park Repair Trash Enclosure	30,000
			<b>TOTAL PARK DEDICATION FEES "F" - 175</b>	<b>60,000</b>
P-16	177	PDF H	Friendship Park Replace Drinking Fountains	20,000
P-17	177	PDF H	Friendship Park Repair Trash Enclosure	30,000
			<b>TOTAL PARK DEDICATION FEE "H" - 177</b>	<b>50,000</b>
P-42	183	CSS	Upgrade Landscaping based on Biologist Report	100,000
			<b>TOTAL Coast Scrub and Sage CFD - 183</b>	<b>100,000</b>
P-21	184	LMD-4	Tree trimming and shrub clearing	400,000
P-22	184	LMD-4	Paseo Lighting Replacement/Repair	100,000
			<b>TOTAL MAINTENANCE DISTRICT 4 - 184</b>	<b>500,000</b>
P-45	188	CWMD	Street Tree Master Plan	200,000
P-46	188	CWMD	Tree/Sidewalk Projects	300,000
P-47	188	CWMD	Tree Grant Match	300,000
			<b>TOTAL CITYWIDE MAINTENANCE DISTRICT - 188</b>	<b>800,000</b>
U-1	189	Sewer	Replace/upgrade pumps for City Hall Storm Water Lift Station	50,000
U-2	189	Sewer	Upgrades to Sewer Lift Station at Police Department Building	600,000
U-6	189	Sewer	Sewer Main Replacement - Portions of Glenview Rd, Michelle St, and Azusa Ave	1,450,000
U-7	189	Sewer	Sewer Main Replacement - Portions of Azusa Ave	295,000
U-8	189	Sewer	Sewer Main Replacement - Portion of Citrus St	230,000
N-1	189	Sewer	Catch basin Trash Capture Device Installation Program	50,000
			<b>TOTAL SEWER FUND - 189</b>	<b>2,675,000</b>

**FY 2019-2020  
PROJECT SUMMARY BY FUND**

<b>NO</b>	<b>FUND NO.</b>	<b>FUND</b>	<b>PROJECT</b>	<b>AMOUNT</b>
S-11	224	Measure R	Implementation of green Streets Improvements	500,000
T-1	224	Measure R	Merced / Sunset- Install Left-turn Phasing	190,000
T-2	224	Measure R	Glendora / Merced - Install Left-turn Phasing	190,000
T-3	224	Measure R	Merced / Valinda - Install Left-turn Phasing	25,000
T-4	224	Measure R	La Puente Road / Forcastle - New Traffic Signal Installation with City of Walnut	200,000
<b>TOTAL MEASURE R - 224</b>				<b>1,105,000</b>
S-2	235	Measure M	Annual concrete sidewalk and curb and gutter repair program	180,000
S-9	235	Measure M	Residential Street Rehabilitation Annual Program	500,000
<b>TOTAL MEASURE M - 235</b>				<b>680,000</b>
T-3		Grant	Merced / Valinda - Install Left-turn Phasing	165,000
<b>TOTAL GRANT FUNDS</b>				<b>165,000</b>
S-9	124	SB-1	Residential Street Rehabilitation Annual Program	1,500,000
<b>TOTAL SB-1 - 237</b>				<b>1,500,000</b>
<b>GRAND TOTAL</b>				<b>\$9,227,148</b>

**2019-2024**  
**CAPITAL IMPROVEMENT PROGRAM PROJECTS - BUILDING**

Project No.	Description of Item	Cost of Item	Funding Sources	Five-Year Funding Schedule				
				2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
B-1	ADA Access - Public Facilities	400,000	CDBG		100,000	100,000	100,000	100,000
B-2	Police - Forensic Lab upgrade Part 1	211,200	CP				211,200	
B-3	Police - Forensic Lab upgrade Part 2	93,500	CP					93,500
B-4	Police - Forensic Lab upgrade Part 3	39,500	CP					39,500
B-5	Fire Station 3 - Construction & Relocation	3,500,000	CDBG					3,500,000
B-6	Fire Station 1 & Headquarters Replacement	13,870,000	Unfunded					13,870,000
B-7	Fire Station 1 - Replace Emergency Generator	30,000	CT		30,000			
B-8	Fire Station 1 - Gate & Fence Installation	25,000	CT		25,000			
B-9	Fire Station 1 - Remodel Kitchen	27,000			27,000			
B-10	Fire Station 2 - Remodel Kitchen	42,500			42,500			
B-11	Fire Station 2 - Renovate Building	1,100,000	Unfunded					1,100,000
B-12	Fire Station 2 - Replace Flooring	12,000	GF		12,000			
B-13	Fire Station 2 - Replace Roof	78,500	GF		78,500			
B-14	Fire Station 3 - Demolish and Rebuild	7,500,000	Unfunded					7,500,000
B-15	Fire Station 3 - Remodel Kitchen	36,000	GF		36,000			
B-16	Fire Station 3 - Replace Flooring	10,000	GF		10,000			
B-17	Fire Station 3 - Replace Roof	65,400	GF		65,400			
B-18	Fire Station 4 - Remodel Kitchen	33,000	GF		33,000			
B-19	Fire Station 4 - Renovate Building	8,850,000	Unfunded					8,850,000
B-20	Fire Station 4 - Replace Flooring	11,000	GF		11,000			
B-21	Fire Station 5 - Remodel Kitchen	26,300	GF		26,300			
B-22	Fire Station 5 - Renovate Building	3,520,000	Unfunded					3,520,000
B-23	Fire Station 3 - Replace Roof	40,750	GF		40,750			
B-24	Replace Fire Station Furniture	12,000	GF		12,000			
B-25	Shadow Oak Community Center Reroofing	130,000	PDF G		130,000			
B-26	City Hall - Acoustical Ceiling Tiles Seismic Retrofit	250,000	CT			250,000		
B-27	City Hall - Repainting Exterior	400,000	CP				400,000	
B-28	Palm View Center - Roll-up Doors & Windows	25,000	PDF B		25,000			
B-29	Cortez Senior Center - Update heating serving line in kitchen	30,000	PDF E		30,000			
B-30	City Hall Parking Lot Resurfacing	300,000	Unfunded		300,000			
B-31	Fire Station 5 Replace Emergency Generator	40,000	CP		40,000			
B-32	New Permit Center & Kitchenettes remodel	305,000	CP		305,000			
B-33	Fire Stations Floor Improvements	28,000	CT		28,000			
B-34	Replace Emergency Generator at City Hall	85,000	CT		85,000			
B-35	City Hall Elevators Replacement	1,000,000	CT					1,000,000
B-36	Door Access - Phase II	250,000	CP		25,000			
			CT		200,000			
			IT		25,000			
B-37	City Council Chamber Seating Replacement	200,000	CP			200,000		
B-38	City Yard Parking Lot Improvements	200,000	Unfunded		200,000			
B-39	Communication Building Roof Replacement	225,000	CP		225,000			
B-40	Dispatch Center Remodel	85,000	GF		85,000			
B-41	Detective Bureau Remodel	200,000	GF		200,000			
B-42	City Hall & Police Department Emergency Generators	700,000	GF		700,000			
B-43	City Yard Back-up Generator	100,000	GF		100,000			
B-44	City Yard - Roof Replacement	400,000	GF		400,000			
B-45	Police Department Building - Locate and repair water leaks in jails and server room	100,000	GF		100,000			
B-46	Replace City Hall Elevators	1,000,000	GF			1,000,000		
B-47	Construct Kitchnette in CED	100,000	CT		100,000			
B-48	Replace Sliding Doors at Senior Center	100,000	CDBG	100,000				
	<b>TOTAL BUILDING PROJECTS</b>	<b>\$45,786,650</b>		<b>\$100,000</b>	<b>\$3,852,450</b>	<b>\$1,550,000</b>	<b>\$711,200</b>	<b>\$39,573,000</b>

**2019-2024**  
**CAPITAL IMPROVEMENT PROGRAM PROJECTS - ENERGY EFFICIENCY /**  
**CONSERVATION**

Project No.	Description of Item	Cost of Item	Funding Sources	Five-Year Funding Schedule				
				2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
C-1	Energy Efficiency for City Buildings	1,250,000	CP		1,250,000			
	City Yard Roof Repair		CP					
	City Hall Roof Replacement		CP					
	Fire Station No. 2 - Roof Repair		CP					
	<b>TOTAL ENERGY EFFICIENCY PROJECTS</b>	<b>\$1,250,000</b>		<b>\$0</b>	<b>\$1,250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>



**2019-2024**  
**CAPITAL IMPROVEMENT PROGRAM PROJECTS - STUDIES**

Project No.	Description of Item	Cost of Item	Funding Sources	Five-Year Funding Schedule				
				2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
SD-1	Comprehensive Zoning & Subdivision Code Revision	350,000	CP		120,000	120,000	110,000	
SD-1	Update Housing Element	65,000	CP	65,000				
	<b>TOTAL STUDIES PROJECTS</b>	<b>\$415,000</b>		<b>\$65,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$110,000</b>	<b>\$0</b>

**2019-2024  
CAPITAL IMPROVEMENT PROGRAM PROJECTS - PARKS**

Project No.	Description of Item	Cost of Item	Funding Sources	Five-Year Funding Schedule				
				2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
	<b>GENERAL PARK IMPROVEMENTS</b>							
P-1	Resurfacing of Tennis Courts at Del Norte	20,000	PDF A		20,000			
P-2	City Parks Restroom Improvements & Upgrades	875,000	PDF		225,000	225,000	225,000	200,000
P-3	Resurfacing of Basketball Courts at Gingrich	20,000	PDF G		20,000			
	<b>CALIFORNIA PARKETTE</b>							
P-4	California Parkette - Tot Lot Improvements	250,000	PDF		250,000			
	<b>CAMERON PARK</b>							
P-5	Cameron Park Community Center Water Proofing	265,000	PDF D		265,000			
P-6	Cameron Park Community Center Retrofit Inertior Lighting	30,000	PDF D		30,000			
	<b>CORTEZ PARK</b>							
P-7	Cortez Senior Center - Replace/Repair Automatic Doors	100,000	Prop C		100,000			
P-8	Cortez Park - Repair Trash Enclosure	30,000	PDF	30,000				
P-9	Cortez Park - Replace Football Goal Post	20,000	PDF	20,000				
	<b>DEL NORTE PARK</b>							
P-10	Del Norte Park- Roof Replacement of Pony Snack Bar	40,000	PDF		40,000			
P-11	Del Norte Park - Demo South West Snack Bar	50,000	PDF		50,000			
P-12	Del Norte Park - Dog Park Improvements	80,000	PDF		80,000			
P-13	Del Norte Park - Restroom Improvements	30,000	PDF	30,000				
P-14	Del Norte Park - Repair Trash Enclosure	30,000	PDF	30,000				
	<b>FRIENDSHIP PARK</b>							
P-15	Friendship Park - Playground Improvements	250,000	PDF		250,000			
P-16	Friendship Park - Replace Drinking Fountains	20,000	PDF	20,000				
P-17	Friendship Park - Repair Trash Enclosure	30,000	PDF	30,000				
	<b>MAINTENANCE DISTRICT 1</b>							
P-18	Landscape/Lighting/Concrete Improvements	600,000	MD1		150,000	150,000	150,000	150,000
P-19	<b>MAINTENANCE DISTRICT 2</b>							
P-20	Landscape Improvements	400,000	MD2		100,000	100,000	100,000	100,000
	<b>MAINTENANCE DISTRICT 4</b>							
P-21	Landscape/Lighting/Concrete Improvements	500,000	MD4	400,000	100,000			
P-22	Paseo Lighting replacement/Repairs	100,000		100,000				
	<b>MAINTENANCE DISTRICT 6</b>							
P-23	Landscape Improvements	200,000	MD6		50,000	50,000	50,000	50,000
	<b>MAINTENANCE DISTRICT 7</b>							
P-24	Landscape Improvements	200,000	MD7		50,000	50,000	50,000	50,000
	<b>ORANGEWOOD PARK</b>							
P-25	Orangewood Park - Security Fencing	150,000	PDF	150,000				
P-26	Orangewood Park Restroom Improvements	30,000	PDF	30,000				
	<b>PALMVIEW PARK</b>							
P-27	Palmview Park - Replace Flooring and Interior Paint	30,000	PDF		30,000			
P-28	Palmview Park - Roof Replacement	250,000	PDF		250,000			
P-29	Palmview Park - Repair Trash Enclosure	30,000	PDF	30,000				

**2019-2024  
CAPITAL IMPROVEMENT PROGRAM PROJECTS - PARKS**

Project No.	Description of Item	Cost of Item	Funding Sources	Five-Year Funding Schedule				
				2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
	<b>SHADOW OAK PARK</b>							
P-30	Shadow Oak Kitchen Remodel, cabinets, counter tops and appliances	25,000	PDF G		25,000			
P-31	Shadow Oak Beautification	30,000	PDF G		30,000			
P-32	Shadow Oak Tot Lot Replacement	225,000	Measure A		225,000			
P-33	Shadow Oak Slurry Seal Upper and Middle Parking Lots	120,000	PDF G		120,000			
P-34	Shadow Oak Marquee	75,000	PDF G		75,000			
P-35	Shadow Oak Park Stairwell and Slope	100,000	PDF G		100,000			
P-36	Shaow Park - Roof Replacement	250,000	PDF G		250,000			
P-37	Shadow Oak Park - Tree Trimming and Landscaping	200,000	PDF G		200,000			
P-38	Shadow Oak Park - Restroom Improvements	30,000	PDF G	30,000				
P-39	Shadow Oak Park - Repair Trash Enclosure	30,000	PDF G	30,000				
P-40	<b>WALMERADO PARK</b>							
P-41	Walmerado Park - Roof Replacement of the Snack Bar	100,000	PDF		100,000			
P-42	Walmerado Park - Resurface Basketball Courts	30,000	PDF		30,000			
P-43	Walmerado Park - Restroom Improvements	30,000	PDF		30,000			
	<b>COAST SCRUB AND SAGE HABITAT</b>							
P-44	Upgrade landscaping	100,000	CSS	100,000				
	<b>CITYWIDE MAINTENANCE DISTRICT</b>							
P-45	Street Tree Master Plan	200,000	CWMD	200,000				
P-46	Tree/Sidewalk Projects	300,000	CWMD	300,000				
P-47	Tree Grant Match	300,000	CWMD	300,000				
	<b>TOTALS</b>	<b>\$6,775,000</b>		<b>\$1,830,000</b>	<b>\$3,245,000</b>	<b>\$575,000</b>	<b>\$575,000</b>	<b>\$550,000</b>









**2019-2024**  
**CAPITAL IMPROVEMENT PROGRAM PROJECTS - NPDES**

Project No.	Description of Item	Cost of Item	Funding Sources	Five-Year Funding Schedule				
				2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
N-1	Catch Basin Trash Capture Device Installation Program	250,000	SF	50,000	50,000	50,000	50,000	50,000
N-2	City Yard NPDES Disposal Area	250,000	CP		250,000			
	<b>TOTAL NPDES PROJECTS</b>	<b>\$500,000</b>		<b>\$50,000</b>	<b>\$300,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>

## CAPITAL IMPROVEMENT PROGRAM FUNDING SOURCES

Funding Source	Fund No.	Funding Source	Fund Sources Description	Use Restrictions
AB 939	129	AB 939 Waste Reduction	Monies received by the City from waste hauler fees paid for services to comply with AB 939 State mandate to fund the City's waste diversion and recycling programs.	Funds are restricted to projects and programs that divert waste from ending up in landfills; promotes programs to reduce, reuse, and recycle.
ART	212	Art in Public Places	These are impact fees required as part of development project. The developer can install artwork or pay an in-lieu fee to the Art in Public Places fund.	To be used for artwork on public property.
AQMD	119	Air Quality Management District Funds	Percent of vehicle license fees collected by the State.	To be used to increase the City's clean air efforts.
BIT	118	Business Improvement Tax	These funds were from a tax collected as a percentage of the business license. This tax was eliminated in August 2001.	Can only be used to promote and encourage business enterprise within the City.
BKK	152	BKK Community	B.K.K. Business License Tax Settlement Agreement. Extended payment of \$330,000 annually for 20 years.	Used for capital improvement and community enhancement programs in the neighborhoods in or around the closed BKK Landfill.
BOND		Various Bond Issues	Possible future bond financing.	Public improvement as defined by Specific Bond Issue.
CDBG	131	Community Development Block Grant	Federal Block Grant Funds through Community Development Act.	Can only be used for programs to benefit lower income, elderly and/or handicapped persons.
CMD	188	Citywide Maintenance District	Benefit assessments on commercial and residential property.	Can only be used for maintenance and capital expenditures as part of district.
CP	160	Capital Projects	Established to help balance funding requirements, the Capital Projects Fund was derived from one-time revenues or savings.	No legal restrictions on the use of funds, except that the funds must be used for public purposes.
CS	203	Charter Settlement	The City received a one-time revenue amount of \$1 million as part of a legal settlement with the City's cable franchise operator.	\$600,000 was to be spent on capital items and the remaining \$400,000 was not restricted as to use.
CSF	220	Community Services Foundation Donations	Private donations to support community events and recreation.	To be used for community events and recreation.
CSS CFD	183	Coastal Sage & Scrub Community Facilities District	Funded from assessments from the District.	Can only be used for maintenance and administration of pertinent to this district.
CT	161	Construction Tax	City Construction Tax Fund.	Can only be used for public works improvement projects.
DER	116/117	Drug Enforcement Rebate	State and Federal asset forfeiture.	To be spend on police equipment and law enforcement activities.
FC	111	Fee & Charge	The cost of repair and maintenance of Day Care Facilities are included as part of the fee charged for participation in this program.	These funds can only be used for projects benefiting day care. Day care fees cannot be used to support any other Fee & Charge Programs.
FIF	165	Fire Impact Fee	The monies for this fund are paid from developers.	Funds are to be spent to cover costs of capital equipment and infrastructure required to serve new growth.
FM	365	Fleet Management	Revenues for the Fleet Management Fund that was generated through charges to operating departments.	Can only be used for equipment for the operation of fleet maintenance section.
GFR	110	General Fund Reserve	City General Fund reserves.	No restrictions other than for public purpose only.
GPS	550	General Plan Special Fund	The monies for this fund are paid from developers specifically for General Plan amendments.	Use for General Plan amendments only.
Grants		Grants	Various Grants being secured by departments.	Varies according to each grant.
GT	124	Gasoline Tax	State Gasoline Tax Funds (Sec. 2106, 2107 S&H Code) including Proposition "111."	Can only be used for public street purposes, both maintenance and improvements.
HSIP/STP-L Grants	140	Highway Safety Improvement Program/Surface Transportation Program-Local	Federal money received for use in improving certain major streets.	Caltrans and the Federal Highway Administration must approve projects.
MD1	181	Maintenance District No. 1	Assessments from Maintenance Districts (1, 2, 4, 6, 7) as indicated.	Can only be used for maintenance and administration of pertinent maintenance districts.
MD2	182	Maintenance District No. 2		
MD4	184	Maintenance District No. 4		
MD6	186	Maintenance District No. 6		
MD7	187	Maintenance District No. 7		
Measure A	236	Measure A	County tax Measure A portion of 1.5 cent parcel tax adopted by taxpayers in November 2016.	Can only be used for parks, open space, and trails related projects and programs.
Measure M	235	Measure M	County tax Measure M portion of 1/2 cent sales tax adopted by taxpayers in November 2016.	Can only be used for transportation related projects and programs.
Measure R	224	Measure R	County tax Measure R .005 cent sales tax adopted by taxpayers in November 2008.	Streets, roads, traffic control measures, bikeways and pedestrian improvements, public transit, recreational transit, public transit capital, congestion management programs, and transportation administration.
MTA Grant	199	Metropolitan Transit Authority	Funds provided as part of a competitive grant from MTA. LA	Restricted to major street enhancements as designated in the grant.

## CAPITAL IMPROVEMENT PROGRAM FUNDING SOURCES

Funding Source	Fund No.	Funding Source	Fund Sources Description	Use Restrictions
PARK	163	Parks	Funds from private companies for leasing light standards for private communication antennas.	None
PBG	143	Park Bond Grant	City's allocation of proceeds from voter approved Park Bonds for Los Angeles County.	The proceeds are restricted to specific purposes as defined in the bond issue.
PDF (A-G)		Park Dedication Fee	Developer's deposits for park development in the park district(s)	Generally used for improvements to City parks within the district(s) for which the developer(s) deposited the funds or for certain facilities serving citywide park needs.
	170	District A	Del Norte Park Del Norte, Vincent & Monte Vista Elementary Schools	
	171	District B	Palmview Park Grovecenter, Rowland, & Workman Elementary & Traweek Middle Schools	
	172	District C	Orangewood Park, Sunset Field, & California Parkette  California, Orangewood, San Jose Edison, & Wescove Elementary, Willowood & Edgewood Schools	
	173	District D	Cameron & Walmerado Parks Cameron & Merlinda Elementary & Walnut Grove Intermediate Schools	
	174	District E	Cortez & Maverick Field/Ridge Riders Parks Cortez & Mesa Elementary, South Hills High & West Covina High Schools	
	175	District F	Aroma Parkette, Heritage Gardens, Galster Wilderness & Woodgrove Parks Hollencrest Middle, Merced & Vine Elementary, & Coronado Alternative Schools	
	176	District G	Gingrich & Shadow Oak Parks Giano Intermediate School	
	177	District H	Friendship Park Hollingworth Elementary & Rincon Intermediate Schools	
PEG	205	Charter Peg Funds	These funds were collected from cable television subscribers to provide public, education, and government programming on the City of West Covina's government access channel.	These funds can only be utilized for capital expenditures related to the government access channel.
Prop. "A"	121	Proposition "A"	Proposition "A" Transit Fund.	Can only be used for transit-related projects/programs including operations, capital and administrative expenses subject to approval and review of County Transportation Committee.
Prop. "C"	122	Proposition "C"	Proposition "C" Transportation Funds (County Sales Tax-Local Return).	Can only be used for transit-related projects or programs including operations, capital and administrative expenses subject to approval and review of Los Angeles County Metropolitan Transportation Authority.
PSA	153	Public Safety Augmentation Fund	Proposition 172 - ½% sales tax for Public Safety	Can only be used for front line Public Safety expenditures.
Rule 20A		Southern California Edison	The Public Utility Commission requires Southern California Edison to set aside funds.	These funds are restricted for placing certain utilities underground throughout the Southern California Edison services area.
SF	189	Sewer Maintenance	Funds from sewer maintenance fees and assessments.	Can only be used for maintenance, administration and construction of public sanitary sewers.
SOP		Sale of Property	Sale of property.	None.
SPB	169	State Park Bond	State Proposition 12 was approved to provide direct funds to cities to be used to for a broad spectrum of recreational improvements.	Can only be used for recreational purposes.
TDA	128	Transportation Development Act	State Grant under Transportation Development Act.	Can only be used for specific purposes for which the funds are provided to the City (normally involves capital improvement and/or studies).
TREE	144	Tree Permit Fee	Revenues that are received from developers and property owners for a permit that allows the removal of a significant tree located in or on public property under certain conditions.	These funds are to be used for urban reforestation purposes.
TS	123	Traffic Safety	Comes from fines and forfeitures.	Can be used for traffic engineering, police supplies, traffic signals and streets.
UL	360	Uninsured Loss	Part of self insurance program.	Expenses related to uninsured losses.
VR	367	Vehicle Replacement	The City puts surplus funds into this fund.	Funds are for the replacement of vehicles to update the fleet and save on maintenance costs.
WCSG	375	West Covina Service Group	Revenues from police service provided to outside agencies for crime data information system.	Funds are restricted to furthering the services of the WCSG Enterprise Fund.

## 2019-20 SCHEDULE OF POSITIONS

	<u>FY 16-17</u> <u>Amended</u>	<u>FY 17-18</u> <u>Amended</u>	<u>FY 18-19</u> <u>Adopted</u>	<u>FY 18-19</u> <u>Amended</u>	<u>FY 19-20</u> <u>Adopted</u>
<b><u>CITY COUNCIL &amp; CITY MANAGER</u></b>					
City Manager	1.00	1.00	1.00	1.00	1.00
Assistant City Manager/Public Services Director	-	-	-	0.50	0.50
Assistant City Manager/Community Services Director	-	0.50	0.50	-	-
Deputy City Manager	1.00	1.00	1.00	1.00	-
Economic Dev/Housing Manager	1.00	1.00	1.00	-	-
Econ Dev Project Coordinator	1.00	1.00	1.00	-	-
Economic Dev Specialist	1.00	1.00	1.00	-	-
Executive Asst to the City Manager	1.00	1.00	1.00	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00	-
Information Technology Manager	-	-	1.00	1.00	1.00
IT Analyst I / II	-	-	1.00	1.00	1.00
Computer Services Technician	-	-	-	-	1.00
Communications Technician	-	-	1.00	1.00	1.00
<b>Total - City Council &amp; City Manager</b>	<b>7.00</b>	<b>7.50</b>	<b>10.50</b>	<b>7.50</b>	<b>6.50</b>
<b><u>CITY CLERK</u></b>					
Assistant City Clerk	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	1.00	-	1.00	1.00	1.00
Administrative Assistant II	1.00	1.00	-	-	-
<b>Total - City Clerk</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>
<b><u>FINANCE DEPARTMENT</u></b>					
Finance Director	1.00	1.00	1.00	1.00	1.00
Assistant Finance Director	-	-	-	-	-
Accounting Manager	1.00	1.00	1.00	1.00	1.00
Purchasing Manager	1.00	1.00	1.00	1.00	1.00
Information Technology Manager	1.00	1.00	-	-	-
IT Analyst I / II	1.00	1.00	-	-	-
Management Analyst I / II	2.00	1.00	1.00	1.00	1.00
Accountant	3.00	2.00	2.00	2.00	2.00
Accounting Technician	3.00	4.00	3.00	3.00	2.00
Computer Services Technician	1.00	1.00	-	-	-
Communications Technician	1.00	1.00	-	-	-
Reprographics Coordinator	1.00	-	-	-	-
Senior Administrative Assistant	1.00	-	-	-	-
Administrative Assistant I	-	1.00	1.00	1.00	-
Senior Account Clerk	1.00	1.00	1.00	1.00	1.00
Account Clerk	2.00	1.00	1.00	1.00	1.00
<b>Total - Finance Dept</b>	<b>20.00</b>	<b>17.00</b>	<b>12.00</b>	<b>12.00</b>	<b>10.00</b>

	<u>FY 16-17</u> <u>Amended</u>	<u>FY 17-18</u> <u>Amended</u>	<u>FY 18-19</u> <u>Adopted</u>	<u>FY 18-19</u> <u>Amended</u>	<u>FY 19-20</u> <u>Adopted</u>
<b><u>HUMAN RESOURCES DEPARTMENT</u></b>					
Human Resources Director	1.00	1.00	1.00	1.00	1.00
Management Analyst I / II	1.00	1.00	2.00	2.00	2.00
Human Resources Technician	1.00	1.00	1.00	1.00	1.00
Administrative Aide	2.00	2.00	-	-	-
<b>Total - Human Resources Dept</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>
<b><u>PLANNING DEPARTMENT</u></b>					
Planning Director	1.00	1.00	1.00	-	-
Senior Planner	1.00	1.00	1.00	-	-
Senior Administrative Assistant	1.00	1.00	1.00	-	-
Planning Assistant	2.00	-	-	-	-
Planning Associate	1.00	2.00	1.00	-	-
<b>Total- Planning Dept</b>	<b>6.00</b>	<b>5.00</b>	<b>4.00</b>	<b>-</b>	<b>-</b>
<b><u>POLICE DEPARTMENT</u></b>					
Police Chief	1.00	1.00	1.00	1.00	1.00
Police Captain	2.00	2.00	2.00	2.00	2.00
Police Lieutenant	6.00	6.00	6.00	6.00	6.00
Police Sergeant	13.00	13.00	13.00	13.00	13.00
Police Corporal	17.00	17.00	17.00	17.00	17.00
Police Officer	65.00	67.00	60.25	60.25	61.00
<i>Subtotal Sworn</i>	<i>104.00</i>	<i>106.00</i>	<i>99.25</i>	<i>99.25</i>	<i>100.00</i>
Police Administrative Services Manager	1.00	1.00	1.00	1.00	1.00
Police Records Supervisor	1.00	1.00	1.00	1.00	1.00
Criminal Justice Research Analyst	1.00	1.00	1.00	1.00	1.00
Code Enforcement Supervisor	1.00	1.00	1.00	1.00	-
Code Enforcement Officer	1.00	1.00	1.00	1.00	-
Computer Services Technician	1.00	1.00	-	-	-
Senior Administrative Assistant	2.00	2.00	2.00	2.00	2.00
Administrative Assistant I	1.00	1.00	1.00	1.00	-
Victim Advocate	1.00	1.00	1.00	1.00	1.00
Forensic Specialist	-	1.00	1.00	1.00	-
Community Services Officer	12.00	10.00	10.00	10.00	10.00
Lead Jailer	1.00	1.00	1.00	1.00	1.00
Jailer	5.00	6.00	6.00	6.00	6.00
Records Specialist II	4.00	4.00	4.00	4.00	4.00
Records Specialist I	6.00	6.00	6.00	6.00	6.00
<i>Subtotal Admin Services, Records, Jail</i>	<i>38.00</i>	<i>38.00</i>	<i>37.00</i>	<i>37.00</i>	<i>33.00</i>
Software Development Manager	1.00	1.00	1.00	1.00	1.00
Senior Software Developer	2.00	2.00	2.00	2.00	2.00
Software Developer	6.00	6.00	6.00	6.00	6.00
User Support Specialist	1.00	1.00	1.00	1.00	1.00
<i>Subtotal West Covina Service Group</i>	<i>10.00</i>	<i>10.00</i>	<i>10.00</i>	<i>10.00</i>	<i>10.00</i>
Communications Manager	1.00	1.00	1.00	1.00	1.00
Communications Supervisor	4.00	4.00	4.00	4.00	4.00
Senior Communications Operator	4.00	4.00	4.00	4.00	4.00
Public Safety Dispatcher	10.00	10.00	10.00	10.00	10.00
<i>Subtotal Dispatch</i>	<i>19.00</i>	<i>19.00</i>	<i>19.00</i>	<i>19.00</i>	<i>19.00</i>
<b>Total - Police Dept</b>	<b>171.00</b>	<b>173.00</b>	<b>165.25</b>	<b>165.25</b>	<b>162.00</b>

	<u>FY 16-17</u> <u>Amended</u>	<u>FY 17-18</u> <u>Amended</u>	<u>FY 18-19</u> <u>Adopted</u>	<u>FY 18-19</u> <u>Amended</u>	<u>FY 19-20</u> <u>Adopted</u>
<b><u>FIRE DEPARTMENT</u></b>					
Fire Chief	1.00	1.00	1.00	1.00	1.00
Assistant Fire Chief	3.00	3.00	3.00	3.00	3.00
Fire Captain	18.00	18.00	15.00	15.00	15.00
Fire Engineer	18.00	18.00	15.00	15.00	15.00
Firefighter / Paramedic	35.00	36.00	33.00	33.00	33.00
Firefighter	1.00	3.00	3.00	3.00	3.00
<i>Subtotal Sworn</i>	<u>76.00</u>	<u>79.00</u>	<u>70.00</u>	<u>70.00</u>	<u>70.00</u>
Fire Marshal	1.00	-	-	-	-
Fire Protection Specialist	-	1.00	1.00	1.00	1.00
Management Analyst I / II	1.00	1.00	1.00	1.00	1.00
Senior Administrative Assistant	1.00	1.00	1.00	1.00	1.00
Administrative Aide	1.00	1.00	1.00	1.00	1.00
Senior Account Clerk	1.00	1.00	1.00	1.00	1.00
<i>Subtotal Non Sworn</i>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>
<b>Total - Fire Dept</b>	<b><u>81.00</u></b>	<b><u>84.00</u></b>	<b><u>75.00</u></b>	<b><u>75.00</u></b>	<b><u>75.00</u></b>
<b><u>COMMUNITY DEVELOPMENT DEPARTMENT</u></b>					
Community Development Director	-	-	-	1.00	1.00
Planning Manager	-	-	-	1.00	1.00
Senior Administrative Assistant	-	-	-	1.00	-
Planning Assistant	-	-	-	1.00	1.00
Planning Associate	-	-	-	1.00	1.00
<i>Subtotal Planning</i>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5.00</u>	<u>4.00</u>
Senior Administrative Assistant	-	-	-	1.00	1.00
Administrative Assistant I	-	-	-	1.00	1.00
<i>Subtotal Administration</i>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2.00</u>	<u>2.00</u>
Building Official	-	-	-	1.00	-
Building Inspector	-	-	-	2.00	-
Building Permit Technician	-	-	-	2.00	-
<i>Subtotal Building</i>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5.00</u>	<u>-</u>
Assistant City Engineer	-	-	-	1.00	-
Public Works Project Supervisor	-	-	-	1.00	1.00
Civil Engineering Assistant	-	-	-	1.00	-
Engineering Technician	-	-	-	1.00	-
<i>Subtotal Engineering</i>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4.00</u>	<u>1.00</u>
Code Enforcement Supervisor	-	-	-	-	1.00
<i>Subtotal Code Enforcement</i>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1.00</u>
Economic Dev/Housing Manager	-	-	-	1.00	1.00
Econ Dev Project Coordinator	-	-	-	1.00	1.00
Economic Dev Specialist	-	-	-	1.00	1.00
<i>Subtotal Economic Development</i>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3.00</u>	<u>3.00</u>
<b>Total - Community Development Dept</b>				<b><u>19.00</u></b>	<b><u>11.00</u></b>

	<u>FY 16-17</u> <u>Amended</u>	<u>FY 17-18</u> <u>Amended</u>	<u>FY 18-19</u> <u>Adopted</u>	<u>FY 18-19</u> <u>Amended</u>	<u>FY 19-20</u> <u>Adopted</u>
<b><u>PUBLIC SERVICES DEPARTMENT</u></b>					
Assistant City Manager/Public Services Director	-	-	-	0.50	0.50
Public Services Manager	-	-	-	1.00	1.00
Public Services Superintendent	-	-	-	1.00	1.00
Management Analyst I / II	-	-	-	2.00	1.00
Recreation Services Supervisor	-	-	-	1.00	1.00
Administrative Assistant II	-	-	-	2.00	2.00
Administrative Assistant I	-	-	-	1.00	1.00
Senior Account Clerk	-	-	-	1.00	1.00
Head Cook	-	-	-	1.00	1.00
Community Services Coordinator	-	-	-	2.00	2.00
Operations Technician	-	-	-	1.00	1.00
<i>Subtotal Admin and Recreation</i>				<u>13.50</u>	<u>12.50</u>
Maintenance Services Supervisor	-	-	-	1.00	1.00
Building Maintenance Leadworker	-	-	-	1.00	1.00
Electrician Leadworker	-	-	-	1.00	1.00
Electrician II	-	-	-	1.00	1.00
Equipment Operator	-	-	-	1.00	1.00
Maintenance Leadworker	-	-	-	3.00	3.00
Maintenance Worker I / II / III	-	-	-	6.00	6.00
Contract Coordinator	-	-	-	1.00	1.00
Fleet Services Coordinator	-	-	-	1.00	1.00
<i>Subtotal Maintenance</i>				<u>16.00</u>	<u>16.00</u>
<b>Total - Public Services Dept</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>29.50</b>	<b>28.50</b>
<b><u>PUBLIC WORKS DEPARTMENT</u></b>					
Public Works Director / City Engineer	1.00	1.00	1.00	-	-
Management Analyst I / II	1.00	2.00	2.00	-	-
Senior Administrative Assistant	1.00	1.00	1.00	-	-
Administrative Assistant I	1.00	1.00	1.00	-	-
<i>Subtotal Administration</i>	<u>4.00</u>	<u>5.00</u>	<u>5.00</u>	-	-
Building Official	-	-	1.00	-	-
Deputy Building Official	1.00	1.00	-	-	-
Building Inspector	2.00	2.00	2.00	-	-
Building Permit Technician	2.00	2.00	2.00	-	-
<i>Subtotal Building</i>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	-	-
Assistant City Engineer	1.00	1.00	1.00	-	-
Public Works Project Supervisor	1.00	1.00	1.00	-	-
Civil Engineering Assistant	1.00	1.00	1.00	-	-
Engineering Technician	1.00	1.00	1.00	-	-
<i>Subtotal Engineering</i>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	-	-
Public Works Superintendent	1.00	1.00	1.00	-	-
Equipment Maintenance Supervisor	1.00	-	-	-	-
Park Maintenance Supervisor	1.00	1.00	-	-	-
Street Maintenance Supervisor	1.00	1.00	1.00	-	-
Building Maintenance Leadworker	1.00	1.00	1.00	-	-
Electrician Leadworker	1.00	1.00	1.00	-	-
Electrician II	1.00	1.00	1.00	-	-
Equipment Mechanic Leadworker	1.00	-	-	-	-
Equipment Mechanic II	2.00	-	-	-	-
Equipment Operator	2.00	2.00	2.00	-	-

	<u>FY 16-17</u> <u>Amended</u>	<u>FY 17-18</u> <u>Amended</u>	<u>FY 18-19</u> <u>Adopted</u>	<u>FY 18-19</u> <u>Amended</u>	<u>FY 19-20</u> <u>Adopted</u>
Maintenance Leadworker	7.00	7.00	7.00	-	-
Senior Maintenance Worker	4.00	4.00	4.00	-	-
Maintenance Worker I / II / III	15.00	15.00	-	-	-
Administrative Assistant II	1.00	1.00	1.00	-	-
Administrative Assistant I	1.00	-	-	-	-
Senior Account Clerk	1.00	1.00	1.00	-	-
Contract Coordinator	1.00	1.00	1.00	-	-
Fleet Services Coordinator	-	1.00	1.00	-	-
Operations Technician	1.00	-	-	-	-
<i>Subtotal Maintenance</i>	<u>43.00</u>	<u>38.00</u>	<u>22.00</u>	-	-
<b>Total - Public Works Dept*</b>	<b><u>56.00</u></b>	<b><u>52.00</u></b>	<b><u>36.00</u></b>	-	-
<b><u>COMMUNITY SERVICES DEPARTMENT</u></b>					
Assistant City Manager/Community Services					
Director	-	0.50	0.50	-	-
Community Services Director	1.00	-	-	-	-
Community Services Manager	-	1.00	1.00	-	-
Recreation Superintendent	1.00	1.00	1.00	-	-
Management Analyst I / II	1.00	-	-	-	-
Senior Citizens Services Supervisor	1.00	1.00	1.00	-	-
Administrative Assistant II	1.00	1.00	1.00	-	-
Administrative Assistant I	1.00	1.00	1.00	-	-
Head Cook	1.00	1.00	1.00	-	-
Community Services Coordinator	3.00	3.00	2.00	-	-
Operations Technician	-	1.00	1.00	-	-
<b>Total - Community Services Dept*</b>	<b><u>10.00</u></b>	<b><u>10.50</u></b>	<b><u>9.50</u></b>	-	-
<b><u>GRAND TOTAL</u></b>	<b><u>359.00</u></b>	<b><u>356.00</u></b>	<b><u>318.25</u></b>	<b><u>314.25</u></b>	<b><u>299.00</u></b>

\* Departments restructured into Public Services and Community Development Departments

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# GLOSSARY OF TERMS

**Appropriation** - Legal authorization granted to the City Manager by the City Council to expend monies, and/or to incur legal obligations for specific departmental purposes. An appropriation is usually limited in amount, as well as to the time when it may be expended.

**Assessed Valuation** - A dollar value placed upon real estate or other property by Los Angeles County as a basis for levying property taxes.

**Balanced Budget** - A budget in which current revenues equal recurring expenditures.

**Beginning Fund Balance** - Fund balance available in a fund at the end of the prior fiscal year for use in the following fiscal year.

**Bond** - A city may raise capital by issuing a written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, together with periodic interest at a specific rate.

**Budget Amendment** - A revision of the adopted budget that, when approved by the City Council, replaces the original provision. Budget amendments occur frequently throughout the fiscal year, as spending priorities shift.

**Budget Message** - A general discussion of the proposed budget as presented in writing by the City Manager to the City Council. The message contains an explanation of the principal budget items and summarizes the proposed budget relative to the current year adopted budget.

**Capital Improvement Program** - A financial plan of proposed capital improvement projects and the means of financing them for a given period of time.

**Capital Expenditures** - A budget category which budgets all equipment having a unit cost of more than \$5,000. Capital outlay items are budgeted in the operating budget.

**Cash Basis of Accounting** - A method of accounting in which revenues are recorded only when cash is received and expenditures are recorded only when payments are made. Since payments can be delayed to the next fiscal year, cash basis can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use the accrual basis, rather than the cash basis of accounting.

**Chart of Accounts** - A chart that assigns a unique number to each type of transaction and to each budgetary unit in the organization. The chart of accounts provides a system for recording revenues and expenditures that fits the organizational structure.

**Debt Service** - Annual principal and interest payments owed on money that has been borrowed.

**Department** - An organizational unit comprised of divisions or programs. It is possible for a department to be comprised of only one division.

**Disbursement** - Payment for goods or services that have been delivered and invoiced.

**Division** - An organizational unit consisting of programs and/or activities within a department which furthers the objectives of the City Council by providing services or products.

**Encumbrance** - Financial commitments related to unperformed contracts for goods or services for which part of an appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

**Enterprise Fund** - A type of fund established to account for the total costs of those governmental facilities and services which are operated in a manner similar to private enterprises. These funds are entirely or predominately self-supporting.

**Fiscal Year** - A twelve-month period of time to which the budget applies. For the City of West Covina, it is July 1 through June 30.

**Fund** - An independent fiscal and accounting entity used to record all financial transactions related to the specific purposes for which the fund was created. There are five major types of funds: General, Special Revenue, Capital Projects, Enterprise Funds, and Fiduciary Funds.

**Fund Balance** - The amount of financial resources immediately available for use. Generally, this represents the excess of current assets over current liabilities.

**Gann Appropriations Limit** - Article XIII B of the State constitution was amended by Proposition 4 (Gann initiative) in 1979. Article XIII B limits growth in the spending of tax proceeds appropriated in the “base year” of 1978-79 times the product of the allowable annual percentage change in a cost-of-living factor and the allowable annual percentage change in a population change factor. The cost-of-living factor is the larger of the annual percentage change in the State per capita personal income or the annual percentage change in the local non-residential assessed valuation due to new construction. The population change factor is the larger of the annual percentage change of the jurisdiction’s population or the annual percentage change of the county in which the jurisdiction is located.

**Generally Accepted Accounting Principles** - Uniform minimum standards used by state and local governments for financial recording and reporting; established by the accounting profession through the Governmental Accounting Standards Board (GASB).

**General Fund** - The primary fund of the City used to account for all revenues and expenditures of the City not legally restricted as to use. Examples of departments financed by the General Fund include City Council, Finance, Police and Fire Departments.

**Grant** - Contributions or gifts of cash or other assets from another governmental entity to be used or expended for a specific purpose, activity, or facility.

**Infrastructure** - The underlying foundation or basic framework of a system or organization, such as the roads, sewers, water lines, and storm drains.

**Interfund Transactions/Transfers** - These budgetary transactions consist of quasi-external transactions which would be treated as revenues and expenditures if they involved organizations external to the governmental unit, reimbursements of expenditures initially made in one fund which are attributable to another fund, and operating transfers where monies are appropriated from one fund to another fund to reimburse expenses which are of benefit to the first fund.

**Quarterly Financial Reports** - Quarterly comparisons of budgeted with actual revenues and expenditures to date. These reports provide decision makers with an early warning of impending expenditure overruns or revenue shortfalls.

**Modified accrual basis of accounting** - A form of accrual accounting in which (1) the expenditures are recognized when the goods or services are received and (2) revenues, such as taxes, are recognized when measurable and available to pay expenditures in the current accounting period.

**Operating Budget** - A financial, programmatic and organizational plan for furthering the goals of the City Council through the departments of the City, which does not include one-time capital improvement projects.

**Performance Budget** - A budget that includes (1) performance goals and objectives (2) demand, workload, efficiency, and effectiveness measures for each government program.

**Performance Measures** - Indicators used in budgets to show, for example, (1) the amount of work accomplished, (2) the efficiency with which tasks were completed, and (3) the effectiveness of a program.

**Purchase Order** - An agreement to buy goods and services from a specific vendor, with a promise to pay on delivery.

**Reimbursements** - Payments of amounts remitted on behalf of another party, department, or fund. They are recorded as expenditures or expenses in the reimbursement fund and as reductions of the expenditure or expense in the fund that is reimbursed.

**Reserve** - An account that is used to earmark a portion of the fund balance as legally segregated for a specific use.

**Salary Savings** - The reduced expenditures for salaries that result from department restructuring or keeping positions vacant.

**Unassigned Fund Balance** - Money left over from prior years that is not committed for other purposes and can be allocated in the upcoming budget.

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